



FY2022 BUDGET PRESENTATION | February 2021



# Quick Facts

Associate  
Bachelor's  
Master's  
Doctoral

**DEGREES**

12,000

**STUDENTS**

2,800

**YEARLY  
GRADUATES**

R2

**CARNEGIE  
CLASSIFICATION**  
High Research Activity



# Key Programs

## Health

Medicine • Pharmacy • Physical Therapy • Nursing  
• Physician Assistant • Respiratory Care • Health  
Science • Exercise Science • Dietetics

## Business

Accounting • Marketing • Entrepreneurship •  
Finance • Management • Human Resources •  
International • Management Information Systems •  
Sustainability • Health Care

## Education

Early Childhood • Elementary • Secondary •  
Counseling • School Psychology • Leadership  
Studies • Special Education

## Engineering

Biomedical • Civil • Electrical • Mechanical



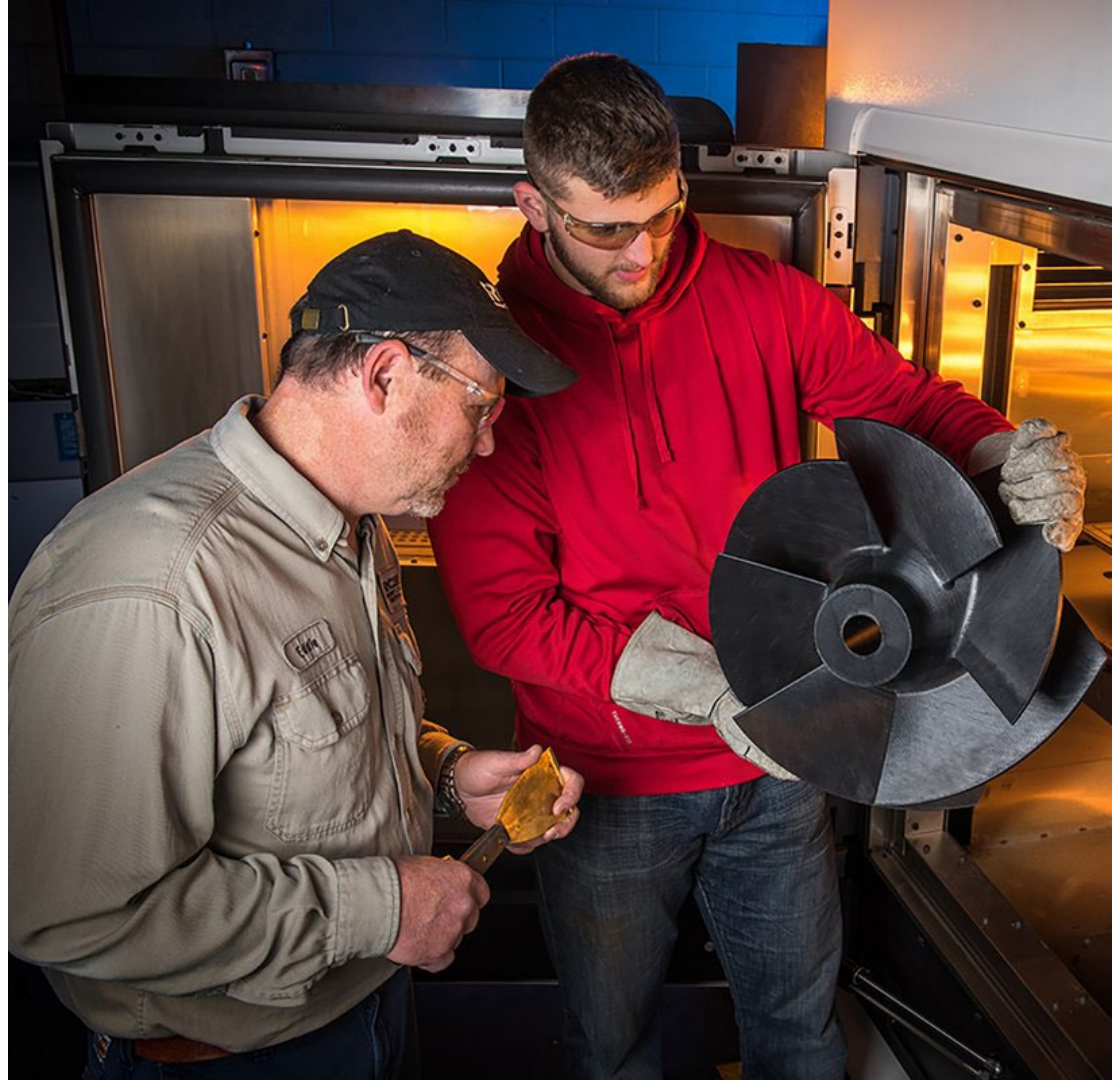
# Collaborative Spirit



# Economic Development



BRAD D. SMITH  
BUSINESS INCUBATOR



# Impact

3,300

**JOBS**

\$310M

**ANNUAL  
OPERATING  
BUDGET**

\$500M

**YEARLY  
ECONOMIC  
IMPACT**



# State Funding

\$49M

FOR MAIN UNIVERSITY

+

\$14M

FOR SCHOOL OF MEDICINE

# University Budget

23%

STATE APPROPRIATIONS

28%

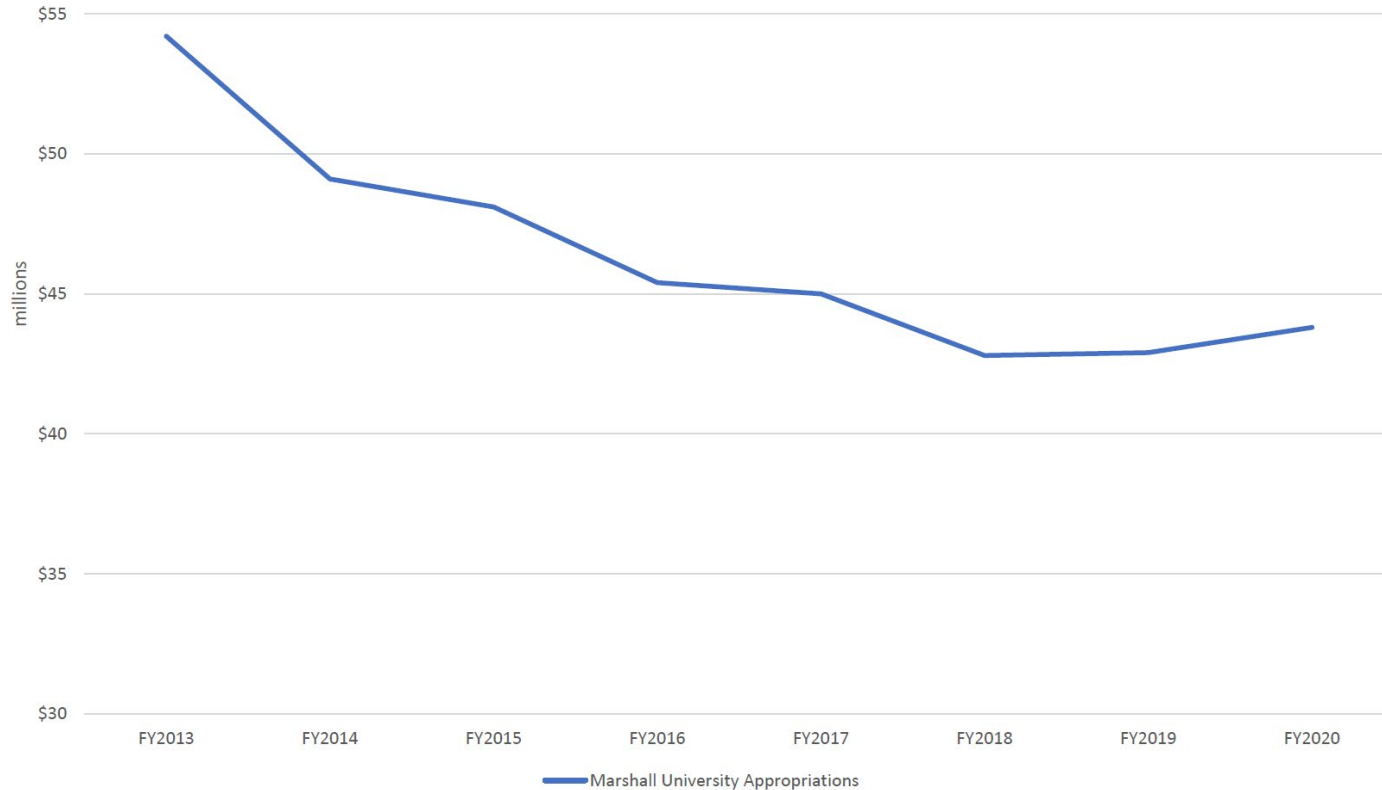
STUDENT TUITION\*



*\*The average Marshall student pays 45-50% of the actual cost of their education. Much of the remainder comes from State Appropriations.*

# State Appropriations

Excluding School of Medicine





# COVID Budget Plan

PROJECTED SAVINGS \$13M+:

- ✓ Temporary Salary Reductions (\$50,000+)
- ✓ Hiring Freeze
- ✓ Reduction in Number of Course Sections
- ✓ Fewer Graduate Assistants/Student Workers
- ✓ Cuts to Operating Budgets
- ✓ Travel Freeze
- ✓ Strategic Utility Savings
- ✓ Cuts to Student Events and Programs
- ✓ Refinancing of Bonds to Lower Payments



# Salary Reductions

- Temporary
- To Avoid Layoffs
- Faculty and Staff - \$50K+
- Sliding Scale  
Based on Salary 1%-15%
- Restoration → 2/26/21



# COVID Costs

\$9.3M

**DIRECT  
EXPENSES**

\$20.7M

**LOST  
REVENUE**



# Safety Measures

- Masks
- Hand Sanitizer
- Disinfectant
- Shields for Classrooms/Offices
- Signage and Floor Decals
- MarshallU HealthCheck App
- Quarantine Facility and Staff
- Contact Tracers
- Sanitizing Equipment



# 27,850

**TESTS  
TO-DATE**

# 10%

**ON-CAMPUS  
STUDENTS  
TESTED  
WEEKLY**





# \$1.13M

**PROMISE  
SCHOLARSHIP  
SHORTFALL**  
Funded from  
university reserves

# Freeze Committee and Unfilled Positions

The Budget Reduction Plan for FY21 called for freezing most positions to contribute to the target of ~\$13M in savings.

Tier	# of Positions
<\$32K	10
\$32K-64K	12
\$64K-100K	3
>\$100K	2
<b>Total</b>	<b>27</b>
Approved as of	2-Feb-21





# Thank You!

**Jerome A. Gilbert, Ph.D.**  
**President**

president@marshall.edu

marshall.edu

@MarshalluPres 







# MARSHALL UNIVERSITY JOAN C. EDWARDS SCHOOL OF MEDICINE

We take our mission to meet the unique health care needs of West Virginians to heart. Our education, training, research research, patient care and outreach efforts center around this primary goal.



## EST 1977

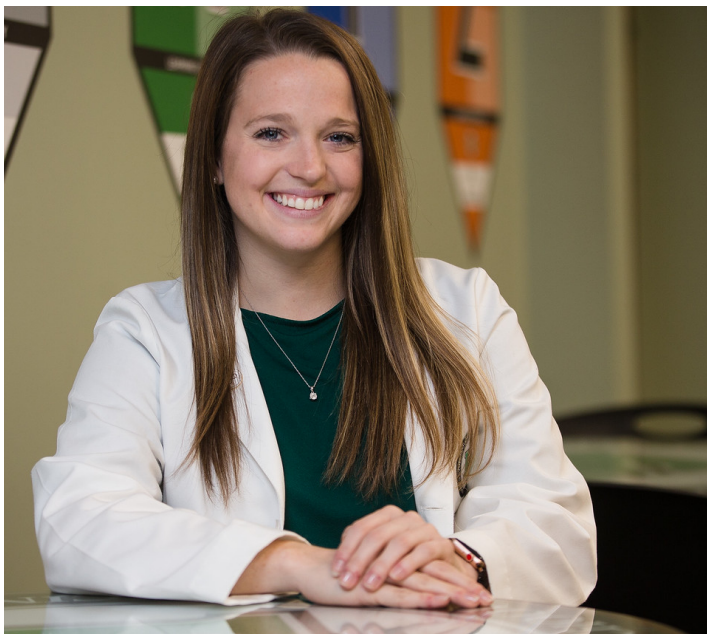
*Forty years after the first class of medical students graduated from Marshall University in 1981, the Joan C. Edwards School of Medicine now has 1,900 alumni caring for patients and making innovations in science in West Virginia and throughout the world.*

### CURRENT SNAPSHOT

- » 309 full-time faculty
- » 235 resident physicians & fellows
- » 326 medical students (MD)
- » 18 doctoral students (PhD)
- » 25 physician assistant students (MMS)
- » 10 graduate students (MS)
- » 27 BS/MD students

### WE ARE HERE FOR YOU.

Faculty physicians, residents, nurses and staff have served our community through Marshall Health's COVID-19 drive through testing tents since March 2020.



# I'M MAKING A DIFFERENCE.

## I AM A DAUGHTER OF MARSHALL.

**Katherine M. Parks, MS-4**

Hometown: South Charleston, West Virginia

Class of 2021 and Student Co-Lead for Marshall Medical Outreach which provides free medical care to the region's homeless population

## COVID-19 Response

Marshall Health's response to COVID-19 has been swift and prompt with implementation of contact tracing, a dedicated patient hotline and other key efforts:

- » Established drive-thru testing locations in March 2020. More than 33,000 tests have been administered to date.
- » Launched telemedicine services with 250 providers to ensure patients continue to receive care.
- » Produced thousands of vials of the solution used to transport testing swabs for WVDHHR and health departments across the state when the solution was in short supply.
- » Provided faculty expertise to guide decision-making at the university, local health departments, school system and partner hospitals.
- » Avoided furloughs, layoffs and pay cuts for School of Medicine and Marshall Health employees.
- » Vaccinated more than 1,400 health care workers and 1,200 community members and counting. Marshall Health is mobilized to vaccinate up to 1,000 community members per day in partnership with Cabell-Huntington Health Department.

## KEY PLAYERS:

**Larry D. Dial, MD**

Associate Professor; Chief Clinical Officer, Mountain Health Network

**Kara S. Willenburg, MD**

Associate Professor; Chief of Infectious Disease

**Andrea M. Lauffer, MD**

Assistant Professor; Chief Health Officer, Cabell County Schools

**Kevin W. Yingling, RPh, MD**

Associate Professor; Chair, Cabell-Huntington Health Department Board of Health



## Addressing Addiction in Proven Ways

From PROACT and Project Hope for Women & Children to Hope House, recovery innovations conceived by the School of Medicine and Marshall Health are a model for the nation in caring for individuals of all ages during every stage of recovery.

In 2020, the School of Medicine launched the state's first approved addiction medicine fellowship program in family medicine. We are also helping other communities find their road to recovery through Great Rivers Regional System for Addiction Care. We have helped hundreds of individuals in recovery find employment and partnered with the WV Chamber of Commerce on training businesses to be "recovery friendly." Faculty members provide advice and insights to the Governor and legislature on key addiction policy issues.

## KEY PLAYERS:

**Stephen M. Petrany, MD**

Professor & Chair of Family & Community Health

**Zachary H. Hansen, MD**

Assistant Professor; Medical Director, PROACT

**Matthew Q. Christiansen, MD, MPH**

Associate Professor; Director, WV Office of Drug Control Policy

**Brian R. Gallagher, RPh, JD**

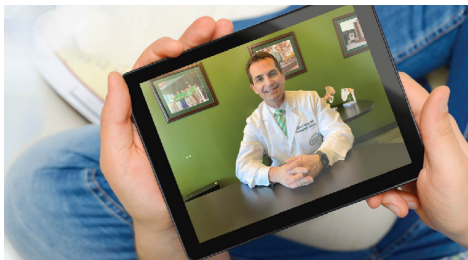
Assistant Professor; Chief of Government Relations; Chair Governor's Advisory Council on Substance Abuse Prevention & Treatment

# I'M AN INNOVATOR.

**I AM A SON OF MARSHALL.**

**Brandon Henderson, PhD**

Assistant Professor of Biomedical Sciences researching neuropharmacology of addiction & neuroprotection



More than 250 Marshall Health physicians are engaged in telemedicine with their patients and virtual consults with other providers and rural hospitals.

## Growing Access to Patient Care

In the midst of the pandemic, Marshall Health has continued to focus on its mission to build a healthier West Virginia. In the past year, we have expanded access to 75 specialties that make it possible for more West Virginians to receive the care they need close to home. Areas of growth include but are not limited to: heart failure, Mohs surgery, and pediatric specialties including endocrinology, infectious disease, nephrology and trauma. And, of course, investments in health care technologies and telehealth ensure patients can access care anywhere with a reliable internet connection.

We remain committed to growing a health care workforce for West Virginia:

- » New Physician Assistant program ensures pipeline of advanced care professionals.
- » The School of Medicine now has 22 residency and fellowship training programs. This is critical because data shows that at least 50% of residents practice in the state where they train.

**86%** OF MARSHALL MEDICAL STUDENTS ARE FROM WEST VIRGINIA



Marshall Health cares for communities in need through outreach programs like this free teeth cleaning event.

## Innovations in Research

Marshall scientists take tremendous pride in researching the conditions that most impact West Virginians—addiction to heart disease to obesity, liver disease and more. Since Marshall achieved 'R2' status as a "high research activity" institution in 2019, medical school faculty, students and residents are producing publications, presenting their findings and earning significant grant awards at a higher rate than ever before. For FY20, grant funding to the School of Medicine totaled \$18.3 million and research funding totaled \$9.5 million.

We continue to invest in efforts that cultivate and grow future scientists for the Mountain State—including West Virginia IDeA Network of Biomedical Research Excellence (WV-INBRE), Center of Biomedical Research Excellence (COBRE) and multiple undergraduate research internship opportunities.

Through the Marshall Clinical Research Center, our physician scientists are engaged in 40 active clinical trials, bringing patients access to innovative treatment options.

## KEY PLAYERS:

**Gary O. Rankin, PhD**  
Vice Dean of Basic Sciences

**Uma Sundaram, MD**  
Vice Dean of Research & Graduate Education



A neurology resident presents her findings during the medical school's annual Health Sciences Research Day.



Medical students and faculty provide care to the region's homeless population through Marshall Medical Outreach

**WE ARE AN INVESTMENT IN THE FUTURE OF WEST VIRGINIA.**

*Your investment in the Joan C. Edwards School of Medicine provides West Virginians access to medical education, comprehensive specialty care, state-of-the-art technology and meaningful research. We, in turn, invest in our local communities through outreach, sponsorships and service on state, local and nonprofit boards.*

As a state institution, the School of Medicine needs state support to continue growing the good work we're already doing:

- » Together, the School of Medicine and Marshall Health have grown to more than 1,650 employees working to meet the changing health care and training needs of our state and region. These are employees with families living in our communities who are reinvesting in local economies.
- » As a community-based medical school, we partner with 16 teaching hospitals across the region. We also provide the majority of the physician workforce at Mountain Health Network, resulting in an indirect economic impact measured in billions of dollars.
- » During the pandemic, clinic volume dipped and elective surgeries were reduced, resulting in an estimated revenue loss of \$6.5 million in FY20. To-date, that number is between \$8-10 million.
- » Despite revenue losses, Marshall Health continued to work to meet the needs of the community during the pandemic, with COVID-19 related expenses estimated at \$3 million to date. Marshall Health did not qualify for reimbursements or support earmarked for hospitals, small businesses or municipalities. The federal CARES funding received did not cover the increase in COVID-related expenses.

**1,650**

EMPLOYEES OF THE SCHOOL OF MEDICINE & MARSHALL HEALTH ARE MEETING THE HEALTH CARE NEEDS OF THE STATE AND REGION



**CONTACT INFORMATION:**

**Joseph I. Shapiro, MD**  
 Vice President & Dean  
 Marshall University  
 Joan C. Edwards School of Medicine  
 304-691-1700  
 shapiroj@marshall.edu

**Beth L. Hammers, MBA**  
 CEO, Marshall Health  
 304-691-1602  
 bhammers@marshall.edu

**ABOUT MARSHALL HEALTH**

Marshall Health is the nonprofit clinical enterprise of the School of Medicine. With expertise in more than 75 areas of specialty care, Marshall Health's impact extends throughout the region to more than 40 outpatient clinics in 13 counties.

MEMORANDUM

February 14, 2021

To: Legislative Finance Committees

From: Marshall University  
Mark A. Robinson, Senior Vice President for Finance



Re: FY2022 Budget Report

This memorandum is in response to your December 16, 2020 request for Marshall University budgetary information and the impact of the COVID 19 pandemic.

Beginning on March 16, 2020 we suspended in-person classes and shifted all courses on-line. Immediate action was taken to confront the pandemic and it's effect on the Marshall community by creating a command center and develop a plan of action for obtaining goods and service necessary to convert to online instruction, provide proper personal protection equipment & disinfecting supplies to protect the health and safety of our Faculty, Student & Staff. A summary of the effects on expenditures and loss revenues as of January 31<sup>st</sup> are:

COVID EXPENSES	FY2020	FY2021	Total	Projected Additional FY21 & 22
COVID Testing	411	1,465,841	1,466,252	1,147,600
Student Grants	8,045,151	6,378,739	14,423,890	300,000
Public Health & Safety	167,507	485,024	652,531	90,000
Technology, Distance Learning & Instructional	317,898	267,995	585,893	104,502
COVID Related Leave	780,842	3,452	784,294	62,498
Resident Hall Quarantine	48,450	46,721	95,171	45,000
Total COVID Expenses	9,360,259	8,647,772	18,008,031	1,749,600

<b>COVID LOST REVENUES</b>	<b>FY2020</b>	<b>FY2021</b>	<b>Total</b>	<b>Projected Additional FY21 &amp; 22</b>
Tuition	-	3,392,371	3,392,371	100,000
Student Fees	495,516	3,251,439	3,746,955	40,000
Auxiliary Revenues	1,660,087	8,847,083	10,507,170	125,000
Other Revenues	1,129,342	1,293,639	2,422,981	30,000
<b>Total Lost Revenues</b>	<b>3,284,945</b>	<b>16,784,532</b>	<b>20,069,477</b>	<b>295,000</b>

Relief funding to address the effects of the COVID pandemic for student and the institution were provided by the Coronavirus Aid, Relief and Economic Security Act (CARES) in April 2020 and the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSA) in December 2020. A summary of the awarded and reimbursement aid follows:

<b>AWARDED COVID AID</b>	<b>FY2020</b>	<b>FY2021</b>	<b>Total</b>	<b>Projected Additional FY21 &amp; 22</b>
CARES - Student Grants	4,501,970	-	4,501,970	-
CARES - Institutional Grant	4,501,969	-	4,501,969	-
CARES - Supplemental Institutional Funding	448,203	-	448,203	-
Governor's Office CARES Reimbursement	-	2,000,000	2,000,000	-
CRRSA - Student Grants	-	4,501,970	4,501,970	-
CRRSA- Institutional Grant	-	10,178,010	10,178,010	-
<b>Total Awarded Aid</b>	<b>9,452,142</b>	<b>16,679,980</b>	<b>26,132,122</b>	<b>-</b>

Marshall braced for the potential negative financial impact of decreased tuition dollars and planned accordingly. The Budget Work Group, consisting of campus-wide constituents, developed and recommended a \$14 million temporary budget reduction plan to conserve resources. The plan and the estimated savings as of January 31<sup>st</sup> follows:

<b>FY21 Temporary Budget Reduction Plan</b>		
<b>RECOMMENDATION</b>	<b>TARGET</b>	<b>FY21 PROJECTION (As of 1/31/2021)</b>
Campus-wide Salary Reductions	\$3,046,000	\$1,623,390
Position Freeze / Vacancy Savings	\$1,500,000	\$3,530,000
Course Management - Reduce the Number of Adjuncts, Temporary Faculty and Overloads.	\$1,200,000	\$200,800
Graduate Assistants	\$2,000,000	\$900,000
Student Workers	\$800,000	\$344,000
Operating Budget Reductions	\$2,500,000	\$2,213,000
Housing Renovations & Operational Costs	\$500,000	\$500,000
Travel Freeze.	\$1,400,000	\$1,735,000
Scheduled Events.	\$250,000	\$220,000
Facilities Maintenance.	\$180,000	\$222,000
Utility Savings.	\$95,000	\$190,000
Reduction in Bond Payments	\$1,000,000	\$1,000,000
Copier/Printer Equipment Purchases	\$75,000	\$73,500
Printing Services	\$150,000	\$46,000
Virtual Interviews	\$50,000	\$50,000
<b>TOTAL PROJECTED SAVINGS</b>	<b>\$14,746,000</b>	<b>\$12,847,690</b>

The Governor's proposed FY2022 budget projected a flat allocation from FY2021 appropriations:

<b>FY2022 Projected Appropriation</b>		
Marshall University - General Administration Fund		
Fund 0348 Org 0471		
Marshall University	44800	\$ 46,761,199
Luke Lee Listening Language and Learning Lab	44801	149,015
VISTA E Learning (R)	51900	229,019
State Priorities-Brownfield Professional Development (R)	53100	309,606
Marshall University Graduate College Writing (R)	80700	25,412
WV Autism Training Center (R)	93200	1,808,381
<b>Total Marshall University</b>		<b>\$ 49,282,632</b>
Marshall University - School of Medicine		
Fund 0347 Org 0471		
Marshall Medical School	17300	\$ 12,235,068
Rural Health Outreach Programs (R)	37700	156,022
Forensic Lab	37701	227,415
Center for Rural Health	37702	157,096
Marshall Med School BRIM Subsidy	44900	872,612
<b>Total Marshall University - School of Medicine</b>		<b>\$ 13,648,213</b>
HEPC Lottery Education - Marshall University School of Medicine		
Fund 4896 Org 0471		
Medical School RHI Program and Site Support (R)	03300	427,075
Vice Chancellor - Rural Residency Program (R)	60100	171,361
		\$ 598,436
<b>Total Marshall University School of Medicine</b>		<b>\$ 14,246,649</b>
<b>Total Marshall University and School of Medicine</b>		<b>\$ 63,529,281</b>

Marshall University is grateful for the support that it has received from the WV legislature. We make every effort to think creatively and propose items that will assist us and other institutions, as well as items which will serve to stimulate economic activity in the state. Therefore, Marshall respectfully request the consideration of the following requests.

**One-Time Funding Request:**

- PROMISE Scholarship Funding of \$1,129,342 for 2020.** Due to decreased income from the lottery in the spring of 2020, Marshall University (and WVU) did not receive all the funds needed for its students who receive the PROMISE scholarship. Marshall University used its own money from reserves to fund \$1,129,342 in PROMISE scholarships. All other public institutions, other than WVU, received their full allocations.



## Recurring Funding Requests and Other Proposals:

- **\$1.5 Million Funding for collaborative virtual institute on Industrial Cybersecurity between Marshall University and WVSU.** Marshall University and West Virginia State University each request \$750,000 to support efforts to develop methods to protect transportation, utility, and industrial systems from cyberattack. A virtual institute on industrial cybersecurity will be formed between the two universities. Each university will develop outreach to industry and promote and support new startups in the cybersecurity arena, as well as evaluating and developing software to protect vulnerable industries. In the transportation area, at least one intern from each university could be funded through this initiative to work with the Virgin Hyperloop project in West Virginia.
- **Broadband support for Thunder Cloud fiber-net project.** Marshall would like to advocate for funding of broadband expansion in connection with the Thunder Cloud project which will enhance the internet access and bandwidth of businesses and institutions in Huntington and surrounding areas.
- **Foster care student funding of \$500,000.** Marshall will create an on-going transition program to help high school students in foster care transition to college life. Best practices in prevention and intervention programming/services will be developed as regional and national models. Included in the funding would be regional outreach workers to connect with youth in their communities. In addition, training and technical assistance will be provided.
- **State tax incentives for companies to fund co-op, internship, and scholarship programs.** We believe that businesses would be more willing to expand support for higher education if they received some state tax relief for these efforts. This initiative would tend to reduce student debt and make college more affordable. *(This idea was proposed in the 2020 session: HB 4143.)*
- **Regulations to Promote Composting.** In 2021, Marshall University is developing what will be the second largest composting facility on the East Coast. We will be able to compost all our food waste and paper products from the university and eventually much of the waste from local restaurants. We would be interested in supporting legislation to make it easier for communities in West Virginia to systematically compost organic wastes.
- **State bonding to support deferred maintenance and infrastructure.** The institutions of higher learning in the state have many buildings in need of maintenance and repair. Additionally, it is difficult for institutions to upgrade and expand infrastructure. We request consideration of the issuance of state bonds to provide support for maintenance and infrastructure.

Marshall utilizes a Freeze Committee to review, analyze and make recommendations to the President for every vacancy. Below is the requested information of unfilled FTEs as of February 2, 2021. All listed unfilled positions have an active search.

Tier	# of Positions
<\$32K	10
\$32K-64K	12
\$64K-100K	3
>\$100K	2
Total	27
Approved as of	02-Feb-21

Thank you for you service and the opportunity to provide an oversight of our University and its fiscal matters.

## Fiscal Year 2021

### Marshall University

GENERAL REVENUE APPROPRIATED			SPECIAL REVENUE APPROPRIATED				FEDERAL REVENUE APPROPRIATED					
Fund #	Fund Name	Approp. Amount	Fund #	Fund Name	Spending Authority	Cash Balance 12/31/2020	Fund #	Fund Name	Spending Authority	Cash Balance 12/31/2020		
<i>(Current Fiscal Year)</i>			4896	HEPC Lottery Education-Marshall University-School of Medicine	\$ 598,436	\$ 201,765	8764	Federal Grants/Contracts Fund	\$ 1,023,140	\$ 1,189,819		
0348	Marshall University	\$ 49,282,632										
0347	Marshall University Medical School	\$ 13,648,213										
<b>TOTAL</b>		<b>\$ 62,930,845</b>										
<i>(Unexpended Cash/Allotment as of 12/31/2020)</i>												
0348	Marshall University	\$ 3,055,783										
0347	Marshall University Medical School	\$ (289,169)										
<b>TOTAL</b>		<b>\$ 2,766,614</b>	<b>TOTAL</b>				<b>\$ 598,436</b>	<b>\$ 201,765</b>	<b>TOTAL</b>		<b>\$ 1,023,140</b>	<b>\$ 1,189,819</b>

SPECIAL REVENUE NON-APPROPRIATED				
Fund #	Fund Name	Spending Authority	Cash Balance 12/31/2020	
4890	Tuition & Requires E&G Fees Fund	\$ 112,981,370	\$ 7,482,051	
4891	Auxiliary & Auxiliary Capital Fees Fund	\$ 53,469,599	\$ 3,604,823	
4892	Education & General Capital Fees Fund	\$ 7,545,231	\$ 6,702,964	
4893	Gifts, Grants & Donations (Non-Federal)	\$ 19,836,494	\$ 9,258,562	
4894	Medical School Tuition & Requires E&G Fees Fund	\$ 8,559,111	\$ 19,391,542	
4895	Med School Gifts, Grants & Donations (Non-Federal)	\$ 21,694,907	\$ 9,540,711	
<b>TOTAL</b>		<b>\$ 224,086,712</b>	<b>\$ 55,980,653</b>	

<u>Marshall University</u>	<u>SPENDING AUTHORITY</u>	<u>Cash Balance 12/31/2020</u>
GENERAL REVENUE ANNUAL	\$ 62,930,845	\$ 2,766,614
SPECIAL REVENUE:		
APPROPRIATED	\$ 598,436	\$ 201,765
NON-APPROPRIATED	\$ 224,086,712	\$ 55,980,653
FEDERAL REVENUE	\$ 1,023,140	\$ 1,189,819
<b>GRAND TOTAL</b>	<b>\$ 288,639,133</b>	<b>\$ 60,138,851</b>

### DEPARTMENT & AGENCY GRAND TOTALS

<u>[ALL DEPARTMENT/AGENCY NAMES HERE]</u>	<u>SPENDING AUTHORITY</u>	<u>CASH BALANCE AS OF [DATE]</u>	
GENERAL REVENUE ANNUAL	\$ 62,930,845	\$ 2,766,614	
SPECIAL REVENUE:			
APPROPRIATED	\$ 598,436	\$ 201,765	
NON-APPROPRIATED	\$ 224,086,712	\$ 55,980,653	
FEDERAL REVENUE	\$ 1,023,140	\$ 1,189,819	
<b>GRAND TOTAL</b>	<b>\$ 288,639,133</b>	<b>\$ 60,138,851</b>	<b>\$ 228,500,282</b>

Spending Authority in Excess of Cash: \$ 228,500,282

## Fiscal Year 2021

### Marshall University

GENERAL REVENUE APPROPRIATED			SPECIAL REVENUE APPROPRIATED				FEDERAL REVENUE APPROPRIATED			
Fund #	Fund Name	Approp. Amount	Fund #	Fund Name	Spending Authority	Cash Balance 12/31/2020	Fund #	Fund Name	Spending Authority	Cash Balance 12/31/2020
<i>(Current Fiscal Year)</i>			4896	HEPC Lottery Education-Marshall University-School of Medicine	\$ 598,436	\$ 201,765	8764	Federal Grants/Contracts Fund	\$ 1,023,140	\$ 1,189,819
0348	Marshall University	\$ 49,282,632								
0347	Marshall University Medical School	\$ 13,648,213								
<b>TOTAL</b>					<b>\$ 598,436</b>	<b>\$ 201,765</b>			<b>\$ 1,023,140</b>	<b>\$ 1,189,819</b>
<i>(Unexpended Cash/Allotment as of 12/31/2020)</i>										
0348	Marshall University	\$ 3,055,783								
0347	Marshall University Medical School	\$ (289,169)								
<b>TOTAL</b>										
		\$ 2,766,614								

SPECIAL REVENUE NON-APPROPRIATED			
Fund #	Fund Name	Spending Authority	Cash Balance 12/31/2020
4890	Tuition & Requires E&G Fees Fund	\$ 112,981,370	\$ 7,482,051
4891	Auxiliary & Auxiliary Capital Fees Fund	\$ 53,469,599	\$ 3,604,823
4892	Education & General Capital Fees Fund	\$ 7,545,231	\$ 6,702,964
4893	Gifts, Grants & Donations (Non-Federal)	\$ 19,836,494	\$ 9,258,562
4894	Medical School Tuition & Requires E&G Fees Fund	\$ 8,559,111	\$ 19,391,542
4895	Med School Gifts, Grants & Donations (Non-Federal)	\$ 21,694,907	\$ 9,540,711
<b>TOTAL</b>		<b>\$ 224,086,712</b>	<b>\$ 55,980,653</b>

<u>Marshall University</u>		<u>SPENDING AUTHORITY</u>	<u>Cash Balance 12/31/2020</u>
----------------------------	--	---------------------------	--------------------------------

GENERAL REVENUE ANNUAL	\$ 62,930,845	\$ 2,766,614
SPECIAL REVENUE:		
APPROPRIATED	\$ 598,436	\$ 201,765
NON-APPROPRIATED	\$ 224,086,712	\$ 55,980,653
FEDERAL REVENUE	\$ 1,023,140	\$ 1,189,819
<b>GRAND TOTAL</b>	<b>\$ 288,639,133</b>	<b>\$ 60,138,851</b>

### DEPARTMENT & AGENCY GRAND TOTALS

[ALL DEPARTMENT/AGENCY NAMES HERE]	SPENDING AUTHORITY	CASH BALANCE AS OF [DATE]
GENERAL REVENUE ANNUAL	\$ 62,930,845	\$ 2,766,614
SPECIAL REVENUE:		
APPROPRIATED	\$ 598,436	\$ 201,765
NON-APPROPRIATED	\$ 224,086,712	\$ 55,980,653
FEDERAL REVENUE	\$ 1,023,140	\$ 1,189,819
<b>GRAND TOTAL</b>	<b>\$ 288,639,133</b>	<b>\$ 60,138,851</b>
		Spending Authority in Excess of Cash: 228,500,282