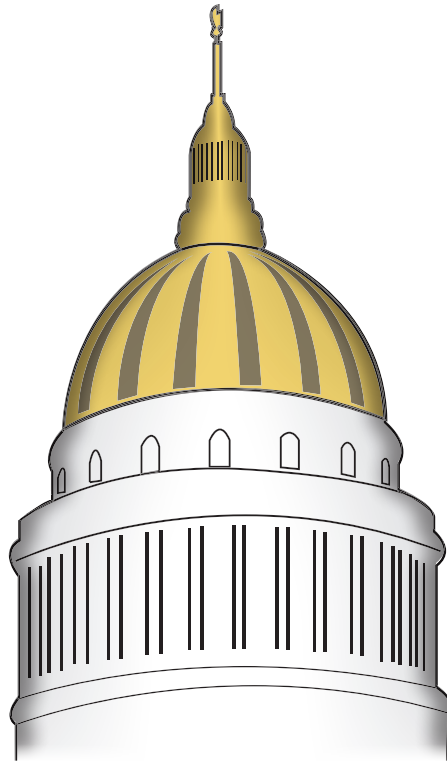




STATE OF WEST VIRGINIA

EXECUTIVE BUDGET: VOLUME II OPERATING DETAIL
FISCAL YEAR 2022



JIM JUSTICE
GOVERNOR

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Jim Justice
Governor of West Virginia

February 10, 2021

To the Members of the 85th Legislature of the State of West Virginia:

In accordance with the Constitution of the State of West Virginia, presented herewith is the Executive Budget document for the fiscal year ending June 30, 2022. It details a complete plan for proposed expenditures and estimated revenues for the fiscal year. The document includes statements of the following:

- 1) Bonded Indebtedness of the State of West Virginia;
- 2) Cash and investment balances of all funds of the State of West Virginia;
- 3) Revenues for all funds of the State of West Virginia; and
- 4) Revenues, expenditures, and changes in fund balances for Fiscal Year 2022.

The budget presented is a balanced budget with a maximum spending level for the General Revenue Fund of \$4,569,616,000; for the Lottery Fund of \$125,433,000; for the State Excess Lottery Revenue Fund of \$290,257,000; for the State Road Fund of \$1,426,689,865; for Appropriated Special Revenue funds of \$1,502,095,000; for Appropriated Federal funds of \$6,616,682,000; for Nonappropriated Federal funds of \$1,385,183,000; and for Nonappropriated Special Revenue funds of \$15,401,423,000, for a grand total of \$31,319,536,000.

I look forward to working with the 85th Legislature of the State of West Virginia to meet the continuing challenges and opportunities so together we can move West Virginia forward in a rapidly changing international economy.

Yours in service,

A handwritten signature in blue ink, reading "Jim Justice".

Jim Justice
Governor

State Capitol | 1900 Kanawha Blvd., East, Charleston, WV 25305 | (304) 558-2000



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

State of West Virginia

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the State of West Virginia for its annual budget for the fiscal year beginning July 1, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

State Budget Office Staff

Dave Hardy
Cabinet Secretary
Department of Revenue

Mark Muchow
Deputy Cabinet Secretary
Department of Revenue

Michael T. Cook
Director

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Deputy Director
Budget and Finance

Tammy Scruggs
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Budget Analyst II

Sara Stonestreet
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Reader's Guide to the Executive Budget

Volume II Operating Detail

Organization of the State Government

The state government's organizational structure as set forth in the West Virginia Constitution consists of three main branches: executive, legislative, and judicial. The executive branch contains the following constitutional offices: Governor's Office, Auditor's Office, Treasurer's Office, Department of Agriculture, Attorney General, and Secretary of State's Office. The legislative branch is made up of the Senate and the House of Delegates. The judicial branch consists of the Supreme Court of Appeals. (See the graphic at the end of this section.)

The West Virginia Code has further organized the executive branch into 10 departments (Administration, Commerce, Public Education, Arts, Culture and History, Environmental Protection, Health and Human Resources, Military Affairs and Public Safety, Revenue, Transportation, and Veterans Assistance) and one bureau (Senior Services). The remaining units are organized into either Higher Education or Miscellaneous Boards and Commissions.

The Executive Budget

The Governor is mandated by the West Virginia Constitution to submit a budget for the upcoming fiscal year to the Legislature and to the citizens of the state. The Executive Budget presents a complete plan of estimated revenues and proposed expenditures for the upcoming fiscal year, any recommendations the Governor may desire to make as to the important features of the budget, and any suggestions as to methods for reduction or increase of the state's revenues.

In essence, the budget is the means by which the Governor presents a continuous and timely flow of accurate information relative to the financial condition of the state, as well as relevant information concerning the needs and operations of the various state agencies and departments.

The budget is presented in four separate documents. The ***Budget Bill*** includes the language required to legally enact the budget or appropriations bill. Upon passage by the Legislature, the Budget Bill becomes the Budget Act and appropriates by spending unit the expenditures necessary for the economical and efficient discharge of the duties and responsibilities of the state and its agencies during the upcoming fiscal year.

Volume I Budget Report contains:

"Financial Statements"—Provides information on estimated receipts and disbursements and fund balances such as:

- * A combined statement of revenues, expenditures, and changes in fund balances for all funds
- * The recommended appropriations from the General, Federal, Special, Lottery, and State Road funds, including any recommended supplemental or surplus appropriations
- * Cash and investment balances of all funds
- * Summary of primary government long-term debt outstanding
- * Major Reserve/Stabilization Accounts

"Budget Planning"—items such as:

- * "Long-Range Issues"—an overview of how the state is addressing major long-range issues and concerns
- * "Budget Overview" that includes the budget process, including the budget calendar and financial policies
- * Schedules of budgeted, full-time equivalent permanent positions

"Revenue Sources"—A detailed explanation of major revenue sources and the distribution of funds

"Debt Summary"—information relating to the general, special, and moral obligations of the state, including summary of general long-term debt and debt service requirements

Reader's Guide to the Executive Budget/Volume II Operating Detail

“Economic Forecast”—a comprehensive forecast and analysis of the economy as it relates to West Virginia

“Appendices”—a glossary of budgetary terms and a list of the commonly used acronyms

Volume II Operating Detail

“Agency Narratives”—see the section below titled Narrative Information

“Capital Projects”—projects/programs currently budgeted in FY 2021, recommended for FY 2022, and projected for FY 2023 through FY 2026

“Appendices”—a glossary of commonly used budgetary terms and a glossary of acronyms

Narrative Information

The major portion of the *Operating Detail* consists of narrative information about the departments, bureaus, commissions, divisions, and programs of state government.

The activities and responsibilities of each section—department, bureau, commission, division, and program—are explained through narrative descriptions which give missions, operations, goals/objectives/performance measures, and programs (if applicable). The divisions and programs are alphabetized, although they may be preceded by an administrative/executive section. The programs are determined by the department/bureau/commission/division. Each program contains a brief description of the program, the estimated FTE positions associated with the program, and the estimated program cost at current level request (does not include requested improvements above the current level.) Also presented are the revenue sources of the program using the following legend: General Revenue (G); Federal Revenue (F); Special (S); State Road (R); Appropriated Lottery (L); Other (O).

At the beginning of the narrative section for each department, bureau, constitutional office, Legislative/Judicial, the Higher Education Policy Commission, West Virginia Council for Community and Technical College Education, and the Public Service Commission are pie charts which show the “Total Available Funds” by revenue source and the “Recommended Expenditures” by agency. The sources of revenue are General Revenue Funds, State Road Funds, Federal Funds, Lottery Funds, Special Revenue Funds, and Other (including nonappropriated Special Revenue funds) and include both estimated beginning balances and estimated revenues for FY 2022. For a more detailed explanation of these revenue sources, see the information provided in the “Revenue Sources” section of Volume I, Budget Report. Although recommended expenditures are generally provided at the agency level, pie charts have been provided that may furnish the reader more detailed information for certain major expenditure categories.

Financial Information

The financial spreadsheets contained within cabinet narratives are titled “Expenditures” which detail the Governor’s recommended spending plan for FY 2022. The information is divided into two sections: “Expenditure by Agency or Division” and “Expenditure by Fund.”

Both sections contain information for FY 2020 through FY 2022.

- * “Actuals FY 2020” reflect expenditures that occurred in the preceding fiscal year.
- * “Budgeted FY 2021” shows planned expenditures for the current fiscal year as reflected on the agencies approved expenditure schedules.
- * “Requested FY 2022” shows the agency’s requested expenditures for the next fiscal year at the current-level (does not include requested improvements).
- * “Governor’s Recommendations” reflect the Governor’s proposed budget for FY 2022.

The first section, “Expenditure by Agency or Division,” details expenditures of that agency to operate and fulfill its mission. The information also reflects total budgeted, full-time equivalent (FTE) positions as of November 30, 2020.

Reader's Guide to the Executive Budget/Volume II Operating Detail

The second section, "Expenditure by Fund," outlines major items of expenditure by source of revenue (i.e., General Fund, Federal Fund, Lottery [includes Appropriated Lottery and Excess Lottery], Appropriated Special Revenue Fund [includes State Road Fund], and Nonappropriated Special Revenue Fund). Each revenue source reflects expenditures for FY 2020 through FY 2022. For most agencies, the items of expenditure are as follows: "Total Personal Services," "Employee Benefits," and "Other Expenses." If applicable, the information includes expenditures that are funded from reappropriated dollars. This section also reflects FTE positions. Generally, the Governor's recommended FTE positions for FY 2022 are the number of budgeted FTE positions as of November 30, 2020, plus any recommended additional positions related to improvements or other adjustments.

For a more detailed listing of an agency's expenditures, refer to ***Volume III – Account Detail***.

The ***Account Detail*** provides the detailed budgetary information for FY 2020 Actual expenditures, FY 2021 Budgeted expenditures, FY 2022 Current-Level Request, and the Governor's FY 2022 Recommendation.

Performance Measures

West Virginia does not currently utilize a performance-based module upon which to base recommended appropriations, and the appropriations/recommendations are not based on the performance measures reported by the agencies. However, this process encourages managers to learn and become more accustomed to measuring their agencies and helps them to make more informed decisions on where to allocate funds to best serve their clients.

State agencies must submit performance measures as part of the appropriation request process. Performance measures are a tool used by all levels of management, as well as the public, to determine whether a program is accomplishing its mission efficiently and effectively. Although every effort is made to provide services at the lowest possible unit, it is most important to ensure that an agency provides a measurable benefit to the citizens it is designed to serve.

A true performance-driven system would link budget requests to agency goals, performance measures, and targets in order to show why specific spending requests are being made. Additional steps in the performance process could include:

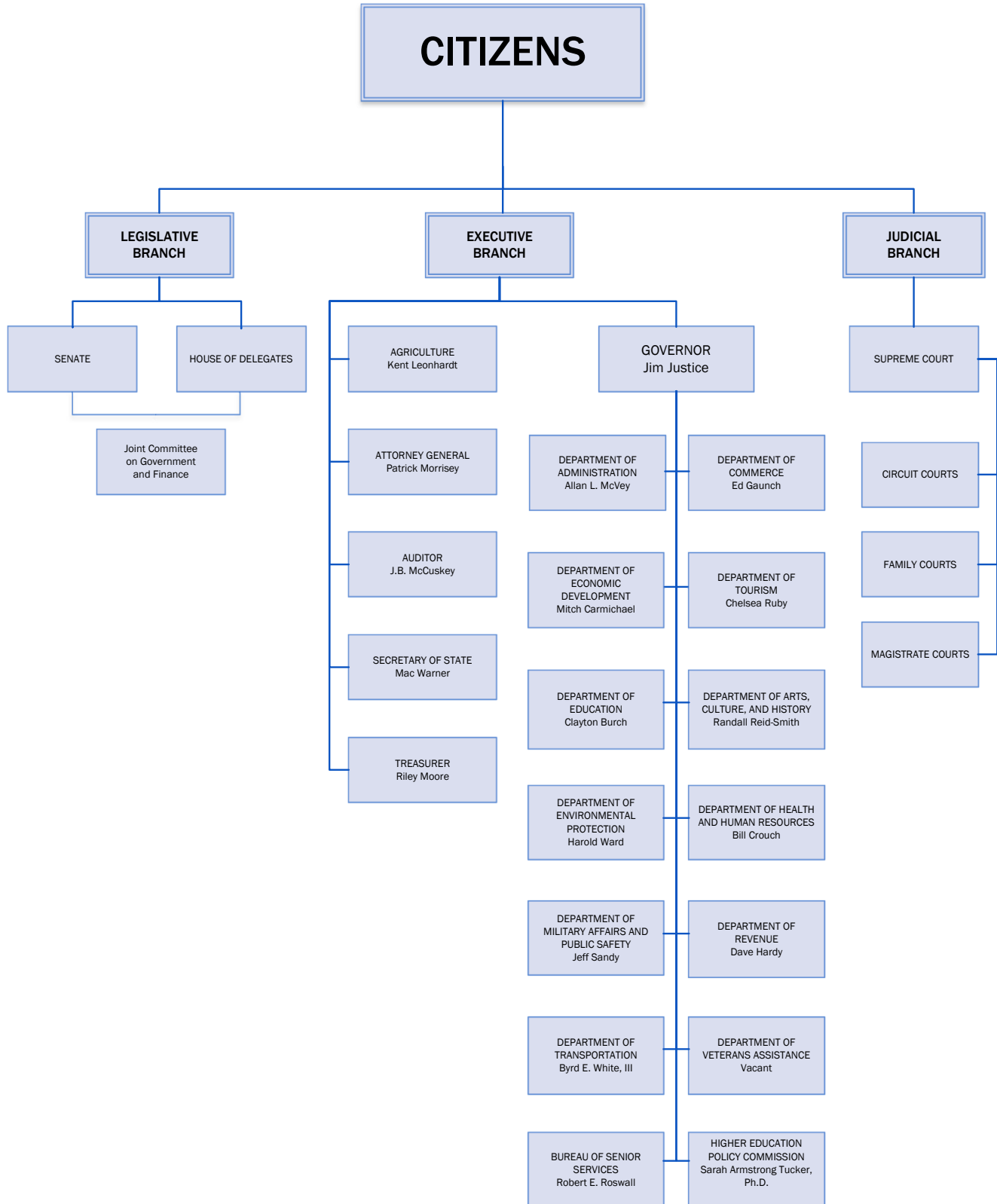
- The establishment of a performance auditing system to hold agencies accountable for progress towards goals and to review strategies.
- The signing of performance agreements between the Governor and agency heads.
- The provision of incentives and rewards for agencies that lower costs and improve performance.

Reader's Guide to the Executive Budget / Volume II Operating Detail
Guide to the Agency Expenditures Spreadsheets

Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Environmental Quality Board	2.00	108,461	163,483	163,483	163,483
Department Of Environmental Protection	888.45	262,300,105	610,738,596	544,593,642	546,593,642
Air Quality Board	0.00	65,346	76,053	76,053	76,053
Oil And Gas Conservation Commission	1.00	115,489	335,367	335,367	335,367
Solid Waste Management Board	10.00	2,506,670	4,313,165	3,013,165	3,013,165
Less: Reappropriated	0.00	0	0	0	0
Total	901.45	265,096,071	615,626,664	548,181,710	550,181,710

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	77.22	77.22	77.22	78.00
Total Personal Services	4,198,017	4,599,124	4,594,094	4,594,094
Employee Benefits	1,273,102	1,384,413	1,389,443	1,389,443
Other Expenses	759,699	704,478	704,478	704,478
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	6,230,818	6,688,015	6,688,015	6,688,015
Federal Funds				
FTE Positions	338.23	341.00	337.73	338.00
Total Personal Services	15,384,445	17,983,983	17,221,600	24,421,983
Employee Benefits	4,707,370	7,113,211	7,133,321	7,133,321
Other Expenses	4,500,000	164,914	164,953,514	164,953,514
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	6,600,817	508,818	196,508,818	196,508,818
Special Funds				
FTE Positions	249.26	241.93	249.26	250.00
Total Personal Services	12,486,418	19,114,941	18,044,866	18,444,866
Employee Benefits	3,718,369	5,817,347	5,542,026	5,542,026
Other Expenses	39,371,909	98,164,906	40,415,348	42,015,348
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	55,576,696	123,097,194	64,002,240	66,002,240
Other Funds				
FTE Positions	239.74	241.25	237.24	236.00
Total Personal Services	11,182,256	17,478,493	17,325,993	17,325,993
Employee Benefits	3,584,604	5,611,095	5,567,727	5,567,727
Other Expenses	119,939,527	266,243,049	258,088,917	258,088,917
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	134,706,387	289,332,637	280,982,637	280,982,637
Total FTE Positions	904.45	901.45	901.45	902.00
Total Expenditures	265,096,071	615,626,664	548,181,710	550,181,710

State of West Virginia Organizational Chart





LEGISLATIVE AND JUDICIAL BRANCHES



West Virginia Legislature Expenditures

Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Senate	58.66	5,080,522	13,697,760	5,952,206	5,952,206
House Of Delegates	108.47	7,430,002	19,475,348	9,404,031	9,404,031
Joint Expenses	134.49	11,269,916	19,519,770	15,383,396	18,460,817
Less: Reappropriated	0.00	(967,645)	(22,640,745)	0	0
Total	301.62	22,812,795	30,052,133	30,739,633	33,817,054

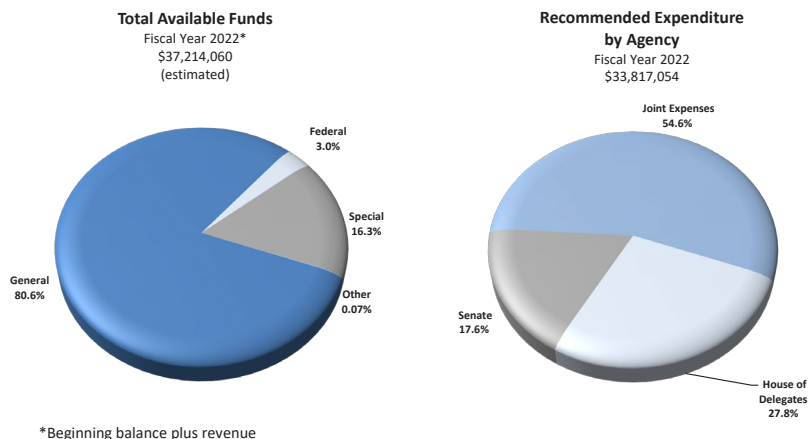
Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	293.66	296.62	305.66	306.00
Total Personal Services	13,912,011	(7,142,345)	8,596,332	8,596,332
Employee Benefits	3,264,260	(12,623,954)	0	0
Other Expenses	5,051,427	68,401,316	18,397,941	21,475,362
Less: Reappropriated	(967,645)	(22,640,745)	0	0
Subtotal: General Funds	21,260,053	25,994,273	26,994,273	30,071,694

Federal Funds	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	982,001	1,400,000	1,100,000	1,100,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	982,001	1,400,000	1,100,000	1,100,000

Special Funds	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
FTE Positions	5.00	5.00	5.00	5.00
Total Personal Services	275,135	360,020	360,020	360,020
Employee Benefits	83,312	138,000	138,000	138,000
Other Expenses	219,374	2,138,603	2,138,603	2,138,603
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	577,821	2,636,623	2,636,623	2,636,623

Other Funds	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	(11,684)	12,500	0	0
Other Expenses	4,604	8,737	8,737	8,737
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	(7,080)	21,237	8,737	8,737

Total FTE Positions	298.66	301.62	310.66	311.00
Total Expenditures	22,812,795	30,052,133	30,739,633	33,817,054



West Virginia Legislature



Perry Bennett/Office of Reference and Information

Branches of Government

The West Virginia Constitution sets forth an organization consisting of three branches of government having separate but equal powers. The legislative branch makes the law, the executive branch enforces the law, and the judicial branch interprets the law.

Legislature

West Virginia is represented by a citizen legislature. While lawmakers are elected by the people to serve as their representative voice in government, they are also professionals in other occupations. This is known as a part-time legislature. The bicameral legislature consists of 34 senators and 100 delegates who represent the 17 senatorial districts and 67 delegate districts of West Virginia.

Legislative Sessions

The 84th Legislature consists of the 2019 and 2020 sessions. The regular session begins on the second Wednesday in January of each year and lasts for 60 consecutive days. In the year a Governor is inaugurated, a recess is taken after the first day of the session to allow the Governor time to prepare a legislative agenda, including a proposed state budget for the coming year. After the recess, the legislators return on the second Wednesday in February to meet for 60 consecutive days.

On the first day of the 60-day session, members of both the Senate and the House hold a joint session in the House Chamber at which time the Governor presents their legislative agenda along with the Governor's proposed budget. Speaking before the full body, the Governor gives the State of the State Address, proposing suggestions as to what key issues the Governor believes the legislators should act on.

Any regular session may be extended by concurrent resolution adopted by a two-thirds vote of members elected to each house. If the session is extended, legislators cannot act on any measures except business stated in the concurrent resolution or items proclaimed by the Governor. There are instances when it becomes necessary for the Legislature to meet between sessions. These are termed "extraordinary" or "special" sessions and are convened at the discretion of the Governor or when the Governor receives a written request from three-fifths of the members of each house.

House of Delegates



House Of Delegates Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	107.51	108.47	107.51	108.00
Total Personal Services	4,970,152	1,054,931	3,575,000	3,575,000
Employee Benefits	965,052	(4,936,942)	0	0
Other Expenses	1,506,482	23,357,359	5,829,031	5,829,031
Less: Reappropriated	0	(10,071,317)	0	0
Subtotal: General Funds	7,441,686	9,404,031	9,404,031	9,404,031
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	(11,684)	0	0	0
Other Expenses	0	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	(11,684)	0	0	0
Total FTE Positions	107.51	108.47	107.51	108.00
Total Expenditures	7,430,002	9,404,031	9,404,031	9,404,031

Purpose and Goals

The West Virginia House of Delegates is the lower house of the West Virginia Legislature. The House of Delegates is composed of 100 members representing 67 districts throughout the state. Delegates are elected to serve two-year terms with all the seats in the House up for election every two years.

Senate



Senate Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	58.66	58.66	58.66	59.00
Total Personal Services	3,342,688	10,174,581	5,021,332	5,021,332
Employee Benefits	791,752	(2,114,666)	0	0
Other Expenses	946,082	5,625,346	930,874	930,874
Less: Reappropriated	(316,442)	(7,733,054)	0	0
Subtotal: General Funds	4,764,080	5,952,206	5,952,206	5,952,206
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	12,500	0	0
Other Expenses	0	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	0	12,500	0	0
Total FTE Positions	58.66	58.66	58.66	59.00
Total Expenditures	4,764,080	5,964,706	5,952,206	5,952,206

Purpose and Goals

The West Virginia Senate is the upper house of the West Virginia Legislature. The Senate is comprised of 34 members representing 17 senatorial districts. Senators serve four-year terms with half of those seats are up for election every two years.

Joint Expenses



Joint Expenses Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	127.49	129.49	139.49	139.00
Total Personal Services	5,599,171	(18,371,857)	0	0
Employee Benefits	1,507,456	(5,572,345)	0	0
Other Expenses	2,598,863	39,418,611	11,638,036	14,715,457
Less: Reappropriated	(651,203)	(4,836,374)	0	0
Subtotal: General Funds	9,054,287	10,638,036	11,638,036	14,715,457
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	982,001	1,400,000	1,100,000	1,100,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	982,001	1,400,000	1,100,000	1,100,000
Special Funds				
FTE Positions	5.00	5.00	5.00	5.00
Total Personal Services	275,135	360,020	360,020	360,020
Employee Benefits	83,312	138,000	138,000	138,000
Other Expenses	219,374	2,138,603	2,138,603	2,138,603
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	577,821	2,636,623	2,636,623	2,636,623
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	4,604	8,737	8,737	8,737
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	4,604	8,737	8,737	8,737
Total FTE Positions	132.49	134.49	144.49	144.00
Total Expenditures	10,618,713	14,683,396	15,383,396	18,460,817

Purpose and Goals

Created by the Joint Committee on Government and Finance in 1993, the Legislative Manager serves at its will and pleasure. The Legislative Manager oversees the Joint Expenses of the Legislature through the operations of the following 12 offices:

1. Legislative Auditor - The Legislative Auditor shall have the power and authority to examine the revenues, expenditures and performance of every spending unit of the state government. It is the duty of the Legislative Auditor to compile fiscal information for the Senate and the House of Delegates.
2. Legislative Automated Systems Division - The computer center is to oversee, maintain, and provide a full range of office automation applications for the legislature's integrated computer system.
3. Legislative Duplicating - The Legislative Duplicating service includes fast copy service for short-run purposes and complete offset printing. During the Legislative Session, the main task is to duplicate sufficient copies of every bill

West Virginia Legislature

in time to make them available on the day of introduction.

4. Legislative Reference and Information Center disseminates information on all facets of the legislative process. The center serves the general public, lawmakers, and the media by providing educational material regarding the actions of the Legislature and maintains the legislative website.
5. Performance Evaluation and Research Division is responsible for supervision of all operations of the research and performance evaluation of state agencies.
6. Post Audit Division is responsible for auditing the fiscal operations of state agencies.
7. Legislative Rule-Making Review Committee - The committee's purpose is to review all legislative rules proposed by state agencies, boards and commissions, and to make recommendations regarding the proposed rules to the Legislature, which has the authority to approve or disapprove the promulgation of the proposed rules.
8. Legislative Services - Legislative Services provides legal services, research, bill drafting, bill summaries, statutory revision, document imaging of records for storage, and staff for standing and joint interim committees of the Senate and the House of Delegates.
9. Legislative Claims Commission - The commission hears claims against the state for money damages. Awards made are subject to final approval by the legislature. Upon request, it issues advisory opinions to state agencies. It also investigates and hears claims, made by victims of criminally injurious conduct.
10. Commission on Special Investigations - The commission has the authority to perform any investigation involving possible malfeasance or misfeasance of matters of the state.
11. The Budget Division monitors revenues, expenditures, and budgets of the state of West Virginia and prepares reports concerning these activities for use by the West Virginia House of Delegates, State Senate, and other Legislative committees and divisions, as requested.
12. The Administration Division oversees the Fiscal Office and Legislative Duplicating.

Department Budget Discussion

Operations depend upon General and Special revenue appropriations as well as reappropriated funds.

The budget bill at a minimum must include the following language: "the appropriations for the joint expenses for fiscal year 2021 are to remain in full force and effect and are hereby reappropriated to June 30, 2022. Any balances reappropriated may be transferred and credited to the fiscal year 2021 accounts."

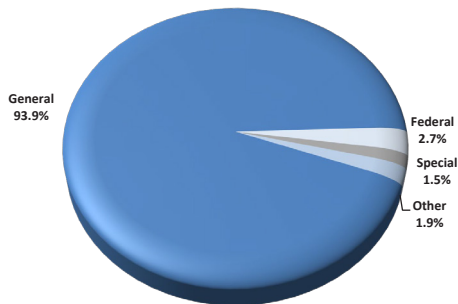
By bringing most of the legislative printing in-house, we have seen an average cost savings each year of around \$150,000

Supreme Court of Appeals Expenditures

Supreme Court Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	1,512.00	1,522.00	1,520.00	1,520.00
Total Personal Services	84,245,803	93,454,908	90,187,350	90,187,350
Employee Benefits	24,779,143	27,149,124	25,711,650	25,680,650
Other Expenses	25,088,909	39,330,775	23,501,000	23,501,000
Less: Reappropriated	(13,494,685)	(24,435,807)	0	0
Subtotal: General Funds	120,619,170	135,499,000	139,400,000	139,369,000
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	1,150,353	1,513,000	1,513,000	1,513,000
Employee Benefits	284,618	300,000	300,000	300,000
Other Expenses	671,299	2,187,000	2,187,000	2,187,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	2,106,270	4,000,000	4,000,000	4,000,000
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	619,319	1,450,000	1,450,000	1,450,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	619,319	1,450,000	1,450,000	1,450,000
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	324,654	391,500	391,500	391,500
Employee Benefits	90,164	114,500	114,500	114,500
Other Expenses	611,028	1,354,000	1,354,000	1,354,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,025,846	1,860,000	1,860,000	1,860,000
Total FTE Positions	1,512.00	1,522.00	1,520.00	1,520.00
Total Expenditures	124,370,605	142,809,000	146,710,000	146,679,000

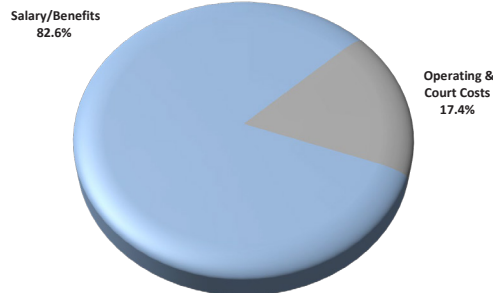
Total Available Funds

Fiscal Year 2022*
\$148,437,306
(estimated)



Recommended Expenditure by Agency

Fiscal Year 2022
\$139,369,000



*Beginning balance plus revenue

West Virginia Judicial System



Purpose and Goals

The West Virginia Judicial System serves the public, protects rights, interprets and upholds the law, and provides fair, accessible, effective, and responsive forums for the resolution of civil and criminal matters.

The judiciary is one of three coequal branches of state government, each with separate powers. The judiciary is organized into levels: Supreme Court of Appeals, circuit courts, family courts, and magistrate courts.

Supreme Court of Appeals

The Supreme Court of Appeals is West Virginia's highest court and the court of last resort. The five Supreme Court justices review appeals of decisions over all matters decided in the circuit courts, including criminal convictions affirmed on appeal from magistrate court and appeals from administrative agencies. Workers' compensation appeals are unique and are appealed directly to the Supreme Court from the administrative agency. The Supreme Court justices also review appeals of decisions directly from family court if both parties agree that they will not appeal to the circuit court.

The justices also have extraordinary writ powers and original jurisdiction in proceedings of habeas corpus, mandamus, prohibition, and certiorari. They also interpret the laws and constitutions of West Virginia and the United States. On December 1, 2010, the Supreme Court issued revised rules that eliminated the former system of appeals by permission and replaced it with a system of appeals by right. Under this system, every properly prepared petition for appeal is thoroughly reviewed and results in a written decision on the merits.

Arguments are presented before the Supreme Court of Appeals. Unlike trials in lower courts, there are no witnesses, juries, or testimonies. After justices have heard oral arguments and reviewed written materials, known as briefs, they issue written memorandum decisions, or opinions. Decisions of the West Virginia Supreme Court of Appeals can be appealed only to the Supreme Court of the United States which may or may not agree to consider an appeal.

West Virginia Judicial System

Circuit Courts

The circuit courts are West Virginia's only general jurisdiction trial courts of record. Circuit courts have jurisdiction over all civil cases at law more than \$7,500; all civil cases in equity; proceedings in habeas corpus, mandamus, quo warranto, prohibition, and certiorari; and all felonies and misdemeanors. The circuit courts receive appeals from magistrate court, municipal court, and administrative agencies, excluding workers' compensation appeals. They also hear appeals of family court decisions, unless both parties agree to appeal directly to the Supreme Court of Appeals. The circuit courts receive recommended orders from judicial officers who hear mental hygiene and juvenile matters. The Supreme Court of Appeals receives appeals of circuit court decisions.

Family Courts

Family court judges hear cases involving divorce, annulment, separate maintenance, paternity, grandparent visitation, and issues involving allocation of parental responsibility and family support proceedings, except those incidental to child abuse and neglect proceedings. Family court judges also hold final hearings in domestic violence civil proceedings. Circuit courts receive appeals from family courts unless both parties agree to appeal directly to the Supreme Court.

Magistrate Courts

Magistrates issue arrest and search warrants, hear misdemeanor cases, conduct preliminary examinations in felony cases, and hear civil cases with \$10,000 or less in dispute. Magistrates also issue emergency protective orders in cases involving domestic violence. The circuit courts hear appeals of magistrate court cases.

The following divisions provide support to the Supreme Court of Appeals and the West Virginia Judicial System.

Administrative Office

Maintains an organizational structure to promote accountability and provide a common management system to ensure the delivery of services is administered uniformly throughout the state.

Clerk of Court

Accepts filings, maintains docket and records, and provides information to the public regarding decisions.

Board of Law Examiners

Examines all applicants for admission to practice law and verifies that all applicants are of good moral character and meet the other requirements set forth in the Supreme Court rules.

Office of Chief Counsel

Assists the Supreme Court in initial consideration of petitions for appeal, petitions for extraordinary relief, motions to the court, and various administrative duties.

Judicial Investigation Commission and Judicial Hearing Board

Enforces standards for ethical conduct of all judicial officers.

Law Libraries

Provides access to legal information to employees and members of the judiciary and the public.
Increases and improves the use of electronic legal research by employees of the judiciary.
Continues to improve response time to requests for legal citation copies by law library staff.
Continues staff development to improve maintenance and accessibility of the West Virginia State Law Library's collection.



EXECUTIVE BRANCH

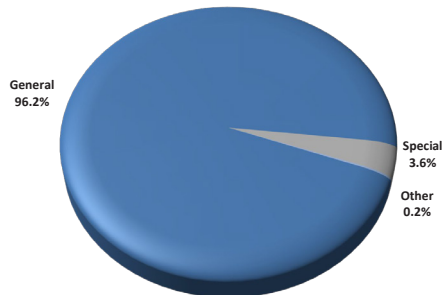


Governor's Office

Governors Office Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	43.25	43.25	43.25	43.00
Total Personal Services	195,176	3,294,926	3,294,926	3,294,926
Employee Benefits	69,450	582,497	730,535	730,535
Other Expenses	37,216,726	52,553,763	10,856,976	25,856,976
Less: Reappropriated	(35,979,933)	(35,548,749)	0	0
Subtotal: General Funds	1,501,419	20,882,437	14,882,437	29,882,437
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	71,899,033	900,000,000	900,000,000	900,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	71,899,033	900,000,000	900,000,000	900,000,000
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	15,051	65,575	0	0
Less: Reappropriated	(15,051)	(65,575)	0	0
Subtotal: Lottery Funds	0	0	0	0
Special Funds				
FTE Positions	2.00	2.00	2.00	2.00
Total Personal Services	128,526	137,037	137,037	137,037
Employee Benefits	32,437	40,700	40,700	40,700
Other Expenses	13,627	512,126	512,126	512,126
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	174,590	689,863	689,863	689,863
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	50,000	50,000	50,000	50,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	50,000	50,000	50,000	50,000
Total FTE Positions	45.25	45.25	45.25	45.00
Total Expenditures	73,625,042	921,622,300	915,622,300	930,622,300

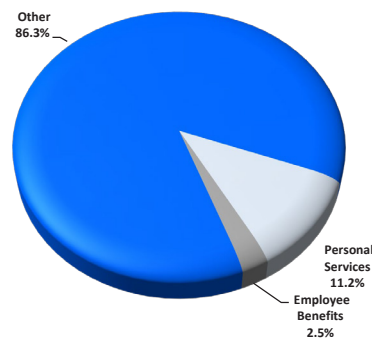
Total Available Funds

Fiscal Year 2022*
\$31,060,577**
(estimated)



Recommended Expenditure by Agency

Fiscal Year 2022
\$30,622,300**



*Beginning balance plus revenue

** Does not include estimated Federal Revenue or Expenditures

Governor's Office



Perry Bennett/Office of Reference and Information

Purpose and Goals

The Governor is vested with the chief executive powers of the state and in that capacity recommends to the Legislature, by message at the commencement of each session, the passage of measures he deems expedient; appoints, by and with the advice and consent of the Senate, certain officers of the state government, who may be removed by him for cause; remits fines and penalties, grants reprieves, commutes sentences and pardon and parole after conviction; and serves as commander-in-chief of the National Guard to enforce laws, suppress insurrection, and repel invasion.

Summary of Services and Performance Measures

GOVERNOR'S MANSION

The Governor's Mansion is a unique division of state government. As one of West Virginia's finest assets, the Mansion is a showplace for the people of West Virginia to enjoy as a tourist attraction for those visiting our State Capitol. Tours are scheduled Monday through Friday and on special occasions.

The operations of the Mansion consist primarily of hosting many functions such as receptions, dinners, meetings and entertaining. Holiday events also bring several hundred people to the Mansion to tour this beautiful home. The Governor and his family reside in the Mansion while in office and they may bring their own furnishings for the living quarters. Funding for operating expenses is through a General Revenue appropriation to the Governor's Custodial Fund.

FTEs: 6.00 Annual Program Cost: \$569,451
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Number of public tours to make the Governor's Mansion accessible to the people of West Virginia.	278	100	300

HERBERT HENDERSON OFFICE OF MINORITY AFFAIRS

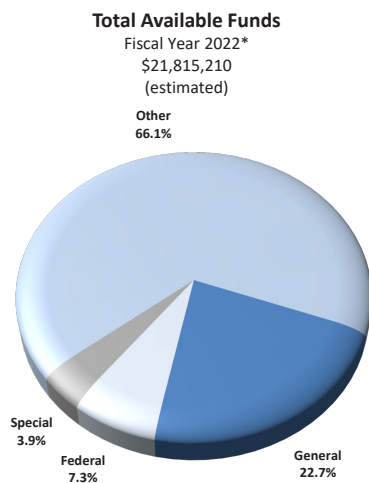
The Herbert Henderson Office of Minority Affairs (HHOMA) mission is to provide a forum for discussion of minority issues and to assist with efforts to develop strategies to improve the delivery of programs and services to minorities; provide recommendations to the Governor and Legislature in the areas of policy and allocation of resources; submit an annual report to the Governor and to the Joint Committee on Government and Finance on or before the 1st day of January of each year.

FTEs: 2.00 Annual Program Cost: \$689,863
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

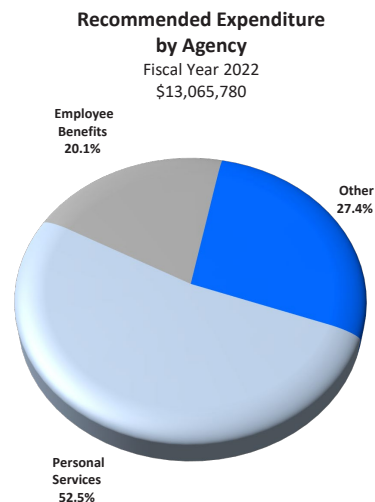
Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Hold Listening Tours in West Virginia cities with the highest minority populations each fiscal year	5	5	5

Attorney General

Attorney General Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	124.60	124.60	124.60	125.00
Total Personal Services	2,731,745	5,110,091	2,517,609	2,517,609
Employee Benefits	1,124,359	3,098,324	1,298,755	1,298,755
Other Expenses	1,275,461	2,362,721	1,137,093	1,137,093
Less: Reappropriated	(3,514,017)	(5,617,678)	0	0
Subtotal: General Funds	1,617,548	4,953,457	4,953,457	4,953,457
Federal Funds				
FTE Positions	17.25	17.25	17.25	17.00
Total Personal Services	413,308	967,833	800,691	800,691
Employee Benefits	132,367	289,209	237,767	237,767
Other Expenses	123,858	495,123	495,123	495,123
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	669,533	1,752,165	1,533,581	1,533,581
Special Funds				
FTE Positions	2.00	2.00	2.00	2.00
Total Personal Services	90,547	450,287	450,287	450,287
Employee Benefits	32,908	135,748	135,748	135,748
Other Expenses	1,802	1,108,553	1,108,553	1,108,553
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	125,257	1,694,588	1,694,588	1,694,588
Other Funds				
FTE Positions	51.75	51.75	51.75	52.00
Total Personal Services	2,603,575	3,302,665	2,922,456	2,922,456
Employee Benefits	822,423	926,005	908,351	908,351
Other Expenses	4,234,943	8,050,763	834,763	834,763
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	7,660,941	12,279,433	4,665,570	4,665,570
Total FTE Positions	195.60	195.60	195.60	196.00
Total Expenditures	10,073,279	20,679,643	12,847,196	12,847,196



*Beginning balance plus revenue



Attorney General



Purpose and Goals

The mission of the Office of Attorney General, as set forth in the West Virginia Constitution and the W.Va. Code, is to serve as the chief legal officer of the state. The duties of Attorney General include, but are not limited to: providing advice and counsel to the state, its officers, and agencies; prosecuting and defending legal actions on behalf of the state; representing the state in all actions pending in the Supreme Court of Appeals; giving written opinions upon questions of law; consulting with and advising prosecuting attorneys with regard to the official duties of their office; enforcing the laws of the state as they relate to consumer protection, unfair trade practices, civil rights, and other statutorily specified acts; and generally rendering and performing all other legal services on behalf of the state.

Department Budget Discussion

The Office of the Attorney General will not be adversely impacted in FY 2022 by the 100% current-level funding. However, another significant variance from this level could adversely impact the Office's constitutional mission. In light of General Revenue reductions in previous years, we cannot sustain any additional General Revenue reductions. Indeed, we believe cuts instituted will cost the state more in resources because we will need to rely more heavily on outside counsel to perform functions that previously could be handled in house.

The Office of the Attorney General's Special Revenue funding continues to supplement our General Revenue funding. Nevertheless, the Office has returned over \$52 million since January 2013 while attempting to maintain an account balance sufficient to properly pursue our consumer protection and anti-trust mission. Moreover, the Office has seen reductions to its general appropriation budget in excess of \$725,000 in FY 2016, almost \$700,000 in FY 2017, and approximately \$125,000 in FY 2018.

Recent planning has positioned the Office to continue moving forward in a stronger position, as improved technologies and operating systems are contributing to more efficient workflows. The addition of administrative staff has created stronger internal controls over the state's money. The Office has also taken extensive measures to ensure the payment of pre-existing settlement orders. Through the implementation of new accounting procedures, the Office is also now capable of tracking individual consumer settlements to ensure appropriate restitution is paid.

In sum, the Office continues to work diligently to position itself under the 100% current-level funding. However, the Office is mindful that further deviation below said funding level would greatly increase reliance on Special Revenue accounts, creating a stress on such accounts that may not be maintainable given the amount of money in the accounts that is typically encumbered by court order for specific purposes.

The biggest financial issue facing the Office of the Attorney General remains the perennial uncertainty associated with Special Revenue accounts and the Office's required dependence on such funds.

The Office of the Attorney General must generate millions of dollars annually from its Special Revenue accounts in order to ensure the sufficient operation of the Consumer Protection Division. A failure to meet such Special Revenue requirements over a three-year period would quickly exhaust any reserves the Office now has, resulting in a forced dismantling of many of the consumer protection services currently provided by the Office of the Attorney General. By continuing to rely on this funding model, the State is significantly increasing its budgetary risk.

Elected Officials

Recent planning has better positioned the Office to address the funding challenges detailed herein, while also allowing for the return of more than \$52 million to the General Revenue Fund. Sound financial management should continue to minimize the impact of future financial issues. However, significant depletion of Special Revenue accounts could expose the State to great risk as essential services become more difficult to fund.

Summary of Services and Performance Measures

ADMINISTRATION DIVISION

The mission of the Administrative Division of the Attorney General’s Office is to provide the infrastructure and support necessary for rendering legal services to the state and its various agencies. Oversees payroll, purchasing, and billable hours for the Attorney General’s office. Manages and directs constituent services for the Attorney General’s office. Develops policies and procedures relating to the Attorney General’s representation of state officers and agencies.

FTEs: 115.60 Annual Program Cost: \$4,007,379
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Salary Billed Agencies	13	13	13

APPELLATE DIVISION

The mission of the Appellate Division is to contribute to the protection and well-being of the citizens of West Virginia by ensuring dangerous offenders remain behind bars while protecting the rights of all by ensuring those offenders were convicted by constitutional means.

- Represents the state in direct criminal appeals to the Supreme Court of Appeals.
- Represents the named warden in appeals from the grant or denial of state petitions for writ of habeas corpus, as well as in original jurisdiction petitions for writ of habeas corpus filed directly in the Supreme Court of Appeals.
- Represents the respondent warden in all federal courts against federal petitions for writ of habeas corpus.
- Handles, upon request from county prosecuting attorneys, petitions for writ of prohibition filed in the Supreme Court of Appeals that are generally interlocutory in nature (i.e., petitions relating to dismissals of indictments or suppression of evidence.)
- Reviews and issues written Attorney General opinions as to matters of law.
- Represents the state in summary petitions for bail in the Supreme Court of Appeals, as well as appeals from the Circuit Court regarding bail.
- Represents the state in the appeals of cases involving juveniles who have committed status offenses and offenses that would be crimes if committed by adults.

FTEs: 9.00 Annual Program Cost: \$946,078
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Criminal Appeals Success Rate %	95%	95%	95%

CLIENT SERVICES DIVISION

The mission of the Client Services Division of the Office of Attorney General is to defend the United States and West Virginia Constitutions; enforce the state’s consumer protection, antitrust, and civil rights laws; and to fulfill the office’s duty to provide high-quality representation to the state, its officers, and various agencies.

FTEs: 73.00 Annual Program Cost: \$7,893,739
 Revenue Sources: 0% G 19% F 21% S 0% L 60% O

Elected Officials

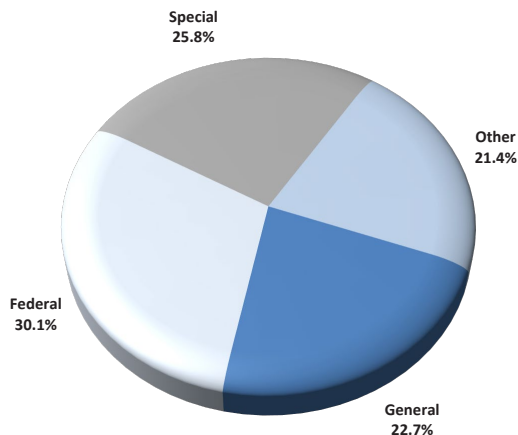
Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Kids Kick Opioids Public Service Announcement Contest Student Participation	2,500	3,000	3,000
Opioid Awareness Games of the Week	50	50	50

Department of Agriculture

Department Of Agriculture Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	243.58	245.56	242.53	243.00
Total Personal Services	10,861,655	17,187,448	11,623,838	11,623,838
Employee Benefits	3,418,451	6,327,135	3,904,520	3,904,520
Other Expenses	8,672,186	4,935,363	8,907,432	8,907,432
Less: Reappropriated	(2,200,410)	(4,014,157)	0	0
Subtotal: General Funds	20,751,882	24,435,790	24,435,790	24,435,790
Federal Funds				
FTE Positions	33.64	40.64	34.69	34.00
Total Personal Services	708,572	2,739,145	2,747,790	2,747,790
Employee Benefits	266,639	691,982	683,337	683,337
Other Expenses	7,195,703	26,808,338	23,308,338	23,308,338
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	8,170,914	30,239,465	26,739,465	26,739,465
Special Funds				
FTE Positions	77.73	66.73	77.73	79.00
Total Personal Services	3,076,665	4,351,822	4,368,085	4,368,085
Employee Benefits	1,164,627	1,341,319	1,325,056	1,325,056
Other Expenses	4,727,561	14,865,201	12,628,605	12,628,605
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	8,968,853	20,558,342	18,321,746	18,321,746
Other Funds				
FTE Positions	2.06	2.06	2.06	2.00
Total Personal Services	372,182	442,425	428,988	428,988
Employee Benefits	47,708	68,851	68,861	68,861
Other Expenses	795,282	15,232,714	15,046,141	15,046,141
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,215,172	15,743,990	15,543,990	15,543,990
Total FTE Positions	357.01	355.00	357.01	358.00
Total Expenditures	39,106,821	90,977,587	85,040,991	85,040,991

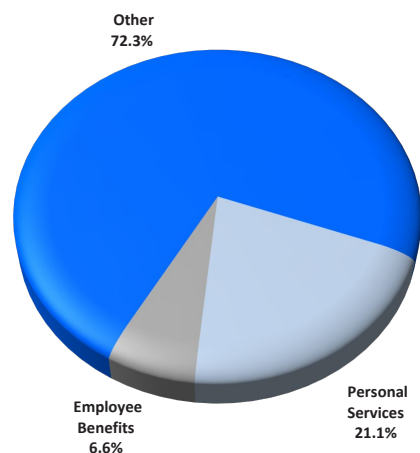
Total Available Funds

Fiscal Year 2022*
\$107,713,181
(estimated)



**Recommended Expenditure
by Agency**

Fiscal Year 2022
\$90,777,587



*Beginning balance plus revenue

Department of Agriculture



Purpose and Goals

The West Virginia Department of Agriculture (WVDA) provides vision and strategic planning to ensure the continuation of an adequate, safe, and wholesome food supply for the citizens of West Virginia and ensures compliance with legislative mandates to protect and promote the agriculture industry. Two companion agencies under the WVDA's umbrella operate independently under their respective legislative authorities to carry out conservation activities that ultimately benefit the agriculture industry as well. The State Conservation Committee's and the West Virginia Conservation Agency's (WVCA) missions are to provide for and promote the protection and conservation of West Virginia's soil, land, water, and related resources for the health, safety, and general welfare of the state's citizens, while the Agricultural Land Protection Authority's mission is to preserve West Virginia's abundant natural resources by conserving farmland in the State of West Virginia.

The goals of the WVDA and companion agencies are:

- Capitalize on West Virginia's abundant natural resources by forming private-public partnerships to grow and develop existing and new agriculture-based businesses while expanding market opportunities.
- Conduct research, inspections, and analyses to ensure the safety and integrity of the food supply.
- Address the challenges to the agriculture industry presented by invasive species and related disease issues to the environment and its populations.
- Continue to grow and expand the Veterans and Warriors to Agriculture program to assist veterans and service members who are seeking new career opportunities in agriculture.
- Provide timely communications of product recalls and foodborne illnesses to protect the health of the public and food supply, as well as to protect animal and plant health.
- Safeguard livestock and other domestic animals from communicable diseases.
- Preserve West Virginia's natural resources by conserving the state's farmland, soil, and water resources.

Department Budget Discussion

The FY 2022 Appropriation Request for the Department of Agriculture and its related entities is being submitted at an amount equal to the current year's baseline appropriation. This level of funding is necessary to maintain the agency's existing level of agricultural health, economic development, consumer safety, and conservation efforts. Any reductions to this base funding would hinder these activities. However, critical agency needs have been identified that support programs and initiatives to help the agency further its mission as well as provide public safety and economic development opportunities to the state in the most cost-effective way possible.

Improvement and Supplemental Request packages are included with the FY 2022 Appropriation Request to secure resources to meet significant agency needs. Of note is the request for multi-year General Revenue funding necessary for the construction of a new laboratory at the Guthrie Agricultural Center to house a portion of agency laboratory operations (and support functions) in a single, modern building. The Department of Agriculture proposes appropriations over a three-year period for the approximately \$39,000,000 construction cost for the laboratory. A General Revenue appropriation, along with the existing Department of Agriculture Capital Improvement fund will allow for a modern laboratory to house the agency's various public and agricultural health and consumer safety activities, maintain existing national laboratory accreditations (along with associated federal funding), and allow for new laboratory processes or research as future needs arise.

Elected Officials

Summary of Services and Performance Measures

AGRIBUSINESS DEVELOPMENT

The Agriculture Business Development Division supports the economic development of the agriculture industry by fostering growth of agribusinesses in domestic and international markets, and facilitating food distribution programs and veteran and youth services by creating and collaborating in the areas of market development, marketing, technical assistance, and training/educational opportunities.

FTEs: 34.75 Annual Program Cost: \$10,162,586
 Revenue Sources: 12% G 36% F 50% S 0% L 2% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Achieve 10% annual increase in number of interactions, engagements, and assistance with Farm-to-School Program participants	10	12	14
Achieve 10% annual increase in the types of USDA commodities available through the Food Distribution Program TEFAP, SFSP and CSFP feeding programs	138	151	166
Achieve 5% annual increase in the number of agribusinesses assisted by providing individualized assistance, information, education/training and collaborative resources for business development and market research	5,049	5,301	5,566
Increase recruitment for the number of active participants engaged in the Veterans and Heroes to Agribusiness Program	352	359	366
Increase Senior Farmers Market Nutrition Program annual voucher redemption percentage rate	85	87	89
Increase the annual number of USDA commodities distributed through the Food Distribution Program TEFAP, SFSP and CSFP feeding programs by increasing fresh produce deliveries	493,618	542,980	597,277
Increase the number and type of specialty crops supported by USDA funding	5	6	7

Elected Officials

CONSERVATION PROGRAMS

The State Conservation Committee's and the West Virginia Conservation Agency's (WVCA) missions are to provide for and promote the protection and conservation of West Virginia's soil, land, water, and related resources for the health, safety, and general welfare of the state's citizens.

FTEs: 86.00 Annual Program Cost: \$33,620,776
 Revenue Sources 33% G 47% F 0% S 0% L 20% O

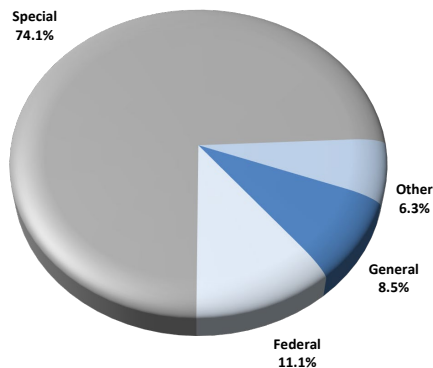
Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Agricultural Enhancement Program - Annual allocation amount for Conservation Best Management Practices (\$)	88,000	880,000	880,000
Training sessions related to nonpoint source pollution to individuals (training interrupted due to COVID-19.)	6,190	0	0
Operation and maintenance of small watershed flood control dams - collection of local OM&R cost-share	80	80	80
Operation and maintenance of small watershed flood control dams - high priority OM&R actions completed (%)	90	100	100

Secretary of State's Office

Secretary Of State Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	1.00	1.00	1.00	1.00
Total Personal Services	95,000	81,551	95,000	95,000
Employee Benefits	7,291	19,409	23,794	23,794
Other Expenses	2,014,328	1,812,707	838,800	838,800
Less: Reappropriated	(1,240,704)	(956,073)	0	0
Subtotal: General Funds	875,915	957,594	957,594	957,594
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	4,038	138,181	138,181	138,181
Employee Benefits	309	72,059	72,059	72,059
Other Expenses	201,170	8,380,184	538,211	538,211
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	205,517	8,590,424	748,451	748,451
Special Funds				
FTE Positions	51.00	51.00	51.00	51.00
Total Personal Services	2,428,983	2,900,556	2,900,556	2,900,556
Employee Benefits	702,836	1,112,180	1,112,180	1,112,180
Other Expenses	1,058,276	2,933,980	1,584,805	1,584,805
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	4,190,095	6,946,716	5,597,541	5,597,541
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	247,797	678,944	488,944	488,944
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	247,797	678,944	488,944	488,944
Total FTE Positions	52.00	52.00	52.00	52.00
Total Expenditures	5,519,324	17,173,678	7,792,530	7,792,530

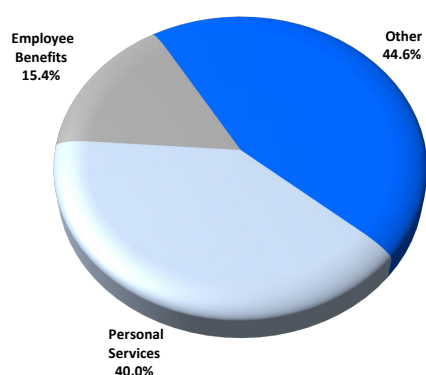
Total Available Funds

Fiscal Year 2022*
\$11,246,805
(estimated)



Recommended Expenditure by Agency

Fiscal Year 2022
\$7,846,338



*Beginning balance plus revenue

Secretary of State's Office



Purpose and Goals

The West Virginia Secretary of State Office, through open, engaging government, shall serve and protect citizens, the business community, and government agencies by facilitating and regulating business and licensing activities, preserving the integrity of the election process, safeguarding records and documents, and providing accurate and timely information.

Summary of Services and Performance Measures

ADMINISTRATIVE STAFF

Fund responsibilities are office expenses, printing, rent, utilities, internet service, contractual services.

FTEs: 1.00 Annual Program Cost: \$957,594
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

BUSINESS AND LICENSING

Serves the business, legal, banking, and consumer communities through an array of services that secure the legal status of various types of businesses, trade names, and trademarks; provides a permanent archival record of business filings for public access; records legal documents involving domestic and foreign organizations; and maintains the Uniform Commercial Code register filed by a lender when a borrower takes out a loan using in-state commercial or farm property or consumer goods as collateral.

FTEs: 42.50 Annual Program Cost: \$4,519,875
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Apostille filings	1,709	1,500	1,500
Charities filings: new/renewed	3,899	3,000	3,000
Corporation Annual Report Filings	96,023	90,000	90,000
Corporation registrations	15,773	15,000	15,000
Licensing	1,690	1,500	1,500
Notary registrations/renewals	5,551	5,000	5,000
Scrap metal handlers	51	40	40
Trademarks new/renewals	38	25	25

HELP AMERICA VOTE ACT

The Help America Vote Act unit implements the provisions of the Federal Help America Vote Act and administers the County Voting Assistance Loan Program. Provides for expenses and grants to Advance the Administration of Federal Elections.

FTEs: 0.50 Annual Program Cost: \$748,451
 Revenue Sources: 0% G 100% F 0% S 0% L 0% O

Elected Officials

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Number of grant supplies to counties	15	55	55

MOTOR VOTER REGISTRATION FUND

The Motor Voter program is integral in offering West Virginia citizens the opportunity to register to vote. The federally created program requires all motor vehicle offices and offices that offer financial assistance to citizens to provide them with the appropriate forms to allow an efficient voter registration process.

FTEs: 0.00 Annual Program Cost: \$218,944
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Motor voter registrations- number of reimbursements transfers to agencies.	11,373	0	9,000

State Election Commission



State Election Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	825	2,300	2,300	2,300
Employee Benefits	63	177	177	177
Other Expenses	0	5,031	5,031	5,031
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	888	7,508	7,508	7,508

Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	888	7,508	7,508	7,508

Purpose and Goals

The State Election Commission is a bi-partisan commission composed of two members of each major political party appointed by the Governor and the Secretary of State as ex-officio member.

Summary of Services and Performance Measures

STATE ELECTION COMMISSION

The State Election Commission is a bipartisan commission composed of the Secretary of State and two members of each political party (appointed by the Governor). The commission approves or disapproves applications for any voting machine or county voting assistance loan, and recommends policies and practices pertaining to the registration of voters and the conduct of elections generally.

FTEs: 0.00 Annual Program Cost: \$7,508
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

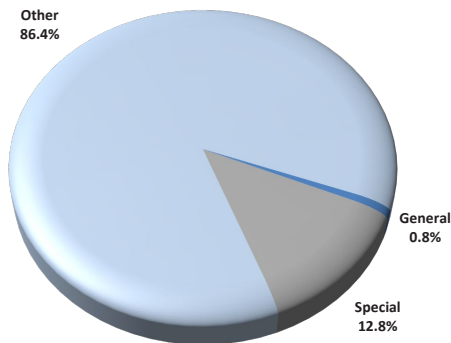
Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Meetings held	8	12	12

State Auditor's Office

Auditors Office Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	36.77	37.77	36.77	37.00
Total Personal Services	2,174,735	2,092,589	2,092,589	2,092,589
Employee Benefits	607,955	705,000	705,000	705,000
Other Expenses	2,264	122,220	25,506	25,506
Less: Reappropriated	(1,405)	(96,714)	0	0
Subtotal: General Funds	2,783,549	2,823,095	2,823,095	2,823,095
Special Funds				
FTE Positions	124.49	124.49	124.49	125.00
Total Personal Services	6,366,240	7,929,482	7,929,482	7,929,482
Employee Benefits	1,932,917	2,392,458	2,392,458	2,392,458
Other Expenses	11,470,664	24,256,593	24,256,593	24,256,593
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	19,769,821	34,578,533	34,578,533	34,578,533
Other Funds				
FTE Positions	19.74	18.74	19.74	20.00
Total Personal Services	994,857	2,085,126	2,085,126	2,085,126
Employee Benefits	331,441	544,109	544,109	544,109
Other Expenses	270,886,888	320,241,672	295,241,672	295,241,672
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	272,213,186	322,870,907	297,870,907	297,870,907
Total FTE Positions	181.00	181.00	181.00	182.00
Total Expenditures	294,766,556	360,272,535	335,272,535	335,272,535

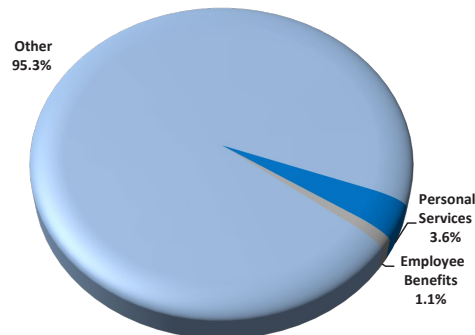
Total Available Funds

Fiscal Year 2022*
\$335,139,849
(estimated)



**Recommended Expenditure
by Agency**

Fiscal Year 2022
\$335,272,535



*Beginning balance plus revenue

State Auditor's Office



Purpose and Goals

The Auditor maintains the State's official accounting records. The Office audits all claims presented to the state for payment. If found legal and correct, warrants are drawn on the State Treasury. The Office administers the Savings Bonds Program, Garnishment Process, and Social Security Program in relation to payroll processing for all state employees. Taxes assessed on certain utilities are collected and distributed by the Public Utilities Division to state and county recipients. The Land Division maintains the records of forfeited properties and administers the sale of properties for collection of delinquent taxes. The Auditor is the ex-officio commissioner for Delinquent and Non-entered Lands and is empowered to administer the laws with reference to such lands. The Division is responsible for keeping the records of non-entered lands sold for delinquent taxes and redeemed. The Securities Division licenses and supervises the sale of securities in the State of West Virginia. The Purchasing Card Division administers the Purchasing Card Program that is used for state-level small dollar purchases as well as the Local Government Purchasing Card that administers the Purchasing Card Program for local governments. The Chief Inspector's Division provides audit services and training to local governments. The Information Technology Division provides the hardware and software infrastructure and support to allow both internal and external users to submit information electronically to the State Auditor's Office. The Office provides personnel and support for the Enterprise Resource Planning system (wvOASIS) through the Financial Services Division, working in conjunction with the Enterprise Resource Planning Board.

Department Budget Discussion

With the requested contingent reduction for General Revenue Funds, the Auditor's Office over the last five fiscal years has increased additional funding requests and made proper code changes to allow other Special Revenue Operating Funds to supplement and absorb the anticipated reductions for General Revenue Funds. No other significant changes are planned in FY 2022 except adjustments to any Non-Appropriated funds or portions of funds where actual expenditures are based on received revenues.

Due to the interrelationship between the Auditor's Office and the ERP Board, we are consistently evaluating the needs and requirements for changes within our office. We will make any future funding requests as the needs are identified and required.

Summary of Services and Performance Measures

CHIEF INSPECTOR'S DIVISION

The Chief Inspector Division ensures that local governments have annual examinations conducted in accordance with generally accepted auditing standards.

FTEs:	46.56	Annual Program Cost:	\$5,025,011		
Revenue Sources:	0% G	0% F	88% S	0% L	12% O

Elected Officials

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Issue 97% of audits within established federal time frames	96	97	97

GENERAL ADMINISTRATION

The General Administration Division includes the majority of funding for the pre-audit, accounting, and computer related activities of the State Auditor's Office bookkeeping functions.

FTEs: 36.77 Annual Program Cost: \$5,323,095
 Revenue Sources: 53% G 0% F 47% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Complete pre-audit paperwork in an average of four days or fewer	100	95	95
Process all regular and supplemental payroll runs in accordance with the wvoasis payroll schedule	100	100	100

LAND DIVISION

The Land Division provides for the efficient collection and distribution of delinquent real estate taxes and public utility taxes on behalf of the state, county, and municipal governments.

FTEs: 25.26 Annual Program Cost: \$300,410,250
 Revenue Sources: 0% G 0% F 1% S 0% L 99% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Distribute the uncontested public utility taxes to local governments within 30 days of receipts	98	98	98
Prepare and mail tax receipts within 24 hours of receiving them	100	100	100

LOCAL GOVERNMENT PURCHASING CARD PROGRAM

The Local Government Purchasing Card Program was developed to bring all local government entities into a single purchasing card program. Local government entities utilize the purchasing card for routine payments and travel as well as emergency payments.

FTEs: 7.00 Annual Program Cost: \$4,477,614
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Enroll at least 420 governmental entities in the purchasing card program	365	402	442
Enroll 55 counties in the purchasing card program	50	55	55

Elected Officials

PURCHASING CARD PROGRAM

The Purchasing Card Division develops, supports, and maintains the budgetary controls of the statewide Purchasing Card Program in order to reduce the amount of paper transactions by providing all state agencies and institutions of higher education with a safe, secure, and more cost-effective payment alternative for all purchases authorized by the State Auditor.

FTEs: 36.89 Annual Program Cost: \$14,093,845
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Ensure 100% of all cardholders and coordinators receive the proper training and certification each year	100	100	100
Reduce P-card eligible paper transactions by 5% each year	3.57	5	5

SECURITIES REGULATION ADMINISTRATION

The Securities Commission protects West Virginia investors and promotes capital formation in West Virginia by enforcing and administering the West Virginia Uniform Securities Act, Uniform Commodities Act, and West Virginia Real Estate Time Sharing Act.

FTEs: 28.52 Annual Program Cost: \$5,927,620
 Revenue Sources: 0% G 0% F 89% S 0% L 11% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Develop, implement, and execute a compliance program to allow a 3-year cycle for all investment advisor registrants	85	85	95
Review initial securities and timeshare complaints within 5 business days	80	85	90

TECHNOLOGY SUPPORT AND ACQUISITION

The Information Systems and Technology Division of the State Auditor's Office provides for the economical, efficient, and effective computerization for generating and distributing payments for expenditures of state agencies.

FTEs: 0.00 Annual Program Cost: \$15,100
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

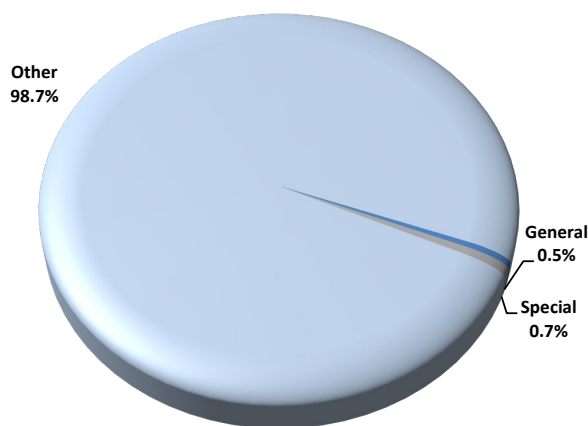
Key measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Maintain a computer system uptime outside of scheduled maintenance at 99.9999%	100	100	100

State Treasurer's Office

Treasurers Office Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	30.14	28.98	30.14	30.00
Total Personal Services	1,871,820	1,965,036	1,966,076	1,966,076
Employee Benefits	528,902	605,206	604,166	604,166
Other Expenses	681,309	1,616,064	865,110	865,110
Less: Reappropriated	(29,058)	(550,954)	0	0
Subtotal: General Funds	3,052,973	3,635,352	3,435,352	3,435,352
Special Funds				
FTE Positions	7.10	6.85	7.10	7.00
Total Personal Services	504,432	630,065	630,065	630,065
Employee Benefits	113,485	180,307	180,307	180,307
Other Expenses	70,390	911,559	911,559	911,559
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	688,307	1,721,931	1,721,931	1,721,931
Other Funds				
FTE Positions	101.56	99.97	101.56	102.00
Total Personal Services	5,075,146	6,201,081	6,205,281	6,205,281
Employee Benefits	1,459,441	2,011,229	2,012,090	2,012,090
Other Expenses	538,377,665	158,596,466	154,595,280	154,595,280
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	544,912,252	166,808,776	162,812,651	162,812,651
Total FTE Positions	138.80	135.80	138.80	139.00
Total Expenditures	548,653,532	172,166,059	167,969,934	167,969,934

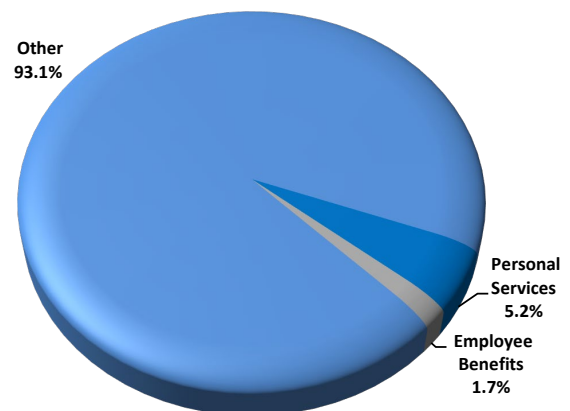
Total Available Funds

Fiscal Year 2022*
\$654,913,526
(estimated)



Recommended Expenditure by Agency

Fiscal Year 2022
\$167,969,934



*Beginning balance plus revenue

State Treasurer's Office



Purpose and Goals

The State Treasurer is the chief financial officer for the state and is responsible for overseeing the state's operating funds, monitoring the state's debt, and performing additional banking and accounting duties as prescribed by state law. The State Treasurer's Office advocates for citizens' rights through programs mandated by state code and other initiatives. These programs include Cash Management, Debt Management, the West Virginia Retirement Plus Program, the WV ABLE Savings Program, and the Unclaimed Property Program.

The State Treasurer serves as Chairman and provides administrative services to the West Virginia College Prepaid Tuition and Savings Program Board of Trustees and the West Virginia Board of Treasury Investments.

Department Budget Discussion

The State Treasurer's Office respectfully requests reappropriation language for any unexpended balances remaining in the appropriation of Current Expenses (Fund 0126, Appropriation 13000) at the close of FY 2021 be reappropriated for expenditure during FY 2022. Operating FY 2022 at 100% base FY 2021 level for General Revenue should pose no problem for the State Treasurer's Office.

The State Treasurer's Office is required to perform a "technology infrastructure refresh" approximately every five years. The next refresh is anticipated during calendar year 2025-2026 which, along with other technology costs of maintaining Payment Card Industry (PCI) standards, could be an expense of approximately \$1 million within the next five years.

Summary of Services and Performance Measures

ABLE PROGRAM

The WVABLE Savings Program launched on February 2018 as the result of the Federal ABLE (Achieving a Better Life Experience) Act and the WV ABLE Act. The program is administered in partnership with the Ohio Treasurer's STABLE Program. The ABLE program allows families of individuals with disabilities to save funds without counting against federal programs asset eligibility.

FTEs: 1.00 Annual Program Cost: \$150,000
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase assets under management.	1,272,783	1,999,800	2,727,000
Increase outreach events to 60 by FY 2022.	54	57	60
Increase the number of participant accounts in the WV ABLE Savings Program to 600 by the end of FY 2022.	280	440	600

Elected Officials

ADMINISTRATION/IT/SUPPORT SERVICES

Administration/Information Technology (IT)/Support services provide the necessary support for all programs of the State Treasurer’s Office. These programs are also responsible for the disbursement of oil and gas severance taxes; coal severance taxes; waste coal taxes; wine, liquor, and private club taxes; regional jail fund distributions; and certain insurance collections and firework safety fees to volunteer fire departments in West Virginia.

FTEs: 30.14 Annual Program Cost: \$3,443,558
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Process all payables in wvOasis within three to five business days of receipt of invoice %	100	100	100
Process all revenue distributions within one to two business days of receipt of applicable information/monies %	100	100	100
IT security training provided on an annual basis.	1	1	1

CASH MANAGEMENT - WVSTO BANKING FUNCTION

Cash Management is the core of the Treasurer’s statutory and constitutional responsibilities which includes establishing and monitoring state depositories; receiving and depositing all funds collected by state departments, agencies, and institutions; paying authorized warrants by endorsing checks or by authorizing electronic funds transfers; paying debt service on general obligation bonds; paying debt service on Tax Increment Financing (TIF) bonds issued by Economic Development Districts; operating the state imprest fund system; managing the daily cash concentration of state operating funds; managing account records of state and political subdivision participants in the Consolidated Fund; collecting and depositing numerous court fees as mandated by law; filing and retaining all paid checks and bonds issued by the state; and reconciling to the state accounting system monthly.

Cash Management’s goals include utilizing electronic commerce, and merchant and banking services to provide state agencies with effective methods of receiving and disbursing funds; maintaining compliance and payment timing through the federally mandated Cash Management Improvement Act (CMIA); and keeping the state current on all general obligation debt service requirements.

FTEs: 53.58 Annual Program Cost: \$129,701,505
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Meet all federal guidelines and deadlines of reporting and interest payments to keep the state compliant with CMIA.	100	100	100
Pay all general obligation debt service according to industry standards.	100	100	100

SMART529

The SMART529 Board of Trustees has established a nationally competitive, tax-advantaged college savings and prepaid tuition program that assists West Virginia students and their families in preparing for the costs of higher education; increases the awareness of higher education’s importance, thereby making postsecondary education a higher priority among West Virginians; and promotes increased enrollments at public and private postsecondary institutions.

FTEs: 7.10 Annual Program Cost: \$12,721,931
 Revenue Sources: 0% G 0% F 14% S 0% L 86% O

Elected Officials

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Fully fund the Prepaid Tuition Trust Fund by FY 2022.	60	60	100
Maintain 5% growth in fund value.	2,638,018,227	2,769,919,138	2,908,415,095
Maintain SMART529 accounts.	116,855	116,855	116,855

UNCLAIMED PROPERTY

The Unclaimed Property program is used to communicate, educate, and implement programs, seminars, and procedures necessary to most effectively and efficiently carry out the provisions of the Uniform Unclaimed Property Act.

FTEs: 43.88 Annual Program Cost: \$13,566,398
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase number of claims by at least 2% each fiscal year.	14,110	14,500	15,000
Return at least \$15 million of unclaimed property to its rightful owners during each fiscal year.	17,900,000	18,000,000	18,000,000

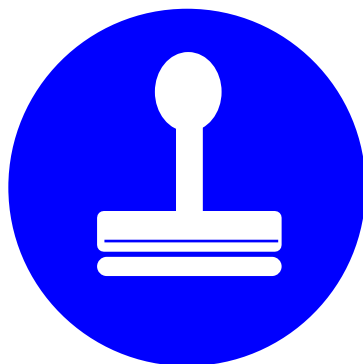
WV RETIREMENT PLUS

The State Treasurer's Office administers West Virginia Retirement Plus which is a deferred compensation plan that provides a supplemental retirement program for public employees. Retirement Plus will increase participant accounts by providing exceptional customer service and educational opportunities on the importance of saving money and investing for retirement.

FTEs: 3.10 Annual Program Cost: \$436,542
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase assets under management to \$300 million by the end of fiscal year 2022 (in millions).	266.1	288.4	300.2
Increase the number of participant accounts to 22,000 by the end of fiscal year 2022.	19,401	20,600	22,000

DEPARTMENT OF ADMINISTRATION



Department of Administration

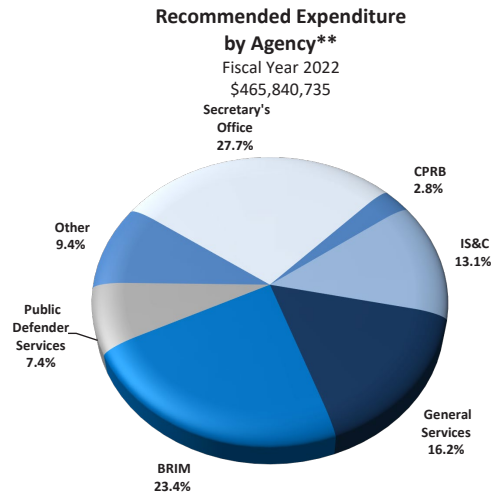
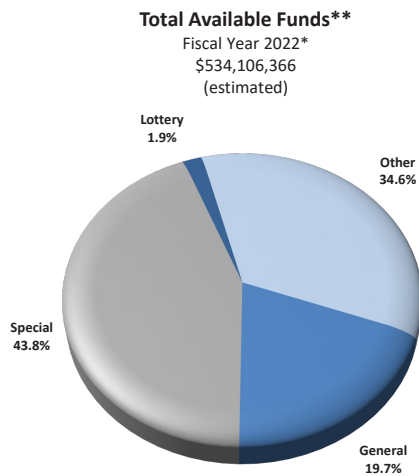
Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Secretary Of Administration	7.50	107,215,946	128,853,714	128,810,622	128,810,622
Finance Division	36.00	4,495,666	5,690,402	5,654,817	5,654,817
Ethics Commission	7.00	695,267	779,844	779,844	779,844
General Services Division	116.00	59,073,922	113,537,910	75,462,879	75,462,879
Commodities And Services From The Handicapped	0.00	140	4,055	4,055	4,055
Information Services And Communications	266.50	38,131,575	60,990,723	60,990,723	60,990,723
Judges Retirement System	0.00	4,346,545	7,500,000	7,500,000	7,500,000
Teachers Defined Contribution Plan	0.00	24,282,714	40,000,000	40,000,000	40,000,000
Municipal Police Officers And Firefighters Retirement System	0.00	245,223	3,100,000	3,100,000	3,100,000
Public Employees Retirement System	0.00	437,261,887	1,106,000,000	1,106,000,000	1,106,000,000
Retiree Health Benefit Trust Fund	3.00	214,495,917	232,811,689	232,811,689	232,811,689
Emergency Medical Services Retirement System	0.00	3,980,351	9,100,000	9,100,000	9,100,000
Consolidated Public Retirement Board	100.00	9,765,818	13,005,000	13,005,000	13,005,000
Deputy Sheriff Retirement System	0.00	12,228,290	22,850,000	22,850,000	22,850,000
Board Of Risk And Insurance Management	28.00	97,957,146	109,077,318	109,077,318	109,077,318
Purchasing Division	41.00	2,631,441	3,774,700	3,744,700	3,744,700
Public Employees Grievance Board	12.00	1,046,380	1,124,712	1,124,712	1,124,712
Public Employees Insurance Agency	55.70	105,100,089	716,340,360	716,340,360	716,340,360
Commission On Uniform State Laws	0.00	40,061	45,550	45,550	45,550
Prosecuting Attorneys Institute	5.00	562,351	1,090,375	1,049,109	1,049,109
Office Of Technology	4.00	3,163,201	16,406,715	709,787	709,787
Teachers Retirement System	0.00	1,192,851,910	1,441,718,000	1,441,718,000	1,441,718,000
Division Of Personnel	68.50	5,082,757	6,159,914	6,159,914	6,159,914
Public Defender Services	31.00	49,097,436	41,729,427	34,545,670	34,545,670
Real Estate Division	21.00	1,325,382	1,451,739	1,451,739	1,451,739
Surplus Property	13.00	1,681,729	2,437,757	2,437,757	2,437,757
Wv Public Safety Death Dis & Retirement Sys Plan A	0.00	43,947,909	77,100,000	77,100,000	77,100,000
Wv State Police Retirement System Plan B	0.00	2,361,487	7,100,000	7,100,000	7,100,000
Aviation Division	9.00	2,075,197	2,588,379	2,288,079	2,288,079
Fleet Management Division	9.00	9,087,237	13,205,759	9,705,759	13,205,759
Wv Division Of Natural Resources Police Officer Ret System	0.00	0	1,500,000	1,500,000	1,500,000
Less: Reappropriated	0.00	(14,387,771)	(57,847,751)	0	0
Total	833.20	2,419,843,203	4,129,226,291	4,122,168,083	4,125,668,083

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	146.05	148.05	148.05	149.00
Total Personal Services	6,702,737	8,407,953	7,957,361	7,957,361
Employee Benefits	2,046,505	2,141,183	2,219,814	2,219,814
Other Expenses	97,752,214	136,647,802	94,868,941	94,868,941
Less: Reappropriated	(11,659,699)	(42,150,823)	0	0
Subtotal: General Funds	94,841,757	105,046,116	105,046,116	105,046,116

Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	12,721,775	25,696,928	10,000,000	10,000,000
Less: Reappropriated	(2,728,072)	(15,696,928)	0	0
Subtotal: Lottery Funds	9,993,703	10,000,000	10,000,000	10,000,000

Department of Administration

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	381.44	382.44	381.44	382.00
Total Personal Services	16,564,147	24,023,439	23,961,919	23,961,919
Employee Benefits	5,156,256	7,645,002	7,706,522	7,706,522
Other Expenses	106,090,813	146,780,703	142,980,703	146,480,703
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	127,811,216	178,449,144	174,649,144	178,149,144
Other Funds				
FTE Positions	300.72	302.72	300.72	301.00
Total Personal Services	13,194,657	15,394,156	15,289,216	15,289,216
Employee Benefits	224,409,353	245,174,126	231,666,088	231,666,088
Other Expenses	1,949,592,517	3,575,162,749	3,585,517,519	3,585,517,519
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	2,187,196,527	3,835,731,031	3,832,472,823	3,832,472,823
Total FTE Positions	828.21	833.20	830.21	832.00
Total Expenditures	2,419,843,203	4,129,226,291	4,122,168,083	4,125,668,083



*Beginning balance plus revenue

**Does not include revenues or expenditures related to payment of retirement or insurance benefits.

Secretary of Administration



Secretary Of Administration Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	7.50	7.50	7.50	8.00
Total Personal Services	456,001	549,123	549,123	549,123
Employee Benefits	34,008	57,461	57,461	57,461
Other Expenses	15,019,868	15,176,760	15,133,668	15,133,668
Less: Reappropriated	(140,806)	(43,092)	0	0
Subtotal: General Funds	15,369,071	15,740,252	15,740,252	15,740,252
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	91,706,069	113,028,000	113,028,000	113,028,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	91,706,069	113,028,000	113,028,000	113,028,000
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	33,873	33,873	33,873
Employee Benefits	0	500	500	500
Other Expenses	0	7,997	7,997	7,997
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	0	42,370	42,370	42,370
Total FTE Positions	7.50	7.50	7.50	8.00
Total Expenditures	107,075,140	128,810,622	128,810,622	128,810,622

Purpose and Goals

The Department of Administration is responsible for implementing fiscal and administrative policies in executive branch agencies as directed by the Governor. The department will operate a cost-efficient, customer-oriented service department whose actions are transparent to taxpayers, resulting in innovative solutions and quality results for a government that effectively serves West Virginia and its citizens.

- Maximize the state's human resources through effective recruitment, retention, classification and compensation.
- Provide an innovative and responsive employment system to recruit, hire and retain qualified candidates. Ensure the continuity of the organization during extraordinary circumstances.
- Refine contingency plans (continuity of governance and operations plans) to ensure the stability of essential government functions in a wide range of emergencies and disasters. The Dept of Administration will continue to refine its completed and tested Continuity of Operations Plan (COOP) in support of the Governor's Continuity of Government plan.
- Maintain the security and integrity of data storage, data transfer and communications. This includes electronic data, paper storage and retention schedules and in particular the improvement of cyber security protection.

Department of Administration

- Ensure prudent and fair spending practices in procuring quality goods and services.
- Oversee the procurement of goods and services in excess of \$25,000 and monitor delegated purchasing procedures for acquisitions of \$25,000 or less.
- Provide affordable health care benefits.
- Administer affordable insurance programs and services that protect, promote and benefit the health and well-being of its 220,000 members.
- Prepare valid financial information to allow sound financial decision making for citizens and decision-makers.
- Maintain financial records supporting the comprehensive annual financial report, prepared in accordance with generally accepted accounting principles (GAAP).
- Prepare the Single Audit and Statewide Cost Allocation Plans to ensure compliance with federal regulations. Administer retirement benefits.
- Ensure annuity payments, refunds and other related transactions are processed in a timely and accurate manner for the nine retirement plans under the purview of the Consolidated Public Retirement Board.
- Manage state-owned assets both on the Capitol campus and throughout WV.
- Continue the implementation of a five-year Capitol Maintenance Plan to ensure proper preservation of government facilities.
- Provide oversight of the purchase, retention and sale of vehicles and to reduce associated operational and managerial costs.
- Maintain an effective and centralized statewide resource for proactive space management.
- Foster integrated business and information technology through a comprehensive technological architectural plan.
- Develop information technology protocols while consolidating and integrating systems to achieve seamless delivery and knowledge exchange.
- Continue implementation of a statewide records management system.
- Ensure divisions and agencies of the Dept of Administration have a revised records retention policy and schedule that meet all legal and operational requirements for the various types of information stored.

Summary of Services and Performance Measures

DESIGN BUILD BOARD

This activity is used for the design and construction of new projects.

FTEs:	0.00	Annual Program Cost:	\$4,000		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

EMPLOYEE PENSION & HEALTH CARE BENEFIT FUND

Provides for unfunded health care benefits or unfunded pension benefits.

FTEs:	0.00	Annual Program Cost:	\$33,028,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

FINANCIAL ADVISOR

The Financial Advisor activity is for professional consulting services on a broad range of public finance issues; including advising in the structuring, issuance, and sale of bonds, and serving as a liaison between the state and bond rating agencies.

FTEs:	0.00	Annual Program Cost:	\$27,546		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

LEASE RENTAL PAYMENTS

Provides financing for the acquisition, construction, and equipment of correctional facilities.

FTEs:	0.00	Annual Program Cost:	\$15,000,000		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

Department of Administration

PEW GRANT

Provides for Pew Charitable Trust activity. The Pew Charitable Trust is providing guidance and assistance to the state in connection with the state's Government Performance Project.

FTEs:	0.00	Annual Program Cost:	\$7,997		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

STATE EMPLOYEES SICK LEAVE FUND

Establish the sick leave buyback program whereby eligible employees can exchange accrued annual and sick leave for a lump sum payment from the state.

FTEs:	0.00	Annual Program Cost:	\$34,373		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

TOBACCO SETTLEMENT FUND

Established fund for revenues received from a master settlement agreement with tobacco manufacturers.

FTEs:	0.00	Annual Program Cost:	\$80,000,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

Board of Risk and Insurance Management



Board Of Risk And Insurance Management Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	28.00	28.00	28.00	28.00
Total Personal Services	1,546,433	1,728,603	1,728,663	1,728,663
Employee Benefits	420,708	543,382	552,170	552,170
Other Expenses	95,990,005	106,805,333	106,796,485	106,796,485
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	97,957,146	109,077,318	109,077,318	109,077,318
Total FTE Positions	28.00	28.00	28.00	28.00
Total Expenditures	97,957,146	109,077,318	109,077,318	109,077,318

Purpose and Goals

BRIM provides insurance for various programs:

- State entity program - property, casualty, and cyber insurance to state agencies
- Mine subsidence program - administers a coal mine subsidence reinsurance program for damage caused by the collapse of underground coal mines
- Senate Bill 3 program (SB 3) - property, casualty and cyber insurance to boards of education and property and casualty insurance to other governmental entities and nonprofit organizations
- Patient Injury Compensation - fund to provide additional compensation to injured parties who have not been able to collect all of their economic damages as a result of tort reform measures enacted by the Legislature
- Oversees the State Privacy Office for Executive Branch agencies

Administrative/Finance

- Oversee the annual completion of the audit of BRIM's financial statements.
- Coordinates budgetary/financial plans and premium projections.
- Oversees all actuarial, treasury, investment, financial and accounting processes of the agency.

Claims

- Directly handle first party property and mine subsidence claims, utilizing the services of independent adjusters and engineers.
- Oversee the handling of the state entity and SB 3 programs liability claims processing performed by an external claims administrator.

Loss Control

- Advise customers in developing strategies and policies, in identifying exposures, and in aiding customers in preventing losses and claims.
- Provide a system of credits and surcharges to individual premiums by evaluating actual loss control policies and procedures of individual insured entities.

Underwriting

- Review and finalize the premiums for the state and SB 3 programs that are calculated by an independent actuary.
- Collect information by mailing a renewal questionnaire.
- Maintain the customer database

Department of Administration

Privacy Office

-Leads the State Privacy Program for Executive Branch agencies, including the WV Privacy Management Team, which protects the privacy of personally identifiable information, including protected health information, collected and maintained through governance, risk management and compliance.

Ongoing funding will be required to oversee and operate the State Privacy Office which was moved to the West Virginia Board of Risk and Insurance Management as a result of Executive Order 3-17 signed May 18th, 2017.

Department Budget Discussion

The Patient Injury Compensation Fund (PICF), Fund 2371, was created by passage of House Bill 4740 in March 2004. The Legislature designated BRIM as the administrator of the PICF. Statutory transfers in fiscal years 2005, 2006 and 2007 totaling \$4.9 million provided the initial funds for the administration of the PICF. An additional \$2.0 million was transferred to the PICF in fiscal year 2014 as a result of HB4621. These statutes did not designate a permanent funding stream for the PICF.

Effective 7/1/16, additional funds of \$2.8 million were also transferred from Fund 2368 to the PICF (Fund 2371) as a result of SB602 which was passed 3/12/16. These funds were transferred to the PICF on 7/8/16. Beginning in FY 2017, SB602 also established an annual revenue stream of approximately \$2 million from several fees and assessments that were created by the legislation. In 2018, SB576 extended the collection of the fees and assessments created by SB602 until either 6/30/21 (trauma center assessments) or 12/31/21 (all other fees and assessments) to help fund the runoff of the PICF claims.

SB602 also required that any potential claims to be asserted against the PICF be filed no later than 6/30/16. The PICF balance as of August 20, 2020 is about \$250,000. With the total amount of all claims now pending of approximately \$2.2 million, the current available funds and future fees and assessments may not be sufficient to fund the remaining claims balances outstanding.

Pursuant to applicable statutes and rules, in the event of a funding shortfall, BRIM is required to make pro rata payments to claimants for claims that become final. For FY 2021, it is anticipated that the PICF may not have sufficient funds to pay all claims in full. Additional funding through December 2021, created by SB602, should be sufficient to pay all of the remaining claims outstanding against the PICF for any remaining unpaid claims balances outstanding after FY 2021.

Although BRIM administers the PICF, the financial activities of the PICF are not reflected in BRIM financial statements, but rather in the State comprehensive financial statements.

Summary of Services and Performance Measures

BOARD OF RISK AND INSURANCE MANAGEMENT

- The State entity program provides property, casualty, and cyber insurance to state agencies
- The SB 3 program provides property, casualty and cyber insurance to boards of education and property and casualty insurance to other governmental entities and nonprofit organizations
- The mine subsidence program administers a coal mine subsidence reinsurance program for damage caused by the collapse of underground coal mines.

FTEs:	26.00	Annual Program Cost:	\$7,829,401	
Revenue Sources:	0% G	0% F	0% S	0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Mine Subsidence net position (in millions)	\$78.6	\$81.6	\$84.6
SB 3 net position (in millions)	\$42.1	\$45.1	\$48.1
State net position (in millions)	\$137.1	\$142.5	\$147.5

Commission on Uniform State Laws



Consolidated Public Retirement Board Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	100.00	100.00	100.00	100.00
Total Personal Services	4,356,213	5,069,942	5,069,942	5,069,942
Employee Benefits	1,429,422	1,647,845	1,647,845	1,647,845
Other Expenses	3,980,183	6,287,213	6,287,213	6,287,213
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	9,765,818	13,005,000	13,005,000	13,005,000
Total FTE Positions	100.00	100.00	100.00	100.00
Total Expenditures	9,765,818	13,005,000	13,005,000	13,005,000

Purpose and Goals

The Commission on Uniform State Laws consists of three bipartisan members appointed by the Governor pursuant to the terms of WV Code 29-1A-4. The Commission works with similar ones that serve each of the 50 states and the territorial possessions of the United States. Its members serve on drafting committees of the national conference, as well as special and select committees of that body, and annually meet in a national conference to promulgate uniform laws that are made available to state legislative bodies.

The Commission on Uniform State Law's Current Level Budget is sufficient. However, the Commission would be significantly impacted by any type of budget cut. The Association Dues increased over the past several years. While salaries are not paid to the Commission members, they are required to attend the annual conference.

Summary of Services and Performance Measures

UNIFORM STATE LAWS

The mission of the Commission of Uniform State Laws is to develop, promulgate and encourage passage of statutes in West Virginia that are uniform and compatible with those of other states so as to avoid conflicts of law and to preempt federal legislation in as many areas as possible. The commission counsels and confers with the West Virginia Legislature and participates in a national conference.

FTEs:	0.00	Annual Program Cost:	\$45,550		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

Consolidated Public Retirement Board



Consolidated Public Retirement Board Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	100.00	100.00	100.00	100.00
Total Personal Services	4,356,213	5,069,942	5,069,942	5,069,942
Employee Benefits	1,429,422	1,647,845	1,647,845	1,647,845
Other Expenses	3,980,183	6,287,213	6,287,213	6,287,213
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	9,765,818	13,005,000	13,005,000	13,005,000
Total FTE Positions	100.00	100.00	100.00	100.00
Total Expenditures	9,765,818	13,005,000	13,005,000	13,005,000

Purpose and Goals

The Consolidated Public Retirement Board administers all public retirement plans of the State of West Virginia. This includes the Public Employees Retirement Systems, Teachers Defined Benefit Retirement System, Judges Retirement System, West Virginia State Police Death, Disability and Retirement System, West Virginia State Police Retirement System, Deputy Sheriff Retirement System, Teachers Defined Contribution Retirement System, Emergency Medical Services Retirement System, Municipal Police Officers and Firefighters Retirement System and Division of Natural Resources Police Officers Retirement System.

Department Budget Discussion

Current level funding is necessary to administer all 10 of the current retirement systems and the State of West Virginia in an efficient and accurate manner. Future financial issues would include maintaining the new customized computer system to administer all 10 of the current retirement systems.

Summary of Services and Performance Measures

CONSOLIDATED PUBLIC RETIREMENT BOARD

This fund provides the administrative expenses to maintain the 10 retirement systems the Consolidated Public Retirement Board is mandated to administer. The revenue for this fund is provided by each of the retirement systems based on the number of participants and retirees.

FTEs:	100.00	Annual Program Cost:	\$13,005,000
Revenue Sources:	0% G	0% F	0% S
			0% L
			100% O

Department of Administration

Teachers Retirement System Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	1,192,851,910	1,441,718,000	1,441,718,000	1,441,718,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,192,851,910	1,441,718,000	1,441,718,000	1,441,718,000

Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	1,192,851,910	1,441,718,000	1,441,718,000	1,441,718,000

Public Employees Retirement System Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	437,261,887	1,106,000,000	1,106,000,000	1,106,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	437,261,887	1,106,000,000	1,106,000,000	1,106,000,000

Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	437,261,887	1,106,000,000	1,106,000,000	1,106,000,000

Judges Retirement System Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	4,346,545	7,500,000	7,500,000	7,500,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	4,346,545	7,500,000	7,500,000	7,500,000

Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	4,346,545	7,500,000	7,500,000	7,500,000

Department of Administration

Teachers Defined Contribution Plan Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	16,956,168	30,000,000	30,000,000	30,000,000
Other Expenses	7,326,546	10,000,000	10,000,000	10,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	24,282,714	40,000,000	40,000,000	40,000,000
Total FTE Positions				
	0.00	0.00	0.00	0.00
Total Expenditures	24,282,714	40,000,000	40,000,000	40,000,000

Deputy Sheriff Retirement System Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	12,228,290	22,850,000	22,850,000	22,850,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	12,228,290	22,850,000	22,850,000	22,850,000
Total FTE Positions				
	0.00	0.00	0.00	0.00
Total Expenditures	12,228,290	22,850,000	22,850,000	22,850,000

Emergency Medical Services Retirement System Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	3,980,351	9,100,000	9,100,000	9,100,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	3,980,351	9,100,000	9,100,000	9,100,000
Total FTE Positions				
	0.00	0.00	0.00	0.00
Total Expenditures	3,980,351	9,100,000	9,100,000	9,100,000

Department of Administration

Municipal Police Officers And Firefighters Retirement Syst Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	245,223	3,100,000	3,100,000	3,100,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	245,223	3,100,000	3,100,000	3,100,000

Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	245,223	3,100,000	3,100,000	3,100,000

Wv Division Of Natural Resources Police Officer Ret Syste Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	1,500,000	1,500,000	1,500,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	0	1,500,000	1,500,000	1,500,000

Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	0	1,500,000	1,500,000	1,500,000

Division of Personnel



Division Of Personnel Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	68.50	68.50	68.50	69.00
Total Personal Services	3,137,644	3,677,028	3,677,028	3,677,028
Employee Benefits	968,968	1,083,655	1,083,655	1,083,655
Other Expenses	976,145	1,399,231	1,399,231	1,399,231
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	5,082,757	6,159,914	6,159,914	6,159,914
Total FTE Positions	68.50	68.50	68.50	69.00
Total Expenditures	5,082,757	6,159,914	6,159,914	6,159,914

Purpose and Goals

The Division of Personnel (DOP) is responsible for providing organizational leadership in human resources management to agencies and units of state government.

Our goal is to ensure fair and equitable treatment for all employees by the application of uniform personnel policies that attract and retain, in the service of this state, personnel of the highest ability and integrity through the establishment of a system of Personnel Administration based on merit principles and scientific methods governing the appointment, promotion, transfer, layoff, removal, discipline, classification, compensation, and welfare of its civil employees, per West Virginia Code 29-6-1.

- Enhance the professionalism, effectiveness and efficiency of the state's workforce.
- Provide growth and development opportunities for employees through training activities.
- Deliver cost-effective personnel programs that meet the needs of agencies of state government.
- Create a more rewarding and satisfying work environment.
- Improve employee morale.
- Proactively plan and manage the state's human resources to ensure effective utilization of the workforce.

Summary of Services and Performance Measures

DIVISION OF PERSONNEL

The mission of the Division of Personnel is to provide personnel management processes and systems to support state agencies and affiliated county health departments in employing and retaining individuals of the highest ability and integrity, who can provide optimal governmental services for the citizens of West Virginia. The DOP provides resources that promote trust and confidence in the department's services while advocating and advancing personal/professional growth for all state employees and affiliated county health departments.

FTEs: 65.50 Annual Program Cost: \$5,913,914
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Post vacant positions to the automated system within one day of receipt of requests at least 90% of the time after reviewing for compliance with classification standards.	85	90	90
Provide agencies with lists of qualified applicants to be considered in filling vacancies, furnishing the lists within seven business days of receipt of request at least 95% of the time	99	100	100

Department of Administration

DOP-EEO OFFICE

The Equal Employment Opportunity Program was established through Executive Order 6-90 for all agencies under the jurisdiction of the Governor.

FTEs:	3.00	Annual Program Cost:	\$246,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

Ethics Commission



Ethics Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	7.00	7.00	7.00	7.00
Total Personal Services	459,680	484,090	483,490	483,490
Employee Benefits	127,946	122,879	123,479	123,479
Other Expenses	101,530	112,875	112,875	112,875
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	689,156	719,844	719,844	719,844
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	6,111	60,000	60,000	60,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	6,111	60,000	60,000	60,000
Total FTE Positions	7.00	7.00	7.00	7.00
Total Expenditures	695,267	779,844	779,844	779,844

Purpose and Goals

The mission of the Ethics Commission is to maintain confidence in the integrity and impartiality of the governmental process in the state of West Virginia and its political subdivisions and to aid public officials and public employees in the exercise of their official duties and employment; to define and establish minimum ethical standards for elected and appointed public officials and public employees; to eliminate actual conflicts of interest; to provide a means to define ethical standards; to provide a means of investigating and resolving ethical violations; and to provide administrative and criminal penalties for specific ethical violations herein found to be unlawful. WV Code 6B-1-2(b)

Department Budget Discussion

The Ethics Commission continues to explore technology upgrades to further the efficient operation of the office and convenience to the public. In FY 2022, the Commission plans to follow the national trend of implementing an online lobbyists' self-reporting application. A preliminary estimate of cost from Office of Technology for this application is \$36,000.

Department of Administration

Summary of Services and Performance Measures

ETHICS COMMISSION

The mission of the Ethics Commission is to maintain confidence in the integrity and impartiality of the governmental process in the state of West Virginia and its political subdivisions and to aid public officials and public employees in the exercise of their official duties and employment; to define and establish minimum ethical standards for elected and appointed public officials and public employees; to eliminate actual conflicts of interest; to provide a means to define ethical standards; to provide a means of investigating and resolving ethical violations; and to provide administrative and criminal penalties for specific ethical violations herein found to be unlawful.

FTEs: 7.00 Annual Program Cost: \$779,844
 Revenue Sources: 92% G 0% F 0% S 0% L 8% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Answer of all formal written advisory opinion requests within 60 days of receipt.	100	100	100
Answer written inquiries within 10 business of receipt.	99	100	100

Finance Division



Finance Division Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	6.75	6.75	6.75	7.00
Total Personal Services	316,717	747,053	380,141	380,141
Employee Benefits	98,650	32,417	97,205	97,205
Other Expenses	452,170	9,115	275,654	275,654
Less: Reappropriated	(189,868)	(35,585)	0	0
Subtotal: General Funds	677,669	753,000	753,000	753,000
Special Funds				
FTE Positions	16.00	16.00	16.00	16.00
Total Personal Services	747,580	975,000	975,000	975,000
Employee Benefits	238,947	525,000	525,000	525,000
Other Expenses	7,124	500,000	500,000	500,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	993,651	2,000,000	2,000,000	2,000,000
Other Funds				
FTE Positions	13.25	13.25	13.25	13.00
Total Personal Services	747,443	870,641	820,641	820,641
Employee Benefits	208,469	162,781	162,781	162,781
Other Expenses	1,678,566	1,868,395	1,918,395	1,918,395
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	2,634,478	2,901,817	2,901,817	2,901,817
Total FTE Positions	36.00	36.00	36.00	36.00
Total Expenditures	4,305,798	5,654,817	5,654,817	5,654,817

Purpose and Goals

The Division of Finance consists of three sections; Shared Services, Financial Accounting and Reporting, and Single Audit. The Shared Services section is responsible for centralized general accounting, payroll, billing, accounts payable, accounts receivable, federal reporting and procurement for the department. Financial Accounting and Reporting is responsible for establishing and maintaining the centralized accounting system and for preparation of the state's comprehensive annual financial report (CAFR). The Single Audit includes procuring, coordinating, and finalizing the single audit report and preparing the statewide cost allocation plan for submission to the federal government and state agencies to ensure compliance with federal rules and regulations.

Summary of Services and Performance Measures

SHARED SERVICES

With SB271, Accounting is now Shared Services, which provides accounting services for a majority of divisions within DOA, along with divisions outside of DOA.

FTEs: 16.00 Annual Program Cost: \$2,140,334
 Revenue Sources: 7% G 0% F 93% S 0% L 0% O

Department of Administration

ACCOUNTING AND REPORTING SECTION (FARS)

The purpose of FARS is to prepare the CAFR and provide valid financial information for sound financial decision-making.

FTEs: 6.75 Annual Program Cost: \$612,666
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Complete and submit CAFR document by December 1 each year. Our goal is 100% each year.	100	100	100

SINGLE AUDIT

The Single Audit includes procuring, coordinating, and finalizing the single audit report and preparing the statewide cost allocation plan for submission to the federal government and state agencies to ensure compliance with federal rules and regulations.

FTEs: 13.25 Annual Program Cost: \$2,901,817
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Complete and submit the WV Single Audit by February 15th each year.	100	100	100
Generate invoices, post payments and paying invoices for DOA to keep an accurate accounts receivable.	100	100	100

General Services Division



General Services Division Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	52.00	52.00	52.00	52.00
Total Personal Services	1,928,629	2,139,404	2,128,194	2,128,194
Employee Benefits	661,969	583,095	594,305	594,305
Other Expenses	12,865,755	59,988,543	25,046,720	25,046,720
Less: Reappropriated	(9,108,615)	(34,941,823)	0	0
Subtotal: General Funds	6,347,738	27,769,219	27,769,219	27,769,219
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	9,993,703	10,000,000	10,000,000	10,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Lottery Funds	9,993,703	10,000,000	10,000,000	10,000,000
Other Funds				
FTE Positions	64.00	64.00	64.00	64.00
Total Personal Services	2,574,169	2,976,919	2,956,919	2,956,919
Employee Benefits	939,368	1,156,224	1,156,486	1,156,486
Other Expenses	30,110,329	36,693,725	33,580,255	33,580,255
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	33,623,866	40,826,868	37,693,660	37,693,660
Total FTE Positions	116.00	116.00	116.00	116.00
Total Expenditures	49,965,307	78,596,087	75,462,879	75,462,879

Purpose and Goals

The Division of General Services is responsible for the management of the buildings and grounds of the Capitol Complex and other Department of Administration buildings throughout the State.

Department Budget Discussion

The Appropriation Request in FY 2022 for General Services is equal to the amount budgeted to the Agency for FY 2021. This level of appropriation will allow General Services Division to pay expenses from the funds created to provide care, custody, and control of the buildings and grounds on the Capitol Complex and in other locations owned and operated by the WV Department of Administration. We as public officials and public employees have the responsibility to maintain the West Virginia State Capitol and other State-owned facilities to the best of our ability for the citizens of the State of West Virginia.

The Agency will continue to require funding to accomplish its mission goal of maintaining office space owned by the WV Department of Administration by performing major renovations to aging buildings to keep them code compliant while making them more energy efficient, safe, and suitable for public use.

Department of Administration

Summary of Services and Performance Measures

DEBT SERVICE

Pay the debt service payments on the EAST and Regional Jail revenue bonds.

FTEs:	0.00	Annual Program Cost:	\$18,867,725		
Revenue Sources:	0% G	0% F	0% S	53% L	47% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
EAST debt services paid on-time	100	100	100
Regional Jail debt services paid on-time	100	100	100

MAINTENANCE OF BUILDINGS AND GROUNDS

Responsible for project management for new construction of buildings and major renovation projects.

FTEs:	56.10	Annual Program Cost:	\$34,999,320		
Revenue Sources:	79% G	0% F	0% S	0% L	21% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Progress Completion: Buildings 4, 6, 22 and 74 Interior Renovations (%)	2	50	100
Progress Completion: Campus Steam System Upgrades (%)	5	100	100
Progress Completion: Capitol Campus Hardscape Improvements (%)	25	35	40

Information Services and Communications Division



Information Services And Communications Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	259.50	259.50	259.50	260.00
Total Personal Services	11,083,140	17,201,235	17,201,235	17,201,235
Employee Benefits	3,467,893	5,263,228	5,263,228	5,263,228
Other Expenses	3,315,999	16,857,120	16,857,120	16,857,120
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	17,867,032	39,321,583	39,321,583	39,321,583
Other Funds				
FTE Positions	7.00	7.00	7.00	7.00
Total Personal Services	203,763	253,728	253,728	253,728
Employee Benefits	78,615	102,309	102,309	102,309
Other Expenses	19,982,165	21,313,103	21,313,103	21,313,103
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	20,264,543	21,669,140	21,669,140	21,669,140
Total FTE Positions	266.50	266.50	266.50	267.00
Total Expenditures	38,131,575	60,990,723	60,990,723	60,990,723

Purpose and Goals

The Information Services & Communications (IS&C) division consists of seven sections:

Administration provides overall operations and management including accounting, asset management, billing, human resources, and procurement.

Client Services is responsible for providing on-site support to multiple agencies throughout the 55 counties and assisting with technology problems such as hardware and software support. In addition, Client Services is responsible for the oversight of electronic communication and configuration management.

Business solutions center provides state agencies with application software development/support and database development/support for all platforms including the enterprise server, web servers, midrange servers, and desktops.

Data Center operations is responsible for the mainframe, servers, storage, print, and customer support through the help desk and tier two support. Infrastructure design and support helps maintain the operations of the capitol complex communications network for all connected agencies and provides cost-effective telecom services for all agencies.

Information security and compliance develops and promotes information and security policies, "Best Practices" and training to ensure the integrity, confidentiality, and accountability of the state's electronic information system.

Telecom billing unit provides vendor payment of legitimate, uncontested invoices for telecommunication services to the providers within 90 days of invoice receipt, as well as, auditing and invoicing the state agencies for the appropriate services.

Department of Administration

Central mail operations is responsible for the state’s mail services, both incoming and outgoing.

The IS&C aims to:

- Provide excellent customer service through a professional, accountable and enthusiastic workforce in a supportive working environment.
- Modernize telephony infrastructure to provide cost-effective, reliable and protected phone services.
- Enhance and upgrade security controls and solutions to improve the security of the state’s data and infrastructure. Implement an Information Technology Service Management (ITSM) tool.

Summary of Services and Performance Measures

CENTRAL MAIL OPERATIONS

Central Mail is responsible for the state’s mail services (incoming and outgoing).

FTEs: 7.00 Annual Program Cost: \$7,516,240
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Implement Ricoh Process Director Workflow Automation Software which will integrate all print and mail equipment to enhance business functionality and continuity. To be fully implemented by the end of FY 2022	15	75	100

TELECOMMUNICATIONS BILLING UNIT

Telecommunications Billing Unit provides payment of legitimate uncontested invoices for telecommunications services to the providers within 90 days of receipt.

FTEs: 0.00 Annual Program Cost: \$14,152,900
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Implement a statewide hosted telephone solution to upgrade the state’s antiquated telephone systems while providing the technological benefits of an IP-based infrastructure by the end of second quarter FY 2023	35	50	75

Office of Technology



Office Of Technology Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	2,728,072	15,696,928	0	0
Less: Reappropriated	(2,728,072)	(15,696,928)	0	0
Subtotal: Lottery Funds	0	0	0	0
Special Funds				
FTE Positions	4.00	4.00	4.00	4.00
Total Personal Services	331,291	337,949	337,949	337,949
Employee Benefits	83,360	76,773	76,773	76,773
Other Expenses	20,478	295,065	295,065	295,065
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	435,129	709,787	709,787	709,787
Total FTE Positions	4.00	4.00	4.00	4.00
Total Expenditures	435,129	709,787	709,787	709,787

Purpose and Goals

The WV Office of Technology is responsible for developing the statewide information technology strategic direction, providing unifications and integration of technology solutions, infrastructure and services that are protected, reliable and cost-effective. WVOT develops information technology key plans, policies, and strategies for state government agencies while continuing technology upgrades for reliable and efficient communication.

Summary of Services and Performance Measures

OFFICE OF TECHNOLOGY

The WV Office of Technology provides administrative services under chapter 5a article 1a of WV Code. Services include leadership and management to division personnel in the areas of office administration, procurement, RFP/ RFQ development, financial reporting, telecommunications billing, and grant development. Also acts as liaison to the Legislature in matters of technology.

FTEs: 4.00 Annual Program Cost: \$709,787
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
By the end of FY 2021, have a 50% completion rate in the development of a Cyber Risk as a Service Program and fully developed by end of FY 2022	50	50	100
Implement the WVOT Billing Application Modernization Program in accordance with the Technology Business Management (TBM) Standard by the end of FY 2022	50	50	100

Public Defender Services



Public Defender Services Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	29.00	31.00	31.00	31.00
Total Personal Services	1,297,523	1,566,493	1,565,353	1,565,353
Employee Benefits	411,694	542,512	543,652	543,652
Other Expenses	47,330,369	39,465,398	32,376,641	32,376,641
Less: Reappropriated	(2,194,879)	(7,088,757)	0	0
Subtotal: General Funds	46,844,707	34,485,646	34,485,646	34,485,646
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	57,850	155,024	60,024	60,024
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	57,850	155,024	60,024	60,024
Total FTE Positions	29.00	31.00	31.00	31.00
Total Expenditures	46,902,557	34,640,670	34,545,670	34,545,670

Purpose and Goals

Public Defender Services manages or operates the various systems for the delivery of quality legal services to indigent persons in the State of West Virginia in fulfillment of the state's obligations under the Sixth and Fourteenth Amendments to the United States Constitution and as set forth in the provisions of Article 21 of Chapter 29 of the West Virginia Code.

- Ensure that payments to attorneys who have been appointed to represent eligible clients in eligible proceedings are processed in compliance with the governing statute, the agency's legislative rule and guidelines, and the Office of the Auditor's policies and procedures.
- Review applications for funding made by, and administer funding contracts awarded to, public defender corporations.
- Operate an appellate division for the representation of eligible clients in the Supreme Court of Appeals of West Virginia.
- Operate a habeas corpus division for the representation of eligible clients in the State's Circuit Courts.
- Report on the cost effectiveness of the various systems for delivery of legal services and make recommendations accordingly.
- Provide continuing legal education and research support to attorneys who are representing eligible clients in eligible proceedings.

Department Budget Discussion

The current funding for Appropriation Unit 78800 remains insufficient to pay in FY 2022 the claims for payment and reimbursement of expenses that will be made by private counsel taking court appointments. This insufficiency of funding is compounded by the raise in the rates of compensation for these counsel that took effect on July 1, 2019. The request is that the initial appropriation be increased to \$15 million to represent one-half of the anticipated claims. The agency is then able to pay claims up to, and through, the 2022 legislative session while a supplemental appropriation is obtained.

Department of Administration

The current funding for Appropriation Unit 35200 impedes the operations of the existing 18 public defender corporations. The agency is unable to fund a 10% increase in the personnel line items for the attorneys and staff in the corporations commensurate with the increase received by persons directly employed by the State. Moreover, the increased costs of operation, especially with respect to technology and the auditing process, need to be addressed in the funding.

One of the 10 principles articulated by the American Bar Association for the operation of a public defender delivery system is that “there is parity between defense counsel and the prosecution with respect to resources and defense counsel is included as an equal partner in the justice system”. The current level of funding does not meet this principle in that prosecutorial and attorney general staff salaries are higher on average than the public defenders’ staff salaries and many public defenders find employment with these entities to obtain a higher salary.

A public defender corporation needs to be established in Monongalia County. The county’s bar association voted overwhelmingly in support of the establishment of the corporation, considering recent events in the Judicial Circuit. The events included an administrative order that was entered by the Chief Judge in the judicial circuit requiring that all attorneys with less than two years of experience take court appointments in criminal proceedings notwithstanding their legal specialty or their circumstances of employment. The private law firms were upset by this development and the result was the bar association vote condemning the order. The order was rescinded due to this pressure, but the underlying cause remains. The judicial circuit cannot find sufficient counsel willing to take the appointments.

It is easily established that the public defender corporations handle cases more efficiently than private counsel. Primarily, the corporations have administrative staff to handle the routine matters, leaving counsel to focus on the representation. The corporations’ cost per case is substantially lower than private counsel. But, perhaps more importantly, the corporations can more fully represent their clients with the help of this agency and the availability of resources such as recovery coaches, social workers, investigators, experts, and other service providers.

Monongalia County is also desired as the location for a public defender corporation because programs can be developed with the law school, including, for the first time, a certification program to ensure graduating attorneys who want to practice criminal law have a foundation to build their practice. The funding for the additional corporation can be obtained by reducing the amount of the supplemental appropriation requested for private counsel to reflect that many cases will now be handled by the corporation.

Summary of Services and Performance Measures

PUBLIC DEFENDER SERVICES

Pursuant to W. Va. Code 29-21-4, the agency has as its principal purpose the development and improvement of programs by which the state provides legal representation to indigent persons. In furtherance of this purpose, the agency operates (i) an appellate advocacy division; (ii) a habeas corpus division; (iii) a voucher processing division for payment of court-appointed counsel; (iv) a resource center to administer the funding of, and provide support to, the state’s 18 public defender corporations; and (v) a criminal law research center to provide education and legal support to criminal defense attorneys. As well as a Administrative Division that oversee daily operations of the agency.

FTEs:	31.00	Annual Program Cost:	\$34,545,670		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

Department of Administration

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Appointed Counsel Services - Process vouchers for the payment of services by court-appointed private counsel in a timely manner to avoid the payment of interest- Claims Paid	40,270	37,231	38,000
Appointed Counsel Services - Process vouchers for the payment of services by court-appointed private counsel in a timely manner to avoid the payment of interest- Interest Paid	283	250	250
Office of Legal Representation Represent financially eligible clients in post-conviction proceedings - Cases Closed	21	16	22
Office of Legal Representation Represent financially eligible clients in post-conviction proceedings - Cases Opened	40	40	45
Public Defender Corporation Resource Center - Expense Avoidance based on cost per case of Public Defender Corporations versus private counsel. Cases Closed	31,803	34,500	35,000
Public Defender Corporation Resource Center - Expense Avoidance based on cost per case of Public Defender Corporations versus private counsel. Expense Avoidance	5,400,000	8,800,000	8,900,000

Public Employees Insurance Agency



Public Employees Insurance Agency Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	21,000,000	21,000,000	21,000,000	21,000,000
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	21,000,000	21,000,000	21,000,000	21,000,000
Other Funds				
FTE Positions	54.70	55.70	54.70	55.00
Total Personal Services	1,628,706	2,878,500	2,878,500	2,878,500
Employee Benefits	59,407,646	65,914,733	65,914,733	65,914,733
Other Expenses	23,063,737	626,547,127	626,547,127	626,547,127
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	84,100,089	695,340,360	695,340,360	695,340,360
Total FTE Positions	54.70	55.70	54.70	55.00
Total Expenditures	105,100,089	716,340,360	716,340,360	716,340,360

Purpose and Goals

The Public Employees Insurance Agency (PEIA) administers affordable insurance-oriented programs and quality services that protect, promote, and benefit the health and well-being of the members.

- Provides health and life insurance to more than 180,000 state and nonstate agency employees and their dependents across West Virginia and the United States.
- Administers the eligibility and benefit plan design.
- Contracts with multiple third-party administrators to perform functions such as the claim adjudication process.
- Improves benefit plans and choices for members.
- Provides education and awareness related to insurance and health care.
- Advocates for members in matters that enhance being a PEIA member.
- Assists members regarding insurance and health care benefits.
- Collaborates with others to improve PEIA lifestyle programs and wellness services.
- Ensures that claims and other requests are processed promptly and accurately.
- Works with providers to ensure ample access to medical services at reasonable cost.

Department Budget Discussion

The West Virginia Public Employees Insurance Agency (PEIA) is an enterprise fund agency that operates on nonappropriated special revenue funds. PEIA is charged with providing health, life, and other optional insurance benefits to policyholders.

PEIA is requesting an increase in spending authority of \$63 million. The increased spending will be paid with prior year operational gains and no new revenue.

Maintaining the current level of spending will prevent the plan from utilization of these gains and require benefit changes which could contradict the Finance Board's financial plan to fund increased employee expenses for FY 2022.

Department of Administration

Due to operational gains achieved in previous fiscal years, PEIA has prior year gains creating reserves greater than actuarial recommendation. Therefore, the financial plan may use these reserves to offset medical and RX trends with minimal adjustment to premium or benefits over the next few years.

With current benefit levels, PEIA can expect to see an aggregate increase of \$232 million in claim costs over the next four years (claim expenses for FY 2022 through 2025: \$661 million, \$720 million, \$789 million, and \$852 million.) In order to offset these increases and maintain necessary reserve levels, the board will propose premium increases and/or benefit adjustments in conjunction with using prior year gains.

Over the next four years, the board will propose an estimated \$237 million in either benefit reductions or premium increases.

Due to the economic conditions of the State and known revenue increase restraints, the financial plans will most likely require additional benefit reductions and less premium increases.

Summary of Services and Performance Measures

PEIA

PEIA administers the insurance benefits for all active employees of the State, Board of Education, colleges and universities, and any nonstate entities that choose to participate.

FTEs: 54.70 Annual Program Cost: \$716,340,360
 Revenue Sources: 3% G 0% F 0% S 0% L 97% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Enhance healthy lifestyles and health awareness with more wellness programs	6	7	8
Improve operational efficiency with greater online transactions	92	93	95
Increase CCP enrollment	30,600	31,100	31,600
Increase Plan C enrollment	1,093	1,500	2,000
Increase Plan D enrollment	1,039	1,500	2,000
Maintain 92% of claims processing in 12 working days	97	92	92
Maintain 98% of correctly paid claims	99	98	98
Maintain 99% Financial accuracy of claims paid	1	99	99

Purchasing Division



Purchasing Division Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	11.60	11.60	11.60	12.00
Total Personal Services	560,529	800,583	800,583	800,583
Employee Benefits	196,188	255,343	255,343	255,343
Other Expenses	7,325	8,551	8,551	8,551
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	764,042	1,064,477	1,064,477	1,064,477
Special Funds				
FTE Positions	23.30	23.30	23.30	23.00
Total Personal Services	795,047	1,177,048	1,177,048	1,177,048
Employee Benefits	258,916	342,717	342,717	342,717
Other Expenses	360,479	622,285	622,285	622,285
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	1,414,442	2,142,050	2,142,050	2,142,050
Other Funds				
FTE Positions	6.10	6.10	6.10	6.00
Total Personal Services	284,809	377,587	342,587	342,587
Employee Benefits	84,979	71,741	62,741	62,741
Other Expenses	83,169	118,845	132,845	132,845
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	452,957	568,173	538,173	538,173
Total FTE Positions	41.00	41.00	41.00	41.00
Total Expenditures	2,631,441	3,774,700	3,744,700	3,744,700

Purpose and Goals

The Division of Purchasing is the centralized unit of state government responsible for the procurement of goods and services for state agencies of the executive branch, except for higher education and DOH construction. The division is also responsible for enforcement of the state's travel regulations and the handling of state and federal surplus property.

- Provide valued services to our customers by making sound and effective decisions in accordance with statelaw
- Exercise prudent and fair spending practices in acquiring quality goods and services in a timely fashion
- Continually improve the services we offer to maximize the efficiency of state government
- Provide leadership and guidance to our customers - state agencies, vendors, legislators and the general public - in building lasting business relationships

Department Budget Discussion

We have no issues operating under the current-level budget, however due to a decrease in Vendor Registration fees, we will need to transfer some of the expenses paid from that fund to the Purchasing Improvement fund. Based on current projections, the Vendor Registration fund (2263) will be broke in FY 2022 if expenditures are not transferred from the fund to the Purchasing Improvement fund (2264).

Department of Administration

Summary of Services and Performance Measures

DOH REIMBURSEMENT

The Purchasing Division provides dedicated buyer services to the Division of Highways (Department of Transportation) for the acquisition of all commodities and services in excess of \$25,000, excluding highway construction.

FTEs: 6.10 Annual Program Cost: \$468,173
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
New award transactions and central delivery orders processed for DOH	186	150	150

PURCHASING GENERAL FUND

The Purchasing Division administers the formal competitive bid process for all commodities and services over \$25,000. This section is committed to providing its services to state agencies in an efficient and ethical manner that will reduce cost, maximize competition, promote good customer and vendor relations, protect public funds, ensure compliance with the West Virginia Code, and preserve the integrity and consistency of the process. The Purchasing Division provides professional services and training to state agencies and vendors. The services include communication, professional development and training, electronic purchase order encumbrance, imaging and distribution, bid receipt, bid package distribution, and technical services and applications (including e- procurement).

FTEs: 11.60 Annual Program Cost: \$1,064,477
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Conduct a minimum of 30 hours in training workshops for agency purchasers	109	60	60

PURCHASING IMPROVEMENT FUND

The Purchasing Improvement Fund is used for training related to purchasing procedures, the Purchasing Card program, and for the inspection program where staff visit agencies to review and audit their documentation.

FTEs: 12.88 Annual Program Cost: \$1,179,154
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Maintain a formal protest rate of 4% or less	1.5	4	4

Department of Administration

SEMINARS AND CLASSES

The Purchasing Division provides training to its customers, including state agencies and the vendor community. Workshop sessions targeting purchasing-related topics are provided, with ample opportunity for questions to be answered. Networking opportunities are another benefit of training events, allowing individuals to meet and discuss issues related to their jobs.

FTEs: 0.00 Annual Program Cost: \$70,000
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Provide purchasing training to representatives of at least 75% of agencies under Purchasing's authority	82	75	75

VENDOR REGISTRATION

Vendor Registration is charged with registering all vendors who wish to sell commodities and services to the state of West Virginia in accordance with the West Virginia Code by reviewing all disclosure statements for completeness and accuracy, processing all forms and depositing annual fees, and returning incomplete forms to vendors with detailed instruction for completion.

FTEs: 10.42 Annual Program Cost: \$962,896
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Number of bids received	2,020	1,500	1,500

Real Estate Division



Real Estate Division Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	9.20	9.20	9.20	9.00
Total Personal Services	462,791	572,443	542,443	542,443
Employee Benefits	144,662	108,658	138,658	138,658
Other Expenses	152,269	150,765	150,765	150,765
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	759,722	831,866	831,866	831,866
Other Funds				
FTE Positions	11.80	11.80	11.80	12.00
Total Personal Services	335,858	409,706	409,706	409,706
Employee Benefits	125,577	134,442	134,442	134,442
Other Expenses	104,225	75,725	75,725	75,725
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	565,660	619,873	619,873	619,873
Total FTE Positions	21.00	21.00	21.00	21.00
Total Expenditures	1,325,382	1,451,739	1,451,739	1,451,739

Purpose and Goals

The mission of the Real Estate Division is to maintain an effective and centralized statewide resource for proactive space management and planning, helping its client agencies to operate optimally in the best office and workspace possible.

Department Budget Discussion

The Appropriation Request in FY 2022 for the Real Estate Division is at the same level as FY 2021 budget. This level of funds will allow the Real Estate Division to continue their mission of a highly qualified and effective centralized real estate resource for the Department of Administration.

Summary of Services and Performance Measures

PARKING LOTS OPERATIONS

Manages parking at the capitol complex by enforcing the parking rules for state employees and visitors.

FTEs: 11.80 Annual Program Cost: \$595,373
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Reduce the number of outstanding citations to less than 10% by the end of fiscal year.	10	9	10

Surplus Property



Surplus Property Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	13.00	13.00	13.00	13.00
Total Personal Services	471,567	556,931	556,931	556,931
Employee Benefits	168,350	209,249	209,249	209,249
Other Expenses	1,041,812	1,671,577	1,671,577	1,671,577
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,681,729	2,437,757	2,437,757	2,437,757
Total FTE Positions	13.00	13.00	13.00	13.00
Total Expenditures	1,681,729	2,437,757	2,437,757	2,437,757

Purpose and Goals

Surplus Property provides efficient disposal of personal property acquired by the state when no longer needed and makes distribution of the property to eligible organizations and the general public.

Summary of Services and Performance Measures

FEDERAL SURPLUS PROPERTY

Federal Surplus Property acquires property from the federal government that may be utilized by state agencies, political subdivisions, other public agencies, and certain nonprofit organizations deemed eligible by the Code of Federal Regulations and the West Virginia Code.

FTEs: 0.00 Annual Program Cost: \$100,000
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
100% of donations go to eligible recipients	100	100	100

STATE SURPLUS PROPERTY

State Surplus Property manages the effective and efficient disposition of obsolete or unneeded property in accordance with the West Virginia Code by receiving surplus property from state agencies; making property available to other state agencies; and selling property to eligible organizations, public agencies, and the general public.

FTEs: 13.00 Annual Program Cost: \$2,337,757
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
100% of negotiated sales are to eligible organizations	100	100	100

Aviation Division



Aviation Division Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	9.00	9.00	9.00	9.00
Total Personal Services	421,373	645,533	645,533	645,533
Employee Benefits	132,669	156,830	156,830	156,830
Other Expenses	476,328	458,779	458,479	458,479
Less: Reappropriated	0	(300)	0	0
Subtotal: General Funds	1,030,370	1,260,842	1,260,842	1,260,842
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	1,044,827	1,327,237	1,027,237	1,027,237
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	1,044,827	1,327,237	1,027,237	1,027,237
Total FTE Positions	9.00	9.00	9.00	9.00
Total Expenditures	2,075,197	2,588,079	2,288,079	2,288,079

Purpose and Goals

Manage all aircraft owned or possessed by the State of West Virginia or any of its departments, divisions, agencies, bureaus, boards, commissions, offices or authorities: Provided that aircraft shall not be used for personal purposes.

Department Budget Discussion

The current level appropriation for the Aviation Division Special Appropriated Fund 2302 and General Fund 0615 are not adequate to meet current level needs.

Due to the elimination of two vacant positions (vacant due to the inability to hire experienced pilots at the current salary structure), we are unable to hire fixed wing (airplane) pilots to allow adequate training/transition prior to current senior staff retirements. To continue operations in the safest possible manner will require two to three years for newly hired pilots to be trained in state operating standards by current senior staff.

Summary of Services and Performance Measures

AVIATION DIVISION

The Aviation Division is to provide safe, efficient and cost-effective air transportation for the Governor and state government agencies.

FTEs: 9.00 Annual Program Cost: \$2,288,079
 Revenue Sources: 55% G 0% F 45% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Maintain an accident and incident-free work environment. Our goal is 100% accident and incident-free.	100	100	100

Fleet Management Division



Fleet Management Division Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	9.00	9.00	9.00	9.00
Total Personal Services	373,545	463,899	402,379	402,379
Employee Benefits	107,775	293,246	354,766	354,766
Other Expenses	8,605,917	12,448,614	8,948,614	12,448,614
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	9,087,237	13,205,759	9,705,759	13,205,759
Total FTE Positions	9.00	9.00	9.00	9.00
Total Expenditures	9,087,237	13,205,759	9,705,759	13,205,759

Purpose and Goals

- To provide or contract for management services, including fueling and vehicle maintenance, and any other services necessary to properly manage the operation and use of state vehicles;
- To pre-approve and assist with purchase of new or replacement vehicles for agencies including facilitating financing arrangements;
- To maintain a state vehicle fleet for all state vehicles that are one ton and under owned or leased by the State of West Virginia or any of its spending units;
- To charge a fee for division services by spending units utilizing state vehicles;
- To provide training and notice to fleet coordinators and spending units concerning the duties and responsibilities under this article, including any requirements related to the State Vehicle Title, Registration and Relicensing Project of 2018
- To develop safe operation and other policies governing state vehicle use;
- To propose rules for legislative approval;
- Report annually to the Governor and to the Joint Committee on Government and Finance, regarding the operations of the state fleet and the utilization of state vehicles;
- To develop and maintain, in cooperation with the Travel Management Office, state policies for the utilization of state vehicles, including establishing best practices for state vehicle use; and
- To provide assistance upon request to any spending unit related to financing, purchasing, leasing, operating, maintaining, transferring, and decommissioning state vehicles.

Department Budget Discussion

The FY 2022 current level appropriation for Fleet Management Division is insufficient to meet its financial obligations. The Fleet Management Division is in need of more spending authority meet to financial obligations.

HB4015 passed in 2018 requires all agencies to use Fleet Management Division (FMD) services for fueling and maintenance. Since this passage, FMD has experienced growth in the number of agencies using the option to finance the purchase of vehicles and the cost of those vehicles have increased each year. Financing the purchase of vehicles permits agencies to spread the acquisition cost of vehicles over four years.

Department of Administration

Summary of Services and Performance Measures

FLEET MANAGEMENT DIVISION

The mission of the Fleet office is to provide safe, efficient and cost-effective fleet services for the Governor and state government agencies.

FTEs: 9.00 Annual Program Cost: \$9,705,759
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Maintain the percentage of vehicles being driven more than 1,100 miles monthly or 13,200 miles to at least 75%.	100%	100%	100%
Maintain a government sector total operating costs in cents- per-mile that is lower than the private sector.	100%	100%	100%
Maintain the percentage of vehicles that are five years old and have 120,000 miles to no more than 25%.	100%	100%	100%

West Virginia Prosecuting Attorneys Institute



Prosecuting Attorneys Institute Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	2.00	2.00	2.00	2.00
Total Personal Services	85,356	143,681	102,951	102,951
Employee Benefits	30,985	68,725	39,617	39,617
Other Expenses	181,891	75,514	104,085	104,085
Less: Reappropriated	(25,531)	(41,266)	0	0
Subtotal: General Funds	272,701	246,653	246,653	246,653
Special Funds				
FTE Positions	1.14	2.14	1.14	1.00
Total Personal Services	95,900	191,280	191,280	191,280
Employee Benefits	30,397	60,383	60,383	60,383
Other Expenses	53,775	303,151	303,151	303,151
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	180,072	554,814	554,814	554,814
Other Funds				
FTE Positions	0.87	0.87	0.87	1.00
Total Personal Services	65,659	80,887	80,887	80,887
Employee Benefits	17,734	25,852	25,852	25,852
Other Expenses	654	140,903	140,903	140,903
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	84,047	247,642	247,642	247,642
Total FTE Positions	4.01	5.00	4.01	4.00
Total Expenditures	536,820	1,049,109	1,049,109	1,049,109

Purpose and Goals

The WV Prosecuting Attorney's Institute was created by the 1995 WV Legislature as a state agency and the duties, responsibilities, and obligations are all contained within W.Va. Code 7-4-6. The membership of the WV Prosecuting Attorney's Institute consists of five elected prosecuting attorneys in the state and is governed by the executive council consisting of five prosecuting attorneys and two county commissioners appointed annually by the County Commissioners Association of West Virginia.

The major objectives and goals of the Prosecuting Attorneys Institute are to professionalize prosecution across West Virginia and to improve the quality of the criminal justice system. The major services provided are training for special prosecutors when the elected prosecutor is disqualified in a criminal matter, as well as publishing materials and other training material.

Summary of Services and Performance Measures

FORENSIC MEDICAL EXAMINATION FUND

The WV Prosecuting Attorneys Institute's mission is to improve the quality of prosecution in the state and to oversee the administration of the forensic medical examination fund, which provides medical payments to facilities for forensic medical examinations.

FTEs: 0.70 Annual Program Cost: \$141,579
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Department of Administration

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
to process forensic fund reimbursement invoices within that time frame (ongoing during each fiscal year)	100	100	100

INSTITUTE CORE OPERATIONS

The WV Prosecuting Attorneys Institute’s mission is to continue improving the quality of prosecution in the state. The division provides training for prosecutors, law enforcement, and other professionals; and it oversees the administration of the forensic medical examiners fund that provides payments for forensic medical examinations.

FTEs: 3.31 Annual Program Cost: \$907,530
 Revenue Sources: 12% G 0% F 61% S 0% L 27% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
to appoint special prosecutors to cases within that time frame (ongoing during each fiscal year)	96	100	100

West Virginia Public Employees Grievance Board



Public Employees Grievance Board Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	12.00	12.00	12.00	12.00
Total Personal Services	714,138	757,750	757,750	757,750
Employee Benefits	207,734	211,877	211,877	211,877
Other Expenses	124,508	155,085	155,085	155,085
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	1,046,380	1,124,712	1,124,712	1,124,712
Total FTE Positions	12.00	12.00	12.00	12.00
Total Expenditures	1,046,380	1,124,712	1,124,712	1,124,712

Purpose and Goals

The Public Employees Grievance Board is a five person board appointed by the Governor by and with the advice of the Legislature for overlapping terms of three years. It sets the procedures for the grievance process for the employees of the executive branch, county school systems and institutions of higher education throughout the state. It directly employs the staff and administrative law judges (ALJs) responsible for managing and rendering decisions at the final levels of the grievance process. The ALJs of the Grievance Board hold all hearings in neutral or agreed upon locations, and render binding written decisions, subject to limited judicial review, which are published and comprise the body of administrative law governing state and educational employment law. ALJs also interpret the statutes and rules affecting the employment of state, education, and higher education personnel. The Grievance Board also provides a neutral and certified record of the cases appealed to the Judicial Branch from the grievance process and mediation services at all levels of the grievance process as an alternative means of dispute resolution.

- Provide group specific training as needed regarding the grievance process to employees, employers and their representatives.
- Process all grievances in a timely manner

Department Budget Discussion

The appropriation request for FY 2022 is at the same level as FY 2021. This level of appropriation will allow the Grievance Board to continue to maintain and provide a fair, consistent, and expedient administrative process for resolving employment disputes.

The Grievance Board continually faces an annual shortfall in their current expenses which is needed to properly administer the grievance procedure in accordance with statutory code. An increase in the overall appropriation for Current Expenses (13000) would eliminate the need to annually request Secretary Transfers.

Department of Administration

Summary of Services and Performance Measures

PUBLIC EMPLOYEES GRIEVANCE BOARD

The mission of the West Virginia Public Employees Grievance Board is to provide a fair, consistent, and expedient administrative process for resolving employment disputes between the employers and employees of the state’s executive branch, public institutions of higher education, county boards of education, and county health departments.

FTEs: 12.00 Annual Program Cost: \$1,124,712
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Process all grievances in a timely manner. Increase to 93% the percentage of decisions issued by administrative law judges within 30 days after a hearing or the receipt of the proposed findings of fact and conclusions of law.	78	93	93

West Virginia Retiree Health Benefits Trust Fund



Retiree Health Benefit Trust Fund Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	2.00	3.00	2.00	2.00
Total Personal Services	980,037	156,839	156,839	156,839
Employee Benefits	144,572,317	145,205,068	131,696,980	131,696,980
Other Expenses	68,943,563	87,449,782	100,957,870	100,957,870
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	214,495,917	232,811,689	232,811,689	232,811,689
Total FTE Positions	2.00	3.00	2.00	2.00
Total Expenditures	214,495,917	232,811,689	232,811,689	232,811,689

Purpose and Goals

The mission of the West Virginia Retiree Health Benefits Trust Fund (RHBT) is to provide and administer retiree postemployment health care benefits and the respective revenues and expenses of the cost-sharing multiple employer trust fund.

- Plans dedication of revenues to be preserved in trust for the purpose of funding other postemployment benefits and related expenses. (PEIA is responsible for the day-to-day operation of the fund.)
- Credits irrevocably all contributions, appropriations, earnings, and reserves to the fund to be available without fiscal year limitations for covered health care expenses and administration costs.
- Retains in the fund (as a special reserve for adverse fluctuations) any amount remaining after covered health care expenses and administration costs have been paid in full.
- Uses all assets of the fund solely for the payment of fund obligations and for no other purpose.
- Enhances benefits through wellness and preventative programs.
- Educates benefit coordinators and program directors concerning the reporting requirements of Governmental Accounting Standards Board (GASB) Statement 74 and 75.

Department Budget Discussion

Current level expenses will force RHBT to reduce its FY 2022 budget by \$6 million. This will unnecessarily create benefit reductions as RHBT members have sufficient reserves from prior year gains to offset this increase. It is not required to increase revenues to cover this increase.

Medical and prescription drug trend assumptions result in increases of \$63 million in claim and capitation expenses for the Trust over the next four fiscal years (2022-2025). During this period the Board will either raise RHBT funding by increasing active employee 'paygo' premiums and retiree premiums, or reduce benefits.

RHBT is forecast to have an ending reserve of \$1.8 billion by FY 2025. The AAL is projected to be approximately \$3.5 billion by the end of FY 2025. The Funded status will be 47%.

Department of Administration

Summary of Services and Performance Measures

RETIREE HEALTH BENEFIT TRUST FUND

Provide the best possible benefit packages to its retirees and increase health awareness while maintaining the inherent fiduciary responsibilities of the West Virginia Retiree Health Benefits Trust Fund.

FTEs: 2.00 Annual Program Cost: \$232,811,689
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase trust reserve to \$1.5 billion.	\$1.1	\$1.3	\$1.5
Maintain 92% of claims processed in 12 days	94	92	92
Maintain 98% correctly paid claims	99	98	98
Maintain 99% financial claims accuracy	99	99	99

**DEPARTMENT
OF ARTS, CULTURE,
AND HISTORY**



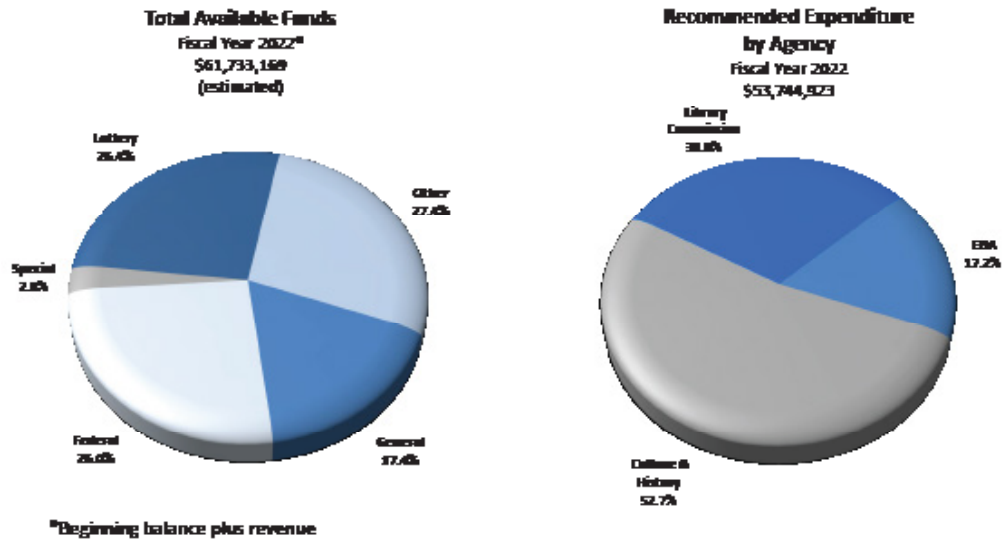
Department of Arts, Culture and History



Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Division Of Culture And History	118.00	13,331,548	32,108,643	28,270,948	28,270,948
Library Commission	29.00	13,056,119	16,551,687	16,177,454	16,177,454
Educational Broadcasting Authority	60.00	8,018,243	15,985,577	9,296,523	9,296,523
Less: Reappropriated	0.00	(1,933,623)	(8,463,394)	0	0
Total	207.00	32,472,287	56,182,514	53,744,925	53,744,925

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	135.22	135.22	135.22	135.00
Total Personal Services	5,899,934	6,278,070	6,288,405	6,288,405
Employee Benefits	1,944,882	1,812,151	1,801,924	1,801,924
Other Expenses	2,490,580	3,407,067	2,656,533	2,656,533
Less: Reappropriated	(649,591)	(750,427)	0	0
Subtotal: General Funds	9,685,805	10,746,862	10,746,862	10,746,862
Federal Funds				
FTE Positions	25.20	25.45	25.20	25.00
Total Personal Services	846,566	1,190,854	1,089,956	1,089,956
Employee Benefits	301,606	410,018	510,916	510,916
Other Expenses	912,534	9,359,625	9,359,625	9,359,625
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	2,060,706	10,960,497	10,960,497	10,960,497
Lottery Funds				
FTE Positions	3.75	5.50	3.75	4.00
Total Personal Services	660,119	1,315,681	415,128	415,128
Employee Benefits	109,690	325,219	73,640	73,640
Other Expenses	14,773,698	21,700,924	15,140,089	15,140,089
Less: Reappropriated	(1,284,032)	(7,712,967)	0	0
Subtotal: Lottery Funds	14,259,475	15,628,857	15,628,857	15,628,857
Special Funds				
FTE Positions	4.08	4.08	4.08	4.00
Total Personal Services	127,927	186,050	186,239	186,239
Employee Benefits	43,634	40,574	40,385	40,385
Other Expenses	423,324	991,569	991,569	991,569
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	594,885	1,218,193	1,218,193	1,218,193
Other Funds				
FTE Positions	36.75	36.75	36.75	37.00
Total Personal Services	852,503	1,755,700	1,717,969	1,717,969
Employee Benefits	267,527	579,608	564,891	564,891
Other Expenses	4,751,386	15,292,797	12,907,656	12,907,656
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	5,871,416	17,628,105	15,190,516	15,190,516
Total FTE Positions	205.00	207.00	205.00	205.00
Total Expenditures	32,472,287	56,182,514	53,744,925	53,744,925

Department of Arts, Culture and History Expenditures



Division of Culture and History



Division Of Culture And History Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	64.22	64.22	64.22	64.00
Total Personal Services	2,610,588	2,381,251	2,407,377	2,407,377
Employee Benefits	852,406	1,082,134	1,056,116	1,056,116
Other Expenses	1,380,046	2,376,829	1,811,888	1,811,888
Less: Reappropriated	(271,871)	(564,833)	0	0
Subtotal: General Funds	4,571,169	5,275,381	5,275,381	5,275,381
Federal Funds				
FTE Positions	20.20	20.45	20.20	20.00
Total Personal Services	692,597	932,002	902,388	902,388
Employee Benefits	246,692	315,474	345,088	345,088
Other Expenses	482,646	7,540,057	7,540,057	7,540,057
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,421,935	8,787,533	8,787,533	8,787,533
Lottery Funds				
FTE Positions	2.75	4.50	2.75	3.00
Total Personal Services	141,356	804,303	388,458	388,458
Employee Benefits	37,950	104,045	62,576	62,576
Other Expenses	3,519,723	4,042,083	3,664,123	3,815,128
Less: Reappropriated	(428,602)	(835,273)	0	0
Subtotal: Lottery Funds	3,270,427	4,115,157	4,115,157	4,266,162
Special Funds				
FTE Positions	4.08	4.08	4.08	4.00
Total Personal Services	127,927	186,050	186,239	186,239
Employee Benefits	43,634	40,574	40,385	40,385
Other Expenses	423,324	991,569	991,569	991,569
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	594,885	1,218,193	1,218,193	1,218,193
Other Funds				
FTE Positions	24.75	24.75	24.75	25.00
Total Personal Services	254,139	874,891	837,160	837,160
Employee Benefits	83,566	369,309	354,592	354,592
Other Expenses	2,434,954	10,068,073	7,682,932	7,682,932
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	2,772,659	11,312,273	8,874,684	8,874,684
Total FTE Positions	116.00	118.00	116.00	116.00
Total Expenditures	12,631,075	30,708,537	28,270,948	28,421,953

Department of Arts, Culture and History

Purpose and Goals

The mission of the West Virginia Department of Arts, Culture and History is to identify, preserve, protect, promote, and present the state's heritage through programs and services in the areas of archives and history, the arts, historic preservation, and museums.

- Enhance educational, artistic, historic, and cultural opportunities for all West Virginians.
- Promote collaboration among federal, state, and local education organizations.
- Conduct research on topics of interest in history, education and the arts and share the results to inform state, local, and institutional policymakers.
- Operate effectively and administer efficiently the following programs and divisions within the Department of Arts, Culture, and History:
 - * *West Virginia Commission for National and Community Services
 - * *West Virginia Library Commission
 - * *West Virginia Educational Broadcasting Authority
 - * *West Virginia State Museum and historic sites
 - * *West Virginia State Archives and History
 - * *West Virginia State Historic Preservation Office
 - * *West Virginia Arts Office

Department Budget Discussion

In FY 2018, WVDCH took a cut of \$688,725 in personal services and benefits. The division prepared for a budget reduction and gave up five positions. The actual cut was much greater than anticipated and forced the agency to move FTEs from general revenue to cultural facilities funding to avoid layoffs.

These cultural facilities funds are intended for capital improvements, continual facilities improvements, museums upgrades, and general maintenance of the Culture Center and museums. Cultural facilities funding is essential in maintaining an up-to-date storage system for museum and archives collections and for historic preservation records that must be kept according to federal law. Without this improvement WVDACH, will have to continue funding numerous positions out of cultural facilities funds to the detriment of all facilities under WVDACH.

Summary of Services and Performance Measures

ADMINISTRATION

The Administration section provides operational guidance and support functions for the division.

- Operates the Culture Center (Kanawha County) relating to human resources, finance, procurement, grants management, building maintenance, custodial services, technical services, events planning, marketing and communication, and state capitol complex and Governor's Mansion tours.
- Develops and distributes such publications as:
 - * Artworks Magazine - news for artists and the arts community from the West Virginia Arts Office and the West Virginia Commission on the Arts
 - * Details - a newsletter from the West Virginia State Historic Preservation Office Historic Preservation annual calendar
 - * Event and exhibit brochures, programs, and announcements
 - * Goldenseal - the quarterly magazine of West Virginia traditional life Heritage - news about the division's museums
- Media relations and communications, including news releases, media alerts, and personal contacts
- Manages websites and electronic communications.
- Coordinates Vandalia Gathering, West Virginia Ambassador's Camp, First Lady's Festival of Songs, West Virginia Dance Festival, and West Virginia Marching Band Invitational.

FTEs:	45.60	Annual Program Cost:	\$9,185,593		
Revenue Sources:	33% G	0% F	0% S	28% L	39% O

Department of Arts, Culture and History

AMERICORPS NATIONAL SERVICE PROGRAMS

AmeriCorps, the domestic Peace Corps, engages West Virginians in intensive, results-driven service to their community. AmeriCorps members make a commitment to a term of service (generally one year) with an agency or nonprofit organization working to fulfill a community-identified need.

- * Administer the AmeriCorps National Service programs in a way that provides the most value to the citizens and communities of West Virginia.
- * Promote civic engagement opportunities to West Virginians of all ages.
- * Provide quality training to improve volunteer management and strengthen nonprofits. Develop a volunteer management train the trainer program.

FTEs: 9.50 Annual Program Cost: \$7,154,620
 Revenue Sources: 0% G 84% F 0% S 5% L 11% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Volunteer West Virginia will ensure a return of at least \$18 in leveraged federal and private resources in West Virginia for each \$1 invested by the State.	4,500,000	4,500,000	4,500,000

ARCHIVES AND HISTORY

The Archives and History section collects and preserves the state's public and historical records.

- Operates the West Virginia Archives and History Library and the West Virginia State Archives.
- Oversees the acquisition, processing, preservation, and dissemination of the collections of the State Archives.
- Develops online and on-site programming opportunities for lifelong learning.
- Manages the West Virginia Veterans Memorial Archives.
- Administers the state's Highway Historical Marker Program.
- Administers the West Virginia Records Management and Preservation Board's county records grant program (in its role as staff to the West Virginia Records Management and Preservation Board.)
- Directs statewide program to digitize county records.
- Coordinates the West Virginia State History Bowl.
- Coordinates History Day at the Legislature.

FTEs: 19.00 Annual Program Cost: \$2,078,953
 Revenue Sources: 39% G 0% F 59% S 0% L 2% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
RMPB awards grant funds to many West Virginia county commissions for records management and preservation projects	388,236	349,360	350,000

ARTS

The Arts section administers state and federal arts grants and services.

- Works with the West Virginia Commission on the Arts to administer funding for grants and service opportunities relating to the areas of:
 - * Arts Partners
 - * Community Arts
 - * Arts in Education
 - * Mini Grants
 - * Individual artists and underserved areas
 - * Cultural facilities / Capital improvements
 - * Fast track grants
 - * Travel and training
 - * Peer to peer assistance

Department of Arts, Culture and History

- Coordinates Poetry Out Loud for the National Endowment For the Arts and the Poetry Foundation.
- Develops special initiatives.
- Coordinates VH-1 Save the Music Foundation (musical instrument program.)
- Organizes Arts Day at the Legislature.
- Organizes Arts in our Communities conference.
- Partners with national and regional arts organizations.

FTEs: 7.00 Annual Program Cost: \$4,696,121
 Revenue Sources: 4% G 34% F 0% S 15% L 47% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Award grants for Arts in Education, Mini grants, Arts Partners, Community Arts Projects, EZ Arts Access, Professional Development, and Cultural Facilities (number of grants awarded)	150	132	140
Provide arts grants, support, and development services to nonprofit arts organizations every year in all 55 counties (measure by percentage)	100	100	100

HISTORIC PRESERVATION

The Historic Preservation section encourages, informs, supports, and participates in the efforts of West Virginians to identify, recognize, preserve, and protect the state's prehistoric and historic structures, objects, and sites by aiding federal and state agencies, local governments, and the general public in identifying and preserving the physical historic and prehistoric resources of West Virginia.

- Distributes state and federal funds for local historic preservation projects.
- Reviews federal-assisted and state-assisted projects for their impacts on historic resources.
- Coordinates the National Register of Historic Places nomination process.
- Reviews state and federal historic rehabilitation investment tax credit projects.
- Provides assistance to local historic landmark commissions and certified local governments.
- Promotes preservation through publications, workshops, and presentations.
- Conducts systematic, statewide surveys to identify buildings, structures, and sites associated with state history.

FTEs: 14.25 Annual Program Cost: \$1,923,870
 Revenue Sources: 0% G 60% F 0% S 19% L 21% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Award State Historical Preservation Office development grant funding to 23 applicants per year.	21	20	20
Complete new listings in the National Register of Historic Places annually.	6	11	8
Review 15 historic rehabilitation tax credits in FY 2021, estimating a \$30 million investment (in millions).	53.9	30	30

Department of Arts, Culture and History

MUSEUMS

The Museums section collects and preserves the state's artifacts.

- Documents, identifies, collects, and preserves artifacts that pertain to the history of West Virginia.
- Provides management and educational workshops and programming at all division sites.
- Assists museums and organizations throughout the state, providing professional guidance.
- Manages the exhibition program (including traveling exhibits and related special programming.)
- Provides artwork and artifact loans to museums and other historic and cultural organizations throughout the state.
- Operates the West Virginia State Museum (Kanawha), West Virginia Independence Hall (Ohio), Grave Creek Mound Archaeological Complex (Marshall), and Camp Washington-Carver (Fayette.)

FTEs:	21.00	Annual Program Cost:	\$3,231,791		
Revenue Sources:	40% G	0% F	0% S	2% L	58% O

Library Commission



Library Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	23.00	23.00	23.00	23.00
Total Personal Services	757,956	904,320	888,529	888,529
Employee Benefits	311,772	410,424	426,215	426,215
Other Expenses	235,847	326,046	326,046	326,046
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	1,305,575	1,640,790	1,640,790	1,640,790
Federal Funds				
FTE Positions	5.00	5.00	5.00	5.00
Total Personal Services	153,969	258,852	187,568	187,568
Employee Benefits	54,914	94,544	165,828	165,828
Other Expenses	429,888	1,619,568	1,619,568	1,619,568
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	638,771	1,972,964	1,972,964	1,972,964
Lottery Funds				
FTE Positions	1.00	1.00	1.00	1.00
Total Personal Services	518,763	511,378	26,670	26,670
Employee Benefits	71,740	221,174	11,064	11,064
Other Expenses	10,398,545	11,155,381	11,475,966	11,475,966
Less: Reappropriated	0	(374,233)	0	0
Subtotal: Lottery Funds	10,989,048	11,513,700	11,513,700	11,513,700
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	122,725	1,050,000	1,050,000	1,050,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	122,725	1,050,000	1,050,000	1,050,000
Total FTE Positions	29.00	29.00	29.00	29.00
Total Expenditures	13,056,119	16,177,454	16,177,454	16,177,454

Purpose and Goals

Founded in 1929 by an act of the state legislature, the Library Commission is charged with the extension and development of public library service throughout the state. To accomplish this, the Commission obtains and distributes state and federal funds to all public libraries to maintain and improve library service to all West Virginians. The Commission can legally establish regulations and standards for library development and services.

The agency is the official unit of state government designated to work with federal library programs of the Institute for Museum and Library Services. All public library construction programs involving state or federal money are administered by the Commission. The Commission gives assistance, advice and counsel to all school, state-institutional, free and public libraries, and to all communities in the state which may propose to establish libraries as to the best means of establishing and administering them, selecting and cataloging books and other details of library management, and may send any of its members to aid in organizing such libraries or to assist in the improvement of those already established.

Department of Arts, Culture and History

The agency may also receive gifts of money, books, or other property, which may be used or held for the purpose or purposes given, and may purchase and operate traveling libraries under such conditions and rules as the Commission deems necessary to protect the interests of the state and best increase the efficiency of the service it is expected to render the public.

Department Budget Discussion

Maintaining a current level budget for FY 2022 enables the Library Commission to sustain critical programs including the distribution of State Grants to Libraries at \$5.09 per capita. Originally intended as supplemental funding, many libraries in the state now depend on State Grants to Public Libraries to sustain basic operations. The current funding structure for libraries results in services being delivered with average local operating revenue of \$13.77 per capita (49th in the nation). Total state and local operating revenue increases the per capita figure to \$20.45 and the ranking to 47th.

Conversely, maintaining a current level budget for FY 2022 prevents the Library Commission from expanding services and, in some cases, may even result in reducing some of those services as costs increase. Level state budgets are also affecting the Commission's ability to attract and retain staff, explore new methods of service delivery, and adequately evaluate existing methods.

Last year, 11 of the state's 96 public library systems were unable to meet the match requirement for state aid to libraries. That number may increase in the current year because of local funding cuts resulting from depressed local economies. Many libraries are struggling to find funds to maintain and renovate facilities. Safe, accessible facilities are critical to the delivery of library services.

Approximately 50% of West Virginians have library cards. West Virginia's public libraries are visited more than 5 million times a year. Libraries support the state's education initiatives, serving the baby learning to speak; the child who wants to know more about dinosaurs; the adult who can't read; the person who cannot see; the out-of-work miner looking for a job; the senior citizen looking for social and intellectual stimulation. While the format of library materials changes and technology for accessing it changes, the mission of the public library - to inform, to share and to discuss, to provide learning opportunities to everyone - does not. A vital West Virginia needs vital public libraries.

As instructed by HB2792 (2016), the Library Commission surveyed public libraries concerning facility conditions and needs, technology capacity, collections, and public meeting spaces. The 2017 Public Library Facility Assessment Survey estimated \$56 million are needed to address facility needs identified by responding libraries as critical, poor, and fair. As further instructed by legislation, the agency established a system for administering Library Facilities Improvement Fund grants and loans. The purpose of the Fund is to provide matching grants for the planning, design, improvement, expansion, or replacement of Public Library Facilities so that there is a corresponding improvement in services offered and access to those services.

To assist about 65 of the 96 public library systems, the Library Commission assigns them as Affiliates of larger libraries designated Service Centers. The Service Centers receive Services to Libraries grants to assist Affiliates with day-to-day operations the smaller libraries do not have the capacity to perform on their own. These grants are based on a percentage of the Grants to Public Libraries allotments (GIA) for each Affiliate. The base amounts for Grants to Public Libraries and Services to Libraries has been static for more than 10 years. It no longer supports the increasing costs of 21st century library services.

Department of Arts, Culture and History

Summary of Services and Performance Measures

DIGITAL ACCESS SERVICES

Beginning in FY 2022, the Library Commission department currently known as Network Services will be renamed Digital Access Services. The new name reflects a change in operation of the department but not in its purpose. The purpose remains facilitating the development and use of library technology hardware and software to allow equitable accessibility for all public libraries in the state and their users and preventing digital access gaps. In October 2019, the employees of Network Services were transferred to the Office of Technology as part of an initiative to combine State technology operations. The Library Commission paid the salaries and benefits of the transferred employees through FY 2021. Beginning in FY 2022, the Library Commission will pay for services according to the OT Rate Schedule and continue the program as Digital Access Services.

FTEs:	1.00	Annual Program Cost:	\$1,243,353		
Revenue Sources:	0% G	24% F	0% S	76% L	0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Continually strive to increase the average broadband connection speed (measured in MBPS)	11	20	50

LIBRARY DEVELOPMENT SERVICES

Library Development & Services strengthens library services in West Virginia by providing leadership, continuing education, and support to public libraries. It encourages cooperation among all types of libraries and by promoting the role and value of libraries through statewide and local projects. In addition, it maintains the collections of the Library Commission through the acquisition, cataloging, and circulation of both print and electronic materials. The department plans, evaluates, and develops information services for state government and public libraries. In addition, it provides consulting, continuing education, and leadership to all the state's libraries in the areas of collection development, procedures for cataloging, processing, acquisitions, and interlibrary loan transactions.

FTEs:	22.00	Annual Program Cost:	\$14,471,017		
Revenue Sources:	9% G	11% F	0% S	73% L	7% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Number of Attendees to Continuing Education Workshops	1,671	1,978	2,285
Number of Continuing Education Workshops Presented	91	150	160

Department of Arts, Culture and History

SPECIAL SERVICES

In conjunction with the Federal National Library Services for the Blind and Print Disabled, the Library Commission Special Services Department provides library materials in alternative formats to meet the needs of blind West Virginians and those with temporary or permanent low vision, a physical disability, and those with learning disabilities. It supports individuals with digital access across platforms of BARD download and other databases. It provides custom downloads to those without standard access to hardware and broadband.

FTEs: 6.00 Annual Program Cost: \$463,084
 Revenue Sources: 78% G 22% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Digital and Downloadable Materials Provided	233,941	275,000	300,000

West Virginia Educational Broadcasting Authority



Educational Broadcasting Authority Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	48.00	48.00	48.00	48.00
Total Personal Services	2,531,390	2,992,499	2,992,499	2,992,499
Employee Benefits	780,704	319,593	319,593	319,593
Other Expenses	874,687	704,193	518,599	518,599
Less: Reappropriated	(377,720)	(185,594)	0	0
Subtotal: General Funds	3,809,061	3,830,691	3,830,691	3,830,691
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	200,000	200,000	200,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	0	200,000	200,000	200,000
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	855,430	6,503,460	0	0
Less: Reappropriated	(855,430)	(6,503,460)	0	0
Subtotal: Lottery Funds	0	0	0	0
Other Funds				
FTE Positions	12.00	12.00	12.00	12.00
Total Personal Services	598,364	880,809	880,809	880,809
Employee Benefits	183,961	210,299	210,299	210,299
Other Expenses	2,193,707	4,174,724	4,174,724	4,174,724
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	2,976,032	5,265,832	5,265,832	5,265,832
Total FTE Positions	60.00	60.00	60.00	60.00
Total Expenditures	6,785,093	9,296,523	9,296,523	9,296,523

Purpose and Goals

The Educational Broadcasting Authority (EBA) provides essential services in the areas of education, news and information, public safety, and economic development. In education, it produces original videos, training, and curriculum for more than 5,000 educators. In public affairs, it broadcasts more than 360 hours of Legislative coverage. In public safety, we are creating a communication channel for homeland security and we encourage economic development through programs such as Mountain Stage. It operates a statewide broadcasting network of three TV transmitters, seven TV translators, 13 radio transmitters, and five radio translators.

Department Budget Discussion

The Educational Broadcasting Authority’s (EBA) funding request has remained flat over the last few fiscal years. Even at 100% current level, the EBA will struggle to maintain its services to education, public affairs, and public safety. The EBA is looking to expand our engineering staff to cover a growing backlog of repairs and deferred maintenance. We are asking for an improvement above current level to fund these positions. We are also asking for improvements for our news and public affairs department and Mountain Stage to cover our expanding initiatives.

The most expensive programming we provide is also the most important - the shows we produce for a West Virginia audience. The EBA has a legal obligation to do certain things, such as maintain its ability to transmit reliably across the state. So, if funding levels stay flat or decrease, the first cut we are obliged to make is to local programming and educational services.

Many of our 28 broadcast towers and our three buildings are suffering from deferred maintenance of millions of dollars. These towers serve our radio and television over-the-air audience, and most of our cable and satellite systems, as well as provide a communication channel for homeland security. Our engineers estimate a cost of at least \$1 million per year over FY 2021-2025 to maintain our existing network. Our inability to properly maintain these towers could cost the state in fines from the Federal Communications Commission (FCC) and Federal Aviation Administration (FAA), as well as endanger our ability to provide educational programs, public affairs and safety information to all communities in West Virginia. With most components beyond 15 years of service the WV EBA will be looking for funds to upgrade its radio system. Any reduction in State funding will hamper this upgrade initiative. We expect this initiative to cost more than \$2 million. The radio network operated by the WV EBA is in poor condition. WV EBA’s television broadcasting network has been helped by state funding to upgrade to the new ATSC 3.0 HD broadcasting standard. This will help tremendously in continuing to serve the state of West Virginia.

Summary of Services and Performance Measures

STATEWIDE BROADCAST SERVICES

Educational Broadcasting Authority has a statewide radio and television network. We are collaborating with the Office of Homeland Security to provide emergency broadcasting as well as with the Department of Education to broadcast content that has been crucial during the pandemic. We broadcast national programming that educates and enriches the life of West Virginians. Additionally, we create local content which includes Mountain Stage, The Legislature Today, Inside Appalachia, and award-winning documentaries for our citizens. Our education department collaborates with libraries statewide in early learning and literacy initiatives.

FTEs: 60.00 Annual Program Cost: \$9,296,523
 Revenue Sources: 41% G 2% F 0% S 0% L 57% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Number of radio listeners reached	110,000	120,000	125,000
Number of TV viewers reached	270,000	275,000	280,000



DEPARTMENT OF COMMERCE



Department of Commerce Expenditures

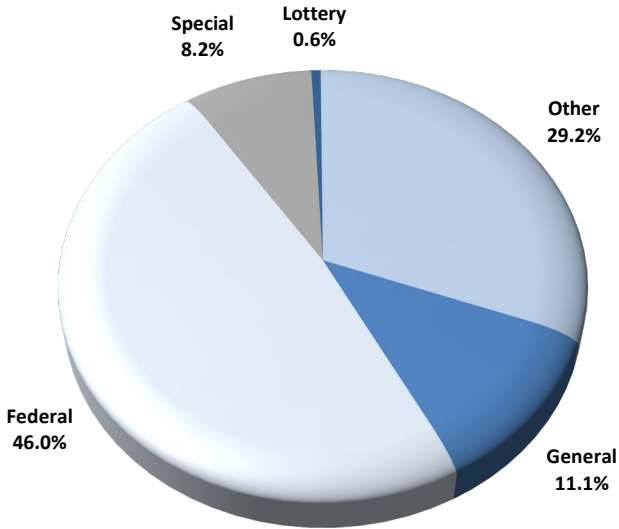
Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Secretary Of Commerce	29.00	1,635,157	2,887,461	3,051,278	3,051,278
Division Of Forestry	92.75	7,919,232	18,978,358	18,940,297	21,040,297
Geological And Economic Survey	34.00	2,899,267	5,145,511	4,112,011	4,112,011
Division Of Labor	89.00	5,264,368	8,659,019	8,659,019	8,818,719
Division Of Natural Resources	806.00	103,011,665	171,804,745	149,286,653	149,306,653
Division Of Miners Health, Safety And Training	135.00	14,172,743	19,644,748	19,569,748	19,569,748
Board Of Coal Mine Health And Safety	2.00	239,578	355,599	355,599	355,599
Workforce West Virginia	457.20	27,036,804	79,668,111	79,668,111	79,668,111
Division Of Rehabilitation Services	551.50	51,886,751	91,851,056	91,851,056	91,851,056
Less: Reappropriated	0.00	(3,314,829)	(17,585,048)	0	0
Total	2,196.45	210,750,736	381,409,560	375,493,772	377,773,472

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	815.29	816.10	815.29	817.00
Total Personal Services	34,645,906	36,516,450	35,427,642	36,514,566
Employee Benefits	11,639,196	13,737,920	13,494,923	14,207,999
Other Expenses	8,835,427	12,123,878	10,577,390	10,877,390
Less: Reappropriated	(1,309,840)	(3,012,109)	0	0
Subtotal: General Funds	53,810,689	59,366,138	59,499,955	61,599,955
Federal Funds				
FTE Positions	948.50	950.49	958.10	960.00
Total Personal Services	29,317,907	46,652,066	46,171,123	46,171,123
Employee Benefits	9,822,045	15,692,543	16,173,486	16,173,486
Other Expenses	41,011,246	133,097,605	133,097,605	133,097,605
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	80,151,198	195,442,214	195,442,214	195,442,214
Lottery Funds				
FTE Positions	53.00	53.00	53.00	53.00
Total Personal Services	1,877,823	2,187,228	1,790,830	1,790,830
Employee Benefits	707,138	1,091,736	897,581	897,581
Other Expenses	1,795,997	12,734,284	2,259,740	2,259,740
Less: Reappropriated	(1,612,109)	(11,065,097)	0	0
Subtotal: Lottery Funds	2,768,849	4,948,151	4,948,151	4,948,151
Special Funds				
FTE Positions	214.71	215.51	215.71	215.00
Total Personal Services	10,102,279	13,677,068	13,125,209	13,125,208
Employee Benefits	3,373,992	5,673,447	5,237,395	5,237,396
Other Expenses	11,423,977	21,332,195	17,812,265	17,991,965
Less: Reappropriated	(392,880)	(3,507,841)	0	0
Subtotal: Special Funds	24,507,368	37,174,869	36,174,869	36,354,569
Other Funds				
FTE Positions	159.35	161.35	161.35	161.00
Total Personal Services	12,715,936	17,045,035	17,045,195	17,045,194
Employee Benefits	3,208,293	4,592,383	4,592,343	4,592,344
Other Expenses	33,588,403	62,840,770	57,791,045	57,791,045
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	49,512,632	84,478,188	79,428,583	79,428,583
Total FTE Positions	2,190.85	2,196.45	2,203.45	2,206.00
Total Expenditures	210,750,736	381,409,560	375,493,772	377,773,472

Department of Commerce
Expenditures – Continued

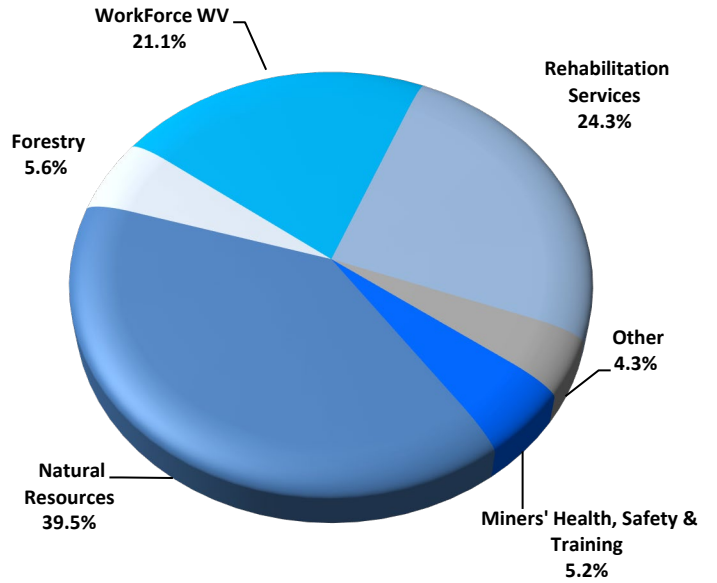
Total Available Funds

Fiscal Year 2022*
\$538,263,254
(estimated)



**Recommended Expenditure
by Agency**

Fiscal Year 2022
\$377,773,472



*Beginning balance plus revenue

Department of Commerce



Perry Bennett/Office of Reference and Information

Secretary Of Commerce Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	28.00	28.00	28.00	28.00
Total Personal Services	467,914	448,230	478,230	478,230
Employee Benefits	120,958	140,642	140,642	140,642
Other Expenses	517,094	518,589	652,406	652,406
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	1,105,966	1,107,461	1,271,278	1,271,278
Special Funds				
FTE Positions	0.00	1.00	1.00	1.00
Total Personal Services	0	100,000	100,000	100,000
Employee Benefits	0	31,682	31,682	31,682
Other Expenses	529,191	1,648,318	1,648,318	1,648,318
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	529,191	1,780,000	1,780,000	1,780,000
Total FTE Positions	28.00	29.00	29.00	29.00
Total Expenditures	1,635,157	2,887,461	3,051,278	3,051,278

Purpose and Goals

The Department of Commerce promotes and preserves the well-being of the citizens of West Virginia by providing a cooperative, interagency system that stimulates diverse economic growth, encourages the use of our state's abundant natural resources, improves the safety and productivity of our workforce and promotes the beauty and desirability of our state as a world-class tourism destination.

- Stimulate economic growth
- Encourage new investment (foreign and domestic) Enhance hospitality and service at resort-style state parks
- Promote and foster small business development and emerging entrepreneurs
- Develop marketable skilled workforce
- Infrastructure projects that address community needs
- Assess natural resources and invest in energy technologies
- Improve worker/workplace protection programs in all industries

Summary of Services and Performance Measures

SECRETARY OF COMMERCE

Includes funding to operate the Office of the Secretary as well as funding for the Broadband Development Enhancement fund which is overseen by the Broadband Council.

FTEs: 29.00 Annual Program Cost: \$3,051,278
 Revenue Sources: 42% G 0% F 58% S 0% L 0% O

Board of Coal Mine Health and Safety



Board Of Coal Mine Health And Safety Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	2.00	2.00	2.00	2.00
Total Personal Services	98,687	162,190	162,190	162,190
Employee Benefits	22,865	71,791	71,791	71,791
Other Expenses	118,026	121,618	121,618	121,618
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	239,578	355,599	355,599	355,599
Total FTE Positions	2.00	2.00	2.00	2.00
Total Expenditures	239,578	355,599	355,599	355,599

Purpose and Goals

The Board of Coal Mine Health and Safety promulgates rules to protect coal industry workers. The Board reviews federal and state reports and rules on coal mine accidents and fatalities and determines whether additional rules are necessary to prevent a reoccurrence of that type of accident.

Summary of Services and Performance Measures

BOARD OF COAL MINE HEALTH AND SAFETY

Review the major causes of coal mine injuries and fatalities during the previous calendar year and promulgate rules as necessary to prevent reoccurrence.

FTEs:	2.00	Annual Program Cost:	\$355,599		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

Division of Forestry



Division Of Forestry Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	57.50	57.11	57.50	58.00
Total Personal Services	1,978,884	2,322,688	2,332,688	3,419,612
Employee Benefits	901,635	558,767	558,767	1,271,843
Other Expenses	539,359	543,264	541,203	841,203
Less: Reappropriated	0	(2,061)	0	0
Subtotal: General Funds	3,419,878	3,422,658	3,432,658	5,532,658
Federal Funds				
FTE Positions	11.50	11.89	11.50	12.00
Total Personal Services	557,354	1,396,683	1,396,683	1,396,683
Employee Benefits	165,046	243,377	243,377	243,377
Other Expenses	481,952	7,347,705	7,347,705	7,347,705
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,204,352	8,987,765	8,987,765	8,987,765
Special Funds				
FTE Positions	23.75	23.75	23.75	24.00
Total Personal Services	1,555,124	1,884,592	1,884,592	1,884,592
Employee Benefits	408,614	788,455	788,455	788,455
Other Expenses	1,048,822	1,168,827	1,168,827	1,168,827
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	3,012,560	3,841,874	3,841,874	3,841,874
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	282,442	2,724,000	2,678,000	2,678,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	282,442	2,724,000	2,678,000	2,678,000
Total FTE Positions	92.75	92.75	92.75	94.00
Total Expenditures	7,919,232	18,976,297	18,940,297	21,040,297

Purpose and Goals

The Division of Forestry's mission is to protect, nurture, and promote the wise utilization of the state's forest resources to ensure that they are a major contributor to the state's economy on a sustainable basis in the most practical and cost efficient manner; protect the forest resources from wildfire, insects, disease, and soil erosion; provide technical assistance to forest landowners to ensure a sustainable forest resource and all the benefits derived from that resource; and manage state-owned forests to provide multiple public benefits that include aesthetics, harvesting forest products, recreation, wildlife habitat diversity, and demonstration of forestry practices.

Department Budget Discussion

If there is not an increase in funding, it would be necessary to reduce workforce by approximately 35 full time employees. A reduction of this magnitude would result in the inability to provide legislatively-mandated services to the citizens of West Virginia: wildfire suppression, logging and sediment control enforcement, timber theft investigation, ginseng regulation, forestry assistance to landowners and the forest industry, and protection of the state's forests from insects and disease. A threat to the safety and property of the citizens may be increased. The natural resources of the state may be negatively impacted.

Following the expiration of the timber severance tax, the Division of Forestry forecast that tax revenue could be replaced by increasing timber sales on state forests for several years. The plan implemented to generate the necessary revenue was based on the assumption that timber markets would remain stable or increase over the following several years. The economic decline in the timber industry since the plan was implemented has resulted in a substantial reduction of forecast timber sales revenue. Current economic conditions make any forecast of revenue from state forest timber sales unreliable for the next three to five years. The timber industry and timber prices are expected to improve over the next few years but a return to FY 2019 and early FY 2020 levels is uncertain. The funding level requested for FY 2022 is expected to be the minimum necessary through FY 2024.

Forest fire suppression is usually a major expenditure for the Division. The severe budget reduction imposed on the Division in FY 2017 significantly reduced the Division's ability to respond to and suppress wildfires and reimburse volunteer fire departments that assist with wildfire suppression. Fortunately, the past several fire seasons have had the number of fires and acreage burned well below the 10-year average with one season being an historic low since 1940 when records were first kept. For this reason, the Division has been able to meet its legislative mandate to suppress all wildfires without a significant financial impact. However, a fire season with the number of fires and acreage burned at or above the 10-year average may cause a significant financial impact and require a supplemental appropriation so the Division is able to fulfill its statutory obligations without disruption or a reduction in workforce.

The Division is also a first responder to natural disasters such as floods, extreme snowfall, and widespread severe wind events. If a natural disaster occurs that requires significant additional expenditures, a supplemental appropriation may be necessary to replace the expended funds for the Division to fulfill its statutory obligations without disruption or a reduction in workforce.

Summary of Services and Performance Measures

DIVISION OF FORESTRY

The Division of Forestry is legislatively mandated to manage state forests which provide multiple public benefits including aesthetics, harvesting forest products, recreation, wildlife habitat diversity, and demonstration of

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appropriate forestry practices. The Division provides wildfire suppression assistance, wildfire training, enforcement of fire laws, burning permits, fire weather monitoring, and radio communication systems. In addition, the Division provides wildfire suppression in accordance with both the Mid-Atlantic Forest Fire Protection Compact and the Southeastern Forest Fire Protection Compact.

The Forestry Stewardship Program offers technical and financial assistance to private landowners interested in planning and managing their forestland for multiple-use benefits including wood products, wildlife, recreation, and aesthetics. The wood industry contributes to the state's economy and each of the 55 counties has some segment of the wood industry as an employer. The forest products sector is the largest employer in many of these counties. Wood products manufacturing businesses include loggers, sawmills, dry kilns, rustic rail fence producers, veneer plants, furniture parts producers, kitchen cabinets, and other wooden furniture.

FTEs: 92.75 Annual Program Cost: \$18,940,297
 Revenue Sources: 18% G 47% F 20% S 0% L 15% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Average Acres Burned	5,874	10,760	10,760
Average Number of Fires	676	674	674
Eligible Attendees -Conservation Education, Logger and Wildfire Suppression	5,702	4,150	4,500
Logging Acres Harvested	145,374	148,390	154,660
Logging Compliance/Suspension Orders & Citations	333	345	345
Logging Notifications	1,739	1,775	1,850
Manage land Timberland Acreage added	30,447	40,614	40,000
Specialized Field Training-Conservation Education, Logger and Wildfire Suppression	187	150	154
Stewardship Plans Acreage	11,845	15,000	16,500
Stewardship Plans Written	55	70	75

Division of Labor



Division Of Labor Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	24.00	24.00	24.00	24.00
Total Personal Services	788,378	1,134,676	1,114,676	1,114,676
Employee Benefits	282,191	412,000	450,000	450,000
Other Expenses	456,913	296,500	278,500	278,500
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	1,527,482	1,843,176	1,843,176	1,843,176
Federal Funds				
FTE Positions	5.95	5.95	5.95	6.00
Total Personal Services	230,820	292,494	292,494	292,494
Employee Benefits	99,375	116,757	116,757	116,757
Other Expenses	56,833	173,170	173,170	173,170
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	387,028	582,421	582,421	582,421
Special Funds				
FTE Positions	51.80	51.80	51.80	52.00
Total Personal Services	1,485,068	2,947,040	2,950,040	2,950,040
Employee Benefits	564,129	1,184,098	1,176,098	1,176,098
Other Expenses	762,467	1,162,970	1,167,970	1,327,670
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	2,811,664	5,294,108	5,294,108	5,453,808
Other Funds				
FTE Positions	7.25	7.25	7.25	7.00
Total Personal Services	259,683	558,106	558,106	558,106
Employee Benefits	91,614	169,371	169,371	169,371
Other Expenses	186,897	211,837	211,837	211,837
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	538,194	939,314	939,314	939,314
Total FTE Positions	89.00	89.00	89.00	89.00
Total Expenditures	5,264,368	8,659,019	8,659,019	8,818,719

Purpose and Goals

The Division of Labor ensures the prosperity, economic growth, and safety of all West Virginians by safeguarding the rights and ensuring equity in the marketplace for workers, consumers, and businesses. This is achieved through licensing and inspections of businesses operating in the state and the enforcement of labor and workplace safety regulations, as well as a proactive agenda in education to help us attain our goal of compliance with less violations, fines, and/or penalties being levied.

Amusement Rides and Amusement Attractions Safety - Issue permits and provide oversight for the inspection of amusement rides and amusement attractions.

Bedding & Upholstered Furniture - Issue permits and certificates of registration for manufacturers shipping or selling articles of bedding, renovators, and sterilizers.

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Regulation of Operation of Steam Boilers - Issue permits to ensure steam boilers carrying more than 15 pounds of pressure are inspected annually.

Contractor Licensing - Issue licenses and protect the public from unfair, unsafe, and unscrupulous bidding and construction practices by performing on-site inspections of persons engaged in contracting business.

Crane Operator Certification - Issue certifications to mobile crane operators and protect the public and workers by performing on-site inspections of persons operating a mobile crane.

Elevator Safety - Issue certificates of operation and provide oversight for the inspection of public elevators on an annual basis.

Federal OSHA - Assist small, high-hazard employers provide safe and healthful workplaces through safety consultations.

HVAC Technician Certification - Issue certifications to heating, ventilating, and cooling (HVAC) technicians and protect the public and workers by performing on-site inspections of persons performing HVAC work.

Manufactured Housing - Issue licenses to manufacturers, dealers, and contractors and protect consumers by enforcing manufactured housing standards through inspection of manufactured homes and the sites where they are installed.

Plumber Certification - Issue certifications to plumbers and protect the public and workers by performing on-site inspections of persons performing plumbing work.

Psychophysiological Detection of Deception Examiners - Administer examinations and issue Class I or Class II psychophysiological detection of deception licenses to individuals.

State OSHA - Ensure that public employees are provided with safe and healthful work environments free from avoidable hazards.

Wage and Hour - Educate businesses and enforce child labor, jobs act, meal breaks, minimum wage and maximum hour standards, nurses overtime act, supervision of private employment agencies, verifying employment status of workers, wage bonds, and wage payment and collection.

Weights and Measures - Issue certificates of registration and inspect commercial weighing and measuring devices, retail scanners, test net content of packaged commodities, enforce method of sale of commodities and fuel quality inspections, and operate the state measurement lab to provide traceability of weights and measures.

Zipline and Canopy Tour Responsibility - Issue permits and provide oversight for the inspection of zipline and canopy equipment on an annual basis.

Department Budget Discussion

The current level of funding is being monitored very closely to operate programs in FY 2022 with only the Special Revenue generated within each program. Further action will need to be taken for funds Elevator (3188) and Bedding (3198) to increase allotted spending. This will give us the opportunity to ensure that we are able to solely concentrate on current expenses being spent out of the appropriate fund and program.

The disposition of fees language was amended in each statute during the 2018 session in statutes that have a special revenue generating mechanism.

“Through June 30, 2020, amounts collected which are found from time to time to exceed funds needed for the

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purposes set forth in this article may be utilized by the commissioner as needed to meet the divisions funding obligations: Provided, That beginning July 1, 2020, amounts collected may not be utilized by the commissioner as needed to meet the divisions funding obligations.”

This removes the flexibility to operate the programs within each section. There are several programs within the Division that do not generate special revenue. If general revenue is not re-established to operate the unfunded mandates within the Division of Labor, we anticipate future financial issues will have an adverse impact on our operations.

Furthermore, the current allotments for the Elevator fund (3188) is not substantial enough for us to appropriately fund that program. For example, we are currently allotted \$44,112 per year and we would need enough to cover \$73,732.21 plus enough allotment to cover the potential increase in travel expenses once COVID-19 has ended and business can proceed as usual. Also, the same for the Bedding fund (3198.) Equipment and extra expenses are needed to perform business quickly and efficiently without pulling money from other appropriations to do so. We are diligent in getting the different programs to be able to run on their own and have fine tuned the percentages that are to be paid out of each program in which they are accountable. However, to continue with the due diligence, allotments will need to be increased to perform spending appropriately and efficiently.

Summary of Services and Performance Measures

AMUSEMENT RIDE SAFETY

The Division of Labor provides oversight for the inspections of amusement rides and amusement attractions in West Virginia. Every ride and attraction is required by West Virginia Code to be inspected prior to its first use in the state each calendar year.

Aware that the sport is ever increasing in popularity in West Virginia, the State Legislature passed the Zipline & Canopy Tour Responsibility Act, effective June 10, 2011. The Act requires ziplines and canopy tours to be installed, repaired, maintained, operated and inspected consistent with the Association for Challenge Course Technology (ACCT) standards.

FTEs:	1.64	Annual Program Cost:	\$244,763		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

BEDDING AND UPHOLSTERY

The Bedding and Upholstery Act (WV State Code 47-1A-1) was created to protect the purchasers of articles of bedding and upholstered furniture against disease and fraudulent practices. To accomplish this, the section registers all manufacturers, renovators, and sterilizers of bedding materials and conducts investigations of fraudulent or unhealthy practices by sellers, renovators, sterilizers, and manufacturers.

FTEs:	1.80	Annual Program Cost:	\$201,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

BOILER SAFETY

High pressure boilers (those carrying more than 15 pounds of pressure per square inch) are used in laundries, dry cleaners, hotels, and schools, as well as in manufacturing facilities. West Virginia Code gives authority for the Division of Labor to inspect boilers annually. The Division of Labor provides oversight to the numerous insurance inspectors authorized to inspect boilers in West Virginia.

FTEs:	0.55	Annual Program Cost:	\$102,716		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

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CONTRACTOR LICENSING

In 1991, the West Virginia Legislature enacted code to establish set specific professional guidelines for contractors as well as to protect state businesses and consumers. The law established the Contractor Licensing Board is comprised of eight West Virginia licensed contractors and two code officials. Division of Labor employees perform administrative and enforcement functions for the Contractor Licensing Board. Inspectors perform routine inspections and investigate request for investigation requests regarding unlicensed contractor activity. The Act requires all contractors to be registered with the West Virginia Tax Department, prove Workers' Compensation and Unemployment coverage, and being in compliance with the wage bonding requirements.

FTEs: 31.36 Annual Program Cost: \$3,071,500
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Perform RFI initial inspections within 10 days	149	169	169

ELEVATOR SAFETY

Since 1995, the West Virginia Division of Labor has been inspecting elevators and escalators to ensure the safety of their users. In 2004, the state inspection program was privatized and the inspections are performed by approved private inspectors. The Division of Labor continues to provide oversight of the program, answering code questions and conducting quality control inspections.

FTEs: 4.46 Annual Program Cost: \$455,735
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

MANUFACTURED HOUSING PROGRAM

The Board of Manufactured Housing Construction and Safety protects consumers who purchase HUD code homes. Division of Labor employees provide administrative and enforcement duties for the board.

The Board of Manufactured Housing Construction and Safety enforces the West Virginia Manufactured Housing Construction and Safety Standards Act which licenses manufacturers, dealers and home installers that conduct business in this state. The Labor Division also enforces The National Manufactured Housing Construction and Safety Standards Act (Title VI of the Housing and Community Development Act of 1974) which covers federal manufactured housing construction standards (Part 3280).

After receiving a consumer complaint, the Board may perform an inspection on the home and site for non-compliances falling within the jurisdiction of the Board. All non-compliances are required to be corrected according to federal and state code.

The Board of Manufactured Housing Construction and Safety requires all manufacturers, dealers and contractors be licensed. An assessment fee is paid by each licensee which is deposited into the Manufactured Housing Recovery Fund. This fund was created to provide a mechanism for the board to have repairs made to HUD code homes where federal and/or state code non-compliances exist and the licensee is no longer in business.

FTEs: 3.50 Annual Program Cost: \$340,150
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

OSHA CONSULTATION PROGRAM (FEDERAL)

The West Virginia Division of Labor offers an On-Site Consultation program which provides employers free analysis and advice on eliminating workplace hazards. The program provides assistance to employers relative to safety and health training and education for both the employer and employees.

FTEs: 5.95 Annual Program Cost: \$582,421
 Revenue Sources: 0% G 100% F 0% S 0% L 0% O

Department of Commerce

PSYCHOPHYSIOLOGICAL EXAMINERS

Other than law enforcement agencies and companies that are involved in the manufacture, storage, distribution or sale of any controlled substance, West Virginia state law restricts employers from requiring any employee, or prospective employee, to submit to a polygraph examination, lie detector, or other similar examination to evaluate truthfulness for the purpose of screening new hires or continuing the employment of any employee within this state, outside of a criminal investigation. State law also sets the requirements and procedures for licensing polygraph examiners.

FTEs:	0.00	Annual Program Cost:	\$4,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

WEIGHTS AND MEASURES PROGRAM

Each year, Weights and Measures labor inspectors conduct thousands of inspections at all levels of state commerce to ensure that state businesses compete on a level playing field.

Everything from rail cars of coal or timber, to the package of pork chops you picked up for dinner is checked to ensure that all parties are being treated fairly in the transaction.

Due to the actions of this small but crucial section of state government, business owners and consumers can be assured of honest and accurate transactions at all levels of commerce in West Virginia.

FTEs:	0.00	Annual Program Cost:	\$121,200		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

WEST VIRGINIA JOBS ACT

As the unemployment rate in the State of West Virginia is significantly higher than most other states, the West Virginia Legislature enacted the West Virginia Jobs Act, which deems it necessary for those employers contracted to perform construction work on state-funded public improvement projects, which equal or exceed \$500,000, to hire 75% of their workers from the local labor market. The local labor market is defined as including every county within the State of West Virginia as well as any county outside of West Virginia, if any portion of that county is within 50 miles of the state border.

There are certain exclusions to this requirement, which includes an exemption for projects that contain any amount of federal funding as well as an allowance for out-of-state contractors to bring two of their own employees from outside the local labor market to work on the project and still remain in compliance.

FTEs:	0.00	Annual Program Cost:	\$100,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

Division of Natural Resources



Division Of Natural Resources Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	367.79	367.99	367.79	369.00
Total Personal Services	14,591,205	13,789,604	13,819,007	13,819,007
Employee Benefits	5,070,437	6,008,515	6,004,112	6,004,112
Other Expenses	4,264,070	5,416,780	3,450,231	3,450,231
Less: Reappropriated	(1,043,715)	(1,966,549)	0	0
Subtotal: General Funds	22,881,997	23,248,350	23,273,350	23,273,350
Federal Funds				
FTE Positions	102.95	101.95	100.95	101.00
Total Personal Services	4,430,151	7,526,703	7,532,760	7,532,760
Employee Benefits	1,389,441	2,537,303	2,531,246	2,531,246
Other Expenses	8,157,243	21,671,869	21,671,869	21,671,869
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	13,976,835	31,735,875	31,735,875	31,735,875
Lottery Funds				
FTE Positions	53.00	53.00	53.00	53.00
Total Personal Services	1,877,823	2,187,228	1,790,830	1,790,830
Employee Benefits	707,138	1,091,736	897,581	897,581
Other Expenses	1,795,997	12,734,284	2,259,740	2,259,740
Less: Reappropriated	(1,612,109)	(11,065,097)	0	0
Subtotal: Lottery Funds	2,768,849	4,948,151	4,948,151	4,948,151
Special Funds				
FTE Positions	133.16	132.96	133.16	132.00
Total Personal Services	6,703,546	8,274,072	7,719,513	7,719,512
Employee Benefits	2,243,266	3,481,644	3,053,292	3,053,293
Other Expenses	4,550,210	9,715,745	6,190,815	6,210,815
Less: Reappropriated	(392,880)	(3,507,841)	0	0
Subtotal: Special Funds	13,104,142	17,963,620	16,963,620	16,983,620
Other Funds				
FTE Positions	148.10	150.10	150.10	150.00
Total Personal Services	12,040,598	15,555,864	15,556,024	15,556,023
Employee Benefits	2,929,654	4,077,093	4,077,053	4,077,054
Other Expenses	32,260,886	57,736,305	52,732,580	52,732,580
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	47,231,138	77,369,262	72,365,657	72,365,657
Total FTE Positions	805.00	806.00	805.00	805.00
Total Expenditures	99,962,961	155,265,258	149,286,653	149,306,653

Department of Commerce

Purpose and Goals

The Division of Natural Resources provides a comprehensive program for the exploration, conservation, development, protection, enjoyment, and use of the state's renewable natural resources including land, water, plant, and animal life.

Department Budget Discussion

Parks and Recreation Section

Parks and Recreation has recently added the Elk River Rail Trail to the system which requires additional funding for one-time start-up costs such as: vehicles, maintenance equipment, a storage and maintenance facility, as well as power and hand tools totaling \$953,000. Parks and Recreation will also require annual, on-going funding of \$184,162 for staffing and operational requirements.

Wildlife Resources Section

For 2022, the West Virginia Division of Natural Resources is reducing its requested appropriation level in the hunting and fishing Wildlife Resources Fund due to past and predicted reductions in license sales.

Law Enforcement Section

Due to the decrease in hunting and fishing special revenues from license sales, the amounts available to the Law Enforcement Section of the Division of Natural Resources for patrols, vehicles, and equipment will be reduced. This could impact the hiring of officers, replacement of vehicles used on rough terrain, and equipment necessary to carry out statutory duties.

During FY 2022-FY 2025, the agency will be addressing aging office facilities, Wildlife Education Centers, and Hatcheries. Construction of new facilities is planned as follows:

- FY 2021 District Office - Beckley, \$3.5 million; Claudia Workman Wildlife Education Center - Alum Creek, \$2.2 million
- FY 2022 District Office - Fairmont, \$3.5 million

Parks Section: FY 2023, FY 2024, and FY 2025

- Legislative Performance Evaluation and Research Division has recommended Parks begin receiving \$3 million more annually for major repair and equipment replacement.

Wildlife Resources Section

Rehabilitation of existing facilities is planned for:

- FY 2022 Bowden State Fish Hatchery - Bowden, \$5 million
- FY 2023 Elkins Operation Center - Elkins \$1 million; Edray State Fish Hatchery - Edray, \$2 million
- FY 2024 District Office - French Creek, \$1 million; Ridge State Fish Hatchery - Berkeley Springs, \$2 million FY 2025 District Office - Romney, \$1 million; Ridge State Fish Hatchery - Berkeley Springs, \$2 million

Administration Section FY 2021

- New Hunting and Fishing Licensing System, \$2 million.

Summary of Services and Performance Measures

GENERAL ADMINISTRATION AND MANAGEMENT

The General Administration and Management program provides data processing, planning, fiscal, and personnel management; as well as administrative/management services to support state parks, forests, Wonderful West Virginia magazine, wildlife management area operations, Law Enforcement Section operations, and Wildlife Resources Section operations.

FTEs:	54.10	Annual Program Cost:	\$9,192,937		
Revenue Sources:	37% G	6% F	16% S	5% L	36% O

Department of Commerce

GENERAL LAW ENFORCEMENT

The General Law Enforcement program is responsible for conserving and protecting the natural resources of the state by strict enforcement, education, and public awareness; thereby promoting voluntary compliance with all state laws.

FTEs: 37.15 Annual Program Cost: \$1,979,359
 Revenue Sources: 0% G 97% F 3% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Maintain the percentage of hunting incidents resulting in fatalities at less than 2% through 2022. Performance measures are based upon a calendar year 2019.	1.12	2	2

LANDS AND STREAMS

The Lands and Streams program carries out the real estate title, acquisition, and management of all recreational property owned or leased by the State. The program manages the beds of the State's rivers and streams that are owned by the division.

FTEs: 6.10 Annual Program Cost: \$3,625,742
 Revenue Sources: 0% G 0% F 97% S 0% L 3% O

STATE PARK OPERATIONS

State Park Operations promotes conservation by preserving and protecting areas of unique or exceptional scenic, scientific, cultural, archaeological, or natural significance; provides outdoor recreation and vacation experiences; and attracts and serves visitors to the state.

FTEs: 406.10 Annual Program Cost: \$51,444,339
 Revenue Sources: 32% G 0% F 0% S 8% L 60% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Maintain the state park guest satisfaction excellent/good rating at 95% while increasing attendance by protecting and developing natural areas and providing improved outdoor recreational opportunities.	94	95	95

Department of Commerce

WILDLIFE RESOURCES ADMINISTRATION

Wildlife Resources Administration is responsible for providing fiscal and program management, including capital improvements and acquisition, for all programs and personnel in the Wildlife Resources Section.

FTEs: 211.35 Annual Program Cost: \$66,632,088
 Revenue Sources: 0% G 36% F 11% S 1% L 52% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Sell a minimum of 700,000 resident hunting and fishing licenses and privileges each year. Performance measures are based upon a calendar year 2019.	594,069	650,000	650,000

Division of Rehabilitation Services



Division Of Rehabilitation Services Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	186.00	187.00	186.00	186.00
Total Personal Services	8,636,075	8,512,379	8,512,379	8,512,379
Employee Benefits	2,823,903	2,947,598	2,947,598	2,947,598
Other Expenses	1,546,358	3,426,487	3,426,487	3,426,487
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	13,006,336	14,886,464	14,886,464	14,886,464
Federal Funds				
FTE Positions	364.50	364.50	364.50	365.00
Total Personal Services	9,888,631	17,681,906	17,681,906	17,681,906
Employee Benefits	3,672,418	6,657,460	6,657,460	6,657,460
Other Expenses	23,654,703	49,534,866	49,534,866	49,534,866
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	37,215,752	73,874,232	73,874,232	73,874,232
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	75,000	75,000	75,000
Employee Benefits	0	44,738	44,738	44,738
Other Expenses	764,950	1,785,622	1,785,622	1,785,622
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	764,950	1,905,360	1,905,360	1,905,360
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	302,985	212,385	212,385	212,385
Employee Benefits	150,813	116,000	116,000	116,000
Other Expenses	445,915	856,615	856,615	856,615
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	899,713	1,185,000	1,185,000	1,185,000
Total FTE Positions	550.50	551.50	550.50	551.00
Total Expenditures	51,886,751	91,851,056	91,851,056	91,851,056

Purpose and Goals

The Division of Rehabilitation Services, Department of Commerce, is responsible for providing comprehensive vocational services to West Virginia citizens with physical or mental disabilities through its field offices assisting those individuals to prepare for and be placed in gainful employment; and through an agreement with the Social Security Administration, operating a program of disability determination for Social Security Disability Insurance (SSDI) and Supplemental Security Income (SSI) applicants.

Department Budget Discussion

The West Virginia Division of Rehabilitation Services (DRS) is requesting level funding of its Fiscal Year 2022 appropriations.

Department of Commerce

DRS receives 79% of its annual funding for the vocational rehabilitation program from the federal Rehabilitation Services Administration (RSA). The remaining allocation of 21% is received from State General Revenue. In accepting the federal funds, RSA requires that the State adhere to the maintenance of effort (MOE) requirements as cited in the Federal Code of Regulations.

The MOE requirement indicates if state funding for the vocational rehabilitation program is reduced, then DRS will be faced with a MOE penalty thereby reducing the federal dollars for each state dollar reduction within two years. Any decreases in the Division’s general revenue funding level will result in a decrease of federal dollars as required by the federal MOE requirements.

A loss of state and federal funds could result in substantial decreases to current clients and a denial of services to those making application to DRS.

Presently, DRS continues to receive level funding from the federal government.

Summary of Services and Performance Measures

DISABILITY DETERMINATION SERVICES

Disability Determination Services adjudicates Social Security Disability Insurance and Supplemental Security Income disability applications in accordance with applicable laws, regulations, and rulings.

FTEs: 193.00 Annual Program Cost: \$25,943,778
 Revenue Sources: 0% G 100% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Decisional accuracy	97.3	96	96
Mean Processing time (in days)	90.1	104	90
Number of claims adjudicated	36,817	30,715	35,000

Department of Commerce

VOCATIONAL REHABILITATION SERVICES

The vocational rehabilitation program provides comprehensive rehabilitation services to West Virginians with disabilities so they may be employed.

FTEs: 357.50 Annual Program Cost: \$65,907,278
 Revenue Sources: 23% G 73% F 3% S 0% L 1% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Average hourly earnings of individuals with employment outcomes	14.93	12	12
Average time in service for individuals with Employment Outcomes (in months)	29	30	30
Number of employers served	529	400	400
Number of employment outcomes	835	877	921
Percentage of individuals served with significant/most significant disabilities	90.11	80	80
Percentage of youth with disabilities served (<age 25 at application)	72	50	50
Total number of individuals with disabilities served	8,112	8,518	8,943

Geological and Economic Survey



Geological And Economic Survey Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	34.00	34.00	34.00	34.00
Total Personal Services	1,618,599	2,983,000	1,919,789	1,919,789
Employee Benefits	501,318	863,181	586,587	586,587
Other Expenses	653,416	114,566	420,871	420,871
Less: Reappropriated	(266,125)	(1,043,500)	0	0
Subtotal: General Funds	2,507,208	2,917,247	2,927,247	2,927,247
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	48,104	35,710	35,710	35,710
Employee Benefits	12,248	18,722	18,722	18,722
Other Expenses	66,763	225,942	225,942	225,942
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	127,115	280,374	280,374	280,374
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	25,707	25,707	25,707
Employee Benefits	0	12,259	12,259	12,259
Other Expenses	9,755	223,813	223,813	223,813
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	9,755	261,779	261,779	261,779
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	(19,148)	299,316	299,316	299,316
Employee Benefits	(11,685)	127,703	127,703	127,703
Other Expenses	19,897	215,592	215,592	215,592
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	(10,936)	642,611	642,611	642,611
Total FTE Positions	34.00	34.00	34.00	34.00
Total Expenditures	2,633,142	4,102,011	4,112,011	4,112,011

Purpose and Goals

The Geological and Economic Survey carries out timely, relevant, and credible geoscience investigations and activities to provide publicly available information and services concerning the state's natural resources, their appropriate utilization, and conservation.

The Geological Survey consists of six research and service groups:

Coal Resources - Studies the quantity, quality, location, and mined areas of coal resources within the state. Resulting products include maps, reports, and electronically available data for utilization by public and private sectors.

Oil and Gas - Conducts applied research at statewide, regional, and local reservoir scales for the state's conventional

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and unconventional oil & gas resources and carbon sequestration opportunities. Provides basic information for the state's oil & gas industry and the general public.

Geoscience - Conducts applied research for the development of geologic & geographic maps and identifies geologic hazards, environmental geologic studies, digital cartography, and remote sensing. Conducts geologic mapping, which creates bedrock geologic and surficial geologic maps through fieldwork, analysis of remote sensing data, and geochemical analysis, and makes these maps available to the public. Defines areas of karst or karst potential.

Geographic Information System - In partnership with state, federal, county, and local agencies, develops a comprehensive, standardized, public domain, and digital cartographic database of West Virginia.

Information Services - Provides programming and technical information support for agency research efforts, facilitates accumulation, documentation, and categorization of results and interpretations of agency research, and provides public availability and access to geologic data and information.

Management and Administration- Provides administrative support services to all departments of the West Virginia Geological & Economic Survey. Administers financial, human resources, publication sales, and facilities services for the agency.

Department Budget Discussion

The Geological & Economic Survey has limited General Revenue funds for repair of facilities and is faced with maintenance issues resulting from several years of deferred maintenance. Additionally, the level of current expense funding is insufficient to support agency operations. Both repairs and current expenses must be heavily supplemented by special revenue and reappropriated programmatic funding to meet the needs of the agency. As a result:

GES has reduced the number of permanent FTEs in the past five years due to expenditure reductions. A smaller workforce limits our ability to respond to federal funding opportunities in areas such as enhanced oil recovery, carbon sequestration, data preservation, geologic mapping, and study of rare earth elements in coal. External funds pay for much of our specialized GIS and geologic analysis software and provide reimbursed indirect costs.

Except for travel related to and paid from external grants and contracts, there will be very little discretionary travel for training and professional conferences even though this has been a modest expenditure in the past. Our ability to compete for external funding depends on our ability to present results of our work and to receive appropriate training.

Impacts to specific programs and efforts are:

Oil and Gas: Staff will spend most of their time either updating the oil and gas database or working on externally-funded projects, which are dependent on our database. This limits our time to generate periodic reports of Marcellus and Utica shale drilling, oil and gas resources, and the impact of new technologies.

Coal Bed Mapping: There may be delays in the following areas: new coal bed mapping and database development as we try to complete mapping of all seams in the state; processing new data to update seam and thickness maps for the Division of Property Tax; and validating and entering mineral parcels into the Geographic Information System maintained by Property Tax.

GIS: With increasing effort in the priority area of GIS mapping statewide, and budgetary constraints on hiring, we will face difficulty increasing the rate in which we can update our publicly-accessible, web-based geographic information systems (GIS) and the databases that support these systems.

Department of Commerce

Summary of Services and Performance Measures

APPLIED COAL RESOURCES

Coal Resources studies the quantity, quality, location, and mined areas of coal resources within the state. Resulting products include maps, reports, and electronically available data for utilization by public and private sectors.

FTEs: 6.00 Annual Program Cost: \$369,721
 Revenue Sources: 96% G 0% F 4% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Complete mandated mapping of previously mapped areas while incorporating coal chemistry and petrographic into a servable database. (Only non-confidential data will be served). Much of this data is currently offered off line upon request).	98	99	99

Acquisition of approximately 2000 mine maps and current mining updates from WV Tax Department and WVMHS&T result in several thousand new thickness and elevation points requiring regeneration of coal seam maps and grids. Output indicates percentage completion.

APPLIED OIL AND GAS RESOURCES

Oil and Gas conducts applied research at statewide, regional, and local reservoir scales for the state's conventional and unconventional oil & gas resources and carbon sequestration opportunities. Provides basic information for the state's oil & gas industry and the general public.

FTEs: 5.00 Annual Program Cost: \$830,364
 Revenue Sources: 36% G 1% F 10% S 0% L 53% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Inventory, process, and make digitally available geophysical logs collected during oil and gas drilling operations.	55	60	65

This collection consists of approximately 100,000 paper and digital logs that have been acquired from multiple sources, including from WVDEP, direct submission from the operator, and from industry donations. Workflow includes a physical inventory and cross-checking with the existing collection, scanning of paper records, and uploading files to the agency website. Output indicates percentage of logs processed.

GENERAL GEOSCIENCE

Geoscience conducts applied research for the development of geologic and geographic maps and identifies geologic hazards, environmental geologic studies, digital cartography, and remote sensing. Conducts geologic mapping, which creates bedrock geologic and surficial geologic maps through fieldwork, analysis of remote sensing data, and geochemical analysis, and makes these maps available to the public. Defines areas of karst or karst potential.

FTEs: 5.00 Annual Program Cost: \$639,228
 Revenue Sources: 50% G 42% F 3% S 0% L 5% O

Department of Commerce

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Construct new geologic maps for 20 quadrangles in high- priority areas by the end of 2026; including field mapping, drafting, internal review, and final production for print-on- demand. Output data indicates percentage of completion.	60	70	80

GEOGRAPHIC INFORMATION SYSTEM

Geographic Information System, in partnership with state, federal, county, and local agencies, develops a comprehensive, standardized, public domain, and digital cartographic database of West Virginia.

Portal for ArcGIS is a map-centric content management system which our agency is utilizing to implement a geographic information system (GIS) portal concept within our infrastructure. Currently, members of our organization create, maintain, access and distribute thousands of GIS data layers, maps and geo-enabled tables and documents all without the benefit of a centralized cataloging system. This new portal application will allow users to:

- Create new web-based maps for sharing geographic information
- Host new mapping applications to provide focused content and information Connect to online GIS resources, geographic data, and maps
- Carry out queries for GIS content within the organization Create groups among colleagues to share GIS information Share layer and map packages for use in ArcGIS for Desktop

FTEs: 9.00 Annual Program Cost: \$1,192,467
 Revenue Sources: 95% G 0% F 0% S 0% L 5% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
GIS features moved to ArcGIS Portal; applications. Output indicates number of applications added	12	4	4
GIS features moved to ArcGIS Portal; files. Output indicates number of files added.	32	40	50
GIS features moved to ArcGIS Portal; layers. Output indicates number of layers added	18	900	200
GIS features moved to ArcGIS Portal; maps. Output indicates number of maps added	12	82	20

INFORMATION SERVICES

Information Services provides programming and technical information support for agency research efforts, facilitates accumulation, documentation, and categorization of results and interpretations of agency research, and provides public availability and access to geologic data and information.

The program’s mission is to provide responsive and dependable delivery of information technology services to the agency to support fiscally sound and effective operations. The Department will continue to move forward on accomplishing this goal by focusing on the following objectives:

FTEs: 5.00 Annual Program Cost: \$455,513
 Revenue Sources: 75% G 0% F 21% S 0% L 4% O

Department of Commerce

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Centralize IT functions to deliver core infrastructure services not previously available until recent upgrades to broadband access were accomplished. (% project completed)	75	85	90
Deploy and ensure support of a common infrastructure that meets the organization's business needs. Transitioning to a modern phone system began in 2020 with upgrades to network hardware and cabling. (% completed)	75	85	90
Deploying a modern cloud-based email, document sharing, instant messaging, and remote video conferencing to bring the agency in line with other state government agencies. (% completed)	75	85	90

MANAGEMENT AND ADMINISTRATION

Management and Administration Program provides administrative support services to all departments of the West Virginia Geological and Economic Survey. The program administers financial, human resources, publication sales, and facilities services for the agency.

FTEs:	4.00	Annual Program Cost:	\$624,718		
Revenue Sources:	77% G	0% F	9% S	0% L	14% O

Office of Miners' Health, Safety, and Training



Division Of Miners Health, Safety And Training Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	116.00	116.00	116.00	116.00
Total Personal Services	6,411,503	7,115,508	7,040,508	7,040,508
Employee Benefits	1,919,117	2,732,168	2,732,168	2,732,168
Other Expenses	732,261	1,678,144	1,678,144	1,678,144
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	9,062,881	11,525,820	11,450,820	11,450,820
Federal Funds				
FTE Positions	9.00	9.00	9.00	9.00
Total Personal Services	502,067	544,938	544,938	544,938
Employee Benefits	141,003	97,861	97,861	97,861
Other Expenses	10,129	150,000	150,000	150,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	653,199	792,799	792,799	792,799
Special Funds				
FTE Positions	6.00	6.00	6.00	6.00
Total Personal Services	358,541	370,657	370,357	370,357
Employee Benefits	157,983	130,571	130,871	130,871
Other Expenses	3,758,582	5,626,900	5,626,900	5,626,900
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	4,275,106	6,128,128	6,128,128	6,128,128
Other Funds				
FTE Positions	4.00	4.00	4.00	4.00
Total Personal Services	131,818	419,364	419,364	419,364
Employee Benefits	47,897	102,216	102,216	102,216
Other Expenses	1,842	676,421	676,421	676,421
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	181,557	1,198,001	1,198,001	1,198,001
Total FTE Positions	135.00	135.00	135.00	135.00
Total Expenditures	14,172,743	19,644,748	19,569,748	19,569,748

Purpose and Goals

The Office of Miners' Health, Safety & Training impartially executes and enforces the state's mine safety laws and regulations in a cooperative spirit for the protection of the health and safety of all persons employed within or at the mines of this state.

The Office of Miners' Health, Safety & Training keeps in compliance with statutory requirements needed to ensure the enforcement of laws and regulations to provide safety within the state coal mining industry.

Department of Commerce

Summary of Services and Performance Measures

MINERS HEALTH SAFETY AND TRAINING

Conduct inspections and investigations, enforce state mining laws, reviews and approves safety programs, maintains tracking information, operates mine rescue teams, and administers certification exams.

FTEs: 135.00 Annual Program Cost: \$19,569,748

Revenue Sources: 59% G 4% F 31% S 0% L 6% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Accident incident rate	3.02	3	3
Percent conducted of required inspections of mines and facilities	100	100	100

Workforce West Virginia



Workforce West Virginia Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	54,661	48,175	48,175	48,175
Employee Benefits	(3,228)	3,258	3,258	3,258
Other Expenses	7,930	7,930	7,930	7,930
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	59,363	59,363	59,363	59,363
Federal Funds				
FTE Positions	454.60	457.20	466.20	467.00
Total Personal Services	13,660,780	19,173,632	18,686,632	18,686,632
Employee Benefits	4,342,514	6,021,063	6,508,063	6,508,063
Other Expenses	8,583,623	53,994,053	53,994,053	53,994,053
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	26,586,917	79,188,748	79,188,748	79,188,748
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	390,524	420,000	420,000	420,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	390,524	420,000	420,000	420,000
Total FTE Positions	454.60	457.20	466.20	467.00
Total Expenditures	27,036,804	79,668,111	79,668,111	79,668,111

Department of Commerce

Purpose and Goals

WorkForce West Virginia is a network of workforce development services designed to provide West Virginia's citizens and employers the opportunity to compete in today's competitive global economy. By making available the appropriate educational and training opportunities, West Virginia can provide its citizens with the work skills needed by businesses currently in the state or planning a West Virginia location.

WorkForce West Virginia has the largest online database of job seekers and employers in West Virginia. Our local offices serve as one-stop centers for workforce resources, including the following services:

Job Seeker Services include referrals to job opportunities, career counseling, resume services, training/education resources, and funding. This nationally-recognized credential documents that an applicant is job-ready with basic skills.

Veteran Services ensure that qualified veterans have priority consideration in job opportunities.

Dislocated Worker Services provide on-site assistance to workers and employers who experience mass dislocations through rapid response services and administer the Trade Adjustment Assistance training program.

Employer Services include recruitment and screening assistance and job profiles, as well as tax credit information such as the federal Work Opportunity Tax credits for hiring employees from target populations.

Unemployment Compensation administers benefits to claimants and oversees employer contributions to the state Unemployment Compensation Trust Fund.

Department Budget Discussion

WorkForce receives \$59,363 in state funding. The current level funding is sufficient to continue operations for the Occupational Safety and Health Statistics, Survey of Occupational Illness and Injury Program

There are currently no future financial issues for WorkForce West Virginia. While there have been significant reductions in some federal funding, WorkForce West Virginia has been able to mitigate funding problems through strategic planning and budgeting. The effects of COVID-19 are uncertain at this time.

Summary of Services and Performance Measures

EMPLOYMENT SERVICES

The Employment Services division provides recruitment and screening assistance, WorkKeys assessments and job profiles, and tax credit information (such as the federal Work Opportunity Tax Credits) for hiring employees from target populations.

FTEs:	0.00	Annual Program Cost:	\$5,492,020		
Revenue Sources:	1% G	91% F	0% S	0% L	8% O

RESEARCH INFORMATION AND ANALYSIS

The division conducts labor market information research as defined by the U.S. Bureau of Labor Statistics and by the Employment and Training Administration and provides mainframe computer support for Unemployment Compensation, Benefits and Tax, Finance and Administrative Support Internet transactions, and all printing functions within WorkForce West Virginia. The division provides a higher education student database, and an applicant database and case management system for agency staff, employers, and applicants.

FTEs:	0.00	Annual Program Cost:	\$420,000		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

**DEPARTMENT
OF ECONOMIC
DEVELOPMENT**

Department of Economic Development



Secretary Department Of Economic Development Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	81.90	88.90	83.90	84.00
Total Personal Services	3,635,750	3,677,126	3,665,291	3,665,291
Employee Benefits	1,072,332	1,263,845	1,101,764	1,101,764
Other Expenses	6,864,933	16,514,663	10,262,653	10,262,653
Less: Reappropriated	(1,557,531)	(6,292,109)	0	0
Subtotal: General Funds	10,015,484	15,163,525	15,029,708	15,029,708
Federal Funds				
FTE Positions	16.60	16.60	16.60	17.00
Total Personal Services	1,434,826	11,706,737	10,582,737	10,582,737
Employee Benefits	430,011	2,231,840	1,975,840	1,975,840
Other Expenses	20,837,366	277,225,724	253,725,724	253,725,724
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	22,702,203	291,164,301	266,284,301	266,284,301
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	887,548	0	0
Less: Reappropriated	0	(887,548)	0	0
Subtotal: Lottery Funds	0	0	0	0
Special Funds				
FTE Positions	14.00	9.00	10.00	10.00
Total Personal Services	883,672	2,004,113	1,658,842	2,004,113
Employee Benefits	266,459	500,901	500,901	500,901
Other Expenses	1,032,139	2,714,445	2,288,569	2,288,569
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	2,182,270	5,219,459	4,448,312	4,793,583
Other Funds				
FTE Positions	3.50	2.50	2.50	3.00
Total Personal Services	301,613	1,245,745	1,215,745	1,215,745
Employee Benefits	91,684	247,680	247,680	247,680
Other Expenses	11,325,303	30,345,368	30,375,368	30,375,368
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	11,718,600	31,838,793	31,838,793	31,838,793
Total FTE Positions	116.00	117.00	113.00	114.00
Total Expenditures	46,618,557	343,386,078	317,601,114	317,946,385

Department of Economic Development

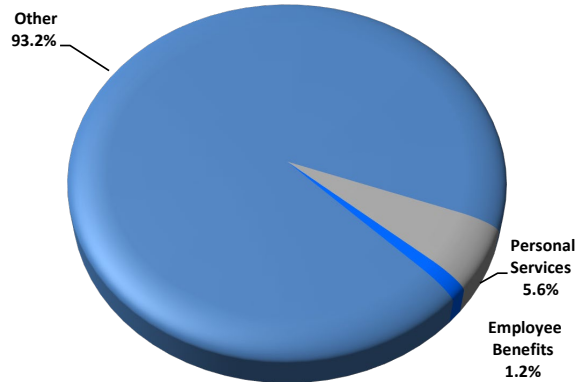
Total Available Funds

Fiscal Year 2022*
\$415,407,879
(estimated)



Recommended Expenditure by Agency

Fiscal Year 2022
\$322,507,674



*Beginning balance plus revenue

Purpose and Goals

The WV Development Office enhances economic growth through strategies and activities designed to continue, diversify or expand the economic base of the state; create jobs; develop a highly skilled workforce; facilitate business access to capital, including venture capital; advertise and market the resources offered by the state with respect to the needs of business and industry; facilitate cooperation among local, regional and private economic development enterprises; improve infrastructure on a state, regional and community level; improve the general business climate; and leverage funding from sources other than the state, including federal and private sources.

Department Budget Discussion

The WV Development Office can operate at the current level efficiently and effectively and meet our desired goals and outcomes of attracting more business to invest in West Virginia.

We do not anticipate any material future financial issues that would have an adverse impact on operations. We do however need to request reappropriation language for special revenue fund 3014 Entrepreneurship and Innovation Investment Fund in appropriation 70301. This fund is used exclusively to provide grant funding and we want to ensure that the full available dollars are able to be used each year. In the first year, the program did not get started until late in the year leaving several of the grant awards unpaid until the following year which then began to use up the spending authority for the new year.

Summary of Services and Performance Measures

WV DEVELOPMENT OFFICE

Support existing businesses and industries in the expansion and retention of operations, encourage new investment both foreign and domestic, provide technical assistance in support of economic growth and community development, assist companies in export markets, and administer revitalization and infrastructure programs.

FTEs:	113.00	Annual Program Cost:	\$317,601,114
Revenue Sources:	5% G	84% F	1% S
		0% L	10% O

Department of Economic Development

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
New Small Businesses Started	101	86	86
Small Business Capital Infusion	\$ 36,606,421	\$ 29,616,485	\$ 29,616,485
Small Business Clients Served	2,269	1,268	1,268
Small Business Jobs Supported - new goal for FY 2021	0	4,577	4,577

Office of Energy



Office Of Energy Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	1.00	1.00	1.00	1.00
Total Personal Services	58,317	138,461	138,461	138,461
Employee Benefits	16,500	59,838	59,838	59,838
Other Expenses	904,537	1,045,968	1,045,968	1,045,968
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	979,354	1,244,267	1,244,267	1,244,267
Federal Funds				
FTE Positions	3.00	3.00	3.00	3.00
Total Personal Services	129,275	305,802	305,802	305,802
Employee Benefits	50,786	120,583	120,583	120,583
Other Expenses	179,623	2,823,426	2,823,426	2,823,426
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	359,684	3,249,811	3,249,811	3,249,811
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	7,211	7,211	7,211
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	0	7,211	7,211	7,211
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	15,000	15,000	15,000
Employee Benefits	0	5,500	5,500	5,500
Other Expenses	1,454	39,500	39,500	39,500
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,454	60,000	60,000	60,000
Total FTE Positions	4.00	4.00	4.00	4.00
Total Expenditures	1,340,492	4,561,289	4,561,289	4,561,289

Purpose and Goals

The Office of Energy is responsible for the formulation and implementation of fossil and renewable projects and energy efficiency initiatives designed to advance energy resource development opportunities and to provide energy services to businesses, communities and homeowners.

Department of Economic Development

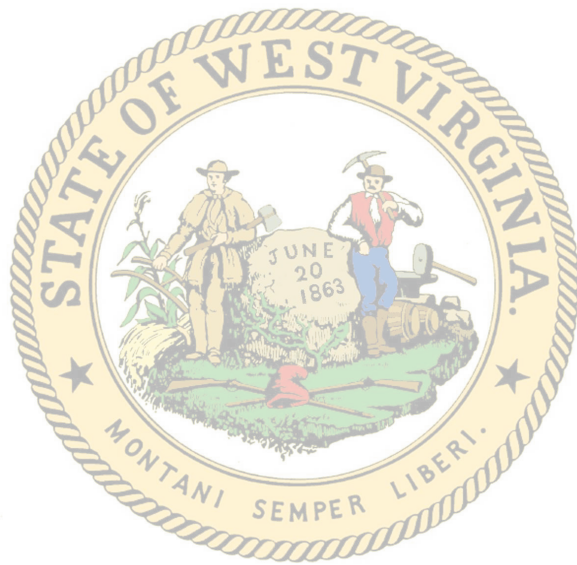
Summary of Services and Performance Measures

OFFICE OF ENERGY

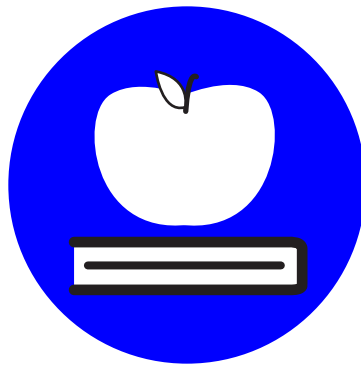
Advance development of fossil and renewable energy, promote energy efficiency and alternative fuel vehicles, provide training to an emerging and transitioning workforce, provide technical assistance to communities and organizations, and leverage federal resources to advance energy use reduction.

FTEs: 4.00 Annual Program Cost: \$4,561,289
 Revenue Sources: 27% G 71% F 0% S 0% L 2% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Alternative fuel vehicles registered	24,766	20,000	20,000
Energy audit/process analysis conducted for businesses	45	20	20
Energy use analysis in schools and public buildings	279	30	30
Jobs created as a result of training	5	1	1
New businesses created as a result of training	2	1	1
Number of workers trained	850	100	100
Workforce training opportunities	20	6	6



DEPARTMENT OF EDUCATION



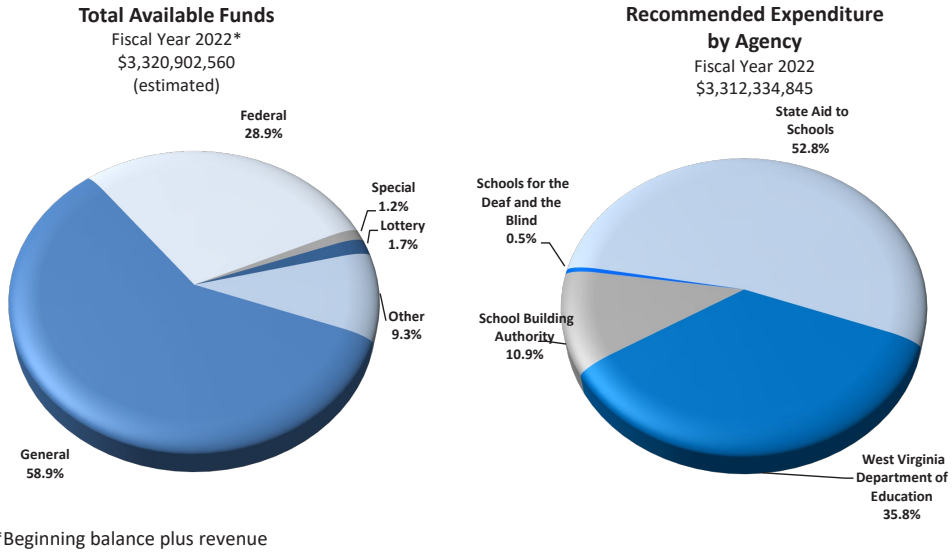
Department of Education

Expenditures

Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Department Of Education	578.00	2,499,035,404	2,724,999,668	2,540,132,395	2,935,931,395
West Virginia Schools For The Deaf And The Blind	183.87	12,255,136	17,049,047	15,768,678	15,768,678
School Building Authority	13.00	0	370,534,772	360,634,772	360,634,772
Less: Reappropriated	0.00	(24,154,908)	(51,566,098)	0	0
Total	774.87	2,487,135,632	3,061,017,389	2,916,535,845	3,312,334,845

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	575.72	572.21	575.02	591.72
Total Personal Services	32,013,489	47,859,224	37,562,412	39,238,082
Employee Benefits	644,114,476	608,725,457	618,642,638	580,934,072
Other Expenses	1,360,722,135	1,389,444,456	1,331,069,847	1,335,427,748
Less: Reappropriated	(19,443,913)	(24,610,425)	0	0
Subtotal: General Funds	2,017,406,187	2,021,418,712	1,987,274,897	1,955,599,902
Federal Funds				
FTE Positions	96.80	94.30	95.80	96.00
Total Personal Services	7,185,291	10,366,343	10,366,343	10,366,343
Employee Benefits	1,686,596	2,674,037	2,674,037	2,674,037
Other Expenses	394,718,642	606,356,056	514,356,056	946,356,056
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	403,590,529	619,396,436	527,396,436	959,396,436
Lottery Funds				
FTE Positions	77.67	71.67	71.17	54.28
Total Personal Services	4,598,469	15,251,590	7,519,599	5,843,929
Employee Benefits	1,099,172	3,270,714	1,291,922	1,080,488
Other Expenses	47,071,201	64,322,523	47,071,854	44,432,953
Less: Reappropriated	(4,710,995)	(26,955,674)	0	0
Subtotal: Lottery Funds	48,057,847	55,889,154	55,883,375	51,357,370
Special Funds				
FTE Positions	14.00	13.00	14.00	14.00
Total Personal Services	854,432	1,083,574	1,083,495	1,083,495
Employee Benefits	174,612	184,948	185,027	185,027
Other Expenses	508,957	43,266,250	38,266,250	38,266,250
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	1,538,001	44,534,772	39,534,772	39,534,772
Other Funds				
FTE Positions	22.69	23.69	25.69	26.00
Total Personal Services	1,215,100	2,742,360	2,742,160	2,742,160
Employee Benefits	511,134	707,879	708,079	708,079
Other Expenses	14,816,834	316,328,076	302,996,126	302,996,126
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	16,543,068	319,778,315	306,446,365	306,446,365
Total FTE Positions	786.88	774.87	781.68	782.00
Total Expenditures	2,487,135,632	3,061,017,389	2,916,535,845	3,312,334,845

Department of Education Expenditures



Department of Education



Perry Bennett/Office of Reference and Information

Department Of Education Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	397.84	394.34	397.14	413.72
Total Personal Services	25,667,541	39,151,442	28,854,630	30,530,300
Employee Benefits	642,073,236	606,053,564	615,970,745	578,262,179
Other Expenses	1,358,226,908	1,385,287,824	1,327,771,634	1,332,129,535
Less: Reappropriated	(18,937,281)	(23,752,005)	0	0
Subtotal: General Funds	2,007,030,404	2,006,740,824	1,972,597,009	1,940,922,014
Federal Funds				
FTE Positions	96.80	94.30	95.80	96.00
Total Personal Services	7,185,291	10,366,343	10,366,343	10,366,343
Employee Benefits	1,686,596	2,674,037	2,674,037	2,674,037
Other Expenses	394,718,642	606,356,056	514,356,056	946,356,056
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	403,590,529	619,396,436	527,396,436	959,396,436
Lottery Funds				
FTE Positions	77.67	71.67	71.17	54.28
Total Personal Services	4,598,469	15,251,590	7,519,599	5,843,929
Employee Benefits	1,099,172	3,270,714	1,291,922	1,080,488
Other Expenses	47,071,201	27,322,523	10,071,854	7,432,953
Less: Reappropriated	(4,710,995)	(26,955,674)	0	0
Subtotal: Lottery Funds	48,057,847	18,889,154	18,883,375	14,357,370
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	854,432	98,461	98,461	98,461
Employee Benefits	174,612	35,539	35,539	35,539
Other Expenses	508,957	766,000	766,000	766,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	1,538,001	900,000	900,000	900,000
Other Funds				
FTE Positions	16.69	17.69	19.69	20.00
Total Personal Services	1,091,541	2,450,067	2,449,867	2,449,867
Employee Benefits	246,130	616,551	616,751	616,751
Other Expenses	13,832,676	25,298,957	17,288,957	17,288,957
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	15,170,347	28,365,575	20,355,575	20,355,575
Total FTE Positions	589.00	578.00	583.80	584.00
Total Expenditures	2,475,387,128	2,674,291,989	2,540,132,395	2,935,931,395

Department of Education

Purpose and Goals

The West Virginia Board of Education and State Superintendent of Schools work in concert to establish policies and procedures to ensure implementation of West Virginia's Public Education goals and to ensure the general supervision, oversight, and monitoring of a thorough, efficient, and effective system of free public schools. The Board also oversees the West Virginia Schools for the Deaf and the Blind and oversees the educational programs operated in correctional institutions and facilities operated by the Department of Health and Human Resources.

Department Budget Discussion

100% current level funding will allow the Department of Education to continue to provide the general supervision of 55 school districts and to provide state aid to schools as provided in the formula.

The majority of the Department of Education's funding request is within the State Aid Formula for Schools. Legislative changes to the formula and/or increases in funding for the Teachers' Retirement System due to market yield or significant increases in the employer share of PEIA remain as ongoing concerns. Further concerns are the level of efficiencies related to the loss of efficiencies called for under the constitutional language that requires a "thorough and efficient" education because of the ongoing loss of enrollment.

Summary of Services and Performance Measures

DIVERSION & TRANSITION

The West Virginia Schools of Diversion and Transition (WVSDT) are responsible for operating the education programs within juvenile detention and correctional facilities, adult correctional facilities, and the 10 regional jails in the State. This enables school age children who have been placed into custody by the courts or the DHHR to continue their education, and it enables approximately 6,000 institutionalized adults to attain a high school equivalency certification, acquire marketable job skills, and achieve literacy and functional life skills in accordance with the West Virginia Code. It also assists adults to enter the workplace and provides programs to decrease recidivism and to produce individuals who will make a positive contribution to society. In addition, the WVSDT provides transition services to youth returning to public school districts and provides school-based services in multiple county school districts for students with truancy issues. Lastly, the WVSDT provides technical assistance to alternative learning centers in all 55 county school districts.

FTEs:	38.46	Annual Program Cost:	\$28,436,332		
Revenue Sources:	90% G	0% F	0% S	0% L	10% O

FEDERAL PROGRAMS & SUPPORT

Federal Programs and Support promotes student achievement by ensuring educational access, opportunity, and support that meets the diverse needs of all students. The section ensures that federal education funding for PreK-12 school and community-based programs are administered properly and facilitates a coordinated approach to use various program resources to serve students. Specific responsibilities include administering school system funding allocations, providing technical assistance to implement programs and meet various program requirements, monitoring for compliance, and facilitating remedies for dispute resolution. Programs include USDA Child Nutrition Programs, Elementary and Secondary Education Act (ESEA) Programs, Individuals with Disabilities Education Act (IDEA) Programs, Special Education Programs and Student Supports and Well-Being programs.

FTEs:	58.00	Annual Program Cost:	\$515,144,307		
Revenue Sources:	3% G	96% F	0% S	0% L	1% O

Department of Education

SCHOOL OPERATIONS & FINANCE

School Operations and Finance is responsible for the offices of School Facilities, School Transportation, and School Finance.

School Facilities is responsible for conducting annual facility reviews for all schools constructed or renovated with School Building Authority funds, provide HVAC training, reviews updates to the Comprehensive Education Facilities Plans submitted by each county board, processes school closure documents, performs investigations and consultations of indoor air quality complaints, reviews fire marshal reports regarding imminent danger issues, and provides energy management and technical assistance on the maintenance and operation of HVAC systems.

School Transportation is responsible for conducting semiannual safety inspections of all school buses in the state and recertifying the license of all school bus drivers in the state. The office is also responsible for oversight of the bus operators training programs.

School Finance is responsible for administering the Public School Support Plan (State Aid funding formula), prescribing the budgetary and accounting procedures for county boards of education, and providing technical assistance to county boards of education. Other responsibilities include review and approval of county boards of education annual budgets, financial statements, certified lists of school personnel, county salary schedules, annual audit reports, and individual school financial reports; preparation of a variety of financial reports; conducting annual financial analyses of all county boards of education; maintaining a financial watch list of county boards of education experiencing financial difficulties; preparation of legislative fiscal notes; and submission of federal financial reports.

FTEs:	14.00	Annual Program Cost:	\$1,809,190,382		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

SUPPORT & ACCOUNTABILITY

Support and Accountability provides support to districts and schools guided by the West Virginia Standards for Effective Schools. The office provides Diagnostic and Special Circumstance On-site Reviews to determine root causes for low performance and county efficiency. Each review is followed by constructive feedback, guidance, and technical assistance to counties with a focus on improvement and follow-up. The office annually reviews information for each county and provides a County Approval Status based on multiple measures of student performance and county operational effectiveness. The office provides principal leadership network tracts which include leadership training based on the WV Standards for Effective Schools. The office manages the educator evaluation system and provides ongoing professional development and technical support for the evaluation process. Additionally, the office oversees and provides technical assistance for safe and supportive schools and student chronic absenteeism while keeping students at the center of our purpose and efforts.

FTEs:	15.00	Annual Program Cost:	\$17,026,000		
Revenue Sources:	50% G	48% F	2% S	0% L	0% O

TEACHING & LEARNING

Teaching and Learning offers several services such as Assessment, Early and Elementary Learning, Middle and Secondary Learning, and Educator and Development Support Services. Each service offers unique assistances to county educators.

Assessment is responsible for the development, administration, evaluation, and maintenance of West Virginia's Measure of Academic Progress (WV-MAP) Program. The WV-MAP program encompasses various summative student assessments. Other responsibilities include ensuring test security and proper test administration; scoring student tests; reporting of state, district, school, and student test results; providing interim assessments and other assessment tools that provide data and resources teachers can use to guide instruction; and the analyses of demographic, student achievement, and trend data.

Department of Education

Early and Elementary Learning Services provides guidance and support across all content standards for that impact grades Pre-k through five, serves as a coordinating body for implementation of all aspects of the West Virginia Universal Pre-K Program (State’s universally-accessible early learning program for all four-year-old children and three-year-old children with disabilities), and implements the West Virginia Transformative System of Support for Early Literacy (State’s third grade literacy initiative). Technical assistance, professional learning, and other forms of support are provided to early and elementary learning stakeholders, emphasizing collaboration among various programs, including county school districts, as well as applicable federal, State, and local programs. Early and Elementary Learning Services collaborates with other WVDE services to focus on an integrated approach to individualizing learning for all children and their families by emphasizing the link between content standards, developmentally appropriate instructional practices, capacity-building systems, and sustainable professional learning.

Middle and Secondary Learning provides guidance for all content areas, instructional materials, physical activity, WV Virtual Schools Grades 6-12 (inclusive of eight full-time Spanish teachers), instructional technologies, and STEM. Middle and Secondary Learning Services works in conjunction with the Early and Elementary Learning Services, Special Education and Student Support Services, and Assessment Services, and the Offices of Support and Accountability and Technical Education and Governor’s Economic Initiatives to provide an integrated approach to personalized learning for all students and their families by emphasizing the link between content standards, developmentally appropriate classroom practices, and web- based learning opportunities in the community that lead to college and career readiness. The Middle and Secondary Learning Services is also responsible for providing statewide support to all 55 districts in the areas of Innovation in Education, Advanced Placement, Governor’s Schools, student programs, extended learning opportunities, and eLearning.

Educator and Development Support Services is responsible for providing leadership, support, and technical assistance for educators at every point on their career continuum; teacher recruitment, educator preparation, licensure pathways, induction and mentoring for beginning teachers, professional growth, teacher leadership, and teacher recognitions. Responsibilities include guidance for individuals pursuing alternative pathways leading to a professional teaching certification, accreditation and program support for Educator Preparation Programs, professional learning, both virtual and face-to-face, teacher leadership including National Board Certification, and delivering teacher recognitions including the State Teacher of the Year. Educator and Development Support Services works closely with Certification Services to ensure that educators meet minimum licensure criteria and professional growth requirements as set out by the State Board’s criteria for preparation and licensure.

FTEs:	58.00	Annual Program Cost:	\$79,192,503		
Revenue Sources:	82% G	9% F	0% S	7% L	2% O

School Building Authority



School Building Authority Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	37,000,000	37,000,000	37,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Lottery Funds	0	37,000,000	37,000,000	37,000,000
Special Funds				
FTE Positions	14.00	13.00	14.00	14.00
Total Personal Services	0	985,113	985,034	985,034
Employee Benefits	0	149,409	149,488	149,488
Other Expenses	0	42,500,250	37,500,250	37,500,250
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	0	43,634,772	38,634,772	38,634,772
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	289,900,000	285,000,000	285,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	0	289,900,000	285,000,000	285,000,000
Total FTE Positions	14.00	13.00	14.00	14.00
Total Expenditures	0	370,534,772	360,634,772	360,634,772

Purpose and Goals

The School Building (SBA) provides state funds and facilities in the construction and maintenance of safe public school facilities so as to meet the educational needs of the people of WV in an efficient and economical manner. The Operations of the School Building Authority include:

- *Presenting to the authority all projects including needs, major improvement programs (MIP's), and Three Percent projects (multi-county or statewide projects), allowing the authority to have complete project information prior to funding.
- *Updating county facility educational plans on an annual basis.
- *Managing the project evaluation process, including conducting any necessary site visits and performing staff evaluations.
- *Reviews, inspects, and monitors construction projects in which SBA funds are utilized.
- *Manages construction projects in which SBA funds are utilized by overseeing the project design, monitoring bid procedures and project management, and ensuring construction compliance.
- *Validating and approving reimbursement of county invoices for construction and school safety expenses.
- *Conducting follow-up activities to ensure correction of all deficiencies in SBA funded facilities that have been noted to the authority by the West Virginia Department of Education.

Department of Education

Department Budget Discussion

The current level funding does not support the growing requests for schools for construction/renovations. NEED's Grants for FY 2020 were over \$127,000,000. It is anticipated these numbers to continue to increase, as they have over the previous five years.

The future financial needs for school construction/renovation is estimated to continue to increase.

Summary of Services and Performance Measures

SCHOOL BUILDING AUTHORITY

The School Building Authority is responsible for the awarding of funds to construct new and remodel existing educational facilities within West Virginia. In the prior fiscal year, the School Building Authority awarded \$46 million to 16 school construction projects.

- Develops, implements and monitors the SBA funding.
- Manages the SBA Debt Service for School Construction.
- Monitors cash flow and makes recommendations to the Executive Director and the BOD regarding investment of funds.
- Review and approve County Educational Facility Plans (CEFP's) prior to awarding grant funded projects.
- Review & evaluate NEED, 3% and Major Improvement Project submissions.
- Monitors all active SBA funded school construction projects.

FTEs: 14.00 Annual Program Cost: \$360,634,772
 Revenue Sources: 0% G 0% F 11% S 10% L 79% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Grant awards for school construction	16	16	16

West Virginia Schools for the Deaf and the Blind



West Virginia Schools For The Deaf And The Blind Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	177.88	177.87	177.88	178.00
Total Personal Services	6,345,948	8,707,782	8,707,782	8,707,782
Employee Benefits	2,041,240	2,671,893	2,671,893	2,671,893
Other Expenses	2,495,227	4,156,632	3,298,213	3,298,213
Less: Reappropriated	(506,632)	(858,419)	0	0
Subtotal: General Funds	10,375,783	14,677,888	14,677,888	14,677,888
Other Funds				
FTE Positions	6.00	6.00	6.00	6.00
Total Personal Services	123,559	292,293	292,293	292,293
Employee Benefits	265,004	91,328	91,328	91,328
Other Expenses	984,158	1,129,119	707,169	707,169
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,372,721	1,512,740	1,090,790	1,090,790
Total FTE Positions	183.88	183.87	183.88	184.00
Total Expenditures	11,748,504	16,190,628	15,768,678	15,768,678

Purpose and Goals

The West Virginia Schools for the Deaf and the Blind (WVSDb) are responsible for the education, development, and care of West Virginia students who are deaf, hard of hearing, blind, low vision, or deafblind. Each student enrolled at the WVSDb has an individualized education program (IEP) which is developed, designed, and implemented to meet each student's individual needs in the areas of social-emotional, behavioral, curricula, and independent living skills. The WVSDb offer comprehensive programming including academic and career technical education which meets WV Board of Education standards (special education grades PreK-12), residential program for grades PreK-12, summer enrichment, Short Course K-12 County student sessions, 24-hour health services, Universal PreK, full-time audiology clinic, early intervention services, therapy services, (e.g., orientation and mobility, physical therapy, occupational therapy, speech & language therapy), counseling services, diagnostic services, (e.g., psychological services, audiological services, low vision clinics, eye clinics, cortical visual impairment assessments and orientation and mobility assessments), intramural and interscholastic athletics, and a full range of extra-curricular and recreational activities. The WVSDb serve both day and residential students ages three to 21, as well as early intervention children ages birth to five statewide. Residential students are provided 24-hour care including room and board, health, and other necessary support services.

Department Budget Discussion

For the West Virginia Schools for the Deaf and the Blind (WVSDb), operating at the current level allows the WVSDb to continue to be responsible for the education, development and care of West Virginia students statewide, who are deaf, hard of hearing, blind, low vision, or deafblind. Services provided include comprehensive academic and career technical education programs which meets WV Board of Education standards (special education grades PreK-12), residential program for grades PreK-12, summer enrichment, Short Course K-12 County student sessions, 24-hour health services, Universal PreK, full-time audiology clinic, early intervention services, therapy services, (e.g., orientation and mobility, physical therapy, occupational therapy, speech & language therapy), counseling services, diagnostic services, (e.g., psychological services, audiological services, low vision clinics, eye clinics, cortical visual impairment

Department of Education

assessments and orientation and mobility assessments), intramural and interscholastic athletics, and a full range of extracurricular and recreational activities. Each student enrolled at the WVSDDB has an individualized education program (IEP) which is developed, designed, and implemented to meet each student’s individual needs in the areas of social-emotional, behavioral, curricula, and independent living skills. The WVSDDB serve both day and residential students ages three to 21, as well as early intervention children ages birth to five statewide. Residential students are provided 24-hour care including room and board, health, and other necessary support services.

One area that the current level does not satisfy is the ability to make major capital improvements.

Capital improvements began progressively being addressed beginning in FY 2014, continuing in FY 2015, FY 2016, FY 2017, FY 2018, FY 2019, FY 2020, FY 2021, and into the future. The WVSDDB revised its facilities maintenance and improvement plan in June 2016 and is beginning the 2020-2030 comprehensive facility planning. Progress has been and continues to be made toward capital improvements and maintenance. Identification and allocation of financial resources to effectuate implementation of larger cost initiatives are needed. The WVSDDB continue to generate internal efficiencies to make funding for infrastructure available and pursues grant resources to supplement that funding.

Summary of Services and Performance Measures

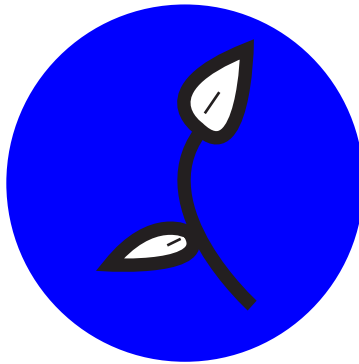
WV SCHOOL FOR THE DEAF AND BLIND

The West Virginia Schools for the Deaf and the Blind will be the center of excellence in the education of deaf, hard of hearing, blind, and low vision students so they will achieve success as productive, independent members of society. To that end, we provide students a specialized education environment where their unique skills are recognized and valued, they are given opportunities to experience success, and they feel part of a community in which they are encouraged to be lifelong learners.

FTEs:	183.88	Annual Program Cost:	\$15,768,678	
Revenue Sources:	93% G	0% F	0% S	0% L 7% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase the number of early intervention Birth-to-Three students and families served by 10% each school year from the established baseline through the collaboration of the West Virginia Schools for the Deaf and the Blind and the Bureau for Public Health/DHHR.	280	375	435
Increase the percentage of teachers and staff working directly with students who are proficient in braille as measured by standardized examination.	94	99	99
Increase the percentage of teachers and staff working directly with students who are proficient in sign language as measured by standardized examination.	39	55	75
Number of children served by Child Study Center Clinics	139	140	145
Number of full-time students served	109	115	120
Number of outreach preschool students and families served	280	320	350
Number of persons served by subregional Library of Congress	332	350	360
Number of visually impaired students served by Instructional Resource Center	632	650	680

DEPARTMENT OF ENVIRONMENTAL PROTECTION



Department of Environmental Protection

Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Environmental Quality Board	2.00	108,461	163,483	163,483	163,483
Department Of Environmental Protection	888.45	262,300,105	610,738,596	544,593,642	546,593,642
Air Quality Board	0.00	65,346	76,053	76,053	76,053
Oil And Gas Conservation Commission	1.00	115,489	335,367	335,367	335,367
Solid Waste Management Board	10.00	2,506,670	4,313,165	3,013,165	3,013,165
Less: Reappropriated	0.00	0	0	0	0
Total	901.45	265,096,071	615,626,664	548,181,710	550,181,710

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	77.22	77.22	77.22	78.00
Total Personal Services	4,198,017	4,599,124	4,594,094	4,594,094
Employee Benefits	1,273,102	1,384,413	1,389,443	1,389,443
Other Expenses	759,699	704,478	704,478	704,478
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	6,230,818	6,688,015	6,688,015	6,688,015

Federal Funds				
FTE Positions	338.23	341.05	337.73	338.00
Total Personal Services	15,384,445	24,401,983	24,421,983	24,421,983
Employee Benefits	4,707,070	7,153,321	7,133,321	7,133,321
Other Expenses	48,490,655	164,953,514	164,953,514	164,953,514
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	68,582,170	196,508,818	196,508,818	196,508,818

Special Funds				
FTE Positions	249.26	241.93	249.26	250.00
Total Personal Services	12,486,418	19,114,941	18,044,866	18,444,866
Employee Benefits	3,718,369	5,817,347	5,542,026	5,542,026
Other Expenses	39,371,909	98,164,906	40,415,348	42,015,348
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	55,576,696	123,097,194	64,002,240	66,002,240

Other Funds				
FTE Positions	239.74	241.25	237.24	236.00
Total Personal Services	11,182,256	17,478,493	17,325,993	17,325,993
Employee Benefits	3,584,604	5,611,095	5,567,727	5,567,727
Other Expenses	119,939,527	266,243,049	258,088,917	258,088,917
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	134,706,387	289,332,637	280,982,637	280,982,637

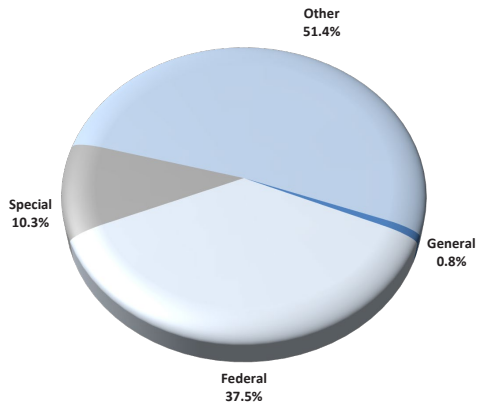
Total FTE Positions	904.45	901.45	901.45	902.00
Total Expenditures	265,096,071	615,626,664	548,181,710	550,181,710

Department of Environmental Protection

Expenditures

Total Available Funds

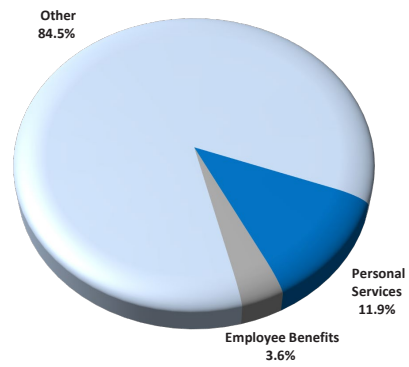
Fiscal Year 2022*
\$866,531,698
(estimated)



*Beginning balance plus revenue

Recommended Expenditure

by Agency
Fiscal Year 2022
\$547,651,664



Department of Environmental Protection



Perry Bennett/Office of Reference and Information

Department Of Environmental Protection Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	75.22	75.22	75.22	76.00
Total Personal Services	4,108,097	4,494,426	4,489,276	4,489,276
Employee Benefits	1,241,983	1,345,835	1,350,985	1,350,985
Other Expenses	725,389	658,218	658,218	658,218
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	6,075,469	6,498,479	6,498,479	6,498,479
Federal Funds				
FTE Positions	338.23	341.05	337.73	338.00
Total Personal Services	15,384,445	24,401,983	24,421,983	24,421,983
Employee Benefits	4,707,070	7,153,321	7,133,321	7,133,321
Other Expenses	48,490,655	164,953,514	164,953,514	164,953,514
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	68,582,170	196,508,818	196,508,818	196,508,818
Special Funds				
FTE Positions	238.26	230.93	238.26	239.00
Total Personal Services	11,903,658	18,374,231	17,304,156	17,704,156
Employee Benefits	3,562,074	5,553,591	5,278,270	5,278,270
Other Expenses	37,317,364	95,920,840	38,171,282	39,771,282
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	52,783,096	119,848,662	60,753,708	62,753,708
Other Funds				
FTE Positions	239.74	241.25	237.24	236.00
Total Personal Services	11,168,851	17,465,083	17,312,583	17,312,583
Employee Benefits	3,580,678	5,606,360	5,562,692	5,562,692
Other Expenses	120,109,841	264,811,194	257,957,362	257,957,362
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	134,859,370	287,882,637	280,832,637	280,832,637
Total FTE Positions	891.45	888.45	888.45	889.00
Total Expenditures	262,300,105	610,738,596	544,593,642	546,593,642

Department of Environmental Protection

Purpose and Goals

The Department of Environmental Protection is responsible for implementation of state and federal environmental laws and regulations within the state. The agency is responsible for environmental regulation of coal, oil, gas, and other mineral extraction in the state; for implementing the state water pollution control and groundwater protection acts; providing a coordinated statewide program of air pollution prevention, abatement, and control; regulating solid waste, hazardous waste, and underground storage tanks; administering the provisions of the rehabilitation environmental action plan; all of which is fundamental to maintaining a healthy environment for West Virginia citizens.

Department Budget Discussion

Division of Water and Waste Management (DWWM)

In previous years, to mitigate for general revenue fund reductions, the Division of Water and Waste Management (DWWM) has increasingly relied upon collections from administrative penalties to continue providing full service to its customers and meet its statutory responsibilities.

As has been done in the past, DWWM will first fully use all available general, federal, and special revenues to support our water quality, water quantity, and stream restoration missions. Since some DWWM general revenue funded programs do not have alternative funding sources, the Division does not desire to fund positions with unstable penalty collections and we desire to be administratively efficient.

Office of Oil and Gas (OOG)

OOG's operations are predominately funded through special revenue, largely a one-time permit application fee. Decreases in industry permitting activity over the past year or so have created a substantial revenue shortfall for the OOG. This activity, or lack thereof, has worsened dramatically in the latter months of FY 2020. For example, revenues received into our operating fund decreased approximately 44% in FY 2020 compared to the prior three fiscal years. We are not anticipating this trend to improve in any significant way, if at all, in the near term. Consequently, while OOG has undertaken other measures to reduce expenditures, we are faced with the need to decrease staff. The staff reduction process has been initiated. It is DEP's expectation that qualified eligible staff leaving OOG will be moved to fill existing vacancies within the Department seeking similar job duties. i.e. inspectors, permit writers etc.

The OOG will be seeking a reliable and sustainable funding source to assist in serving our customers and meeting mandates for protecting the environment. The OOG is faced with a revenue shortfall that will result in a significant reduction in staff that is currently ongoing. Even with the staff reduction, additional revenue will be needed to fund the operation of OOG at the level we believe appropriate. The OOG will be working with all stakeholders to develop a plan to obtain the funding necessary to maintain a viable and solvent oil and gas environmental regulatory program.

West Virginia has thousands of abandoned wells, many of which have no known operator and pose a potential environmental threat. Legislation was passed in the 2020 legislative session which will potentially provide a significant increase in funding for the plugging of these wells, thereby reducing environmental impacts. Efforts to address this legacy problem will need to continue for years.

Division of Mining and Reclamation

The average coal tonnage fees for the past two years was approximately \$1,659,960. The amount of coal mined in tons remains steady to slightly decreasing at around 80-90 million tons. This is approximately a 64% decrease in mining extraction since 2008. Other mining related funds are experiencing similar decreases. These funds consist of permits (fund 3301) and blaster fees (3490).

This department is directed by WV Code and applicable federal laws to regulate the environmental (water) effects of the mining industry through continued inspection and enforcement activities. West Virginia receives a federal grant through the Department of the Interior for these regulatory purposes which requires a 50/50 state match. Although the program size has been adjusted in relation to market and regulatory conditions, future funding issues are expected to continue as revenues are anticipated to decline.

Department of Environmental Protection

Summary of Services and Performance Measures

ABANDONED MINE LANDS AND RECLAMATION

This program restores and reclaims West Virginia's land and water resources disturbed by surface mining operation prior to the passage of the federal Surface Mine Control and Reclamation Act of 1977.

FTEs: 66.30 Annual Program Cost: \$106,889,391
 Revenue Sources: 0% G 100% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Land and water sites that have been reclaimed: Note-The percentages are based on land and water sites reclaimed and completed, divided by the total land and water forfeitures.	79.26	79.84	79.93
Land sites reclaimed (cumulative)	516	526	536
Total forfeited land sites at the end of the fiscal year	618	625	640
Total forfeited water sites at the end of the fiscal year	245	175	185
Water sites completed (cumulative)	168	175	185

COAL AND NON-COAL

The Coal and Non-Coal sections are responsible for regulating surface mining and striking a careful balance between the protection of the environment and the economic importance of mining coal and non-coal material needed by the nation.

FTEs: 0.00 Annual Program Cost: \$13,051,883
 Revenue Sources: 7% G 1% F 42% S 0% L 50% O

EXECUTIVE/ADMINISTRATION OFFICE

The mission of the Executive Office is to support the program offices through quality services that maximize the use of resources and fosters an environment of continuous improvement. Support agencies include Environmental Advocate Office, Information Technology Office, Office of Administration, Office of Legal Services, Public Information Office, and Small Business Ombudsman.

FTEs: 121.80 Annual Program Cost: \$26,291,638
 Revenue Sources: 3% G 71% F 13% S 0% L 13% O

Air Quality Board



Air Quality Board Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	37,229	43,350	43,350	43,350
Employee Benefits	14,285	17,387	17,387	17,387
Other Expenses	13,832	15,316	15,316	15,316
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	65,346	76,053	76,053	76,053
Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	65,346	76,053	76,053	76,053

Purpose and Goals

The Air Quality Board consists of five members who are appointed by the Governor and two ex-officio members who are the commissioners of the Bureau for Public Health and the Department of Agriculture.

The Board adjudicates air quality appeals in a fair, efficient, and equitable manner for the people of West Virginia.

The Board hears appeals regarding permits and enforcement decisions issued by the Department of Environmental Protection, Division of Air Quality, conducts hearings, rules on matters before it, subpoenas witnesses and maintains records of pleadings. Appeals may be filed by any person whose interest may be affected by a permit or any person who receives an enforcement order. Citizens and the regulated community may file an appeal with the Board.

The Air Quality Board is composed of five members who are appointed by the Governor and two ex-officio members who are the commissioners of the Bureau for Public Health and the Department of Agriculture. The Board adjudicates appeals of air quality permitting and enforcement decisions made by the Department of Environmental Protection, Division of Air Quality, in a fair, efficient and equitable manner. (W.Va. Code 22B-1-1 et seq.). Citizens and the regulated community may file an appeal with the Board.

The West Virginia Department of Environmental Protection has been authorized by the federal Environmental Protection Agency to administer West Virginia's air quality permitting and enforcement program. Pursuant to that authorization, the Air Quality Board is essential to provide the opportunity and forum for appeals of administrative decisions on permitting and enforcement in West Virginia's program. Without an administrative hearing body, the Environmental Protection Agency could not delegate primacy to West Virginia to administer the air program.

The Board holds hearings and rules on the matters before it, subpoenas witnesses, and maintains records of pleadings. Parties adversely affected by decisions may file an appeal with the Air Quality Board.

Department Budget Discussion

The Board members and staff continue to actively evaluate and pursue avenues to reduce expenditures. To reduce personal services and employee benefits, the Board utilizes the services of the Office of the Attorney General for legal counsel on an as-needed basis rather than hiring a full-time attorney. To reduce current expenses, the Board meets by teleconference when possible to avoid unnecessary travel expenses. Additionally, hearings are held at the Board's headquarters to eliminate rental expenses for meeting rooms.

Department of Environmental Protection

The Board allows the requesting parties additional time to settle appeals by agreement at a significant cost savings to the State of West Virginia by eliminating the need for an evidentiary hearing when possible.

Summary of Services and Performance Measures

ADMINISTRATIVE APPEALS

The Air Quality Board adjudicates air quality appeals in a fair, efficient, and equitable manner. This program provides the opportunity and forum for the regulated community and members of the general public to file administrative appeals of the Division of Air Quality's permitting and enforcement decisions.

FTEs: 0.00 Annual Program Cost: \$76,053
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Appeals resolved (percentage) Footnote: The board allows the requesting parties additional time to settle appeals by agreement at a significant cost savings to the State of West Virginia by eliminating the need for an evidentiary hearing when possible. The appeals pending settlement are not considered resolved and result in a lower percentage.	0	75	75
Compliance to appeal time frame requirements	100	100	100
Number of appeals filed	0	4	4
Number of appeals resolved	0	3	3

Environmental Quality Board



Environmental Quality Board Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	2.00	2.00	2.00	2.00
Total Personal Services	52,691	61,348	61,468	61,468
Employee Benefits	16,834	21,191	21,071	21,071
Other Expenses	20,478	30,944	30,944	30,944
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	90,003	113,483	113,483	113,483
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	13,405	13,410	13,410	13,410
Employee Benefits	3,926	4,735	5,035	5,035
Other Expenses	1,127	31,855	31,555	31,555
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	18,458	50,000	50,000	50,000
Total FTE Positions	2.00	2.00	2.00	2.00
Total Expenditures	108,461	163,483	163,483	163,483

Purpose and Goals

The Environmental Quality Board consists of five members who are appointed by the Governor and confirmed by the Senate.

The Board adjudicates environmental appeals in a fair, efficient, and equitable manner for the people of West Virginia.

The Board hears appeals regarding permits and enforcement decisions issued by the Department of Environmental Protection, Division of Water and Waste Management, conducts hearings, rules on matters before it, subpoenas witnesses and maintains records of pleadings. Appeals may be filed by any person whose interest may be affected by a permit or any person who receives an enforcement order. Citizens and the regulated community may file an appeal with the Board.

The Environmental Quality Board is composed of five members who are appointed by the Governor and confirmed by the Senate. The Board adjudicates appeals of permitting and enforcement decisions made by the Department of Environmental Protection, Division of Water and Waste Management, in a fair, efficient and equitable manner (W.Va. Code 22B-1-1 et seq.). Citizens and the regulated community may file an appeal with the Board.

The West Virginia Department of Environmental Protection has been authorized by the federal Environmental Protection Agency to administer West Virginia's water quality permitting and enforcement program. Pursuant to that authorization, the Environmental Quality Board is essential to provide the opportunity and forum for appeals of administrative decisions on permitting and enforcement in West Virginia's program. Without an administrative hearing body, the Environmental Protection Agency could not delegate primacy to West Virginia to administer the water program.

The Board holds hearings and rules on the matters before it, subpoenas witnesses, and maintains records of pleadings. Parties adversely affected by decisions made by the Division of Water and Waste Management may file an appeal with the Environmental Quality Board.

Department of Environmental Protection

The Board members and staff continue to actively evaluate and pursue avenues to reduce expenditures. To reduce personal services and employee benefits, the Board utilizes the services of the Office of the Attorney General for legal counsel on an as-needed basis rather than hiring a full-time attorney. To reduce current expenses, the Board meets by teleconference or video conference when possible to avoid unnecessary travel expenses. Additionally, hearings are held at the Board's headquarters to avoid rental expenses for meeting rooms.

The Board allows the requesting parties additional time to settle appeals by agreement at a significant cost savings to the State of West Virginia by eliminating the need for an evidentiary hearing when possible.

Department Budget Discussion

In order that it may continue to fulfill its statutory and mandated responsibilities, the Environmental Quality Board respectfully requests that the budget remain at 100% current-level funding.

The Environmental Quality Board does not have any major pending financial issues (\$1 million minimum) that need considered and reviewed for financial impacts for FY 2023 - FY 2026.

Summary of Services and Performance Measures

ADMINISTRATIVE APPEALS

The Environmental Quality Board adjudicates environmental appeals in a fair, efficient, and equitable manner. This program serves the regulated community and members of the general public who file administrative appeals of the Division of Water and Waste Management's permitting and enforcement decisions.

FTEs: 2.00 Annual Program Cost: \$163,483
 Revenue Sources: 69% G 0% F 0% S 0% L 31% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Appeals resolved (percentage) Footnote: The board allows the requesting parties additional time to settle appeals by agreement at a significant cost savings to the State of West Virginia by eliminating the need for an evidentiary hearing, when possible. The appeals pending settlement are not considered resolved and result in a lower percentage.	85	75	75
Compliance to appeal time frame requirements: Percentage	100	100	100
Number of appeals filed	13	20	20
Number of appeals resolved	11	15	15

Oil and Gas Conservation Commission



Oil And Gas Conservation Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	1.00	1.00	1.00	1.00
Total Personal Services	69,734	124,679	124,679	124,679
Employee Benefits	21,815	37,482	37,482	37,482
Other Expenses	23,940	173,206	173,206	173,206
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	115,489	335,367	335,367	335,367
Total FTE Positions	1.00	1.00	1.00	1.00
Total Expenditures	115,489	335,367	335,367	335,367

Purpose and Goals

The Oil and Gas Conservation Commission is a regulatory agency that operates entirely from special revenue funds generated by an oil and natural gas lease acreage tax.

- Regulate the drilling of deep wells for the entire state
- Provide information to industry and the general public
- Pool and protect landowner correlative rights

Department Budget Discussion

The Oil and Gas Conservation Commission current level funding is adequate for the Commission to effectively carry out its mission. This level of funding will allow the Commission to continue to foster, encourage, and promote exploration for and development, production, utilization, and conservation of oil and gas resources.

Summary of Services and Performance Measures

OIL AND GAS CONSERVATION

Provides a regulatory means for oil and gas industry adverse decisions by maintaining maps, records, and documents pertaining to the deep well development in the state. Issues deep well approvals under provisions of the West Virginia Code and rules.

FTEs: 1.00 Annual Program Cost: \$335,367
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Applications issued, denied, or responded to within time frames: Percentage	100	100	100

Solid Waste Management Board



Solid Waste Management Board Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	10.00	10.00	10.00	10.00
Total Personal Services	513,026	616,031	616,031	616,031
Employee Benefits	134,480	226,274	226,274	226,274
Other Expenses	2,030,605	2,070,860	2,070,860	2,070,860
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	2,678,111	2,913,165	2,913,165	2,913,165
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	(171,441)	1,400,000	100,000	100,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	(171,441)	1,400,000	100,000	100,000
Total FTE Positions	10.00	10.00	10.00	10.00
Total Expenditures	2,506,670	4,313,165	3,013,165	3,013,165

Purpose and Goals

The Solid Waste Management Board is responsible for providing recycling, market development, planning, technical assistance, educational programs, and financial assistance to local solid waste authorities (SWA's) and other governmental entities in order to provide for the proper collection, disposal, and recycling of solid waste for the benefit of the citizens of West Virginia.

Department Budget Discussion

The Solid Waste Management Board has requested \$2,913,165 in special revenue appropriations and \$100,000 in nonappropriated special revenue for fiscal year 2022 funding which will continue to promote the efficient and economical collection and proper recycling, reuse, and disposal of solid waste by providing assistance to government agencies, private industries, and the general public to ensure proper and integrated solid waste management practices.

The Recycling, Market Development, and Planning program has requested appropriations in the amount \$2,453,388. This funding will allow the program to continue their work on developing a comprehensive and integrated state solid waste management plan. This will provide for planning assistance to develop and implement local solid waste management plans that are incorporated in the state's plan. This will enable the Board to continue allocating funding on a regular basis to solid waste authorities through assessment fee checks which we estimate to be more than \$1,000,000 in FY 2022; as well as review and evaluate county solid waste improvement and waste reduction projects for efficient and effective utilization of grant funds, which is estimated to be \$400,000 in FY 2022.

The Business and Financial Assistance program has requested appropriations in the amount \$559,777. This program will continue to provide solid waste authorities and local governmental entities with training to improve their business and technical knowledge; which will help them run their operations in a more effective way, thereby increasing revenue and ensuring their long-term viability. This will assist in the Board's legislative mandate to conduct performance

Department of Environmental Protection

reviews of solid waste authorities that operate a commercial solid waste facility to help foster accountable, effective, and efficient facility operations. This level of funding includes \$100,000 that will be available for loans to local solid waste authorities that have public solid waste facilities for solid waste projects.

All the funding requested above will allow the Board to continue its' dedication to foster an atmosphere of continuous improvement in the solid waste management practices.

The Solid Waste Management Board does not have any major issues (\$1 million) that would have a significant financial impact on fiscal year 2023-2026 at this time. If such an issue would arise then we would provide the new updated information and documentation to the State Budget Office as it became available.

Summary of Services and Performance Measures

BUSINESS AND FINANCIAL ASSISTANCE PROGRAM

This program will continue to provide solid waste authorities and local government entities with training to improve their business and technical knowledge; helping them run their operations in a more effective way, thereby increasing revenue and ensuring their long-term viability. This will assist in the Board's legislative mandate to conduct performance reviews of solid waste authorities that operate a commercial solid waste facility to help foster accountable, effective, and efficient facility operations. This level of funding includes \$100,000 that will be available for loans to local solid waste authorities that have a public solid waste facility for solid waste projects.

FTEs: 3.00 Annual Program Cost: \$559,777
 Revenue Sources: 0% G 0% F 82% S 0% L 18% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Conduct biennial performance reviews of the public solid waste facilities, conducting three in odd fiscal years and four in even years.	4	3	4

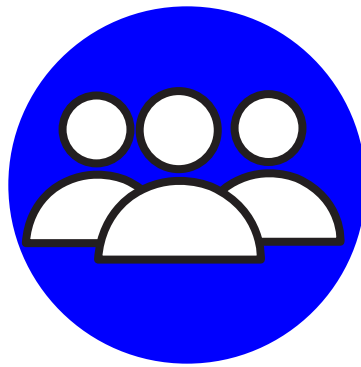
RECYCLING, MARKET DEVELOPMENT, AND PLANNING PROGRAM

This program continues work on developing a comprehensive and integrated state solid waste management plan. This will provide for planning assistance to develop and implement local solid waste management plans that are incorporated in the state's plan. This program enables the Board to continue allocating funding on a regular basis to solid waste authorities through assessment fee checks, which we estimate to be over \$1,000,000 in fiscal year 2022; as well as review and evaluate county solid waste improvement and waste reduction projects for efficient and effective utilization of grant funds, estimated to be \$400,000 in FY 2022.

FTEs: 7.00 Annual Program Cost: \$2,453,388
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Award grants to 100% of eligible solid waste authority (SWA) applicants annually.	94	100	100
Provide guidance and assistance to 50 solid waste authorities annually in development of commercial solid waste siting plans and comprehensive litter and solid waste control plans, as well as business and technical assistance.	50	50	50

DEPARTMENT OF HEALTH AND HUMAN RESOURCES



Department of Health and Human Resources

Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Secretary Of Health And Human Resources	5.00	590,932	674,844	667,244	667,244
Division Of Human Services	3,752.53	9,941,253,071	11,206,485,649	11,618,533,142	11,733,138,998
Division Of Health	2,624.26	465,335,405	826,310,222	605,460,332	653,506,110
Health Care Authority	9.00	870,655	3,455,690	3,455,690	3,455,690
Human Rights	27.00	1,121,774	1,941,269	1,941,269	1,941,269
Less: Reappropriated	0.00	(32,658,211)	(84,037,191)	0	0
Total	6,417.79	10,376,513,626	11,954,830,483	12,230,057,677	12,392,709,311

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	3,753.03	3,805.82	3,784.45	3,787.60
Total Personal Services	68,577,113	199,708,744	150,419,628	150,626,496
Employee Benefits	22,727,852	61,344,716	45,282,078	45,349,492
Other Expenses	980,429,531	982,911,175	1,137,737,722	990,116,745
Less: Reappropriated	(32,658,211)	(84,037,191)	0	0
Subtotal: General Funds	1,039,076,285	1,159,927,444	1,333,439,428	1,186,092,733

Federal Funds				
FTE Positions	2,283.16	2,328.44	2,309.55	2,312.40
Total Personal Services	12,421,762	96,201,728	93,374,812	93,586,251
Employee Benefits	3,796,291	42,280,257	42,107,173	42,173,802
Other Expenses	3,933,785,012	4,380,600,921	4,267,600,921	4,576,915,404
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	3,950,003,065	4,519,082,906	4,403,082,906	4,712,675,457

Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	53,202,960	83,302,960	16,302,960	16,302,960
Less: Reappropriated	0	0	0	0
Subtotal: Lottery Funds	53,202,960	83,302,960	16,302,960	16,302,960

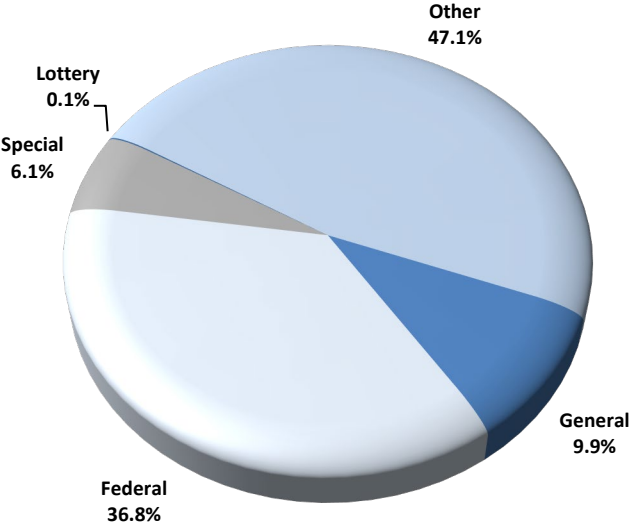
Special Funds				
FTE Positions	85.92	83.92	83.92	84.00
Total Personal Services	19,315,792	23,507,959	23,447,899	23,447,899
Employee Benefits	6,924,912	8,072,879	8,132,939	8,132,939
Other Expenses	340,962,404	435,721,733	417,553,026	417,958,804
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	367,203,108	467,302,571	449,133,864	449,539,642

Other Funds				
FTE Positions	199.61	199.61	199.61	200.00
Total Personal Services	106,649,387	128,923,038	128,928,390	128,928,390
Employee Benefits	39,135,814	47,487,237	48,101,034	48,101,034
Other Expenses	4,821,243,007	5,548,804,327	5,851,069,095	5,851,069,095
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	4,967,028,208	5,725,214,602	6,028,098,519	6,028,098,519

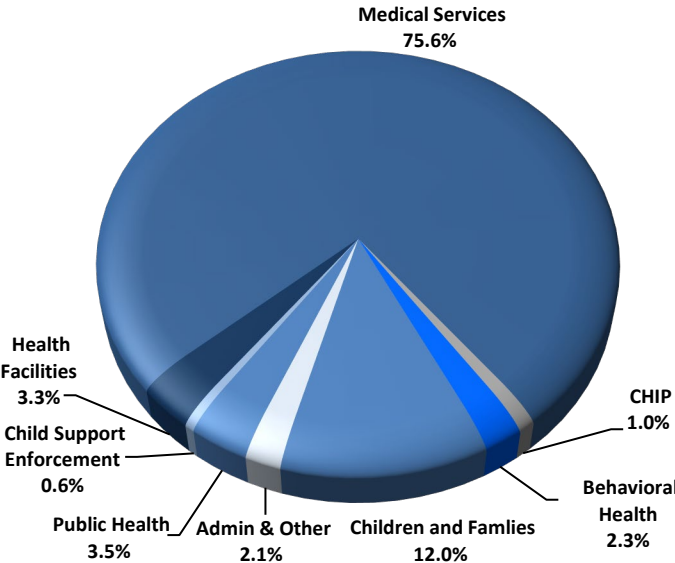
Total FTE Positions	6,321.72	6,417.79	6,377.53	6,384.00
Total Expenditures	10,376,513,626	11,954,830,483	12,230,057,677	12,392,709,311

Department of Health and Human Resources
Expenditures

Total Available Funds**
 Fiscal Year 2022*
 \$13,439,859,509
 (estimated)



**Recommended Expenditure
 by Agency****
 Fiscal Year 2022
 \$6,523,228,142



*Beginning balance plus revenue

**The above does not include spending accounts utilized by the DHHR.

Office of the Secretary



Perry Bennett/Office of Reference and Information

Secretary Of Health And Human Resources Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	5.00	5.00	5.00	5.00
Total Personal Services	399,819	389,670	427,088	427,088
Employee Benefits	110,984	162,136	123,354	123,354
Other Expenses	80,129	123,038	116,802	116,802
Less: Reappropriated	(43,432)	(7,600)	0	0
Subtotal: General Funds	547,500	667,244	667,244	667,244
Total FTE Positions	5.00	5.00	5.00	5.00
Total Expenditures	547,500	667,244	667,244	667,244

Purpose and Goals

The Office of the Secretary provides leadership for efficient and effective delivery of health and human services to the citizens of West Virginia and appropriate information and counsel to the Governor concerning health and human services issues, needs, and priorities at the local, state, and federal levels.

Department Budget Discussion

The current level request for the Department of Health and Human Resources requires the department to continue focusing effort towards identifying efficiencies within and amongst programs. Some programs will be able to provide the same level of services within the current allocation, while others will face potential deficits where service needs are greater than previous years.

The Department's Women's Commission has been functioning on reappropriated balances since FY 2017. The reappropriated funding has now been exhausted.

Summary of Services and Performance Measures

COMMISSION FOR THE DEAF AND HARD-OF-HEARING

The West Virginia Commission for the Deaf and Hard-of-Hearing was established to advocate for, develop, and coordinate public policies, regulations, and programs to assure full and equal opportunity for persons who are deaf and hard-of-hearing in West Virginia. The commission works statewide to provide opportunities through which the deaf and hard-of-hearing can participate fully as active, responsible, productive, and independent citizens.

FTEs: 2.00 Annual Program Cost: \$225,534
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Department of Health and Human Resources

SECRETARY'S OFFICE-EXECUTIVE STAFF-SECRETARY'S OFFICE STAFF

The Secretary's Office Staff provides administrative support to the secretary to ensure the department's mission, goals, and objectives are accomplished at the cabinet level. The staff assists the secretary in the development of department policy and advises the secretary and commissioners on regulatory development.

FTEs:	3.00	Annual Program Cost:	\$441,710		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

Division of Health



Division Of Health Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	2,048.52	2,068.02	2,048.52	2,049.00
Total Personal Services	67,523,403	133,041,273	83,741,440	83,741,440
Employee Benefits	22,376,601	41,476,749	25,426,192	25,426,192
Other Expenses	191,859,562	224,186,463	187,186,963	189,826,963
Less: Reappropriated	(30,954,907)	(82,492,087)	0	0
Subtotal: General Funds	250,804,659	316,212,398	296,354,595	298,994,595
Federal Funds				
FTE Positions	297.29	314.09	295.12	296.00
Total Personal Services	11,807,901	18,765,342	15,938,426	15,938,426
Employee Benefits	3,615,752	4,123,063	3,949,979	3,949,979
Other Expenses	106,706,701	240,552,755	147,552,755	192,552,755
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	122,130,354	263,441,160	167,441,160	212,441,160
Special Funds				
FTE Positions	58.00	56.00	56.00	56.00
Total Personal Services	1,847,956	2,970,940	2,970,880	2,970,880
Employee Benefits	665,113	770,438	770,498	770,498
Other Expenses	39,189,467	121,162,708	111,162,708	111,568,486
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	41,702,536	124,904,086	114,904,086	115,309,864
Other Funds				
FTE Positions	186.15	186.15	186.15	187.00
Total Personal Services	3,462,652	8,904,691	8,913,282	8,913,282
Employee Benefits	1,157,366	2,656,368	2,648,669	2,648,669
Other Expenses	15,122,931	27,699,432	15,198,540	15,198,540
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	19,742,949	39,260,491	26,760,491	26,760,491
Total FTE Positions	2,589.96	2,624.26	2,585.79	2,588.00
Total Expenditures	434,380,498	743,818,135	605,460,332	653,506,110

Purpose and Goals

The Division of Health is the state entity which has primary responsibility for administering and implementing state laws, and protecting and enhancing the health of the people of the state. Funding to support this effort comes from various sources including appropriations of state general revenue, federal block and categorical grants, as well as special revenue funds collected through fees, licenses, and private/public entity grants.

Office of Drug Control Policy - Coordinates the State Department of Health and Human Resources bureaus and other state agencies and partners in matters related to development and execution of drug control policy and management through a research-based strategic plan for reducing the prevalence of drug, alcohol, and tobacco abuse among youth and adult populations in West Virginia.

Department of Health and Human Resources

Behavioral Health - Serves the people of West Virginia by working with strategic partners to advance access and quality of statewide behavioral health to empower each West Virginian to reach their potential.

- Collaborates with providers, stakeholders, consumers, and families to develop programs and coordinate services for individuals in need of behavioral health services.
- Provides oversight and grant funding to behavioral health providers for statewide community-based services.
- Partners with federal and state agencies in the administration and development of comprehensive statewide behavioral health policy and services.

Health Facilities - Administers and provides long-term and behavioral health care at the five state-owned and -operated long-term care facilities, and provides acute inpatient psychiatric treatment for mentally ill adults at the two state-owned and -operated psychiatric facilities.

Public Health - strives to have healthy people and communities and to help shape the environments within which people and communities can be safe and healthy.

- Assesses and monitors the health status of the population.
- Creates and reviews a system of records of events reflecting life events of the population, and uses this information to impact policy, programs, and performance.
- Promotes a healthy and productive life for West Virginians.
- Protects the public's health from adverse environmental factors including oversight of drinking water
- Reduces the incidence of preventable disease and death.
- Assures a health care delivery system that has adequate resources and qualified public health professionals to provide a continuum of care, including basic disease control activities, comprehensive primary care, and coordinated emergency medical services.
- Develops a public health and medical system that can accurately identify and effectively respond to emergency health threats.
- Oversees a system of emergency medicine, trauma and stroke providers and facilities to optimize pre-hospital care;
- Conducts medico-legal death investigations for deaths that are unnatural and identifies causes.
- Implements regulation of medical cannabis industry including growers, processors, dispensaries, physicians, and patients.
- Supports state and local infectious disease control efforts through diagnostic testing, preventing metabolic disorders detectable at birth, and assuring the quality of testing in clinical and environmental laboratories.

Department Budget Discussion

The current level request for the Department of Health and Human Resources requires the department to continue focusing effort towards identifying efficiencies within and amongst programs. Some programs will be able to provide the same level of services within the current allocation, while others will face potential deficits where service needs are greater than previous years.

The Department has received millions in Federal funding to address the COVID-19 pandemic. This federal funding helps the Department provide needed services throughout the current year.

In those areas where current level state funding will not be enough to support the current level of services, the Department will submit supplemental requests for the most critical of these issues.

The increase in substance abuse within the state and nationally has created an epidemic for which the President has declared a national emergency. The Bureau for Behavioral Health oversees the state's behavioral health infrastructure, which has come under significant stress due to the drug crisis. Additional funding from the Legislature, including Ryan Brown Act funds, and from the Federal government, has aided in capitalizing new treatment supports. As the crisis continues, additional funding for programs and services will continue to be a top priority for the Bureau for Behavioral Health and all of DHHR.

Department of Health and Human Resources

The Bureau for Behavioral Health oversees and operates a significant number of smaller state-owned properties. Many of those properties are aged and potentially in need of significant funding to ensure their ongoing viability. Should any issues arise that impact the facilities suitability to be used for their intended purpose, the Bureau may need to request additional appropriations to fund structural and capital repairs to those properties.

The Office of Health Facilities represents the greatest financial issue facing the Department. Ongoing and consistent increases in Court Ordered commitments (both Forensic and Civil) have necessitated that the two State owned and operated psychiatric facilities use diversion hospitals to provide acute inpatient psychiatric services for individuals committed beyond the state facilities' bed capacity. The Office of Health Facilities cannot control the number of individuals receiving diversion services as commitments are ordered through the courts and services are provided in accordance with medical necessity and regulatory requirements.

How the state leave system is structured and statewide shortages in nurses has created significant increases in contracted nursing costs for the facilities. Other staffing shortages have also necessitated contracted expertise across all facilities. The cost of contract staff exceeds the cost for internal staffing; however, current recruitment and retention efforts have not been able to meet the facilities' needs. As personnel costs are such a significant portion of the facilities' budgets, the increased use of contract staffing may require additional appropriations to maintain services, meet required staffing ratios, and regulatory requirements.

The Office of Health Facilities attempts to maintain extremely outdated properties. With the age and purpose of these facilities, critical operational failures represent a constant risk. Should any number of operational failures occur, for example an HVAC failure, the state will immediately be forced to move patients and come up with several million dollars for repairs or replacement.

The Office of Laboratory Services is housed in a structure that was built in the 1950's. Staff has continual challenges to maintain the infrastructure to meet the public health laboratory testing needs. The OLS continues to suffer from temperature and humidity issues in the building. The addition of new analytical technology challenges the electrical capacity of the facility. Several labs have not enough space capacity to add new testing equipment for tests recommended by federal health agencies. The electrical capacity issue has also impacted the ability to install some safety equipment such as fume hoods. The Environmental and Chemical Preparedness lab is located 13 miles from the central lab and has no backup generator capacity. Frequent power outages during testing limit validity of tests and the ability of the lab to respond in the event of an emergency. This response capacity is a requirement of the federal funds that support the chemical preparedness lab. Additionally, staffing challenges in this office are significant. The pay scale is too low to recruit and there are very few monetary incentives available to promote retention in low salary positions.

The Office of the Chief Medical Examiner OCME represents another entity within DHHR that has been greatly impacted by the substance abuse epidemic. West Virginia continues to lead the nation in overdose deaths and this has created staffing and space shortage issues at the Medical Examiner. In addition, OCME is located in an inadequate space from both a technical and square footage perspective. This location has long been one of the Department's most significant operational liabilities and temporary freezer trucks and other strategies to make the current space work carry significant public health implications should these backups fail. In the coming years, West Virginia will be forced to find a new location for the OCME to serve this critical public function.

Finally, DHHR works extremely closely with the judicial branch. Court orders, which mandate certain services or payments for services, continue to result in funding issues for the Department. These expenditures are often unbudgeted and areas like mandated drug testing and psychological evaluation payments have grown by millions of dollars in recent years. Without policy changes, these costs can be expected to continue to increase.

Department of Health and Human Resources

Summary of Services and Performance Measures

BPH - BOARD OF NURSING HOME ADMINISTRATORS LICENSING

Ensures that all persons holding a West Virginia nursing home administrator's license meet the standards and criteria set forth in the West Virginia Code.

FTEs:	1.00	Annual Program Cost:	\$113,578		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

BPH - OFFICE OF EMERGENCY MEDICAL SERVICES

Supports emergency medical services/systems to increase the quality of prehospital care for West Virginia's citizens by providing EMS workforce development assistance programs, reasonable provider regulations and inspections, and increased operational awareness throughout the state. Designates West Virginia health care facilities as meeting specific levels of care capability for trauma.

FTEs:	22.00	Annual Program Cost:	\$4,896,062		
Revenue Sources:	85% G	6% F	0% S	0% L	9% O

BPH - OFFICE OF ENVIRONMENTAL HEALTH SERVICES

Focuses on preventing human health hazards and disease through assessment and regulation of environmental factors that can potentially affect public health. Program areas include safe drinking water, food protection, milk and dairy sanitation, on-site waste water systems, recreational waters, radiation control, and management of asbestos and other toxins.

FTEs:	102.00	Annual Program Cost:	\$26,267,047		
Revenue Sources:	14% G	64% F	0% S	0% L	22% O

BPH - OFFICE OF EPIDEMIOLOGY AND PREVENTION SERVICES

Oversees the surveillance, prevention, and control of required reportable conditions, communicable diseases, and cancer morbidity, including the immunization program. Also, oversees the screening and evaluation of patients suspected of having sexually transmitted diseases, HIV, hepatitis and/or tuberculosis to make treatment and prevention available when indicated. Educates the public, local health departments, and providers on disease and control.

FTEs:	0.00	Annual Program Cost:	\$2,200,486		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

BPH - OFFICE OF LABORATORY SERVICES

Promotes and protects West Virginia's public health by supporting state and local infectious disease control efforts through clinical diagnostic and environmental testing, screening to prevent metabolic disorders detectable at birth before symptoms occur, and assuring the quality of testing in clinical and environmental laboratories. Also screens for chemical and biological agents of bio-terrorism.

FTEs:	65.50	Annual Program Cost:	\$8,887,418		
Revenue Sources:	40% G	28% F	31% S	0% L	1% O

SECRETARY'S OFFICE-EXECUTIVE STAFF-SECRETARY'S OFFICE STAFF

The Secretary's Office Staff provides administrative support to the secretary to ensure the department's mission, goals, and objectives are accomplished at the cabinet level. The staff assists the secretary in the development of department policy and advises the secretary and commissioners on regulatory development.

FTEs:	3.00	Annual Program Cost:	\$297,935		
Revenue Sources:	98% G	0% F	0% S	0% L	2% O

Division of Human Services



Division Of Human Services Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	1,678.51	1,711.80	1,709.93	1,712.60
Total Personal Services	39,130	65,440,385	65,440,385	65,647,253
Employee Benefits	8,228	19,469,694	19,469,694	19,537,108
Other Expenses	788,254,306	758,255,582	950,087,865	799,826,888
Less: Reappropriated	(1,659,872)	(1,537,504)	0	0
Subtotal: General Funds	786,641,792	841,628,157	1,034,997,944	885,011,249
Federal Funds				
FTE Positions	1,979.87	2,008.35	2,008.43	2,010.40
Total Personal Services	572,885	77,136,174	77,136,174	77,347,613
Employee Benefits	170,328	38,007,532	38,007,532	38,074,161
Other Expenses	3,827,090,058	4,139,978,166	4,119,978,166	4,384,292,649
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	3,827,833,271	4,255,121,872	4,235,121,872	4,499,714,423
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	53,202,960	83,302,960	16,302,960	16,302,960
Less: Reappropriated	0	0	0	0
Subtotal: Lottery Funds	53,202,960	83,302,960	16,302,960	16,302,960
Special Funds				
FTE Positions	18.92	18.92	18.92	19.00
Total Personal Services	17,084,854	19,888,092	19,828,092	19,828,092
Employee Benefits	6,137,076	5,776,190	5,836,190	5,836,190
Other Expenses	301,407,987	313,278,513	305,109,806	305,109,806
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	324,629,917	338,942,795	330,774,088	330,774,088
Other Funds				
FTE Positions	13.46	13.46	13.46	13.00
Total Personal Services	103,186,735	120,018,347	120,015,108	120,015,108
Employee Benefits	37,978,448	44,830,869	45,452,365	45,452,365
Other Expenses	4,806,120,076	5,521,103,145	5,835,868,805	5,835,868,805
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	4,947,285,259	5,685,952,361	6,001,336,278	6,001,336,278
Total FTE Positions	3,690.76	3,752.53	3,750.74	3,755.00
Total Expenditures	9,939,593,199	11,204,948,145	11,618,533,142	11,733,138,998

Purpose and Goals

The Division of Human Services is mandated by statute to provide certain basic services to eligible citizens of the State. Funding to support this effort comes from various sources including appropriations of state general revenue, federal block and categorical grants, as well as special revenue funds collected through fees, licenses, and private/public entity grants. These services encompass the following four major categories:

The Bureau for Children and Families provides an accessible, integrated, comprehensive service system for West Virginia's children, families, and adults to help them improve their quality of life by achieving self-sufficiency.

- Provides oversight and support to the 54 human services district offices.
- Provides services to protect and assist West Virginia children, families, and adults.
- Provides access to affordable, safe, high-quality child care and early childhood development programs.
- Provides administrative and financial support to Starting Points early childhood family resource centers, early parent education programs, and Family Resource Network coalitions.

Medical Services administers the Medicaid program while maintaining accountability for the use of resources in a way that ensures access to appropriate, medically necessary, and quality health care services for all members; providing these services in a user-friendly manner to providers and members alike; and focusing on the future by providing preventive care programs.

Child Support Enforcement promotes and enhances the social, emotional, and financial bonds between children and their parents.

- Implements and manages Title IV-D of the federal Social Security Act of 1935, establishes paternity, child, and medical support orders and establishes such orders through all available legal processes as defined by West Virginia statutes and the Code of Federal Regulations.
- Educates targeted parents and perspective parents through the Hospital Paternity Project on available services as well as the financial responsibilities for rearing children, reaching out to high school age individuals as well as to unwed parents of any age.
- Facilitates parental responsibility in order to minimize the taxpayer burden.

Children's Health Insurance Program provides quality health insurance to eligible children in a cost-effective manner and strives for a health care system in which all West Virginia children have access to health care coverage.

Department Budget Discussion

The current level request for the Department of Health and Human Resources requires the Department to continue focusing effort towards identifying efficiencies within and amongst programs. Some programs will be able to provide the same level of services within the current allocation, while others will face potential deficits where service needs are greater than previous years.

The FFP or federal financial participation rate fluctuates from year to year which could increase or decrease the amount of state match needed to fund the current level of services in those programs where the FFP is a factor in receiving federal funding. The main program affected by this change is the Medicaid Program; however, other programs such as Children's Health Insurance Program, Foster Care, Adoption, and Child Care which are funded by Title IV-E and the matching portion of the Child Care Block Grant, are also impacted. The FFP for FFY 2021 increased over the rate for FFY 2020, with an additional temporary increase of 6.2% through December 2020 as a result of COVID-19.

The Department has also received additional federal funding for Child Care and Low Income Energy Assistance. In those areas where current level state funding will not be sufficient to support the current level of services, the Department will submit supplemental requests for the most critical of these issues.

Department of Health and Human Resources

The Department's Office of Inspector General is tasked with operating the Foster Care Ombudsman office created per HB2010. Staffing for this office has been approved at rates higher than funding that was provided. Additionally, the passage of HB4094 in the 2020 Legislative Session established additional duties for the office.

The Department's Tiger Morton Catastrophic Illness Commission has been operating with prior year cash balance. The cash balance will be depleted this fiscal year and ongoing funding to continue the efforts of the Commission is being requested.

Medicaid administrative expenditures have increased due to federal requirements and increased contract costs that have been implemented which have contained costs of medical services payments.

Currently the Department's projections for the Medicaid program indicate there will not be a need for additional funds for FY 2022, although the final 2022 FFP reflects a slight decrease from 74.99% to 74.68%. Medicaid budget containment has been one of the Department's top priorities over the past several years and policy decisions to contain costs have significantly contributed to the current positive financial situation in the program. Other factors that have contributed are slight declines in utilization and higher than expected Federal match for the program. These projections are subject to change based upon changes in either state or Federal policy, actions by the judicial branch, decreased Federal match, or unexpected shifts in utilization (outbreaks in influenza, hepatitis, etc).

Medicaid has received approval and is in the process of implementing a Substance Use Disorder Waiver, which, based on new treatment beds becoming available, could also result in increased expenditures. In response to the child welfare crisis, Medicaid is pursuing approval for a Child Welfare Reform Waiver. Expenditures for children in foster care have grown in recent years and this trend is expected to continue with or without the proposed waiver. The illicit drug epidemic and child welfare crisis represent two major cost drivers for future budget years. In addition, continued poor population health and an aging population represent significant issues for the long-term Medicaid budget.

CHIP is exploring privatization of the program into a managed care model to mitigate future costs and to improve services.

The Bureau for Children and Families (BCF) is facing significant financial pressures from the state's child welfare crisis. The State has experienced close to a 50% increase in the number of children taken into state custody since 2014. This has placed pressure on service providers and child protective service workers. DHHR has developed a number of strategies to alleviate the pressures being experienced by child protective services, including pay increases and adding staff to reduce dangerously high caseloads. BCF is also at the forefront of Family First Act implementation, which passed in February 2018. This Federal legislation represents both an opportunity to redirect Federal funding into preventative models that have promise to reduce generational spend. However, the transition into this new home and community-based model does carry significant budgetary risks as the current child welfare system is redesigned to meet requirements under the law.

In addition, there are pending pieces of Federal legislation for the Temporary Assistance for Needy Families and Supplemental Nutrition Assistance Program. Each bill has a direct impact on the current education, training, and work requirements for West Virginia families. There are a myriad of potential negative budgetary situations for the State and those will continue to be monitored with each new draft of the respective bills. One risk of particular concern, however, stems from changes to TANF policy that may limit the State's ability to use that funding stream to assist the state in backfilling child care and child welfare reform expenditures.

Department of Health and Human Resources

Summary of Services and Performance Measures

BMS - DIVISION OF INTEGRITY AND PLANS MANAGEMENT

Division of Integrity and Plans Management oversees the managed care functions within the Medicaid Program; prescription drug benefits; quality measurement, assurance and improvement; and assures the appropriate use of program resources.

FTEs:	21.00	Annual Program Cost:	\$10,439,878		
Revenue Sources:	48% G	52% F	0% S	0% L	0% O

BPH - OFFICE OF MATERNAL, CHILD, AND FAMILY HEALTH

Provides leadership to support state and community efforts to build systems of care that assure the health and well-being of all West Virginians with a focus on women, infants, children, and adolescents.

FTEs:	43.00	Annual Program Cost:	\$5,211,407		
Revenue Sources:	16% G	71% F	0% S	0% L	13% O

CHILDREN'S HEALTH INSURANCE PROGRAM

The mission of the West Virginia Children's Health Insurance Agency is to provide quality health insurance (WV CHIP) to eligible children in a cost-effective manner and to strive for a health care system in which all West Virginia children have access to health care coverage.

FTEs:	9.00	Annual Program Cost:	\$65,143,533		
Revenue Sources:	10% G	79% F	0% S	0% L	11% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Enroll all eligible uninsured children willing to participate in the West Virginia CHIP	23,333	23,500	24,000
Increase the percentage of adolescents receiving well-child visits by 2.5% per year through FY 2022.	49	50.2	51.5
Limit the change in the annualized cost per child to 10% or less each year.	-6.2	10	10
Limit the change in the annualized cost per child to 10% or less each year ' annualized cost per child - dollar amount	2,178	2,396	2,636
Manage drug cost trends by maintaining a generic drug utilization rate of 85% or greater	91	90	90

HUMAN RESOURCES MANAGEMENT

The Office of Human Resources Management provides personnel services and staff development within the department, monitors and reports on the department's affirmative action plan and equal employment opportunity, evaluates and conducts the department's hearings for grievances at level three, manages the department's education program, and acts as liaison for the department's BRIM and worker's compensation issues.

FTEs:	32.00	Annual Program Cost:	\$2,667,997		
Revenue Sources:	57% G	43% F	0% S	0% L	0% O

MANAGEMENT INFORMATION SERVICE

Management Information Services provides the leadership, innovation, and services to achieve efficient and effective technology solutions to meet the mission of DHHR.

FTEs:	92.23	Annual Program Cost:	\$66,841,565		
Revenue Sources:	20% G	80% F	0% S	0% L	0% O

Department of Health and Human Resources

SECRETARY'S OFFICE-EXECUTIVE STAFF-OFFICE OF COMMUNICATION

Communications and Legislative Affairs coordinates departmental information through the media, teleconferences, and interaction with legislators and staff, and also monitors legislative and interim committee meetings.

FTEs:	2.51	Annual Program Cost:	\$287,729		
Revenue Sources:	64% G	36% F	0% S	0% L	0% O

SECRETARY'S OFFICE-EXECUTIVE STAFF-SECRETARY'S OFFICE STAFF

The Secretary's Office Staff provides administrative support to the secretary to ensure the department's mission, goals, and objectives are accomplished at the cabinet level. The staff assists the secretary in the development of department policy and advises the secretary and commissioners on regulatory development.

FTEs:	10.00	Annual Program Cost:	\$1,087,289		
Revenue Sources:	64% G	36% F	0% S	0% L	0% O

Health Care Authority



Health Care Authority Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	9.00	9.00	9.00	9.00
Total Personal Services	382,982	648,927	648,927	648,927
Employee Benefits	122,723	1,526,251	1,526,251	1,526,251
Other Expenses	364,950	1,280,512	1,280,512	1,280,512
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	870,655	3,455,690	3,455,690	3,455,690
Total FTE Positions	9.00	9.00	9.00	9.00
Total Expenditures	870,655	3,455,690	3,455,690	3,455,690

Purpose and Goals

The West Virginia Health Care Authority works to assure reasonable access to necessary and quality health care services and health care information. The Health Care Authority's goals are to control health care costs, improve the quality and efficiency of the health care system, encourage collaboration and develop a system of health care delivery which makes health services available to all residents of West Virginia.

Department Budget Discussion

Health Care Authority's current funds will allow it to continue the mission of the agency and provide sufficient funding to properly run the Certificate of Need and Financial Disclosure Collection programs. During the 2020 Legislative session, the Legislature eliminated the \$1,000 filing fee for Certificate of Need exemption applications. The elimination of this filing fee went into effect on June 4, 2020 and will result in a loss of revenue of approximately \$100,000 for FY 2021 and beyond.

The annual assessment that provided the funding for the Health Care Authority ceased as of July 1, 2020. Without the reinstatement of some kind of assessment, the Health Care Authority will not have sufficient funding for future years.

Summary of Services and Performance Measures

HEALTH CARE AUTHORITY

The Health Care Authority works to ensure reasonable access to necessary and quality health care services and health care information. The Health Care Authority's goals are to control health care costs, improve the quality and efficiency of the health care system, encourage collaboration and develop a system of health care delivery which makes health services available to all residents of West Virginia.

FTEs:	9.00	Annual Program Cost:	\$3,455,690
Revenue Sources:	0% G	0% F	100% S
			0% L
			0% O

Department of Health and Human Resources

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Certificate of Need Exemption applications received	109	109	109
Certificate of Need Expedited applications received	46	46	46
Certificate of Need Requests for Determination of Reviewability received	71	71	71
Process all Certificate of Need exemption applications within 45 days of receipt	100	100	100
Process all expedited Certificate of Need applications (not requiring an administrative hearing) within 60 days of the start of the review cycle	100	100	100

Human Rights Commission



Human Rights Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	21.00	21.00	21.00	21.00
Total Personal Services	614,761	837,416	810,715	810,715
Employee Benefits	232,039	236,137	262,838	262,838
Other Expenses	235,534	346,092	346,092	346,092
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	1,082,334	1,419,645	1,419,645	1,419,645
Federal Funds				
FTE Positions	6.00	6.00	6.00	6.00
Total Personal Services	40,976	300,212	300,212	300,212
Employee Benefits	10,211	149,662	149,662	149,662
Other Expenses	(11,747)	70,000	70,000	70,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	39,440	519,874	519,874	519,874
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	1,750	1,750	1,750
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	0	1,750	1,750	1,750
Total FTE Positions	27.00	27.00	27.00	27.00
Total Expenditures	1,121,774	1,941,269	1,941,269	1,941,269

Purpose and Goals

The West Virginia Human Rights Commission administers and enforces the state Human Rights Act, the Fair Housing Act, and the Pregnant Workers Fairness Act as created by Chapter 5, Articles 11, 11A, and 11B of the West Virginia Code to eradicate discrimination in employment, housing, places of public accommodation, and against pregnant workers.

The services of this agency are mandated by the West Virginia Human Rights Act, West Virginia Fair Housing Act, and the West Virginia Pregnant Workers Fairness Act. This agency has a track record of success helping individuals obtain remedies when they are harmed and helping West Virginia communities address social conditions and inequities that lead to discrimination by enforcing federal, state, and local anti-discrimination laws, and participating in a many community relations-building engagements.

Department Budget Discussion

Current level funding will allow the agency to continue providing these necessary and mandated services, but not at a level that meets current and anticipated demand.

Department of Health and Human Resources

The agency strives to maintain a minimally acceptable level of services regarding investigation and adjudication of discrimination cases. However, the agency has not been able to maintain an acceptable level of service regarding public outreach and education, which is also a legislatively mandated service of the agency. This is due to a reduction in cases adjudicated, predominantly related to vacancies, which is the driver for Federal funds received. To increase the number of cases, the Human Rights Commission will need staff to provide outreach, education, and investigation services.

Current budget constraints will prevent the agency from restoring its service to previous levels to meet increasing public demand for those services.

Summary of Services and Performance Measures

HUMAN RIGHTS COMMISSION

The Human Rights Commission administers and enforces the state Human Rights Act, the Fair Housing Act, and the Pregnant Workers Fairness Act as created by Chapter 5, Articles 11, 11A, and 11B of the West Virginia Code to eradicate discrimination in employment, housing, places of public accommodation, and against pregnant workers.

FTEs: 27.00 Annual Program Cost: \$1,941,269
 Revenue Sources: 73% G 27% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Close 100% of HUD cases contracted	100	100	100
Have all new housing investigators complete HUD training within 12 months of hire, by percentage	100	100	100
Maintain a minimum monthly average of four EEOC cases closed per employment investigator	3	3	4
Maintain a minimum monthly average of two dual filed HUD cases closed per investigation	2	2	2



DEPARTMENT OF HOMELAND SECURITY



Department of Homeland Security

Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Parole Board	0.00	793,832	0	0	0
Division Of Justice And Community Services	0.00	1,146,426	0	0	0
Division Of Protective Services	56.00	2,842,103	6,698,287	4,612,204	4,612,204
Fire Commission	58.00	3,585,337	5,299,204	5,299,204	5,299,204
West Virginia State Police	1,087.50	108,151,146	166,013,940	162,106,350	162,431,350
Division Of Administrative Services	42.00	33,005,816	50,415,862	47,285,924	97,285,924
Division Of Emergency Management	76.50	75,140,641	482,236,979	434,746,501	434,746,501
Secretary Of Homeland Security	27.00	1,398,426	7,775,035	4,385,843	4,385,843
Division Of Corrections And Rehabilitation	3,974.00	294,750,797	494,516,380	432,999,997	432,819,997
Less: Reappropriated	0.00	(23,139,684)	(72,883,999)	0	0
Total	5,321.00	497,674,840	1,140,071,689	1,091,436,023	1,141,581,023

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	3,951.58	3,992.02	3,987.18	4,004.00
Total Personal Services	87,700,872	183,988,627	181,019,739	180,774,836
Employee Benefits	57,866,010	82,442,851	82,349,474	82,414,377
Other Expenses	129,167,075	233,591,871	164,733,785	164,733,785
Less: Reappropriated	(20,750,643)	(72,533,684)	0	0
Subtotal: General Funds	253,983,314	427,489,665	428,102,998	427,922,998

Federal Funds				
FTE Positions	25.74	37.50	37.50	34.00
Total Personal Services	3,094,239	4,299,859	4,299,859	4,299,859
Employee Benefits	383,051	663,698	663,698	663,698
Other Expenses	76,917,752	387,417,734	363,479,134	413,479,134
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	80,395,042	392,381,291	368,442,691	418,442,691

Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	210,968	0	0
Less: Reappropriated	0	(210,968)	0	0
Subtotal: Lottery Funds	0	0	0	0

Special Funds				
FTE Positions	132.11	131.91	131.94	130.00
Total Personal Services	4,040,591	6,701,240	6,730,504	6,730,504
Employee Benefits	1,348,072	2,392,906	2,363,642	2,363,642
Other Expenses	17,706,598	33,810,025	31,645,678	31,970,678
Less: Reappropriated	(2,389,041)	(139,347)	0	0
Subtotal: Special Funds	20,706,220	42,764,824	40,739,824	41,064,824

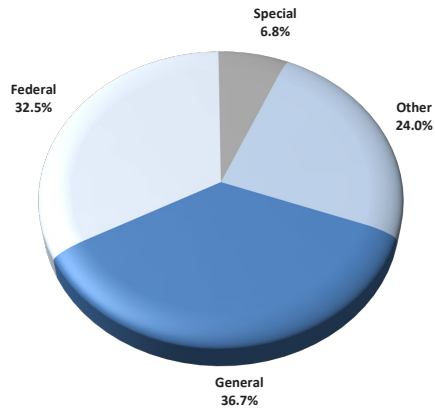
Other Funds				
FTE Positions	1,144.57	1,159.57	1,155.38	1,168.00
Total Personal Services	53,481,857	66,815,553	66,816,583	66,816,583
Employee Benefits	15,154,658	15,983,329	16,093,379	16,093,379
Other Expenses	73,953,749	194,637,027	171,240,548	171,240,548
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	142,590,264	277,435,909	254,150,510	254,150,510

Total FTE Positions	5,254.00	5,321.00	5,312.00	5,336.00
Total Expenditures	497,674,840	1,140,071,689	1,091,436,023	1,141,581,023

Department of Homeland Security

Total Available Funds

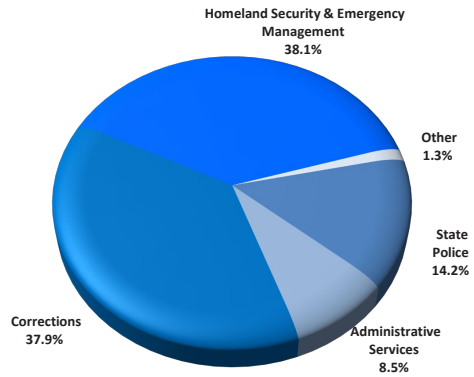
Fiscal Year 2022*
\$1,166,138,080
(estimated)



*Beginning balance plus revenue

Recommended Expenditure by Agency

Fiscal Year 2022
\$1,141,761,023



Secretary of Homeland Security



Perry Bennett/Office of Reference and Information

Secretary Of Homeland Security Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	15.00	27.00	27.00	27.00
Total Personal Services	664,420	2,430,975	1,527,000	1,527,000
Employee Benefits	179,486	1,269,981	619,086	619,086
Other Expenses	464,338	3,542,079	1,707,757	1,707,757
Less: Reappropriated	(289,143)	(3,389,192)	0	0
Subtotal: General Funds	1,019,101	3,853,843	3,853,843	3,853,843
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	90,182	500,000	500,000	500,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	90,182	500,000	500,000	500,000
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	32,000	32,000	32,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	0	32,000	32,000	32,000
Total FTE Positions	15.00	27.00	27.00	27.00
Total Expenditures	1,109,283	4,385,843	4,385,843	4,385,843

Purpose and Goals

The Department of Homeland Security's (DHS) mission is to provide for the public safety and security of the people of West Virginia through a highly motivated and professional workforce.

The DHS Office of the Secretary serves as the central administrative unit for all DHS Divisions to ensure policies and procedures are followed uniformly and assist with development of department/division policies and procedures. The broad goals and objectives of the Department are as follows:

- Coordinate law enforcement and fire protection to the citizens of West Virginia.
- Maintain lowest possible crime and arson rates

Department of Homeland Security

Coordinate emergency management services by preparing and maintaining the ability to mitigate, respond, and recover from disasters and other events (both natural and man-made).
 Provide responsive and effective emergency services assistance to communities Provide immediate reaction to disasters to save lives and minimize property damage

Coordinate programs in the juvenile justice, corrections, and jail systems while preserving public safety
 Operate a corrections and jail system at the lowest possible risk to the public in the most cost effective manner
 Determine timely and conditional integration of adult offenders into society
 Provide treatment and rehabilitation services to youth, promoting development and accountability

Help coordinate the protection of citizens of West Virginia and the United States against all crimes and all hazards by facilitating the collection and dissemination of all credible law enforcement and anti-terrorism information
 Operate a multiagency information fusion center

Coordinate the preparation, preserving, protecting, and defending of citizens through an organized and proficient delivery system of public safety grant programs
 Provide financial resources to appropriate public safety projects across the State

The Office of the Secretary can perform its mission at the current level funding and will always continue to focus on being a more effective and efficient central administrative unit for the Department.

The Office of the Secretary strives to work closely with all divisions to help overcome their challenges and take advantage of opportunities to better serve and protect the citizens of West Virginia.

Summary of Services and Performance Measures

ADMINISTRATION

The DHS Office of the Secretary serves as the central administrative unit for all DHS Divisions to ensure policies and procedures are followed uniformly and assist with the development of department/division policies and procedures.

FTEs:	6.69	Annual Program Cost:	\$1,661,843		
Revenue Sources:	68% G	30% F	2% S	0% L	0% O

WEST VIRGINIA INTELLIGENCE FUSION CENTER

West Virginia Fusion Center collects, analyzes, and disseminates all hazard, crime, and threat information for the protection of citizens of West Virginia and the United States.

FTEs:	20.31	Annual Program Cost:	\$2,724,000		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Products Produced	133	257	283
Requests For Information	2,950	3,808	4,189

Division of Administrative Services



Division Of Administrative Services Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	18.08	19.02	19.18	3.00
Total Personal Services	2,307,795	3,470,470	3,264,955	3,264,955
Employee Benefits	444,833	466,980	378,878	378,878
Other Expenses	11,086,272	12,270,348	9,434,027	9,434,027
Less: Reappropriated	(2,613,461)	(3,129,938)	0	0
Subtotal: General Funds	11,225,439	13,077,860	13,077,860	13,077,860
Federal Funds				
FTE Positions	19.74	19.00	19.00	2.00
Total Personal Services	531,334	799,188	799,188	799,188
Employee Benefits	153,174	423,070	423,070	423,070
Other Expenses	14,284,018	25,408,908	25,408,908	75,408,908
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	14,968,526	26,631,166	26,631,166	76,631,166
Special Funds				
FTE Positions	2.11	1.91	1.94	0.00
Total Personal Services	93,273	143,175	143,175	143,175
Employee Benefits	26,806	42,588	42,588	42,588
Other Expenses	1,377,853	3,451,135	3,451,135	3,451,135
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	1,497,932	3,636,898	3,636,898	3,636,898
Other Funds				
FTE Positions	2.07	2.07	1.88	0.00
Total Personal Services	74,800	125,102	125,102	125,102
Employee Benefits	21,900	47,117	47,117	47,117
Other Expenses	2,603,758	3,767,781	3,767,781	3,767,781
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	2,700,458	3,940,000	3,940,000	3,940,000
Total FTE Positions	42.00	42.00	42.00	5.00
Total Expenditures	30,392,355	47,285,924	47,285,924	97,285,924

Department of Homeland Security

Purpose and Goals

The mission of the West Virginia Division of Administrative Services is to perform the financial, procurement, human resources, asset management, and construction functions of agencies within the Department of Homeland Security (DHS); including the Division of Corrections and Rehabilitation, Division of Emergency Management, State Fire Marshals Office, the Parole Board, Fusion Center, and Division of Protective Services, whereby creating improved internal controls, efficiency, and effectiveness. With its Justice and Community Services section, the Division aims to foster community safety and well-being by providing quality services, research, and resources in support and improvement of the West Virginia justice system.

Justice and Community Services (JCS) is the State's designated Criminal Justice planning agency. The section is primarily responsible for Justice System planning, policy development and research, and public safety grants administration, ensuring that components of the Justice System function fairly and consistently. JCS guides, trains, monitors, and researches the justice system with efficient and effective management and evaluation methods. The section develops and maintains collaborative partnerships related to the justice system, facilitates law enforcement professional standards, and acts as stewards of public funds promoting and providing aid to promising and evidence-based practices for the betterment of West Virginia.

Federal grant programs administered by Justice and Community Services include: Crime Victim Assistance, Justice Assistance Grant Program, Juvenile Justice and Delinquency Prevention/Title II, National Criminal History Improvement Project, Residential Substance Abuse Treatment Program, STOP Violence Against Women Grant Program, Bulletproof Vest Program, Statistical Analysis Center, Juvenile Accountability Block Grant, Forensic Science Improvement, Grants to Encourage Arrest Policies, Sexual Assault Services Program, Abuse of Women in Later Life, John R. Justice Program and Second Chance Act Prisoner Reentry Initiative.

Additional Functions:

- Serve as staff for the Governor's Committee on Crime, Delinquency and Correction.
- Serve as the State's administrative agency for all US Department of Justice grants and State grants such as WV Court Security, Community Corrections, Justice Reinvestment, Child Advocacy and Civil Legal Services for Low Income Persons Programs.
- Administer the Law Enforcement Professional Standards Program.
- Monitor Juvenile facilities for the Juvenile Standards Commission.
- Conduct comprehensive research on the State's criminal sanctioning process for adult offenders.
- Oversee Office of Research and Strategic Planning (ORSP).
- Oversee Justice Center for Evidence-Based Practices (JCEBP).

Department Budget Discussion

At current level, there is not enough money to allow for the transfer of positions from Special Revenue agencies that have been assigned to DAS.

DAS has received no indication of mandatory budget reductions, however, level funding in a time of inflation is a de-facto budget cut. Any increase in federal funds for JCS will be of greater benefit to other agencies, as we typically pass these funds through to State, local and private non-profit agencies.

JCS struggles to recruit quality candidates retain current staff due to salaries relative to minimum qualifying requirements We are working on a proposal for a new pay plan implementation which we hope will bring stability to the section and allow for better success in recruiting staff.

Department of Homeland Security

Summary of Services and Performance Measures

ADMINISTRATION SERVICES

The mission of the West Virginia Division of Administrative Services is to perform the financial, procurement, human resources, asset management, and construction functions of agencies within the Department of Homeland Security (DHS); including the Division of Corrections and Rehabilitation, Division of Emergency Management, State Fire Marshals Office, the Parole Board, Fusion Center, and Division of Protective Services, whereby creating improved internal controls, efficiency, and effectiveness. With its Justice and Community Services section, the Division aims to foster community safety and well-being by providing quality services, research, and resources in support and improvement of the West Virginia justice system.

FTEs:	1.00	Annual Program Cost:	\$2,611,255		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

BYRNE-JUSTICE ASSISTANCE GRANT PROGRAM

This program enhances the quality of life in West Virginia through the fostering of a crime-free environment within local communities; helps ensure a swift, efficient, and effective criminal justice system reflective of the priorities of the community; and expands public awareness of the government system and the public's rights and responsibilities within the criminal justice system.

FTEs:	1.33	Annual Program Cost:	\$1,330,488		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

CHILD ADVOCACY CENTERS GRANT PROGRAM

The purpose of this program is to provide for greater intervention among, and punishment and monitoring of, individuals who create a risk to our children's safety and well-being.

FTEs:	1.32	Annual Program Cost:	\$2,206,954		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

CIVIL LEGAL SERVICES FOR LOW INCOME PERSONS GRANT PROGRAM

Grants to nonprofit agencies which provide for civil legal services to low income persons.

FTEs:	1.69	Annual Program Cost:	\$3,000,000		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

COMPREHENSIVE OPIOID ABUSE SITE-BASED PROGRAM

The purpose is to support first responders and provide the needs of crime victims, as well as support diversion programs for nonviolent offenders who abuse illicit and prescription opioids.

FTEs:	0.60	Annual Program Cost:	\$6,500,000		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

COURT SECURITY FUND

Established to enhance the security of all county court facilities in West Virginia.

FTEs:	0.46	Annual Program Cost:	\$1,501,975		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

CRIMINAL JUSTICE STATISTICAL ANALYSIS CENTER

The Criminal Justice Statistical Analysis Center's mission is to generate statistical and analytical products concerning crime and the criminal justice system for the public and justice system professionals and policymakers, establishing a basis for sound policy and practical decisions for the criminal justice system in West Virginia.

FTEs:	1.00	Annual Program Cost:	\$197,205		
Revenue Sources:	25% G	75% F	0% S	0% L	0% O

Department of Homeland Security

DIVISION ADMINISTRATIVE COSTS PROGRAM

This program incorporates the indirect and other administrative costs associated with all programs, rather than directly supporting any one particular program.

FTEs:	8.34	Annual Program Cost:	\$708,266		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

IMPROVING CRIMINAL JUSTICE RESPONSES

The purpose of this grant is to encourage State and local governments and courts to treat domestic violence, dating violence, sexual assault, and stalking as serious violations of criminal law requiring the coordinated involvement of the entire criminal justice system.

FTEs:	0.28	Annual Program Cost:	\$900,000		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

JOHN R. JUSTICE STUDENT LOAN REPAYMENT PROGRAM

The John R. Justice grant program gives public defenders and prosecuting attorneys the opportunity to apply for assistance with their student loan payments.

FTEs:	0.13	Annual Program Cost:	\$40,000		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

JUSTICE REINVESTMENT INITIATIVE: MAXIMIZING STATE REFORMS

The purpose is to continue the JRI reforms effort for the State.

FTEs:	0.80	Annual Program Cost:	\$395,884		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

JUVENILE JUSTICE AND DELINQUENCY PREVENTION TITLE II

Funding is designed to prevent and reduce juvenile delinquency and improve the juvenile justice system in West Virginia.

FTEs:	0.80	Annual Program Cost:	\$395,884		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

LAW ENFORCEMENT TRAINING

This program provides funds for basic training and certification to West Virginia law enforcement officers.

FTEs:	2.50	Annual Program Cost:	\$1,104,272		
Revenue Sources:	15% G	0% F	0% S	0% L	85% O

NATIONAL CRIMINAL HISTORY IMPROVEMENT

This program builds an accurate and accessible system of criminal history records, strengthens the nation's capabilities to identify felons who attempt to purchase firearms, strengthens the nation's capabilities of identifying persons other than felons who are ineligible to purchase firearms, and advances the efforts of protecting from abuse the children, the elderly, and the disabled.

FTEs:	0.64	Annual Program Cost:	\$862,852		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

NATIONAL SEXUAL ASSAULT KIT

The purpose is to inventory and test unsubmitted and untested sexual assault kits.

FTEs:	1.10	Annual Program Cost:	\$1,182,800		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

PAUL COVERDELL NATIONAL FORENSIC SCIENCE PROGRAM

This program is intended to improve the quality, timeliness, and credibility of forensic science and medical examiner services for criminal justice purposes.

FTEs:	0.20	Annual Program Cost:	\$56,240		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

Department of Homeland Security

PRISON RAPE ELIMINATION ACT PROGRAM

Funding was made available to States to support efforts to prevent and eliminate prisoner rape between inmates in State and local prisons, jails, and police lockup facilities and to safeguard the communities to which inmates return.

FTEs:	0.18	Annual Program Cost:	\$226,609		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

QUALITATIVE ANALYSIS AND TRAINING FOR YOUTH SERVICES

These funds are to be utilized to analyze the impact of the Juvenile Justice Reform legislation and to provide training.

FTEs:	0.90	Annual Program Cost:	\$332,446		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

RESIDENTIAL SUBSTANCE ABUSE TREATMENT FOR STATE PRISONERS

This program's purpose is to implement residential substance abuse treatment programs within correctional and detention facilities where prisoners are incarcerated for a sufficient period to permit substance abuse treatment.

FTEs:	0.20	Annual Program Cost:	\$200,486		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

RURAL VIOLENCE AGAINST WOMEN

The purpose is to provide domestic violence specialists who work with DV victims in the child protective custody arena.

FTEs:	1.10	Annual Program Cost:	\$1,182,800		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

SECOND CHANCE DRIVER'S LICENSE PROGRAM (SCDL)

A program that allows for the reinstatement of an individual's driver's license that has been suspended or revoked due to unpaid court costs.

FTEs:	0.00	Annual Program Cost:	\$125,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

SEXUAL ASSAULT FORENSIC EXAMINATION COMMISSION

Establish mandatory Statewide protocols for conducting sexual assault forensic examinations and work with county prosecutors to convene and chair local Sexual Assault Forensic Examination Boards; and set minimum requirements for local plans developed by county or regional boards; and approve county plans b.) Establish a basic standard of care for victims of sexual assault; c.) Authorize minimum training requirements; and d.) Collect data to identify and improve the collection of evidence.

FTEs:	0.65	Annual Program Cost:	\$77,525		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

SEXUAL ASSAULT SERVICES PROGRAM

The purpose of this program is to provide direct services for adult, youth, and child victims of sexual assault; family and household members of victims; and those collaterally affected by the sexual assault.

FTEs:	0.15	Annual Program Cost:	\$365,591		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

STOP VIOLENCE AGAINST WOMEN

The Stop Violence Against Women program strives to develop a means by which West Virginia can ensure a safer environment for women.

FTEs:	3.02	Annual Program Cost:	\$1,252,265		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

Department of Homeland Security

VICTIMS ASSISTANCE

Victims Assistance enhances and expands direct services to victims of crime, with special emphasis placed on victims of domestic violence, child abuse, and sexual assault.

FTEs:	8.44	Annual Program Cost:	\$11,591,881		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

WEST VIRGINIA COMMUNITY CORRECTIONS PROGRAM

This program establishes and maintains community-based corrections programs to provide the judicial system with sentencing alternatives for those offenders who may require less than institutional custody.

FTEs:	3.61	Annual Program Cost:	\$6,605,145		
Revenue Sources:	70% G	0% F	30% S	0% L	0% O

Division of Corrections and Rehabilitation



Division Of Corrections And Rehabilitation Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	2,819.00	2,821.00	2,815.00	2,815.00
Total Personal Services	30,254,317	114,841,730	114,372,408	114,127,505
Employee Benefits	28,394,208	39,750,696	40,064,540	40,129,443
Other Expenses	103,860,395	190,901,836	131,291,899	131,291,899
Less: Reappropriated	(14,709,672)	(59,765,415)	0	0
Subtotal: General Funds	147,799,248	285,728,847	285,728,847	285,548,847
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	110,000	110,000	110,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	0	110,000	110,000	110,000
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	210,968	0	0
Less: Reappropriated	0	(210,968)	0	0
Subtotal: Lottery Funds	0	0	0	0
Special Funds				
FTE Positions	43.00	43.00	43.00	43.00
Total Personal Services	862,697	928,418	938,418	938,418
Employee Benefits	332,425	735,077	725,077	725,077
Other Expenses	9,438,845	10,083,885	10,083,885	10,083,885
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	10,633,967	11,747,380	11,747,380	11,747,380
Other Funds				
FTE Positions	1,106.00	1,110.00	1,106.00	1,106.00
Total Personal Services	44,926,006	52,870,025	52,870,525	52,870,525
Employee Benefits	14,438,136	15,122,311	15,226,811	15,226,811
Other Expenses	62,243,768	68,961,434	67,316,434	67,316,434
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	121,607,910	136,953,770	135,413,770	135,413,770
Total FTE Positions	3,968.00	3,974.00	3,964.00	3,964.00
Total Expenditures	280,041,125	434,539,997	432,999,997	432,819,997

Department of Homeland Security

Purpose and Goals

The mission of the West Virginia Division of Corrections and Rehabilitation (DCR) is to enhance public safety, promote offender accountability, and successfully reintegrate offenders into society.

Department Budget Discussion

The Division of Corrections and Rehabilitation's current level appropriations request was submitted at the same funding level as FY 2020 per instructions. Any reductions to our present budget would be devastating to the Division due to the continued overcrowding issues experienced in our facilities. Our agency current level appropriation is insufficient to continue to fund the delivery of quality services provided to the inmate population housed within our facilities as required by law.

As of August 2020, the Division of Corrections and Rehabilitation is responsible for housing the following number of inmates:

- 4,017 inmates in the prison facilities.
- 312 inmates housed per contract with the McDowell County Commission.
- 5,498 inmates are being housed in the jails.
 - * 1,810 of those inmates are incarcerated by the jails awaiting bed space in our correctional facilities.
- 178 Juveniles housed by the Bureau of Juvenile Services and an additional 237 Juveniles enrolled in the Youth Reporting Centers.

We have several mandates that may not be complied with at this funding level. The Division of Corrections and Rehabilitation's priority strategic goal is to address and control prisoner overcrowding in compliance with the Supreme Court case *Sams v Commissioner of Corrections*. We are under a Legislative mandate to pay the per diem rate to the Regional Jail Authority. We have a constitutional mandate to provide inmate medical care. Inmate Medical funding was reduced in FY 2016 by \$3,000,000, yet the amount of inmates we care for has increased. All inmate services come under some form of legislative, federal, or court mandate.

The Division of Corrections and Rehabilitation is a highly labor intensive agency. Correctional Officers comprise the majority of our workforce; therefore a large part of our budget is dedicated to personal services and benefits. If we are forced to reduce our staff, we would in turn reduce the safety of the inmates, employees and surrounding communities.

The Parkersburg Correctional Center has changed dramatically over the past few years. With no increase to their budget, they have increased the inmate beds from 130 inmates to 338 inmates as of September 2019. We need around \$2.5 million to allow for the increase in food costs, utilities, clothing, and the shortage in the payroll and benefits line.

Division of Corrections and Rehabilitation has \$200 million worth of maintenance issues throughout the entire agency.

Summary of Services and Performance Measures

ADMINISTRATIVE/SUPPORT SERVICES

Provides direct and indirect centralized administrative and support services to include unique correctional functions such as inmate custody, classification and security, inmate movement, inmate programs, treatment services, and magisterial services. This includes the DCR Central Office, Special Services, Capital Outlay, BRIM payments, Unclassified Reserve, the Bureau of Intergovernmental Affairs and other Statewide support programs.

FTEs:	234.00	Annual Program Cost:	\$47,986,923		
Revenue Sources:	46% G	0% F	20% S	0% L	34% O

Department of Homeland Security

BUREAU OF JUVENILE SERVICES

- Initiates programs, measures, and systems to ensure compliance with the national standards.
- Manages 18 day and evening reporting centers as community-based alternatives to detention for a target group of minor respondents who may otherwise be detained as a result of their actions. Juveniles between the ages of 10 and 18 participate for up to six months (depending on need) in lieu of placement outside of the home.
- Administers 10 West Virginia facilities that serve as a temporary and/or long-term residential placement where juvenile offenders serve the sentence as handed down by circuit court judges.

FTEs:	663.00	Annual Program Cost:	\$45,931,567		
Revenue Sources:	98% G	0% F	0% S	0% L	2% O

BUREAU OF PRISONS AND JAILS

- Provides total operational support including food services, laundry services, religious services, diagnostic and classifications services, institutional work programs, counseling services, educational services, inmate medical/mental health services, and commissary services to approximately 11,000 inmates.
- Provides diagnostic and evaluation services for individuals committed for such testing by the judicial system. Ensures all inmates are afforded the avenue for rehabilitation through programs offered.
- Provides a Statewide inmate medical/mental health program in compliance with the National Commission on Correctional Health Care Standards.
- Provides the magisterial operations for inmate disciplinary hearings at all adult facilities, work release centers, and for young adult offenders.
- Implements reentry program plans for adult felons, providing progressive and comprehensive treatment plans from the initial date of incarceration to community placement.
- Provides quality products at competitive pricing using inmate workforce and civilian supervision through West Virginia Correctional Industries.
- Teaches work skills and work ethics beneficial to inmates for gainful employment upon release from State custody.

FTEs:	2,665.00	Annual Program Cost:	\$310,001,234		
Revenue Sources:	62% G	0% F	0% S	0% L	38% O

PAROLE BOARD

The mission of the West Virginia Parole Board is to release those inmates eligible for parole who will not be a menace, danger, or threat to society and who have displayed suitability for early release based upon all available information

FTEs:	10.00	Annual Program Cost:	\$877,786		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

TRAINING AND STAFF DEVELOPMENT

- Provides quality training programs to ensure professional staff development and compliance of each correctional program, with annual in-service standards.
- Provides a required six-week basic training program for correctional employees upon hire and specialized training programs as necessary.
- Administers promotion tests for Correctional Officer IV through Correctional Officer VII.

FTEs:	24.00	Annual Program Cost:	\$2,125,980		
Revenue Sources:	91% G	0% F	0% S	0% L	9% O

Division of Emergency Management



Division Of Emergency Management Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	15.50	41.00	41.00	74.00
Total Personal Services	2,174,583	5,153,173	3,854,829	3,854,829
Employee Benefits	573,499	907,036	401,911	401,911
Other Expenses	1,966,763	891,838	1,893,175	1,893,175
Less: Reappropriated	(869,286)	(802,132)	0	0
Subtotal: General Funds	3,845,559	6,149,915	6,149,915	6,149,915
Federal Funds				
FTE Positions	0.00	12.50	12.50	26.00
Total Personal Services	887,782	1,156,742	1,156,742	1,156,742
Employee Benefits	172,772	103,680	103,680	103,680
Other Expenses	60,387,817	355,753,070	331,814,470	331,814,470
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	61,448,371	357,013,492	333,074,892	333,074,892
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	3,353,728	3,719,347	2,080,000	2,080,000
Less: Reappropriated	(2,389,041)	(139,347)	0	0
Subtotal: Special Funds	964,687	3,580,000	2,080,000	2,080,000
Other Funds				
FTE Positions	12.00	23.00	23.00	37.00
Total Personal Services	1,199,757	3,720,277	3,730,277	3,730,277
Employee Benefits	347,419	177,547	177,547	177,547
Other Expenses	4,076,521	110,654,269	89,533,870	89,533,870
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	5,623,697	114,552,093	93,441,694	93,441,694
Total FTE Positions	27.50	76.50	76.50	137.00
Total Expenditures	71,882,314	481,295,500	434,746,501	434,746,501

Purpose and Goals

The Division of Emergency Management is West Virginia's primary agency for Homeland Security and the coordination of and response to all major disasters and incidents of major significance. The division provides coordination of emergency functions of various agencies at the State and local level during times of State and national emergencies whether natural or manmade.

- Coordinate all emergencies including the allocation or coordination of resources.
- Develop and maintain a comprehensive plan to address natural and manmade disasters and emergencies.
- Exercise the comprehensive plan on a regular basis to assure State, county, and municipal preparedness.
- Identify deficiencies in the response mechanism and recommend necessary measures for correction.
- Provide financial, organizational, training, and technical support to State agencies, counties, municipalities, and volunteer organizations.

Department of Homeland Security

- Distribute information to the public on certain hazardous and toxic chemicals
- Staff the Mine and Industrial Accident Hotline, including Arson, Safe Schools, Insurance, and DEP Spill lines
- Maintain operations on a 24-hour daily schedule

Department Budget Discussion

The current level of funding is necessary in order to maintain the level of operations needed for the WV Division of Emergency Management (WVDEM). This funding is used to maintain the current level of staff and operations during normal business as well as to operate in the event of natural or manmade disasters.

Funding supports personal services, benefits, costs associated with and legislated by State government as well as the normal every day operating expenses. Other costs include staffing the Mine and Industrial Accident Rapid Response System (MIARR), planning, preparing and responding to disasters which also includes working with the local jurisdictions. WVDEM also maintains a working agreement with the Beaver Valley First Energy Nuclear Power Plant in Pennsylvania which requires a twenty percent State match on funding. WVDEM also receives Federal funds that require a State match on funding. The current level allows us to keep and maintain our Federal funds. These Federal funds also support personal services and benefits as well as normal operating expenses.

Assuming additional budget cuts are implemented, WVDEM's ability to match Federal funds will be affected. This will result in the ability to accept Federal funds that are made available both for emergency management programs and WVDEM's operating expenses. Also affected will be the ability to maintain the Integrated Flood Warning System (IFLOWS). IFLOWS is funded entirely by a Legislative appropriation and is responsible for maintaining the rain and stream gauges located throughout all 55 West Virginia counties. Loss of funding will result in staff reduction as well as the ability to maintain the current level of stream and rain gauges.

The potential loss of Federal funds due to continued budget reductions will have a significant impact on the operational capabilities of the WV Division of Homeland Security and Emergency Management. This potential loss of Federal funds would impact FY 2022 through 2024.

Summary of Services and Performance Measures

EARLY WARNING FLOOD SYSTEM

Maintain and operate weather sensors, meteorological stations, rain and stream gauges, and repeaters in conjunction with the National Weather Service and US Army Corps of Engineers. Integrated Flood Observing and Warning System (IFLOWS) is the State's early warning flood system.

FTEs:	4.00	Annual Program Cost:	\$1,284,448		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

MITIGATION AND RECOVERY

Mitigation and Recovery coordinates programs designed to minimize losses from future events that threaten the lives and property of the State's citizens. The Mitigation and Recovery staff coordinates West Virginia's role in the implementation of programs designed to help those who have suffered damages as a result of an emergency or disaster. It assists local governments in maintenance of their hazard mitigation plans.

FTEs:	0.00	Annual Program Cost:	\$398,598,344		
Revenue Sources:	0% G	78% F	0% S	0% L	22% O

PREPAREDNESS AND RESPONSE

This program oversees the agency's response to incidents including activation of the State Emergency Operations Center. This section provides technical assistance to State and local governmental and nongovernmental agencies and organizations to develop all-hazards response plans, develop and conduct exercises, and coordinate response activities in support of local authorities. This section also provides emergency management training opportunities.

FTEs:	12.50	Annual Program Cost:	\$30,448,123		
Revenue Sources:	12% G	72% F	0% S	0% L	16% O

Department of Homeland Security

RADIOLOGICAL EMERGENCY PREPAREDNESS

Radiological Emergency Preparedness coordinates with Pennsylvania's Beaver Valley Nuclear Power Station to ensure the safety and well-being of the West Virginia citizens in the event of an incident involving the power station. It also coordinates the State and nongovernmental programs related to radiological emergencies.

FTEs:	2.00	Annual Program Cost:	\$179,615		
Revenue Sources:	9% G	0% F	0% S	0% L	91% O

STATE EMERGENCY RESPONSE COMMISSION

Provides for the collection and dissemination of hazardous and toxic materials information to the public as required.

FTEs:	0.00	Annual Program Cost:	\$1,086,060		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

STATEWIDE INTEROPERABLE NETWORK

Oversee the governance, technical standards, and system maintenance of the SIRN system used for interoperable communications by over 250 State and local agencies.

FTEs:	0.00	Annual Program Cost:	\$2,680,000		
Revenue Sources:	22% G	0% F	78% S	0% L	0% O

WATCH CENTER

Provides 24/7 monitoring for situational awareness of all hazards and for the Mine and Industrial Accident Rapid Response Call Center (MIARRS). Supports the hotlines of various other State agencies including the State Fire Marshal and the WV Department of Education.

FTEs:	0.00	Annual Program Cost:	\$469,911		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

Division of Protective Services



Division Of Protective Services Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	56.00	56.00	56.00	56.00
Total Personal Services	2,002,667	2,381,919	2,381,919	2,381,919
Employee Benefits	601,621	646,992	647,540	647,540
Other Expenses	237,815	2,636,876	550,245	550,245
Less: Reappropriated	(114,258)	(2,086,083)	0	0
Subtotal: General Funds	2,727,845	3,579,704	3,579,704	3,579,704
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	1,032,500	1,032,500	1,032,500
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	0	1,032,500	1,032,500	1,032,500
Total FTE Positions	56.00	56.00	56.00	56.00
Total Expenditures	2,727,845	4,612,204	4,612,204	4,612,204

Purpose and Goals

The Division of Protective Services (DPS) is responsible for maintaining the security of all State buildings and grounds in and adjacent to the Capitol Complex.

The mission of the Division of Protective Services is to provide for the safety and security of individuals who visit and work at the Capitol Complex.

We strive to perform these services through the utilization of a highly trained and professional workforce and the use of CCTV. DPS operates a 24/7 Command Center in Building 1 where we monitor approximately 200 cameras continuously and a multitude of card access readers, duress alarms, security gates, and bollards. In addition to the Capitol complex we provide some type of service to 37 other State office buildings located throughout the State. This includes monitoring cameras, card access, and alarms. DPS officers routinely respond to calls for service on Capitol Street, Smith Street, and Plaza East, and provide security at Miners Health & Safety and Grievance Board hearings and for the West Virginia State Tax Department.

Department Budget Discussion

The General Services Division is currently tearing down the existing guardhouse, which is in poor condition, and will replace it with a similar building with significant security upgrades. This project has been approved by the Capitol Building Commission.

Additional funding would allow for the transfer of two positions, which DPS would use as security screeners, to staff the guardhouse during weekdays from 0700 - 2300. DPS plans to close the drive for vehicular traffic afterhours, and individuals that need after access will be provided with the same via their proximity card.

Department of Homeland Security

This funding will allow us to replace the Real Estate Parking Attendants with security screeners. The contract security that now provides overnight and weekend security could then be eliminated, providing a significant cost savings. These employees are contract security and different from the Real Estate employees who work for the State.

The sliding gate and card access controls on the Governors Drive have been repaired and camera coverage at the guardhouse has been upgraded, which has enhanced security. DPS will make additional closed circuit television enhancements once the guardhouse renovations are completed. This operational change will allow DPS to control ingress and egress after hours and on weekends.

Summary of Services and Performance Measures

DIVISION OF PROTECTIVE SERVICES

Provides for the safety and security of individuals who visit and work at the West Virginia Capitol Complex and provides that service with a highly-trained and professional workforce.

FTEs:	56.00	Annual Program Cost:	\$4,612,204		
Revenue Sources:	78% G	0% F	0% S	0% L	22% O

State Fire Commission



Fire Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	26,951	64,021	64,021	64,021
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	26,951	64,021	64,021	64,021
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	80,000	80,000	80,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	0	80,000	80,000	80,000
Special Funds				
FTE Positions	58.00	58.00	58.00	58.00
Total Personal Services	2,126,398	2,565,146	2,565,146	2,565,146
Employee Benefits	696,677	915,387	915,387	915,387
Other Expenses	735,311	1,514,650	1,514,650	1,514,650
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	3,558,386	4,995,183	4,995,183	4,995,183
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	160,000	160,000	160,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	0	160,000	160,000	160,000
Total FTE Positions	58.00	58.00	58.00	58.00
Total Expenditures	3,585,337	5,299,204	5,299,204	5,299,204

Purpose and Goals

The State Fire Commission is the policymaking body organized to coordinate the fire service objectives of the State. Responsibilities include promulgation of the State fire code and State building code, development of fire prevention and control master plans which covers manpower needs, training centers, communications, firefighter training standards and certification, water resources, public education and information programs.

The State Fire Marshal has statutory responsibility for enforcement of laws covering fire prevention; hazardous substance and explosives; installation and maintenance of fire control equipment; adequacy of fire exits from buildings and all other places where people live, work, and congregate; determination of fire causes; arsonists; certification of fire departments for State revenues; management of fire incident reporting system; Statewide electricians examination, certification and licensing program; permits for blasters; storage of explosives; pyrotechnics testing and licensing, fireworks permits; and routine periodic fire safety inspections of all structures except single family dwellings; review and approval of curriculum for all hazardous material response teams.

Department of Homeland Security

The State Fire Marshal is also authorized to establish demonstration units within public and private educational institutions for the purposes of public fire safety education, prevention, and protection.

Department Budget Discussion

The general revenue appropriation is used solely for fire safety public education as mandated by the Legislative Auditor. All available resources are required on a quarterly basis to provide media outreach via television, radio, and newspapers in order to raise public awareness of West Virginia's critical fire problems.

Among the main public fire safety initiatives needing continued funding are the media campaign (advertising fire safety messages via billboards, radio, television, etc.), a smoke detector project and public education materials for distribution to high fire risk populations.

The State Fire Commission's General Revenue Fund would be impacted greatly by any reduction in so far as the ability to adequately publish to the general population West Virginia's statistically high fire loss percentage. In addition, these reductions will reduce the amount of fire safety publications and public service announcements, barring any use of the agency's special revenue funding.

Summary of Services and Performance Measures

FIRE MARSHAL FEES

Improve the quality of life of the citizens of West Virginia through leadership, development, and administration of fire safety programs that reduce loss of life and property through education, inspections, investigations, certification and licensure, building plan review, and enforcement of fire safety laws. Establishes policy and provides overall direction to the agency.

FTEs:	58.00	Annual Program Cost:	\$5,155,183		
Revenue Sources:	0% G	0% F	97% S	0% L	3% O

PUBLIC EDUCATION

Public Education is used solely for fire safety public education as mandated by the Legislative Auditor. All available resources are required on a quarterly basis to provide smoke alarms for high fire-risk groups such as people with disabilities and senior citizens, as well as media outreach via television, radio, and newspapers in order to raise public awareness of West Virginia's critical fire problems.

FTEs:	0.00	Annual Program Cost:	\$144,021		
Revenue Sources:	44% G	56% F	0% S	0% L	0% O

West Virginia State Police



West Virginia State Police Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	1,028.00	1,028.00	1,029.00	1,029.00
Total Personal Services	49,760,737	55,703,060	55,618,628	55,618,628
Employee Benefits	27,522,385	39,408,465	40,237,519	40,237,519
Other Expenses	11,417,531	23,284,873	19,792,661	19,792,661
Less: Reappropriated	(2,154,823)	(3,360,923)	0	0
Subtotal: General Funds	86,545,830	115,035,475	115,648,808	115,648,808
Federal Funds				
FTE Positions	6.00	6.00	6.00	6.00
Total Personal Services	1,675,123	2,343,929	2,343,929	2,343,929
Employee Benefits	57,105	136,948	136,948	136,948
Other Expenses	1,041,707	5,565,756	5,565,756	5,565,756
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	2,773,935	8,046,633	8,046,633	8,046,633
Special Funds				
FTE Positions	29.00	29.00	29.00	29.00
Total Personal Services	958,223	3,064,501	3,083,765	3,083,765
Employee Benefits	292,164	699,854	680,590	680,590
Other Expenses	2,767,972	15,009,008	14,484,008	14,809,008
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	4,018,359	18,773,363	18,248,363	18,573,363
Other Funds				
FTE Positions	24.50	24.50	24.50	25.00
Total Personal Services	7,281,294	10,100,149	10,090,679	10,090,679
Employee Benefits	347,203	636,354	641,904	641,904
Other Expenses	5,029,702	10,061,043	9,429,963	9,429,963
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	12,658,199	20,797,546	20,162,546	20,162,546
Total FTE Positions	1,087.50	1,087.50	1,088.50	1,089.00
Total Expenditures	105,996,323	162,653,017	162,106,350	162,431,350

Purpose and Goals

The West Virginia State Police (WVSP) provide direct and indirect law enforcement services to the citizens of the State and to other law enforcement entities to ensure the continual security of persons, residential and business properties, and the safety of motorists operating on the State's streets and highways. These services are provided through a series of three programs funded through general, federal and special revenue appropriations as follows:

LAW ENFORCEMENT - Provides direct and indirect law enforcement services to the citizens of West Virginia and other law enforcement entities through record keeping, communications, building maintenance and construction, laboratory, and training services.

MOTOR VEHICLE INSPECTION - Provides oversight of State's motor vehicle safety inspection program.

COMMISSION ON DRUNK DRIVING PREVENTION - Acts as State's clearing house for drunk driving prevention efforts.

Department Budget Discussion

Current level funding challenges the agency to continue its mission of providing Statewide enforcement of criminal and traffic laws with emphasis on providing basic enforcement and citizen protection from criminal depredation throughout the State and maintaining the safety of the State's public streets, roads, and highways.

The agency has outgrown the current HQ facility and will need to make several significant renovations to produce an effective and efficient workspace. The primary sections are HR, Accounting, Toxicology, Mail room, Reception, Conference room, Break room and a few other locations, which estimated at \$3,200,000. The ongoing cost of maintaining 87 facilities effectively and efficiently requires increased funding to Capital Outlay and Maintenance.

An increase to Handgun program, which the code directs the funds are for State Police use, would more closely match actual revenues for this program of cover agency needs such as personnel cost, equipment, hardware/software and upgrades of the criminal history system and IT.

An increased spending authority for special revenue Fund 6527-13000, Central Abuse Registry, Current Expense appropriation would allow for the payment of our annual maintenance contract with Computer Projects of Illinois (CPI) for our criminal history system, currently being paid for with General Revenue funds.

The West Virginia State Police maintains the Automated Fingerprint Identification System (AFIS). This systems effects criminal history, background investigations and forensic case work. This proposal incorporated the replacement of LiveScans in Department of Corrections Facilities and added LiveScans in all regional jails. The initial cost to begin the upgrade of software and hardware was \$2,430,507.

For FY 2022, Year 3 of the AFIS maintenance and equipment schedule should continue with server and software upgrades with a cost of \$1,517,625.

For FY 2023, Year 4 of the AFIS maintenance and equipment schedule will cost \$1,563,154.

For FY 2024, Year 5 of the AFIS maintenance and equipment schedule will cost \$1,610,048.

For FY 2025, Year 6 of the AFIS maintenance and equipment schedule will cost \$1,658,350.

For FY 2026, Year 7 of the AFIS maintenance and equipment schedule will cost \$1,658,350.

For FY 2027, Year 8 of the AFIS maintenance and equipment schedule will cost \$1,759,343.

For FY 2028, Year 9 of the AFIS maintenance and equipment schedule will cost \$1,812,123.

For FY 2029, Year 10 of the AFIS maintenance and equipment schedule will cost \$1,866,487.

The State Police purchased 100 body cameras pilot program Phase I for Troopers at a cost of approximately \$498,000 in 2020. The total project consists of the purchase of 350 additional body cameras for \$2,130,394 as Phase II with annual payments of \$426,078 for five years.

The State Police is upgrading our communications equipment and purchasing a Computer Aided Dispatching system (CAD) for \$4,460,771 with annual payments of \$637,253 for seven years to include a refresh in Year Five ending in 2026.

Department of Homeland Security

Summary of Services and Performance Measures

COMMISSION ON DRUNK DRIVING PREVENTION

Acts as State's clearing house for drunk driving prevention efforts.

FTEs: 0.00 Annual Program Cost: \$4,973,347
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Fatal Crash Initiative	260	132	270

LAW ENFORCEMENT

Provides direct and indirect law enforcement services to the citizens of West Virginia and other law enforcement entities through record keeping, communications, building maintenance and construction, laboratory, and training services.

FTEs: 1,063.50 Annual Program Cost: \$148,920,383
 Revenue Sources: 78% G 5% F 3% S 0% L 14% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Calls for Service	162,524	162,865	162,000
Crimes Investigated Clearance Rate	56.96	57	57.5
Felony Arrests	9,798	4,479	7,500
Forensic Laboratory Cases Worked for all Law Enforcement	6,591	4,154	6,500

MOTOR VEHICLE INSPECTION

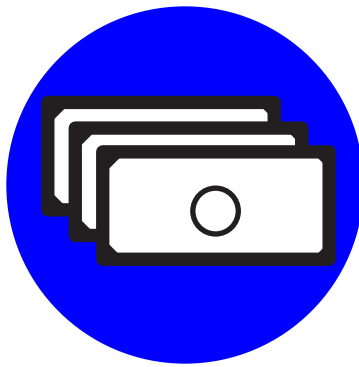
Provides oversight of State's motor vehicle safety inspection program.

FTEs: 25.00 Annual Program Cost: \$8,212,620
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Motor Vehicle Safety Inspections	1,295,095	777,805	1,200,000



DEPARTMENT OF REVENUE



Department of Revenue

Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Secretary Of Revenue	8.00	38,967,869	89,889,320	20,682,099	20,682,099
Athletic Commission	0.00	39,395	76,811	76,811	76,811
State Budget Office	8.00	16,969,311	23,201,028	7,723,591	7,723,591
Divison Of Financial Institutions	30.00	3,687,579	3,542,032	3,542,032	3,542,032
Insurance Commissioner	248.00	121,102,596	412,694,026	402,579,026	402,579,026
Lottery Commission	194.00	720,577,642	959,090,727	738,637,430	738,637,430
Municipal Bond Commission	4.00	241,858,164	427,533	427,533	463,946
Racing Commission	36.00	6,103,648	8,262,467	8,262,467	8,262,467
Alcohol Beverage Control Administration	82.00	160,151,832	108,262,613	108,262,613	108,262,613
Office Of Tax Appeals	6.00	535,224	558,423	553,445	553,445
Tax Division	426.00	37,260,897	64,213,037	45,095,442	45,095,442
Less: Reappropriated	0.00	(5,424,080)	(16,702,631)	0	0
Total	1,042.00	1,341,830,077	1,653,515,386	1,335,842,489	1,335,878,902

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	373.10	371.10	376.10	376.00
Total Personal Services	13,958,390	20,948,621	15,821,050	15,821,050
Employee Benefits	4,761,716	5,914,402	5,222,645	5,222,645
Other Expenses	11,433,607	22,311,446	10,323,542	10,323,542
Less: Reappropriated	(5,424,080)	(16,702,631)	0	0
Subtotal: General Funds	24,729,633	32,471,837	31,367,237	31,367,237

Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	50,328	3,000,000	3,000,000	3,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	50,328	3,000,000	3,000,000	3,000,000

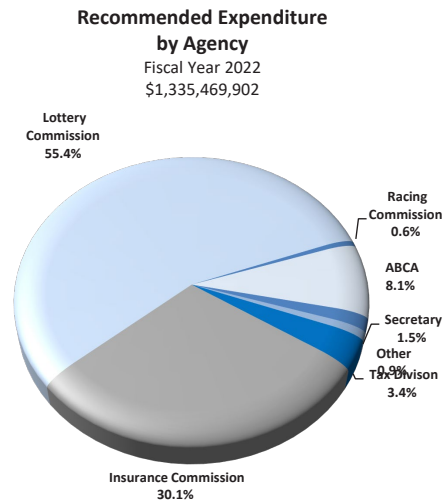
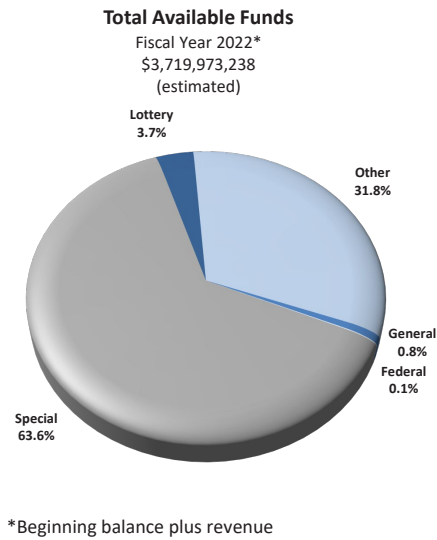
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	113,352,481	138,022,040	138,022,040	138,022,040
Less: Reappropriated	0	0	0	0
Subtotal: Lottery Funds	113,352,481	138,022,040	138,022,040	138,022,040

Special Funds				
FTE Positions	422.85	422.85	422.85	423.00
Total Personal Services	19,788,197	28,896,362	28,913,542	28,938,542
Employee Benefits	6,318,997	11,672,839	11,657,159	11,659,072
Other Expenses	217,744,318	527,072,159	432,985,659	432,995,159
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	243,851,512	567,641,360	473,556,360	473,592,773

State Road Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	1,575,539	2,000,000	0	0
Less: Reappropriated	0	0	0	0
Subtotal: State Road Funds	1,575,539	2,000,000	0	0

*Department of Revenue
Expenditures – Continued*

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	248.05	248.05	248.05	248.00
Total Personal Services	10,668,017	14,238,270	14,174,470	14,174,470
Employee Benefits	19,288,918	29,731,359	29,734,940	29,734,940
Other Expenses	928,313,649	866,410,520	645,987,442	645,987,442
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	958,270,584	910,380,149	689,896,852	689,896,852
<hr/>				
Total FTE Positions	1,044.00	1,042.00	1,047.00	1,047.00
Total Expenditures	1,341,830,077	1,653,515,386	1,335,842,489	1,335,878,902



Secretary of Revenue



Perry Bennett/Office of Reference and Information

Secretary Of Revenue Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	8.00	8.00	8.00	8.00
Total Personal Services	369,112	413,316	398,956	398,956
Employee Benefits	105,301	93,590	117,950	117,950
Other Expenses	64,163	314,414	97,193	97,193
Less: Reappropriated	(10,000)	(207,221)	0	0
Subtotal: General Funds	528,576	614,099	614,099	614,099
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	25,000	25,000	25,000
Employee Benefits	0	0	0	0
Other Expenses	20,000,258	89,043,000	20,043,000	20,043,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	20,000,258	89,068,000	20,068,000	20,068,000
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	18,429,035	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	18,429,035	0	0	0
Total FTE Positions	8.00	8.00	8.00	8.00
Total Expenditures	38,957,869	89,682,099	20,682,099	20,682,099

Purpose and Goals

The Department of Revenue combines the following agencies under the leadership of the Cabinet Secretary of Revenue: Alcohol Beverage Control Administration, Division of Financial Institutions, Offices of the Insurance Commissioner, Lottery Commission, Municipal Bond Commission, Office of Tax Appeals, Racing Commission, State Athletic Commission, State Budget Office, and the State Tax Division.

The mission of the Office of the Secretary of the Department of Revenue is to serve the 10 agencies within the department, as well as the governor, the legislature, and the people of the State of West Virginia through principle-centered leadership and the fair, effective, and efficient performance of the department's duties and responsibilities under the laws of the State of West Virginia.

Department of Revenue

Department Budget Discussion

The administrative functions of the Office of the Cabinet Secretary are supported by General Revenue Funds. There should not be a significant impact for FY 2022 for the Office of the Cabinet Secretary operations at the current-level funding.

Summary of Services and Performance Measures

SECRETARY OF REVENUE

The office is to lead, oversee and coordinate each of its 10 agencies with the following: implementation of agency goals, objectives and policies; communication among the agencies and the Office of the Governor; deployment and alignment of resources to advance administration priorities; development of fiscal policy; and generation of accurate fiscal information for revenue forecasting and budgeting purposes.

FTEs:	8.00	Annual Program Cost:	\$20,682,099		
Revenue Sources:	3% G	0% F	97% S	0% L	0% O

Division of Financial Institutions



Divison Of Financial Institutions Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	30.00	30.00	30.00	30.00
Total Personal Services	1,757,261	2,129,000	2,129,000	2,129,000
Employee Benefits	502,246	574,057	574,057	574,057
Other Expenses	1,428,072	658,975	658,975	658,975
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	3,687,579	3,362,032	3,362,032	3,362,032
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	0	180,000	180,000	180,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	0	180,000	180,000	180,000
Total FTE Positions	30.00	30.00	30.00	30.00
Total Expenditures	3,687,579	3,542,032	3,542,032	3,542,032

Purpose and Goals

The Division of Financial Institutions' mission is to regulate State-chartered and licensed financial institutions to ensure that their products and services are safe, fair, and necessary for the financial public.

The Division supervises State-chartered banks, State-chartered credit unions, regulated consumer lenders, non-depository mortgage lenders, servicers, brokers, companies engaged in currency exchange, transmission and transportation, and bank holding companies.

Department Budget Discussion

The DFI is a special revenue agency within the Department of Revenue. As a special revenue agency, we derive 100% of our funding through assessments, licensing and examination fees, and penalties on the financial institutions we regulate. The DFI operates two programs - Depository and Nondepository - both of which are necessary to carry out the mandates of the State legislature in order to ensure a sound and stable banking and lending environment for the citizens of West Virginia.

At the end of FY 2021, the DFI supervised 39 State-chartered banks with total consolidated assets of \$32.5 billion, three State-chartered credit unions with total consolidated assets of \$85.6 million, and 1,273 mortgage lenders, servicers and brokers, 3,381 mortgage loan originators, and 112 money transmitters. The DFI also oversees the activities of consumer finance companies and check cashers.

The DFI's FY 2022 current level request is at the same level as the budgeted FY 2021 base of \$3,362,032. This level should be sufficient to support DFI's operations and staff levels in FY 2022, with no reductions in programs. However, the Division is analyzing the staffing required for the newly implemented Fintech Sandbox Program and anticipates the need for support staff at some point to dedicate at least a portion of their time to this program and others.

Department of Revenue

Summary of Services and Performance Measures

DEPOSITORY

Conduct examinations to ensure compliance with State and federal laws, rules, and regulations. Provide guidance to the institutions, issuing formal enforcement actions or orders as necessary. Examine State-chartered banks and credit unions according to West Virginia Code and division-required time frames. Conduct additional visitations as necessary for safety and soundness and for information technology, trust, and bank holding company examinations. Oversee bank holding company activities within the State.

FTEs:	18.00	Annual Program Cost:	\$2,101,509		
Revenue Sources:	0% G	0% F	95% S	0% L	5% O

NON DEPOSITORY

Examine regulated consumer lenders, mortgage lenders and loan originators, servicers, brokers, and check cashers for compliance with the consumer laws and regulations. Conduct examinations to ensure compliance with State and federal laws, rules, and regulations. Provide guidance to the institutions, issuing formal enforcement actions or agreed orders as necessary. License and regulate companies involved in currency exchange, transmission, and transportation. Examine regulated consumer lenders every 18 months as specified by State law.

FTEs:	12.00	Annual Program Cost:	\$1,440,523		
Revenue Sources:	0% G	0% F	95% S	0% L	5% O

Insurance Commissioner



Insurance Commissioner Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	50,328	3,000,000	3,000,000	3,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	50,328	3,000,000	3,000,000	3,000,000
Special Funds				
FTE Positions	248.00	248.00	248.00	248.00
Total Personal Services	11,897,790	17,628,666	17,645,046	17,645,046
Employee Benefits	3,772,575	7,911,095	7,894,715	7,894,715
Other Expenses	22,971,920	311,599,265	301,514,265	301,514,265
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	38,642,285	337,139,026	327,054,026	327,054,026
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	153,360	153,360	153,360
Employee Benefits	15,880,994	24,539,120	24,539,120	24,539,120
Other Expenses	66,528,989	47,862,520	47,832,520	47,832,520
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	82,409,983	72,555,000	72,525,000	72,525,000
Total FTE Positions	248.00	248.00	248.00	248.00
Total Expenditures	121,102,596	412,694,026	402,579,026	402,579,026

Purpose and Goals

The Offices of the Insurance Commissioner (OIC) protects the interests of the policyholders and the public in insurance matters and regulates all domestic and foreign insurance companies doing business in the State.

- License all Insurance companies and agents in the State
- Monitor financial status and regulatory compliance of companies transacting business
- Collect premium taxes and fees from licensed entities
- Review and determine policy rates and forms
- Conduct investigations and hold hearings on fraudulent insurance activities
- Provide education and counsel to consumers on insurance matters
- Administer Workers' Compensation benefits to employees with dates of injury prior to July 1, 2005
- Jurisdiction over Workers' Compensation appeals
- Intervene on hospital rate increase requests

Department Budget Discussion

The level of funding requested will allow the Offices of the Insurance Commissioner to fulfill our statutory requirements and provide essential services for the citizens of West Virginia. The OIC regulates the State's insurance industry, providing oversight that focuses on meeting consumer needs through examining the activities, operations,

Department of Revenue

and financial conditions of all persons transacting insurance in West Virginia. Fees assessed on the insurance market are used to support the operations of the OIC. The appropriation request will provide the Offices of the Insurance Commissioner with the ability to continue improving customer awareness, maintain the National Association of Insurance Commissioners' (NAIC) accreditation standards, provide effective investigation and prosecution of insurance fraud, oversee the structure and integrity of the State's workers' compensation laws and regulations, as well as, provide effective administrative oversight of the current and former State run workers' compensation related funds.

There are many administrative and legislative issues at both the federal and State levels that could impact the OIC in FY 2023 through 2026, and the issues identified below are potentially significant. While we do not have specific detail as to the financial impact or a precise time frame for all issues as of the date of submission of these budget documents, we felt that these issues merit consideration.

The OIC is responsible for the oversight and administration of two funds that transitioned to the OIC from the former Workers Compensation Commission: the Workers Compensation Old Fund and the Coal Workers Pneumoconiosis Fund. Both funds are closed and are in run-off status.

Since the 2006 transition, the Old Fund's deficit has steadily decreased and the potential exists that the Old Fund will reach the point of solvency over time. Due to pressure on the State's general revenue budget, the WV Legislature passed legislation which permitted redirection of dedicated Old Fund deficit reduction revenues during FY 2016, 2017, 2018, and 2019 to the State's General Fund. The redirection of revenue has delayed the elimination of the Old Fund deficit. Additionally, adverse development risk will continue to remain a concern for this portfolio of long-term claims, impacting the solvency position both now and in the future years. Examples of issues that can create adverse development in the Old Fund include claims litigation decisions, legislative actions, increases in medical costs that outpace prior predictions, and poor investment performance.

Due to certain provisions included in the federal legislation known as the ACA, the administration of the Coal Worker's Pneumoconiosis (CWP) Fund has become more challenging and is being carefully monitored by the OIC. As of June 30, 2020, the CWP Fund remains solvent although the increased claims costs and the resulting adverse actuarial development in the CWP Fund's estimated liabilities have eroded a portion of the fund's net surplus.

The OIC may continue to experience financial impact from fluctuations in production in the natural resource extraction industries. The OIC may experience a negative fiscal impact if coal production, natural gas and oil production, and related employee payroll declines. Additionally, approved worker's compensation base rates continue to decline, with the 15th consecutive rate decrease becoming effective on November 1, 2019. The OIC Operating Fund receives surcharge revenues based on employer premiums that will be impacted by decreases in employer premiums.

The OIC continues to carefully monitor developments at the federal level regarding the status of the Affordable Care Act (ACA). It is unknown at this time what additional responsibilities for the Insurance Commissioner may result from amendments to or repeal of the current federal laws.

Summary of Services and Performance Measures

CONSOLIDATED FEDERAL FUND

The Consolidated Federal Fund is designed to oversee federal grants for establishing a process of annual review of health insurance premiums to protect consumers from inappropriate rate increases, develop necessary information to assist in making critical policy decisions, and support grant solicitations to implement programs designed to provide affordable health care to citizens.

FTEs:	0.00	Annual Program Cost:	\$4,500,000		
Revenue Sources:	0% G	67% F	0% S	0% L	33% O

Department of Revenue

CONSUMER ADVOCATE

The Consumer Advocate office reviews hospital rate increases and certificate of need requests made to the Health Care Authority and oversees health maintenance organizations' compliance with quality assurance laws. The office is also available to advocate for consumers (i.e. policyholders, first party claimants, and third party claimants) and to intervene in the public interest in proceedings before the Health Care Authority, Insurance Commissioner, other agencies, and in federal and State courts.

FTEs:	4.00	Annual Program Cost:	\$837,678		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

EXAMINATION REVOLVING TRUST FUND

This fund provides an effective and efficient system for examining the activities, operations, financial conditions, and affairs of all persons transacting the business of insurance in West Virginia. The funding is received through annual assessments on all insurance companies.

FTEs:	5.00	Annual Program Cost:	\$2,210,054		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

GUARANTY RISK POOL

The self-insured guaranty risk pool is a fund created to pay liabilities of self-insured employers who default on their claim obligations. Liabilities paid by the self-insured guaranty risk pool are claims incurred on or after July 1, 2004. Funding for the obligations of the pool is entirely through assessments levied on, and security provided by, self-insured employers held by the Insurance Commissioner.

FTEs:	0.00	Annual Program Cost:	\$9,000,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

INSURANCE COMMISSIONER FUND

This operating fund is used to support the operational and regulatory activities of the Offices of the Insurance Commissioner. The funding for the operating fund of the Insurance Commissioner is derived from assessments made on insurance carriers, which may be passed through as surcharges on insured parties.

FTEs:	264.00	Annual Program Cost:	\$61,481,294		
Revenue Sources:	0% G	0% F	58% S	0% L	42% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Finalize reviews of all properly completed insurance company applications within 60 days.	52	100	100
Perform financial examinations of all domestic insurance companies within statutory guidelines.	100	100	100
Perform reviews every year of all insurance companies licensed or domiciled in West Virginia within 30 or 60 days, depending on prioritization, of receipt of various required financial documents in order to monitor financial solvency and regulatory compliance for the protection of the consumer.	97	100	100
Process 100% of agent license renewals and agent applications within three business days of receipt.	97	100	100
Retain the accreditation granted by the National Association of Insurance Commissioners (NAIC). The next full review is scheduled for 2022.	100	100	100
Review all properly submitted rate filings within 60 days of receipt.	97	100	100

Department of Revenue

SECURITY RISK POOL

This self-insured security risk pool is a fund created to pay the liabilities of the self-insured employers who default on their claim obligations. Claims paid by the self-insured security fund were incurred prior to July 1, 2004.

Funding for the self-insured security fund is derived from security provided by self-insured employers held by the Insurance Commissioner. The Insurance Commissioner can also assess self-insured employers, if necessary, in order to maintain fund solvency.

FTEs:	0.00	Annual Program Cost:	\$14,000,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

UNINSURED EMPLOYER'S FUND

The Uninsured Employer's Fund was created to pay the claims of injured workers whose employers did not have insurance coverage in place on the date of injury. The Insurance Commissioner will assess (as necessary) private carriers of workers' compensation insurance to maintain solvency of the Uninsured Employer's Fund. The assessment may be in the form of a pass-through to insured employers. The commissioner may also assess, if necessary, self-insured employers in order to maintain fund solvency. An injured worker may receive compensation from the Uninsured Fund if he or she meets all jurisdictional and entitlement provisions.

FTEs:	0.00	Annual Program Cost:	\$15,000,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Process 100% properly completed Workers' Compensation Uninsured Employer Application (UEF) within five days.	100	100	100

WORKERS COMPENSATION OLD FUND

Workers' Compensation Old Fund was created to pay the liabilities and the appropriate administrative expenses necessary for the administration of claims incurred by the State's monopolistic workers' compensation system prior to July 1, 2005. Funding is generated through investment return on existing assets and deficit funding sources as codified in State statute.

FTEs:	0.00	Annual Program Cost:	\$295,550,000		
Revenue Sources:	0% G	0% F	85% S	0% L	15% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Begin collection processes and legal sanctions on employers appearing on the Workers' Compensation default list within five days of notification of default status.	100	100	100
Maintain a staff of approximately 25 trained investigators and forensic auditors to pursue alleged wrongdoing and fraudulent actions.	100	100	100
Process 100% of Workers' Compensation Compliance requests within 24 hours.	100	100	100

Municipal Bond Commission



Municipal Bond Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	4.00	4.00	4.00	4.00
Total Personal Services	160,670	194,582	194,582	219,582
Employee Benefits	55,263	88,007	88,007	89,920
Other Expenses	93,663	144,944	144,944	154,444
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	309,596	427,533	427,533	463,946
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	241,548,568	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	241,548,568	0	0	0
Total FTE Positions	4.00	4.00	4.00	4.00
Total Expenditures	241,858,164	427,533	427,533	463,946

Purpose and Goals

The Municipal Bond Commission is the fiscal agent for bond issues of the State, counties, school districts, municipalities, and public service districts in West Virginia. Our mission is to pay principal and interest on State and local bond issues, invest all funds on deposit in securities as allowed by State code, prepare levies for all general obligations issues each year, and serve as a central information source for West Virginia bond issues.

Summary of Services and Performance Measures

MUNICIPAL BOND COMMISSION

The mission of the Municipal Bond Commission is to provide State and local government bond issuers as fiscal agent, and with economical and managerial services.

FTEs: 4.00 Annual Program Cost: \$427,533
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Pay all bond debt service accurately and timely for issuers with available funds	100	100	100

Office of Tax Appeals



Office Of Tax Appeals Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	6.00	6.00	6.00	6.00
Total Personal Services	332,624	340,389	340,389	340,389
Employee Benefits	98,372	111,717	111,717	111,717
Other Expenses	104,228	106,317	101,339	101,339
Less: Reappropriated	(3,241)	(378)	0	0
Subtotal: General Funds	531,983	558,045	553,445	553,445
Total FTE Positions	6.00	6.00	6.00	6.00
Total Expenditures	531,983	558,045	553,445	553,445

Purpose and Goals

The West Virginia Office of Tax Appeals began operations in January 2003 as an agency separate and apart from the State Tax Department. Its predecessor was the Office of Hearings and Appeals in the State Tax Department.

This office is responsible for conducting evidentiary hearings and issuing written administrative decisions in State Tax cases not previously resolved administratively, as well as certain other administrative litigation matters specified by State statute.

The Office of Tax Appeals exists for the public benefit and is available to all citizens and taxpayers.

Department Budget Discussion

The West Virginia Office of Tax Appeals is currently funded to operate with six personnel, including the chief administrative law judge. Between FY 2013 and 2015, we were required to remove three personnel positions through attrition. These cuts were made to accommodate budget reductions enacted during those times.

The agency operates with what has become a 33% reduction in overall staff since FY 2013. Although we consider ourselves efficient, it does make things difficult to manage day-to-day output with the volume of work we produce. For example, by the end of calendar year 2019, we had docketed over 670 petitions. By comparison, in calendar year 2017, those numbers were just under 300. For calendar year 2020, we are on track to docket somewhere between 300 and 450 petitions. We attribute the decrease to the COVID-19 Pandemic. In further contrast, these petition counts numbered from 360 to 550 during years 2010 through 2015, and more than 600 in 2019. These higher numbers reflect the levels we experienced in 2004-2007, when we operated with a staff of nine to 10 personnel.

As a matter of historical description: Since agency inception, we had always used leftover reappropriated funds to help carry expense loads. This practice was halted during FY 2013 when we were directed not to carry over total unclassified funds, as funding was designated to other appropriation codes. As a practical matter, the general appropriations afforded the Office of Tax Appeals over the years have never been quite enough to meet all operating expenses.

Thus, reappropriated funding had been crucial to, and in fact, helped carry the agency through these difficult times.

As an agency, we have worked to reduce and contain costs. Many reductions and negotiations have been made to make these cuts in past years. However, we are finding the need to move funds in each fiscal year to assist in shoring

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up our necessary expenditures. For a couple years, we have not had to request improvements beyond the Governor recommended amounts since FY 2019. In the current FY 2021, a fund move request will be necessary to maintain expense levels as we move forward. Our recommendation is instead of having to perform fund transfers each year, that we make the move permanent, as a part of the general budget. In FY 2020, the Governor recommendation increased our current expenses by about \$5,000. This was very helpful and keeps our need later in the \$20,000 range vs. \$25,000.

The new challenges of COVID-19 have caused the agency to better examine the practice of remote work sites for all employees on a rotation basis. This has allowed us to maintain minimal staff in the office while carrying on operations with remote work where possible. This concept has proven efficient and with the continued uncertainty of COVID, we may look into the future purchase of updated laptops and PCs for staff to use in remote work. This will allow State networks to be securely accessed and more robust tasks can be performed remotely.

Summary of Services and Performance Measures

OFFICE OF TAX APPEALS

The mission of the office of tax appeals is to adjudicate State tax disputes between West Virginia taxpayers and the tax division. We conduct evidentiary administrative hearings in State tax disputes (predominantly) and prepare and issue written decisions in those disputes in a timely manner. Official website: www.taxappeals.wv.gov

FTEs: 6.00 Annual Program Cost: \$558,045
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures (%)	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Complete updates to agency procedural rules by FY 2023	70	80	95
Continue scanning and shredding closed files by December 2025	61	64	70
Issue decisions within statutory limit of 6 months after dispute submitted	100	100	100
Motions, orders, rulings issued within statutory time or procedural rule limits	100	100	100
Set hearings within 90 days of filing of a petition	100	100	100

Racing Commission



Racing Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	2,000,000	2,000,000	2,000,000	2,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Lottery Funds	2,000,000	2,000,000	2,000,000	2,000,000
Special Funds				
FTE Positions	36.00	36.00	36.00	36.00
Total Personal Services	1,708,648	2,608,185	2,608,185	2,608,185
Employee Benefits	526,301	927,466	927,466	927,466
Other Expenses	687,950	1,146,816	1,146,816	1,146,816
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	2,922,899	4,682,467	4,682,467	4,682,467
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	1,180,749	1,580,000	1,580,000	1,580,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,180,749	1,580,000	1,580,000	1,580,000
Total FTE Positions	36.00	36.00	36.00	36.00
Total Expenditures	6,103,648	8,262,467	8,262,467	8,262,467

Purpose and Goals

Chapter 19, Article 23, Section 14 of the WV Code provides for the usage of fines to be used for the payment of necropsies for thoroughbred horses are euthanized as a result of racing activities, as well as contributions to thoroughbred and greyhound aftercare programs.

Chapter 19, Article 23, Section 13(b) of the WV Code provides supplemental purse awards to be paid to a Thoroughbred's owner, breeder, and sire owner based on the horses winning purse.

Chapter 19, Article 23, Section 13b of the WV Code provides for usage of part of the WV Thoroughbred Development Fund for administration and promotion of the fund to enhance the breeding of thoroughbreds in the State. The thoroughbred breeding industry is a significant component of our racing industry and is vital to providing thoroughbreds for racing to our two thoroughbred racetracks.

Chapter 19, Article 23, Section 11 of the WV Code provides for the payment of budgeted expenses of the WV Racing Commission from pari-mutuel and daily license taxes to be used for the regulation and supervision of racing, both live and simulcasting. This oversight includes auditing more that \$700 million in pari-mutuel wagering, supervising more than 50,000 races, protecting the interests of more than 2 million patrons, and enforcing the rules and laws of racing and breeding.

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Chapter 19, Article 23, Section 10(d) of the WV Code provides for the usage of part of the WV Greyhound Breeding Development Fund for administration, promotion, education, adoption and capital improvements purposes for the enhancing of the greyhound breeding industry in West Virginia. The greyhound breeding industry in West Virginia is vital to providing greyhounds for racing at our two greyhound racetracks.

Chapter 19, Article 23, Section 13(b) of the WV Code provides that the WV Lottery will contribute \$2 million annually to be used to pay purse-based awards.

Department Budget Discussion

Without Statutory changes during the 2021 Legislative Session to increase revenue, the Racing Commission will exhaust all general administrative funds in 1QFY22 and will not be able to continue making payroll or performing our statutory and regulatory duties related to Thoroughbred and Greyhound racing.

Summary of Services and Performance Measures

ADMINISTRATION

Used for general administration.

FTEs:	30.90	Annual Program Cost:	\$2,894,587		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

MEDICAL ACCOUNT

Funds to be used for medical expenses for injured jockeys.

FTEs:	0.00	Annual Program Cost:	\$154,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

RACING COMMISSION LOTTERY FUND

The purpose of this program is to pay supplemental purse awards.

FTEs:	0.00	Annual Program Cost:	\$2,000,000		
Revenue Sources:	0% G	0% F	0% S	100% L	0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Pay Quarterly Awards On time %	100	100	100

SUPPLEMENTAL PURSE AWARDS

To fund supplemental purse awards to owners, breeders, and sire owners of winning West Virginia thoroughbreds.

FTEs:	0.00	Annual Program Cost:	\$1,580,000		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

WEST VIRGINIA GREYHOUND BREEDING DEVELOPMENT FUND

Funds for the administration of the Greyhound Breeding Development Fund.

FTEs:	2.00	Annual Program Cost:	\$1,278,880		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Timely payout of monthly awards	100%	100%	100%

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WEST VIRGINIA THOROUGHBRED DEVELOPMENT FUND

Funds the administration of the West Virginia Thoroughbred Development Fund.

FTEs:	3.10	Annual Program Cost:	\$355,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

State Athletic Commission



Athletic Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	6,818	7,200	7,200	7,200
Employee Benefits	382	0	0	0
Other Expenses	26,049	29,611	29,611	29,611
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	33,249	36,811	36,811	36,811
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	5,104	10,500	12,000	12,000
Employee Benefits	642	0	0	0
Other Expenses	400	29,500	28,000	28,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	6,146	40,000	40,000	40,000
Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	39,395	76,811	76,811	76,811

Purpose and Goals

The State Athletic Commission directs, manages, and regulates the jurisdiction over all professional, semiprofessional, and amateur boxing or sparring matches and exhibitions, including mixed martial arts, conducted or held in the State by any individual club, corporation, or association. No boxing, sparring, mixed martial arts, or exhibition shall be conducted, held or given within the State except pursuant to the commission's authority. Establishes appellate measures and enforces directives relating to fairness and safety within the sports.

The commission licenses boxing and mixed martial arts promoters, fighters, cornermen, seconds, and officials each year and provides training for officials of both boxing and mixed martial arts.

Summary of Services and Performance Measures

ATHLETIC COMMISSION

The Athletic Commission regulates boxing and mixed martial arts in West Virginia by licensing all promoters, fighters, and officials. Conducts annual training programs for officials and referees to promote fairness and safety within the sports. Approves and sanctions all events in the State. Establishes appellate measures relating to boxing and mixed martial arts. Encourages increased interest in professional boxing and mixed martial arts and works to increase the number of State championship title fights each year.

FTEs:	0.00	Annual Program Cost:	\$76,811		
Revenue Sources:	48% G	0% F	52% S	0% L	0% O

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Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Evaluate West Virginia boxing officials by way of a commission representative who will be present at every contest.	100	100	100
Organize a safety seminar for all judges and referees preceding each match.	100	100	100

State Budget Office



State Budget Office Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	8.00	8.00	8.00	8.00
Total Personal Services	431,625	640,272	642,272	642,272
Employee Benefits	111,463	154,670	152,670	152,670
Other Expenses	126,223	606,086	128,649	128,649
Less: Reappropriated	(126,223)	(477,437)	0	0
Subtotal: General Funds	543,088	923,591	923,591	923,591
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	16,300,000	21,800,000	6,800,000	6,800,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	16,300,000	21,800,000	6,800,000	6,800,000
Total FTE Positions	8.00	8.00	8.00	8.00
Total Expenditures	16,843,088	22,723,591	7,723,591	7,723,591

Purpose and Goals

The State Budget Office acts as the staff agency for the Governor in the exercise of his/her powers and duties under Section 51, Article VI, of the State constitution in providing budgetary information and control to all branches of State government in order to assist in making accurate budget decisions and ensure compliance with department and government policies.

Department Budget Discussion

The State Budget Office administrative functions are completely supported by General Revenue Funds. In FY 2021, the department received an improvement to allow for a budget for current expenses in FY 2021. Up to that point, the agency relied on reappropriated money for any type of operating expense (rent, technology, office supplies.)

Summary of Services and Performance Measures

PUBLIC EMPLOYEES INSURANCE RESERVE FUND

Funds remitted from State agencies (except Higher Education) are based on budgeted annualized expenditures for filled full-time equivalents (excluding federal funded positions) as of April first of each fiscal year to support the Public Employee Insurance Agency or Bureau for Medical Services as appropriated by the Legislature.

FTEs: 0.00 Annual Program Cost: \$6,800,000
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

STATE BUDGET OFFICE

The office prepares, maintains, and distributes budgetary data while overseeing the expenditures of monies for the State of West Virginia.

FTEs: 8.00 Annual Program Cost: \$923,591
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Tax Division



Tax Division Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	351.10	349.10	354.10	354.00
Total Personal Services	12,818,211	19,547,444	14,432,233	14,432,233
Employee Benefits	4,446,198	5,554,425	4,840,308	4,840,308
Other Expenses	11,112,944	21,255,017	9,966,750	9,966,750
Less: Reappropriated	(5,284,616)	(16,017,595)	0	0
Subtotal: General Funds	23,092,737	30,339,291	29,239,291	29,239,291
Special Funds				
FTE Positions	23.85	23.85	23.85	24.00
Total Personal Services	1,219,027	1,840,189	1,839,489	1,839,489
Employee Benefits	342,939	694,667	695,367	695,367
Other Expenses	459,390	1,157,483	1,157,483	1,157,483
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	2,021,356	3,692,339	3,692,339	3,692,339
State Road Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	1,575,539	2,000,000	0	0
Less: Reappropriated	0	0	0	0
Subtotal: State Road Funds	1,575,539	2,000,000	0	0
Other Funds				
FTE Positions	53.05	53.05	53.05	53.00
Total Personal Services	2,294,500	2,486,400	2,412,100	2,412,100
Employee Benefits	760,546	913,688	913,988	913,988
Other Expenses	2,231,603	8,763,724	8,837,724	8,837,724
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	5,286,649	12,163,812	12,163,812	12,163,812
Total FTE Positions	428.00	426.00	431.00	431.00
Total Expenditures	31,976,281	48,195,442	45,095,442	45,095,442

Purpose and Goals

The West Virginia Tax Department's (Tax) primary mission is to diligently collect and accurately assess taxes due the State in an effective and professional manner. To accomplish this mission, the Department provides guidance to taxpayers and practitioners to foster compliance, adheres to its legal duty as custodians of taxpayer information, and strives to continually improve quality of services.

The Department administers 41 statutes for the collection of taxes which generate approximately \$5 billion in revenue for the general revenue fund, State road fund, various special revenue funds and local government funds. In addition, the Department administers 33 tax credits. The State Tax Department is comprised of 12 units, most of which are in

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the Revenue Center. The Property Tax unit in the Albert T. Summers Center fulfills the Tax Commissioner's statutory responsibilities with respect to the administration of local property taxes.

The Criminal Investigation unit and Special Audit section of the Auditing unit were created to increase compliance with the laws and regulations pertaining to the taxes administered under West Virginia Code 11-10, including the charitable bingo, raffle and raffle board laws; but excluding laws pertaining to income tax. This fund is funded solely from charitable bingo, raffle and raffle board fees.

Department Budget Discussion

The Tax Department's (Tax) current level of funding is sufficient to maintain our operations and allow for ongoing upgrade and enhancement projects for critical infrastructure components to remain on track. At this time, Tax is an organization that has found stable footing, invested heavily in staff and technology, and continues to refine and streamline processes and workflows. Tax continues to work to improve our customer service and information sharing platforms to assist taxpayers through better education and improvement of their one on one experiences while interacting with our staff. Support from the Governor's Office has been paramount to our efforts and their support through increased FTE and budgetary allocations and a willingness to allow our compliance efforts to move forward have transformed the Tax Department into a new organization with improved morale and increased effectiveness in fulfilling our mission.

Tax has completed the implementation project to replace the IBML scanners and associated software that supports all front-end processing of taxes including the imaging of all paper documents received, which exceeds six million individual document files annually. Work does continue to modernize forms and documents to produce higher quality image reading capabilities, in line with industry improvements to tax forms and schedules used in the filing of various tax types.

Critical infrastructure and core systems have been given sufficient funding to reach a level of stability, but this work must continue for at least the next two years before all systems are fully operational. Continued funding is essential so that back-up and redundant disaster recovery systems can be fully implemented. Limited space in the Statewide datacenter and no current agreements for deploying equipment outside of that site exist. We are working collaboratively with the Office of Technology and the State Purchasing Division on potential solutions.

Our staffing levels have stabilized and even improved to a degree, but more work is needed. Tax is currently allotted 438 Full Time Equivalent (FTE) positions and currently staffed at approximately 370. This number remains unchanged from last year and in the current environment, especially considering COVID-19, that is a success story of sorts. Technological enhancements can help with workload demand, but they are not a panacea. We will continue to work towards methods and programs to recruit and retain the best and brightest individuals possible.

Additional tools for work life balance, flexible work scheduling, and an improvement in overall morale have also contributed to an increase in employee retention. We continue to have concerns about the large number of retirement eligible staff who can leave at any time. The impact of staff returning to the workplace after COVID-19 restrictions are lifted will likely exacerbate this problem. We are focused on developing methods of attracting more recent college graduates to begin the training and knowledge transfer process. One such program is the tuition reimbursement program which was enacted by the Legislature during the 2019 legislative session.

Because the Department relies on access to certain IRS information to administer West Virginia taxes, we are required to comply with IRS requirements found in IRS Publication 1075 to safeguard Federal Tax Information (FTI). The Department continues to implement new and upgraded technology to protect our network as well as routinely refreshing equipment and ensuring software and hardware are up to date. Tax continues to proactively address issues when possible and has been forced to consider significant increases in spending and other resource allocation to the area of information security. Systemic, calculated, and precision attacks have occurred on Tax's infrastructure. The Internal Revenue Services continues to increase its baseline requirements and suggestions for enhanced levels

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of information security on a regular basis. Tax must be in a position to implement these required changes quickly to maintain access to FTI for tax enforcement purposes. The IRS is the holder of access to FTI and is also in a position of dictating the requirements that must be met in order to gain access. We are forced to invest more in technology or risk losing our access to FTI.

The Department is committed to improving voluntary compliance, reducing the tax gap (the difference between taxes owed and taxes paid on time), making the tax law easier to access and understand, helping taxpayers understand their obligations under the law, and protecting revenue from fraud and other criminal activity. While Tax does have integrated tax administration software, we have not been able to use it to its full capacity. In today's data driven world, the only way to ensure we are finding every dollar that needs to be collected is through enhanced data analytics packages and staff with the knowledge to leverage that data into actionable tax collections. We need staff that can look at terabytes of data and see patterns and translate them into actions resulting in tax collections. We need staff who can design and manage phone applications, social media interactions, and design better ways to collect information from taxpayers to ensure they are who they claim to be. Tax is in the process of implementing Data Analytics software.

We will also need to recruit and retain highly skilled data analysts to assist us in using this software to its full potential. These individuals are positioned at a higher paygrade than our current staff and will cost more than staffing of our current positions. However, using data analytic software and data analyst skills should enhance our efficiency and have a positive effect on revenue collections.

Tax has initiated the project to replace the Integrated Assessment System. This system is used by all 55 counties to administer real and personal property taxes throughout the State. The current version of the system was beyond end of life, but expect the new system to launch over the first two calendar quarters of 2022. Any loss of current or reappropriated funds would immediately halt this project as Tax has no other funds to support this effort.

Tax has implemented the use of temporary employees during income tax filing season. This project has allowed us to decrease hold times, handle more calls, and better respond to the demands of the public as they shift from one area to another during this time of year. Our most common question annually is: Where is my refund? This project has allowed us to quickly, efficiently, and cost effectively answer this question for tens of thousands of taxpayers in the last two years. These employees are generally former tax employees who are knowledgeable and customer service oriented. Temporary staffing for this heavy time of year has proven effective and at a lower overall cost than paying for signifying overtime for our full-time staff.

Over the last five to seven years, Tax has seen the fixed costs of rent, utilities, postage, and other nondiscretionary items increase nearly 30%. Tax has to this point been able to weather these increases with enhancements to our general operating budget granted by the Legislature and the use of reappropriated funds. The continuance of these reappropriated funds is critical to the work at Tax and our ability to accomplish our core mission.

Overall, Tax has expended, on average, 132% of our available current year appropriation for other than personal services categories. As such, this leaves little room for us to innovate, upgrade, or undertake major projects that will have positive impact on the Department using our available current year appropriation amounts. Access to reappropriated funds has allowed us to complete upgrades to end of life systems and bring additional technology resources to bear across our platforms to enhance both security and dependability of our core processing systems.

The Department continues to improve our Disaster Recovery (DR) systems. While the Department is finalizing offsite storage of critical State tax data, we still need the ability to reload core hardware for systems like GenTax. Tax has begun the process of installing gear at a State provided failover location, and we expect the additional total cost to implement a reasonable disaster recovery system to be \$1.5 to \$2.0 million.

Another major project under consideration is the installation of security upgrades and cameras at each of our regional offices. Continued hostility and threats made against our staff necessitate that we harden each of these offices with

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additional security features and surveillance to act as a deterrent. We have seen a small uptick in threats being levied against the Department in general, and some staff members specifically. We take these threats seriously and additional funding allocations to secure these State facilities is required. We will begin investigating these upgrades and once an assessment is complete, we can decide how funding these systems will be accomplished.

Summary of Services and Performance Measures

TAX DEPARTMENT

Twelve units that collect and assess taxes due the State.

FTEs:	431.00	Annual Program Cost:	\$46,195,442		
Revenue Sources:	66% G	0% F	8% S	0% L	26% O

West Virginia Alcohol Beverage Control Administration



Alcohol Beverage Control Administration Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	81.00	81.00	81.00	81.00
Total Personal Services	3,039,697	4,460,240	4,460,240	4,460,240
Employee Benefits	1,119,031	1,477,547	1,477,547	1,477,547
Other Expenses	155,802,665	101,492,176	101,492,176	101,492,176
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	159,961,393	107,429,963	107,429,963	107,429,963
Other Funds				
FTE Positions	1.00	1.00	1.00	1.00
Total Personal Services	0	290,540	290,540	290,540
Employee Benefits	75	164,810	164,810	164,810
Other Expenses	190,364	377,300	377,300	377,300
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	190,439	832,650	832,650	832,650
Total FTE Positions	82.00	82.00	82.00	82.00
Total Expenditures	160,151,832	108,262,613	108,262,613	108,262,613

Purpose and Goals

The WVABCA consists of four divisions:

Administrative Support: Responsible for all accounting, auditing, data processing, payroll and personnel functions.

Enforcement and Licensing: Responsible for all liquor, beer and wine retail establishments in West Virginia and the enforcement of the laws and rules that apply to the sale of alcoholic beverages within the State.

Distribution Center and Sales: Responsible for processing all liquor sales to all retail liquor outlets through an automated system that records cost and reduces inventory. Responsible for shipping, receiving and safeguarding of bailment liquor inventory.

The Wine License Fund: Finances the collection of the wine liter tax, the wine label registration and the post-audit examination of private licensed wine distributors and retailers. These duties have been shifted back to the Alcohol Beverage Control Administration under State Code 60-8-24.

Summary of Services and Performance Measures

ADMINISTRATION

Responsible for all accounting, auditing, data processing, payroll, and personnel functions.

FTEs: 28.00 Annual Program Cost: \$24,182,653
 Revenue Sources: 0% G 0% F 98% S 0% L 2% O

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Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Number of 10 year licenses rebid for retail outlets (181 total license to rebid)(#)	179	2	0
Revenue from 10 year rebid of retail outlets (\$)	44,762,710	500,000	0
Revenue from the Deferred Financing Option from 10 year rebid (\$)	0	674,108	776,201

DISTRIBUTION CENTER AND SALES

Responsible for processing all liquor sales to all retail liquor outlets through an automated system that records costs and reduces inventory. Responsible for shipping, receiving, and safeguarding of bailment liquor inventory.

FTEs: 19.00 Annual Program Cost: \$80,325,324
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Achieve a breakage rate at the distribution center of less than 0.080% (%)	0.07	0.08	0.08
Cases of liquor sold (#)	818,000	820,000	820,000
Gross sales of liquor to licensed retail stores (\$)	117,056,881	119,000,000	119,000,000
Provide delivery of shipments to retail stores on the second day after the order is placed (%)	100	100	100

ENFORCEMENT AND LICENSING

Responsible for all liquor and beer retail establishments in West Virginia and the enforcement of the laws and rules that apply to the sale of alcoholic beverages within the State.

FTEs: 33.00 Annual Program Cost: \$3,405,124
 Revenue Sources: 0% G 0% F 88% S 0% L 12% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
New licenses issued requiring an initial inspection (#)	398	400	450
Perform an initial inspection of each establishment before issuing a license to ensure compliance with State laws and rules (%)	100	100	100
Perform routine inspections twice a year on all licensed establishments by the end of the Fiscal year (%)	98.17	95	95
Total number of licensed establishment at the end of the fiscal year (#)	4,935	5,000	5,100

WINE DIVISION AND WINE LICENSE FUND

Finances the collection of the wine liter tax, wine label registration, and post-audit examination of private licensed wine distributors and retailers. These duties have been returned to the Alcohol Beverage Control Administration under State Code 60-8-24.

FTEs: 2.00 Annual Program Cost: \$349,512
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

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Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
First \$200,000 of fees collected deposited to Tax Commissioner's Wine Tax Administration Fund (\$)	200,000	200,000	200,000

West Virginia Lottery



Lottery Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	111,352,481	136,022,040	136,022,040	136,022,040
Less: Reappropriated	0	0	0	0
Subtotal: Lottery Funds	111,352,481	136,022,040	136,022,040	136,022,040
Other Funds				
FTE Positions	194.00	194.00	194.00	194.00
Total Personal Services	8,373,517	11,307,970	11,318,470	11,318,470
Employee Benefits	2,647,303	4,113,741	4,117,022	4,117,022
Other Expenses	598,204,341	807,646,976	587,179,898	587,179,898
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	609,225,161	823,068,687	602,615,390	602,615,390
Total FTE Positions	194.00	194.00	194.00	194.00
Total Expenditures	720,577,642	959,090,727	738,637,430	738,637,430

Purpose and Goals

The mission of the West Virginia Lottery is to regulate the operations of all lottery gaming activity including instant and online ticket sales, racetrack and limited video lottery, casino games, sports wagering and interactive wagering. To maximize revenue contributions to education, tourism, and services for senior citizens of West Virginia and collect all revenues generated from all game types. The West Virginia Lottery will accomplish this by providing and regulating entertaining products through a dynamic public business built upon honesty, integrity, customer satisfaction, teamwork, and public and private partnerships.

Summary of Services and Performance Measures

FINANCE AND ADMINISTRATION

The Finance and Administration section is responsible for preparation of monthly financial Statements, accounting services and cost allocations for all lottery games, validation of lottery prizes, analysis of gaming-type data, human resources as well as purchasing and warehouse services for all units of the Lottery.

FTEs: 56.00 Annual Program Cost: \$12,202,958
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Monitor and evaluate the economic and competitive gaming environment to project gross revenues nearing \$1 billion for FY 2022 for use in the State's budget process.	956,000,000	980,200,000	1,000,000,000

Department of Revenue

LOTTERY TRANSFERS

Funds established for legislative transfers.

FTEs:	0.00	Annual Program Cost:	\$136,022,040		
Revenue Sources:	0% G	0% F	0% S	100% L	0% O

MARKETING

The Marketing Program is responsible for designing and developing lottery games and game prize structures, promoting the various lottery games at fairs and festivals, advertising of lottery games via various media sources such as television, newspapers, social media and radio, conducting nightly drawings of on-line games, fielding media and player inquiries, and oversight of website development and content.

FTEs:	11.00	Annual Program Cost:	\$12,572,904		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase the total number of licensed traditional lottery retailers by five new retailers each year to expand the existing retailer base and enhance market presence.	1,498	1,503	1,508

SECURITY AND LICENSING

The Security and Licensing section of the Lottery conducts criminal and financial background checks for prospective employees, retailers, and vendors supplying game related services. This unit also conducts compliance checks, provides security for online drawings and promotional events, and processes and issues the required licenses for all game types (including instant, online, racetrack and limited video lottery, casino games, sports wagering, and igaming) to qualified applicants according to WV Code. Also responsible for building security and janitorial services for Lottery Headquarters.

FTEs:	96.00	Annual Program Cost:	\$13,737,021		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Maintain integrity at limited video lottery retailers by inspecting locations and keeping noncompliance findings to less than 5%.	0.68	2	2
Maintain integrity at racetrack casinos and The Greenbrier by inspecting locations and keeping noncompliance findings to less than 2% for table games.	1.85	2	2
Maintain integrity at racetrack casinos by inspecting locations and keeping noncompliance findings to less than 2% for racetrack video lottery.	1.43	2	2

SPECIAL REVENUES

Lottery revenue funds collect revenues and license fees from all gaming types. All funds are transferred out to support various designated State funds, tracks, cities, counties, municipalities, etc. No operating expenses are paid from these funds.

FTEs:	0.00	Annual Program Cost:	\$538,328,403		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

Department of Revenue

VIDEO OPERATIONS

The Video Lottery Section is responsible for operation of the central computer system controlling all video lottery terminals located at racetracks, limited video lottery locations, and the Greenbrier Historic Resort. Responsible for analysis and auditing of video data, testing of hardware and software for video lottery, testing of games, tracking approvals and change management for interactive gaming, internal processing of vendor data for traditional lottery, and data processing functions of the backup site located in Bridgeport, WV.

FTEs: 31.00 Annual Program Cost: \$25,774,104
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Regulate all licensed and authorized limited video lottery permit holders during FY 2022 to maintain an 85% operational rate based on the Lottery Commission's approval total of 8,154 permits available.	81	85	85



BUREAU OF SENIOR SERVICES



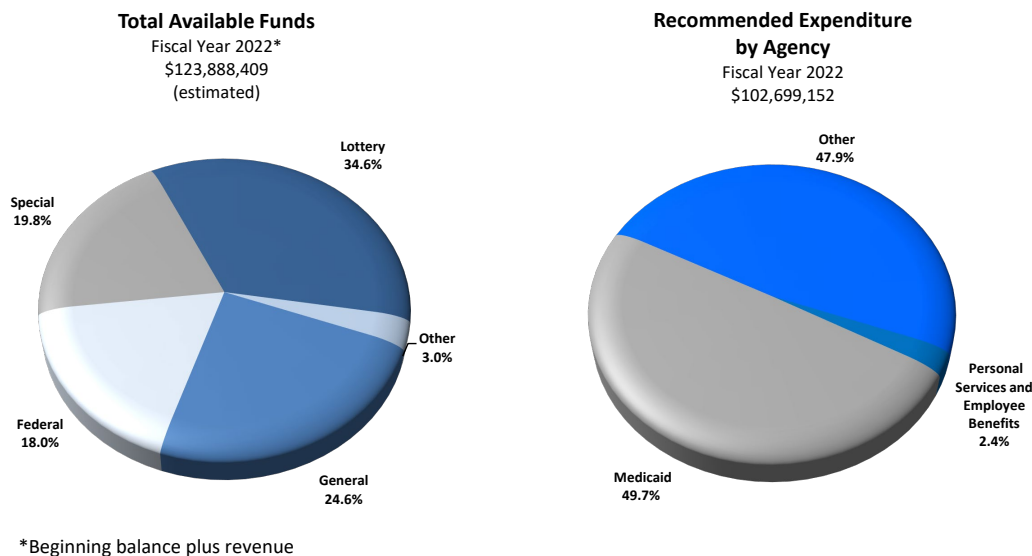
Bureau of Senior Services



Perry Bennett/Office of Reference and Information

Bureau Of Senior Services Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	29,950,955	30,450,955	30,450,955	30,450,955
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	29,950,955	30,450,955	30,450,955	30,450,955
Federal Funds				
FTE Positions	10.14	10.14	10.14	10.00
Total Personal Services	433,782	584,737	584,737	584,737
Employee Benefits	148,779	182,627	182,627	182,627
Other Expenses	1,339,548	19,814,853	13,814,853	13,814,853
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,922,109	20,582,217	14,582,217	14,582,217
Lottery Funds				
FTE Positions	3.47	3.47	3.47	4.00
Total Personal Services	189,726	215,067	215,067	215,067
Employee Benefits	69,750	64,991	64,991	64,991
Other Expenses	38,540,488	61,482,525	42,576,329	44,576,329
Less: Reappropriated	(10,215)	(3,794,505)	0	0
Subtotal: Lottery Funds	38,789,749	57,968,078	42,856,387	44,856,387
Special Funds				
FTE Positions	2.40	2.40	2.40	2.00
Total Personal Services	100,574	133,316	133,316	133,316
Employee Benefits	30,557	27,567	27,567	27,567
Other Expenses	1,802,444	10,348,710	10,348,710	10,348,710
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	1,933,575	10,509,593	10,509,593	10,509,593
Other Funds				
FTE Positions	17.99	17.99	17.99	18.00
Total Personal Services	815,797	966,145	966,145	966,145
Employee Benefits	263,440	339,704	339,704	339,704
Other Expenses	1,151,924	994,151	994,151	994,151
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	2,231,161	2,300,000	2,300,000	2,300,000
Total FTE Positions	34.00	34.00	34.00	34.00
Total Expenditures	74,827,549	121,810,843	100,699,152	102,699,152

Bureau of Senior Services



Purpose and Goals

The Bureau of Senior Services was established to enhance the health, safety, and welfare of West Virginia's senior population. It serves as the agency within state government to provide services to the senior population.

- Provide services that promote independent living in community environments.
- Target Older Americans Act and related state funded services to those with the greatest economic and social needs with emphasis on low-income and minority elderly.
- Target State Lottery funded services as designated by Legislative intent.
- Provide administration and monitoring for the Medicaid Aged and Disabled Waiver and Medicaid Personal Care, In-Home Services Programs, under a contractual arrangement with the Department of Health and Human Resources.
- Define the common problems of older individuals in the state; pursue solutions to these problems.
- Initiate and participate in state and community planning for the development of needed programs and services for the aging.
- Develop and administer the Older Americans Act State Plan which is submitted to the Administration for Community Living.
- Monitor and evaluate the expenditure of federal and state funds by Area Agencies on Aging and the direct service providers throughout the state.
- Promote management improvements; provide training to In-Home Service Providers and other senior service provider agencies.
- Advise the Governor and Legislature of needs of older West Virginians.
- Coordinate with other state departments regarding the provision of services to seniors.
- Assist area and local planning agencies in the development of comprehensive and community-based long-term care programs.

Department Budget Discussion

While there are wait lists for Lighthouse In-Home Care and Alzheimer's Respite Care (FAIR), stable funding for these programs will enable West Virginia Seniors a better way of life.

One area that continues to suffer as a result of the FY 2017 budget reduction is the Senior Citizen Centers and Programs funding known as Community Partnership funding, appropriation 46200. This activity provides funding for onetime facility renovations, construction, operations, and in some cases, services. This will provide challenges for the current year as well as FY 2022 if not restored.

Bureau of Senior Services

Summary of Services and Performance Measures

MEDICAID PROGRAMS

The Medicaid Programs provides administrative support for the Medicaid Aged and Disabled Waiver and Medicaid Personal Care programs under a contractual arrangement with DHHR's Bureau for Medical Services.

FTEs: 17.99 Annual Program Cost: \$53,266,528
 Revenue Sources: 56% G 0% F 0% S 39% L 5% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Annual on-site nurse peer monitoring (percent of monitored service providers)	100	100	100

OLDER AMERICANS ACT PROGRAMS

The Older Americans Act program provides social support and nutrition programs for individuals aged 60 and over, allowing them to maintain dignity and independence in their homes.

FTEs: 10.16 Annual Program Cost: \$22,966,336
 Revenue Sources: 0% G 56% F 19% S 25% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Average Meal Cost	6.93	7	7
Total Meals Served	2,090,000	2,100,000	2,100,000

SPECIAL PROGRAMS, LIFE, OTHER FUNDING

The funding for special programs and LIFE provides meals, transportation, FAIR, Lighthouse, and other supportive and protective services, including senior center renovations and equipment replacement. It also helps to operate the Aging and Disability Resource Centers in all areas of the state.

FTEs: 5.85 Annual Program Cost: \$24,466,288
 Revenue Sources: 2% G 7% F 26% S 65% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Families served by FAIR	813	900	900
Hours of service provided by LIGHTHOUSE Program	590,400	600,000	600,000
Hours of service provided from LIFE Funding	45,319	50,000	50,000
Persons served under Legislative Initiatives for the Elderly (LIFE)	15,231	15,000	15,000



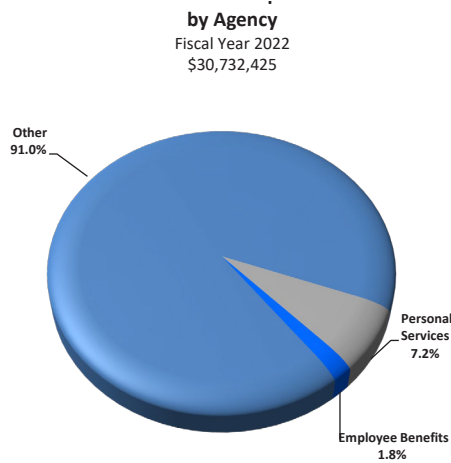
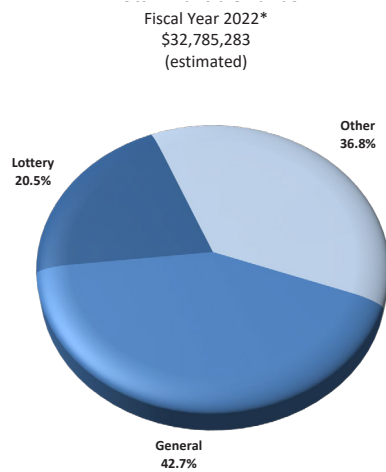
DEPARTMENT OF TOURISM

Department of Tourism



Perry Bennett/Office of Reference and Information

Office Of Secretary Of Department Of Tourism Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	9,907,738	18,092,262	14,000,000	14,000,000
Less: Reappropriated	(5,024,094)	(4,092,262)	0	0
Subtotal: General Funds	4,883,644	14,000,000	14,000,000	14,000,000
Lottery Funds				
FTE Positions	46.00	46.00	46.00	46.00
Total Personal Services	1,500,444	4,759,085	2,226,241	2,226,241
Employee Benefits	468,454	1,246,413	552,825	552,825
Other Expenses	4,078,260	6,882,520	3,953,359	3,953,359
Less: Reappropriated	(1,927,416)	(6,155,593)	0	0
Subtotal: Lottery Funds	4,119,742	6,732,425	6,732,425	6,732,425
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	5,619,998	10,154,432	10,000,000	10,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	5,619,998	10,154,432	10,000,000	10,000,000
Total FTE Positions	46.00	46.00	46.00	46.00
Total Expenditures	14,623,384	30,886,857	30,732,425	30,732,425



*Beginning balance plus revenue

Department of Tourism

Purpose and Goals

The West Virginia Tourism Office serves as the lead destination marketing organization for the state and works with private industry partners to build and promote a world-class destination that provides good-paying jobs; stimulates business growth and investment; and promotes a positive image of West Virginia as a place to visit, live, work and retire.

- Increases awareness of West Virginia as a world-class tourism destination through paid advertising, coordinated editorial coverage, and strategic social media campaigns.
- Promotes regional cooperation among tourism industry partners to create destinations with multiple attractions through industry outreach and structured cooperative advertising opportunities.
- Offers a cooperative buy-in advertising program for tourism industry partners that offers advertising opportunities with greater reach, lower cost, and more digital sophistication than they might be able to purchase individually while coordinating a unified message for the state and its regions.
- Works in collaboration with the West Virginia Development Office to encourage recruitment, expansion, and development of tourism attractions and ancillary businesses.
- Conducts research and coordinates and analyzes research data for dissemination to the tourism industry and for use in strategic planning.
- Welcomes visitors and provides travel information through the 1-800-CALL-WVA call center and statewide welcome centers.
- Supports tourism industry partners through educational workshops and consulting services.
- Administers the West Virginia Film Industry Investment Act, an economic development tool designed to recruit film industry.
- Promotes West Virginia locations to the film industry to promote positive images of West Virginia in films and television shows as well as promote film industry employment in the state.

Department Budget Discussion

The Tourism Office, like many state agencies, has made adjustments to provide enhanced support to tourism businesses affected by the COVID-19 pandemic. The Tourism Office has increased its share of paid advertising through the cooperative advertising programs, moving from a 50/50 match to an 80/20 match. This adjustment has allowed tourism businesses to direct funds where they need it most, while still being able to advertise their business under the unified 'Almost Heaven' brand.

Additionally, the COVID-19 pandemic has thwarted the Tourism Office's paid and earned media efforts, which stands to impact performance measures. Maintaining funding levels through FY 2022 will prove invaluable to regaining traction among travelers and promoting West Virginia post-pandemic.

Summary of Services and Performance Measures

BRAND PROMOTION

As the lead destination marketing organization for the state, the Tourism Office is charged with increasing awareness of West Virginia as a world-class tourism destination. This effort is primarily executed through seasonal paid advertising campaigns, part of the Brand Promotion program. This program serves travelers in an average of 10 out-of-state markets, as well as West Virginia residents. It includes a mix of traditional broadcast and print advertising, as well as sophisticated digital and social media campaigns.

Program Objectives

- Increase awareness of West Virginia as a four-season travel destination in strategic advertising markets.
- Execute seasonal advertising campaigns that promote the unified Almost Heaven brand at every stage of the travel lifecycle.
- Generate interest to learn more about West Virginia and drive traffic to WVtourism.com.

FTEs:	0.00	Annual Program Cost:	\$10,000,000		
Revenue Sources:	100% G	0% F	0% S	0% L	0% O

Department of Tourism

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Paid Media Impressions	379,436,199	350,000,000	550,000,000
Website Traffic/Sessions	2,582,547	2,400,000	2,700,000

EVENTS & SPONSORSHIPS

To drive brand awareness and consideration of West Virginia as a travel destination, the Tourism Office often sponsors events and programs that promote the state to prospective visitors. Evaluation criteria for the program closely examines markets of visitation and percentage of out-of-state attendees, to ensure every investment aligns with overarching campaign efforts. These strategic partnerships provide additional brand promotion and allow direct interaction between Tourism Office staff and prospective travelers.

Program Objectives

- Extend the state brand campaign through strategic partnerships that promote West Virginia as a great place to live, visit and explore.
- Evaluate and align event and sponsorship opportunities with paid advertising markets to increase first-time visitation.
- Offer first-class hospitality and customer service at events, distributing collateral and promotional items.

FTEs: 0.00 Annual Program Cost: \$500,000
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Estimated Attendance	336,125	150,000	750,000
Number of Events Attended	10	5	15

INDUSTRY DEVELOPMENT

A pillar of the Tourism Office is to grow the tourism industry through business development. In this program the Tourism Office works closely with the West Virginia Development Office to encourage recruitment of new and expansion of existing tourism businesses, attractions and events. This program includes oversight into the Tourism Development Act Tax Program. Additionally, the Tourism Office supports industry development through a weekly industry newsletter, monthly trainings and annual Governor's Conference on Tourism for both educational and professional development.

Program Objectives:

- Assist tourism businesses throughout the development process.
- Connect tourism businesses with appropriate state and federal resources to support business development efforts.
- Provide educational training opportunities ranging from hospitality and customer service to marketing and public relations.

FTEs: 0.00 Annual Program Cost: \$500,000
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Economic Development Leads	23	23	25
Industry Newsletter Contacts	803	850	900

OPERATIONS

Operations within the Tourism Office spans across multiple units; however, all work toward the same goal: provide quality, tangible information about West Virginia to residents and visitors during every step of the trip- planning

Department of Tourism

journey. As a part of this program, the Tourism Office responds to traveler calls through an internal call center (1-800-CALL-WVA), staffs eight welcome centers, and routinely facilitates bulk mailings for the state travel guide to prospective visitors and businesses across the state.

Program Objectives

- Promptly respond to consumer calls daily and nurture email leads to grow the Tourism Office's consumer newsletter distribution list monthly.
- Provide standout customer service at all eight welcome centers and distribute monthly shipment of state travel guides to guests.
- Increase demand for travel guide requests and fulfill orders within 48 hours.

FTEs: 45.00 Annual Program Cost: \$6,886,857
 Revenue Sources: 0% G 0% F 0% S 98% L 2% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Consumer Emails Sent	1,398,637	750,000	1,500,000
Travel Guide Requests	119,075	140,000	150,000
Welcome Center Visitation	2,734,638	2,623,694	3,500,000

PUBLIC RELATIONS

The Tourism Office actively sells West Virginia to journalists, travel writers, and social media influencers on a local, regional, and national scale through its Public Relations program. This program is designed to raise awareness about West Virginia and improve perceptions of the state as a great place to visit, live, work, and retire. The program includes a variety of tactics, including daily outreach and response to media requests, travel writer tours, social media influencer partnerships, and large-scale activations to generate buzz and excitement about West Virginia.

Program Objectives

- Cultivate and build positive relationships with major travel publications, both print and online.
- Host seasonal media tours that introduce travel writers and influencers to the West Virginia product.
- Increase media coverage about West Virginia on a regional and national scale.

FTEs: 0.00 Annual Program Cost: \$1,500,000
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Earned Media Impressions	1,503,346,514	750,000,000	1,700,000,000
Earned Media Placements	839	450	900

STATE PARKS & RECREATION

West Virginia is a four-season outdoor recreation mecca in the heart of the East Coast; as such, this program is designed to promote our national, state, and local parks and develop the outdoor recreation found within. The Tourism Office administers this program by working closely with the West Virginia Division of Natural Resources. The program includes an annual advertising campaign for West Virginia State Parks; maintenance of the online state parks reservation system; promotion of existing recreation opportunities; and development of new recreation through trail development, mapping, and business expansion.

Department of Tourism

Program Objectives

- Promote West Virginia’s parks and public lands as four-season destinations and position West Virginia as an industry leader in outdoor recreation.
- Drive visitation to West Virginia’s state parks and forests through seasonal paid advertising campaigns.
- Work closely with federal, state and local partners to inventory recreation assets and foster new development.
- Maintain the West Virginia State Parks website and online reservation system.

FTEs: 0.00 Annual Program Cost: \$1,500,000
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Number of Hunting & Fishing Licenses Sold	262,153	267,396	272,743
Number of State Park Online Reservations	41,101	43,156	45,313
Paid Media Impressions	29,677,094	10,000,000	35,000,000
Revenue Generated from Hunting and Fishing Licenses Sold	\$9,348,992	\$9,535,972	\$9,726,691
Revenue Generated from State Park Online Reservations	\$6,122,770	\$6,428,908	\$6,750,354

TOURISM PROMOTION

The Tourism Office works to provide direct support to tourism businesses through a cooperating advertising program. This public-private partnership provides a dollar-for-dollar match on paid advertising opportunities ranging from traditional broadcast and print to sophisticated digital advertising. Through this program, partners can participate in the state’s brand advertising campaign, while reaching larger audiences for a lower cost.

Program Objectives

- Grow industry participation in the program each year.
- Offer a mix of advertising placements that accommodate a range of budgets.
- Be results-driven and evaluate the program year-after-year, making optimizations where needed.

FTEs: 0.00 Annual Program Cost: \$10,000,000
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Co-Op Participants	79	100	110
Total Co-Op Advertising Requests	307	350	375
Total Co-Op Public/Private Investment	1,293,986	1,300,000	1,350,000



DEPARTMENT OF TRANSPORTATION



Department of Transportation

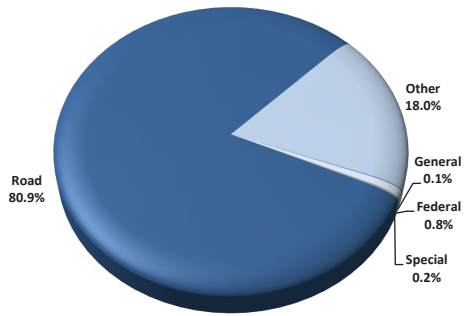
Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
State Rail Authority	17.00	6,912,820	15,215,784	12,145,918	12,745,918
Division Of Public Transit	11.00	13,534,897	42,797,879	17,405,122	29,743,372
Division Of Motor Vehicles	639.00	41,415,945	63,197,219	62,997,219	62,997,219
Division Of Highways	5,393.00	1,616,786,443	3,032,182,800	2,530,046,244	2,604,119,226
Office Of Administrative Hearings	27.00	1,496,072	2,065,530	45,000	45,000
Aeronautics Commission	3.00	2,361,170	4,689,784	3,720,217	3,720,217
Less: Reappropriated	0.00	(2,353,726)	(4,432,191)	0	0
Total	6,090.00	1,680,153,621	3,155,716,806	2,626,359,720	2,713,370,952

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	7.00	7.00	7.00	7.00
Total Personal Services	355,382	449,277	449,277	449,277
Employee Benefits	104,759	136,090	136,090	136,090
Other Expenses	4,654,142	11,850,824	7,418,633	7,418,633
Less: Reappropriated	(2,353,726)	(4,432,191)	0	0
Subtotal: General Funds	2,760,557	8,004,000	8,004,000	8,004,000
Federal Funds				
FTE Positions	11.00	11.00	11.00	11.00
Total Personal Services	927,287	1,104,375	1,104,375	1,179,375
Employee Benefits	281,682	369,089	369,089	382,339
Other Expenses	14,003,784	103,166,069	80,166,069	92,416,069
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	15,212,753	104,639,533	81,639,533	93,977,783
Special Funds				
FTE Positions	76.00	66.00	67.00	67.00
Total Personal Services	2,232,099	2,590,500	2,590,500	2,590,500
Employee Benefits	823,969	1,142,574	1,142,574	1,142,574
Other Expenses	10,294,276	11,687,712	11,687,712	12,287,712
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	13,350,344	15,420,786	15,420,786	16,020,786
State Road Funds				
FTE Positions	6,000.00	5,989.00	5,795.00	5,795.00
Total Personal Services	193,611,346	163,810,900	55,175,040	113,175,040
Employee Benefits	80,053,808	180,917,390	221,581,912	226,581,912
Other Expenses	888,365,223	1,014,341,977	1,077,159,931	1,088,232,913
Less: Reappropriated	0	0	0	0
Subtotal: State Road Funds	1,162,030,377	1,359,070,267	1,353,916,883	1,427,989,865
Other Funds				
FTE Positions	17.00	17.00	17.00	17.00
Total Personal Services	6,092,606	1,517,825	1,191,107	1,191,107
Employee Benefits	969,172	416,176	434,236	434,236
Other Expenses	479,737,812	1,666,648,219	1,165,753,175	1,165,753,175
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	486,799,590	1,668,582,220	1,167,378,518	1,167,378,518
Total FTE Positions	6,111.00	6,090.00	5,897.00	5,897.00
Total Expenditures	1,680,153,621	3,155,716,806	2,626,359,720	2,713,370,952

Department of Transportation Expenditures

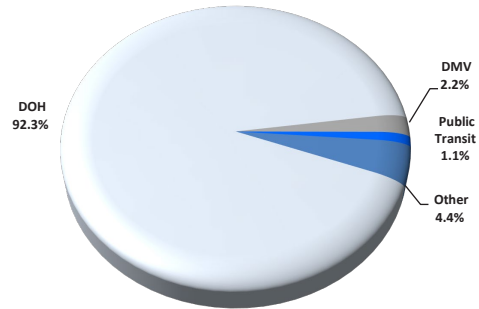
Total Available Funds

Fiscal Year 2022*
\$9,865,183,249
(estimated)



Recommended Expenditure by Agency

Fiscal Year 2022
\$2,820,261,788



*Beginning balance plus revenue

Aeronautics Commission



Aeronautics Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	3.00	3.00	3.00	3.00
Total Personal Services	146,929	181,597	181,597	181,597
Employee Benefits	44,750	42,143	42,143	42,143
Other Expenses	628,699	1,565,944	596,377	596,377
Less: Reappropriated	(315,842)	(969,567)	0	0
Subtotal: General Funds	504,536	820,117	820,117	820,117
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	48,787	400,100	400,100	400,100
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	48,787	400,100	400,100	400,100
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	1,492,005	2,500,000	2,500,000	2,500,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,492,005	2,500,000	2,500,000	2,500,000
Total FTE Positions	3.00	3.00	3.00	3.00
Total Expenditures	2,045,328	3,720,217	3,720,217	3,720,217

Purpose and Goals

The Aeronautics Commission encourages, fosters, and promotes aviation as a part of the transportation infrastructure for the State, region, and nation.

- Award funds to public use airports.
- Coordinate activities to improve aerial navigation abilities.
- Work with congressional offices and federal and State agencies to secure additional grant assistance and funding opportunities for airports.
- Work with the WV Development Office seeking opportunities for expanded economic development at and around airports.
- Partner with WVU Fire Service Extension Office to provide Statewide fire fighting training to airport fire fighters and mutual aid responders.

Department Budget Discussion

The West Virginia Aeronautics Commission cannot continue to fulfill its mission to improve air safety and aviation infrastructure, provide assistance for airport improvement projects, and assist airports in meeting new federal and State requirements at the current level of General Revenue funding.

Department of Transportation

In addition, the current level of General Revenue funding provides an inadequate amount of grant funding to airports that are used to match federal program dollars. Increasing the funding associated with the grants awarded by the Commission will allow airports to receive more federal matching dollars. This investment in West Virginia's air system is necessary to keep up with infrastructure demands and the inflation of maintaining infrastructure. The Aeronautics Commission provides State funds to match federal dollars for airport improvement projects. The federal match provides 90% to 95% for airport projects. The Commission provides 5% or 2.5% in State matching funds for each airport grant.

All previously appropriated General Revenue funds need to continue to be reappropriated. A large portion of those funds are obligated to airports for various improvement projects, many of which take several years to complete. Elimination of those funds would force the stoppage of many active projects because the local airports would not have sufficient funds to continue them.

At this time, the Aeronautics Commission has no major issues (\$1,000,000 minimum) to be considered and reviewed for financial impacts for FY 2022 - FY 2026. It has no legislative or court issues of which it is aware.

Summary of Services and Performance Measures

AIR TRANSPORTATION SYSTEMS AND AVIATION INFRASTRUCTURE

The Aeronautics Commission (working with the FAA and other federal, State, and county agencies) implements aviation programs and policies to improve aviation infrastructure and air service to prepare West Virginia for the aviation growth expected in the 21st century.

FTEs:	3.00	Annual Program Cost:	\$3,720,217		
Revenue Sources:	22% G	11% F	0% S	0% L	67% O

Division of Highways



Division Of Highways Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	26,183	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	(36,202)	61,500,000	61,500,000	61,500,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	(10,019)	61,500,000	61,500,000	61,500,000
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	6,846,797	4,150,000	4,150,000	4,150,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	6,846,797	4,150,000	4,150,000	4,150,000
State Road Funds				
FTE Positions	5,414.00	5,393.00	5,200.00	5,200.00
Total Personal Services	176,181,672	144,413,326	36,991,140	94,991,140
Employee Benefits	73,396,865	172,638,273	213,743,273	218,743,273
Other Expenses	878,819,925	992,375,419	1,055,759,751	1,066,832,733
Less: Reappropriated	0	0	0	0
Subtotal: State Road Funds	1,128,398,462	1,309,427,018	1,306,494,164	1,380,567,146
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	5,468,148	682,093	356,875	356,875
Employee Benefits	719,021	1,240	19,300	19,300
Other Expenses	475,364,034	1,656,422,449	1,157,525,905	1,157,525,905
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	481,551,203	1,657,105,782	1,157,902,080	1,157,902,080
Total FTE Positions	5,414.00	5,393.00	5,200.00	5,200.00
Total Expenditures	1,616,786,443	3,032,182,800	2,530,046,244	2,604,119,226

Purpose and Goals

The Division of Highways is responsible for maintaining a safe and efficient highway system which will meet not only the needs of the citizens of West Virginia, but also those of all individuals traveling through the State.

- Preserve the existing expressway, trunkline, feeder, and State and local service systems.
- Resurface and repair the expressway, trunkline, feeder, and State and local service systems.
- Complete the Appalachian Highway System.
- Design and construct special expressway corridors.
- Improve existing roads to provide West Virginians all weather secondary travel capability.
- Maintain a high level of technical and service expertise to provide overall direction and guidance to all division programs. Continue to support the Roads to Prosperity Program.
- Acquire and maintain all types of equipment.
- Maintain stock levels of materials and supplies necessary for the road program.

Department Budget Discussion

The Division of Highways operates almost exclusively from the State Road Fund, which also provides funding to the Division of Motor Vehicles. A second appropriated fund, the A. James Manchin Fund, provides pass-through funding to the Department of Environmental Protection for the remediation of waste tires. Both funds are included in the Statement of Revenues, Expenditures, and Change in Cash Liquidity that accompanies this budget submission. Additionally, there are non-appropriated Restricted Funds which can be used only for specific purposes. Those funds consist of the Industrial Access Road Fund (9040), Coal Resource Transportation Fund (8330), and various Federal disaster funds.

Projecting State Road Fund budgetary needs a year in advance is extremely difficult. Changes in availability of federal funds, extraordinary expenditures caused by natural disasters, harsh winter weather, revisions of anticipated revenue collections, delays in projects caused by environmental issues, industry strikes, litigation, the recent global pandemic, and many other factors can effect the budget.

Current projections do not show any substantial growth in revenues through FY 2026. In the short term, fuel revenue is expected to decrease and be reactive to the volatile economic and public health issues caused by the COVID-19 Pandemic. The State Road Fund's other revenue sources, including Registration Fees and Privilege Taxes, are closely linked to economic activity as well, and could see inconsistent collections as the country and State react to the pandemic.

The long-term forecast for the Motor Fuel Excise Tax provided by the DOR predicts a decline in motor fuel consumption over time related to fuel efficiency gains. Therefore, any projected yearly increases in the variable component of the Motor Fuel Excise Tax rate due to higher wholesale fuel prices would be offset in the long run.

The estimated cost of replacing all State-maintained bridges that are more than 60 years old is approximately \$1 billion, and more than a thousand highway slips and slides have been identified. The Division's current goal of resurfacing roadways on a 12-year average cycle requires approximately 1,880 miles to be paved annually. Based upon an average cost of \$225,000 per mile, more than \$420 million will need to be committed annually to achieve that goal. The DOH will use the financial resources available to improve and maintain our States road systems.

On October 7, 2017 the citizens of West Virginia overwhelmingly voted to pass a referendum which allows the Division to sale \$1.6 billion dollars in General Obligation bonds. As a result, Senate Bill 1006 was passed during the 2017 Special Legislative Session, providing for an increase in motor fuel and privilege taxes as well as Division of Motor Vehicle fees. These additional fees and increase in fuel tax, allows the agency to cover the majority of debt service costs for the General Obligation bonds.

Department of Transportation

In addition, West Virginia Code 17-17A-1 was revised to authorize notes, in an aggregate amount of outstanding notes not to exceed \$500 million, can be issued. These notes known as GARVEE bonds and are paid for utilizing anticipated reimbursements from our federal apportionment from the Federal Highway Administration.

Each of these revenue sources and financing options came about as a result of the Governor's Roads to Prosperity initiative. Not only will these options allow the Division of Highways to carry out its mission to provide safe and efficient roads, but it gives them the ability to address projects which in years past would not have had adequate funding to be able to do so.

Summary of Services and Performance Measures

FLOOD DAMAGE

This program is for FEMA and FWHA reimbursement for repair from flood damage.

FTEs:	0.00	Annual Program Cost:	\$61,500,000		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

HIGHWAY CONSTRUCTION AND RECONSTRUCTION

This program implements highway construction and reconstruction.

FTEs:	0.00	Annual Program Cost:	\$1,455,957,862		
Revenue Sources:	0% G	0% F	0% S	0% L	100% O

MAINTENANCE

This program provides and implements highway maintenance projects.

FTEs:	5,200.00	Annual Program Cost:	\$1,310,644,164		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

Division of Motor Vehicles



Division Of Motor Vehicles Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	364,620	408,580	408,580	408,580
Employee Benefits	109,903	142,814	142,814	142,814
Other Expenses	4,011,395	5,448,606	5,448,606	5,448,606
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	4,485,918	6,000,000	6,000,000	6,000,000
Special Funds				
FTE Positions	76.00	66.00	67.00	67.00
Total Personal Services	2,232,099	2,590,500	2,590,500	2,590,500
Employee Benefits	823,969	1,142,574	1,142,574	1,142,574
Other Expenses	897,479	4,737,712	4,737,712	4,737,712
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	3,953,547	8,470,786	8,470,786	8,470,786
State Road Funds				
FTE Positions	559.00	569.00	568.00	568.00
Total Personal Services	16,475,039	18,140,000	18,140,000	18,140,000
Employee Benefits	6,345,047	7,837,939	7,837,939	7,837,939
Other Expenses	9,315,757	21,599,780	21,399,780	21,399,780
Less: Reappropriated	0	0	0	0
Subtotal: State Road Funds	32,135,843	47,577,719	47,377,719	47,377,719
Other Funds				
FTE Positions	4.00	4.00	4.00	4.00
Total Personal Services	130,617	255,500	254,000	254,000
Employee Benefits	52,310	98,335	98,335	98,335
Other Expenses	657,710	794,879	796,379	796,379
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	840,637	1,148,714	1,148,714	1,148,714
Total FTE Positions	639.00	639.00	639.00	639.00
Total Expenditures	41,415,945	63,197,219	62,997,219	62,997,219

Purpose and Goals

The Division of Motor Vehicles issues proper legal documents to title, register, and operate a motor vehicle in the State; collects taxes and fees associated with owning and operating a motor vehicle; and administers the law governing the operation of a motor vehicle on a fair and just basis.

Vehicle Services: The Vehicle Services Section is responsible for the titling and registration of vehicles to establish and identify ownership for legal and law enforcement purposes, to collect revenues for the State Road Fund, and to facilitate intra and interState transportation.

Driver Services: The Driver Services Section is responsible for issuing driver licenses and monitoring driver performance and driver programs in order to promote safety and responsible driving.

Department of Transportation

Administrative Services: The Administrative Services Section provides financial and operations support to the internal and external customers of the Division of Motor Vehicles to ensure an efficient and effective exercise of the agency’s statutory responsibilities.

Motor Carrier Services: By partnering with the Commercial Vehicle Community, Motor Carrier Services strives to ensure safe, legal, and efficient movement of goods and people through the innovative application of technology, service, and resources to reduce the regulatory burden on the motor carriers traveling through and within the State.

Department Budget Discussion

The current level of funding is adequate for the Division of Motor Vehicles to operate its programs for the FY 2022. However, additional funding will be required in the future to modernize the computer systems the agency uses to operate its programs.

There are two issues the DMV is facing that may have a financial impact for FY 2023 and beyond. The first is a reformatting of our Kanawha City regional office to incorporate services offered only at the central office into regional office workflow. This will improve the flow of customers through the office, reduce customer confusion, and increase overall customer service. This project is in the planning stages.

The second issue is the age and functionality of the mainframe computer systems which currently serve the DMV. This computer system is responsible for the operation of the driver’s licensing system and vehicle registration system along with several smaller systems involving automobile dealers, personalized license plates, and handicapped placarding. While these systems were State-of-the art 20 years ago, current technology is pc-based and internet supported. The vehicle, driver, and cash register systems do not communicate with each other and require redundant data entry. This also impedes the Division’s ability to implement legislatively-mandated changes and to expand online services.

The Division received preliminary cost estimates for replacing these systems, ranging from a low of \$30 million to a high of \$50 million. The Division has settled on a phased approach to replacing the systems. The first step will be replacing the vehicle system with one that will allow electronic recording of titles and liens. This initial phase carries a cost of approximately \$5.6 million.

Summary of Services and Performance Measures

DRIVER SERVICES

This program provides essential licensing services to the public and promotes highway safety while collecting revenue for transportation programs.

FTEs: 271.00 Annual Program Cost: \$32,012,701
 Revenue Sources: 0% G 19% F 78% S 0% L 3% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Driver Licenses Issued	250,060	280,000	280,000
Non-Driver ID’s Issued	139,623	150,000	150,000

VEHICLE SERVICES

This program provides essential titling and vehicle registration services to the public while collecting revenue for transportation programs.

FTEs: 368.00 Annual Program Cost: \$30,984,518
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Department of Transportation

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Vehicle registrations processed	869,300	900,000	900,000
Vehicle Titles Issued	704,232	750,000	750,000

Division of Public Transit



Division Of Public Transit Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	2,452,187	4,655,746	2,262,989	2,262,989
Less: Reappropriated	(1,280,521)	(2,392,757)	0	0
Subtotal: General Funds	1,171,666	2,262,989	2,262,989	2,262,989
Federal Funds				
FTE Positions	11.00	11.00	11.00	11.00
Total Personal Services	536,484	695,795	695,795	770,795
Employee Benefits	171,779	226,275	226,275	239,525
Other Expenses	9,979,804	35,817,363	12,817,363	25,067,363
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	10,688,067	36,739,433	13,739,433	26,077,683
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	394,643	1,402,700	1,402,700	1,402,700
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	394,643	1,402,700	1,402,700	1,402,700
Total FTE Positions	11.00	11.00	11.00	11.00
Total Expenditures	12,254,376	40,405,122	17,405,122	29,743,372

Purpose and Goals

The Division of Public Transit helps foster the development of public transportation services in the State and administers federal and State transit programs. The Division helps public transportation providers move people by keeping local systems safe, efficient, and effective through financial support, technical and administrative assistance, Statewide marketing, and training.

- Distribute operating and capital assistance to small urban and rural public transportation systems.
- Serve as a central procurement source for buses, vans, and communication equipment for transit authorities and private non-profit agencies that provide transportation services for the elderly and disabled.
- Provide access to training that includes supervisory training, defensive driving, and mechanics training, as well as other topics.
- Provide training to instructors and drivers to teach the safe ways to transport elderly and disabled passengers.
- Document and promote the benefits of public transportation for both users and nonusers.
- Supply transit marketing assistance to operators.
- Provide technical assistance that enhances the efficiency and effectiveness of transportation services in the State.

Department of Transportation

On December 4, 2015, the President signed into law the highway and transit reauthorization bill known as Fixing America's Surface Transportation or FAST Act, the first long term transportation bill passed by Congress in 10 years. The FAST Act includes increases in federal transit funding over the life of the act.

Department Budget Discussion

General Revenue funds appropriated to the Division are primarily used to match federal operating assistance, capital projects and acquisitions, and planning. When State funds are lost for operating assistance in the rural transit program, a like amount of federal funds are also left unmatched. The program has employed a variety of measures to avoid service cutbacks both at the State and local levels. Stagnant or reduced funding will most likely result in a negative effect on local rural public transit systems who are losing support from local sources (counties) due to shrinking budgets. General Revenue funding often provides the only avenue to cushion rural transit from the lack of local funding.

Recent ridership statistics have indicated that our citizens are dependent on this service. They are using it to commute to work and school and access health care. The elderly who can no longer operate vehicles are using transit to enable them to remain in their homes. Public transportation services are increasingly becoming more essential to the well-being of our local communities and play a vital role in the economic development of our counties.

Many rural transit systems are struggling to provide local matching funds with the present economic climate. Local organizations contributed nearly 22% of the funds in FY 2020 toward operating costs and it is unlikely that this funding will increase; it will be a struggle to maintain present local funding levels. Stagnant or reduced funding will in all cases impact services.

Present Federal and State funding levels are problematic given the need to replace the State's bus fleet and increasing operating costs. Economic disruption of the State's transit infrastructure are likely scenarios in the future.

Summary of Services and Performance Measures

SECTION 5305 STATE PLANNING AND RESEARCH PROGRAM

The Section 5305 State Planning and Research Program provides Statewide transportation planning and programming to facilitate the efficient movement of people through community providers.

FTEs: 1.00 Annual Program Cost: \$310,061
 Revenue Sources: 11% G 89% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Completed transit planning studies/activities annually	3	3	3

SECTION 5310 CAPITAL ASSISTANCE PROGRAM FOR ELDERLY PERSONS

The Section 5310 Capital Assistance Program for Elderly Persons and Persons with Disabilities provides funding for the procurement of vehicles (many of which are lift equipped), communications equipment, and operating assistance for private, nonprofit paratransit providers.

FTEs: 1.50 Annual Program Cost: \$2,969,500
 Revenue Sources: 0% G 81% F 0% S 0% L 19% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase annual private non-profit ridership by .50%	179,468	180,365	181,267

Department of Transportation

SECTION 5311 PUBLIC TRANSPORTATION FOR NONURBANIZED AREA

The Section 5311 Public Transportation for Nonurbanized Areas program provides operating, capital, and technical assistance to rural public transit operators that provide general public transportation services.

FTEs: 6.50 Annual Program Cost: \$11,469,487
 Revenue Sources: 19% G 78% F 0% S 0% L 3% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase rural transit ridership annually by .50%	898,916	903,411	910,943
Secure 12% of operating expenses from the farebox annually	9.24	12	12

SECTION 5329 STATE SAFETY OVERSIGHT

The Federal Transit Administration State Safety Oversight program ensures the safety of passengers, employees, and the surrounding community of the Morgantown Personal Rapid Transit system by conducting inspections and accident investigations, and meeting all requirements of the program.

FTEs: 1.00 Annual Program Cost: \$356,854
 Revenue Sources: 14% G 86% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
On-site Visits per Year	12	12	12
Triennial Audits per Year	4	4	4

SECTION 5339 BUS & FACILITIES

The Section 5339 Bus and Bus Facilities Formula Program improves the public transit infrastructure in the State through procurement of equipment and construction of transit facilities.

FTEs: 1.00 Annual Program Cost: \$2,299,220
 Revenue Sources: 1% G 80% F 0% S 0% L 19% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Completed vehicle/equipment procurements annually	5	5	5

Office of Administrative Hearings



Office Of Administrative Hearings Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
State Road Funds				
FTE Positions	27.00	27.00	27.00	27.00
Total Personal Services	954,635	1,257,574	43,900	43,900
Employee Benefits	311,896	441,178	700	700
Other Expenses	229,541	366,778	400	400
Less: Reappropriated	0	0	0	0
Subtotal: State Road Funds	1,496,072	2,065,530	45,000	45,000
Total FTE Positions	27.00	27.00	27.00	27.00
Total Expenditures	1,496,072	2,065,530	45,000	45,000

Purpose and Goals

The Office of Administrative Hearings provides a neutral forum for the fair and impartial resolution of license revocations initiated by the Division of Motor Vehicles.

- Performs administrative hearings based on license revocations issued by the West Virginia Division of Motor Vehicles.
- Issues final decisions based on the administrative hearings.

Department Budget Discussion

It should be noted that the Office of Administrative Hearings will be dissolved at the end of FY 2021. The requested spending authority for FY 2022 is to cover any expenses that carry over from FY 2021 to FY 2022, including payroll and outstanding invoices.

Summary of Services and Performance Measures

ADMINISTRATIVE HEARINGS

The Office of Administrative Hearings conducts hearings and, based on the determination of the facts of the case and applicable law, renders a decision affirming, reversing, or modifying the actions taken by the West Virginia Division of Motor Vehicles.

FTEs:	27.00	Annual Program Cost:	\$45,000		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

State Rail Authority



State Rail Authority Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	4.00	4.00	4.00	4.00
Total Personal Services	208,453	267,680	267,680	267,680
Employee Benefits	60,009	93,947	93,947	93,947
Other Expenses	1,573,256	5,629,133	4,559,267	4,559,267
Less: Reappropriated	(757,363)	(1,069,866)	0	0
Subtotal: General Funds	1,084,355	4,920,894	4,920,894	4,920,894
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	2,550,000	2,800,000	2,800,000	2,800,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	2,550,000	2,800,000	2,800,000	2,800,000
Other Funds				
FTE Positions	13.00	13.00	13.00	13.00
Total Personal Services	493,841	580,232	580,232	580,232
Employee Benefits	197,841	316,601	316,601	316,601
Other Expenses	1,829,420	5,528,191	3,528,191	3,528,191
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	2,521,102	6,425,024	4,425,024	4,425,024
Total FTE Positions	17.00	17.00	17.00	17.00
Total Expenditures	6,155,457	14,145,918	12,145,918	12,145,918

Purpose and Goals

The State Rail Authority provides Statewide rail transportation planning and monitors and manages programs of railroad transportation as required by State or federal action. The charter of the Authority includes matters relating to retention and operation of short line operations (such as the South Branch Valley Railroad, the West Virginia Central Railroad, and the Cass Scenic Railroad) and promotions of tourist rail activities.

Our mission is to apply sound planning and economic development principles to guide other State agencies, local governments, planning agencies, and private concerns in ensuring the continued operation of the railroad system in West Virginia. Promote travel, business expansion, and business relocations within West Virginia.

Department Budget Discussion

The current level of General Revenue funding is adequate to conduct routine daily operations of both the State Rail Authority (SRA) and South Branch Valley Railroad (SBVR). Moreover, this funding level is sufficient to continue maintenance projects on the SBVR, while allowing the SRA to maintain and make improvements to the MARC train stations and parking facilities in the eastern panhandle. The Authority will also use these monies to undertake rehabilitation and maintenance activities on the West Virginia Central Railroad (WVCR) and Cass Railroad.

At this time, the State Rail Authority has no major issues (\$1,000,000 minimum) to be considered and reviewed for financial impacts for FY 2023- FY 2026. It has no legislative or court issues of which it is aware.

Department of Transportation

Summary of Services and Performance Measures

RAIL PLANNING

This program plans expenses and rail activities Statewide.

FTEs:	1.50	Annual Program Cost:	\$5,815,960		
Revenue Sources:	52% G	0% F	48% S	0% L	0% O

SOUTH BRANCH VALLEY RAILROAD

This program monitors operation and capital improvement costs associated with the South Branch Valley Railroad.

FTEs:	14.75	Annual Program Cost:	\$5,754,115		
Revenue Sources:	26% G	0% F	0% S	0% L	74% O

WEST VIRGINIA CENTRAL RAILROAD

This program monitors capital improvement costs and management oversight of the West Virginia Central Railroad.

FTEs:	0.75	Annual Program Cost:	\$575,843		
Revenue Sources:	74% G	0% F	0% S	0% L	26% O



DEPARTMENT OF VETERANS ASSISTANCE



Department of Veterans Assistance



Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Veterans Affairs	219.89	16,434,217	25,336,752	20,298,613	27,097,873
Veterans Home	47.00	3,085,643	3,174,505	3,174,505	3,375,245
Less: Reappropriated	0.00	(562,530)	(5,038,139)	0	0
Total	266.89	18,957,330	23,473,118	23,473,118	30,473,118

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	192.92	192.92	192.92	193.00
Total Personal Services	5,852,667	12,938,645	7,202,905	7,202,905
Employee Benefits	2,024,484	4,411,656	2,349,932	2,349,932
Other Expenses	4,815,432	(300,213)	2,459,112	9,459,112
Less: Reappropriated	(562,530)	(5,038,139)	0	0
Subtotal: General Funds	12,130,053	12,011,949	12,011,949	19,011,949

Federal Funds				
FTE Positions	73.97	73.97	73.97	74.00
Total Personal Services	2,601,994	3,009,535	3,009,535	3,009,535
Employee Benefits	735,258	844,800	844,800	844,800
Other Expenses	1,180,076	3,984,600	3,984,600	3,984,600
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	4,517,328	7,838,935	7,838,935	7,838,935

Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	973,605	1,964,234	1,964,234	1,964,234
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	973,605	1,964,234	1,964,234	1,964,234

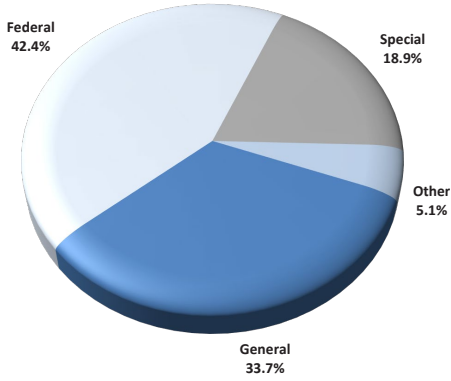
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	1,336,344	1,658,000	1,658,000	1,658,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,336,344	1,658,000	1,658,000	1,658,000

Total FTE Positions	266.89	266.89	266.89	267.00
Total Expenditures	18,957,330	23,473,118	23,473,118	30,473,118

Department of Veterans Assistance
Expenditures

Total Available Funds

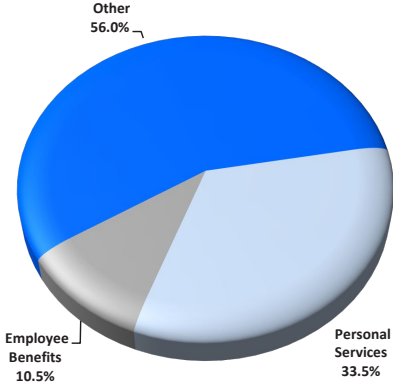
Fiscal Year 2022*
 \$35,681,206
 (estimated)



*Beginning balance plus revenue

Recommended Expenditure

by Agency
 Fiscal Year 2022
 \$30,473,118



Veterans' Affairs



Veterans Affairs Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	163.82	163.82	163.82	162.00
Total Personal Services	5,077,651	12,038,749	6,303,009	6,222,679
Employee Benefits	1,725,738	4,094,456	2,032,732	2,005,322
Other Expenses	4,769,683	(346,972)	2,412,353	9,319,353
Less: Reappropriated	(562,530)	(5,038,139)	0	0
Subtotal: General Funds	11,010,542	10,748,094	10,748,094	17,547,354
Federal Funds				
FTE Positions	56.07	56.07	56.07	56.00
Total Personal Services	2,002,676	2,315,685	2,315,685	2,315,685
Employee Benefits	531,247	631,800	631,800	631,800
Other Expenses	344,505	3,310,800	3,310,800	3,310,800
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	2,878,428	6,258,285	6,258,285	6,258,285
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	669,450	1,664,234	1,664,234	1,664,234
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	669,450	1,664,234	1,664,234	1,664,234
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	1,313,267	1,628,000	1,628,000	1,628,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,313,267	1,628,000	1,628,000	1,628,000
Total FTE Positions	219.89	219.89	219.89	218.00
Total Expenditures	15,871,687	20,298,613	20,298,613	27,097,873

Purpose and Goals

The Department of Veterans Assistance was elevated from a Division under the Department of Military Affairs and Public Safety (DMAPS) in July 2011 to allow our West Virginia veterans to take their rightful seat in the Governor's Cabinet so we can better pay tribute and more direct attention to their needs.

The mission of the West Virginia Department of Veterans Assistance (WVDVA) is to aid and advise honorably discharged West Virginia veterans and their qualifying dependents and to ensure they are provided the care, assistance and recognition they deserve. Numerous programs, Statewide field and claims offices and three facilities fall under the purview of the WVDVA, enabling the department to meet this goal.

Veterans' Affairs

Veteran Affairs provides support, guidance, and oversight to a variety of State-funded veteran-related facilities and programs. The agency operates three facilities: the Donel C. Kinnard Memorial State Veterans Cemetery, a Veteran's Nursing Facility with an Alzheimer's unit, 15 Service Offices, two Claim Offices, and Outreach services which includes a new Veterans Suicide Prevention Program.

The State Veterans Cemetery provides West Virginia's qualifying military veterans and their dependents a final resting place that commemorates their service and sacrifice to our State and nation.

The Veteran's Nursing Facility provides our West Virginia veterans the level of end-of-life care they deserve by maintaining a well-trained staff, clean and honorable environment and the highest levels of compassion for residents.

Located throughout the State are 15 veteran service offices and two claim offices which assist West Virginia veterans and their dependents in obtaining State and federal benefits related to their military service, and to represent them in the appeals process.

Department Budget Discussion

The Department of Veterans Assistance has access to land in Beckley to build a second Veteran's Nursing Facility, similar to the facility in Clarksburg. A construction grant is available for application with a 35% State match.

Summary of Services and Performance Measures

VETERANS ADMINISTRATION

The Office of the Secretary serves as a liaison between its facilities, veterans from throughout the State, the Governor's Office, and the U. S. Department of Veterans Affairs (VA).

The West Virginia Department of Veterans Assistance maintains two Claim offices and 15 field service offices throughout the State. Accredited Veterans Service Officers (VSOs) from these locations advise veterans and their families on issues relating to veterans benefits, including access to healthcare, employment assistance, housing benefits, and more. VSOs also assist with filing claims for benefits and can represent veterans to the Veterans Benefits Administration when the veteran appeals decisions. To better serve veterans who do not live near a Field and Claims Office, the VSOs work itinerant schedules at many other locations, expanding service to more than 40 additional communities.

FTEs: 43.06 Annual Program Cost: \$3,441,967
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
File within 90 days of hire date the new veterans service officers' paperwork for accreditation. Percent completed within 90 days.	100	100	100
Number of website and Facebook followers	1,811	2,000	2,500
Respond to all webmail and Governor's Office inquires within 24 hours of receipt. Measured as a percent.	100	100	100

Veterans' Affairs

VETERANS CEMETERY

The mission of the Donel C. Kinnard Memorial State Veterans Cemetery is to provide West Virginia's qualifying military veterans and their dependents a final resting place that commemorates their service and sacrifice to our State and nation.

FTEs: 4.00 Annual Program Cost: \$614,215
 Revenue Sources: 63% G 28% F 0% S 0% L 9% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Provide honors for all qualified veterans	129	129	129
Set grave markers within 60 days of interment (measured in %)	56	100	100

VETERANS NURSING FACILITY

The West Virginia Veterans Nursing Facility is 120-bed facility, featuring private and semi-private rooms, as well as a 20-bed Alzheimer's unit. The facility, located in Clarksburg, opened in 2008 and is considered one of the finest veterans-only nursing homes. The facility provides quality long-term medical care, coordinates a variety of activities for the residents and ensures the medical, social, and emotional need of all residents are met.

FTEs: 172.83 Annual Program Cost: \$16,242,431
 Revenue Sources: 43% G 37% F 10% S 0% L 10% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Fill at least 90% of staff positions	90	90	90
Maintain 20-bed Alzheimer's Unit	20	20	20
Maintain full capacity of 120 beds	120	120	120

Veterans' Home



Veterans Home Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	29.10	29.10	29.10	31.00
Total Personal Services	775,016	899,896	899,896	980,226
Employee Benefits	298,746	317,200	317,200	344,610
Other Expenses	45,749	46,759	46,759	139,759
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	1,119,511	1,263,855	1,263,855	1,464,595
Federal Funds				
FTE Positions	17.90	17.90	17.90	18.00
Total Personal Services	599,318	693,850	693,850	693,850
Employee Benefits	204,011	213,000	213,000	213,000
Other Expenses	835,571	673,800	673,800	673,800
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,638,900	1,580,650	1,580,650	1,580,650
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	304,155	300,000	300,000	300,000
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	304,155	300,000	300,000	300,000
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	23,077	30,000	30,000	30,000
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	23,077	30,000	30,000	30,000
Total FTE Positions	47.00	47.00	47.00	49.00
Total Expenditures	3,085,643	3,174,505	3,174,505	3,375,245

Purpose and Goals

The West Virginia Department of Veterans Assistance operates the West Virginia Veterans Home in Barboursville. The 150-bed facility located on a 23-acre plot was authorized in 1975 and opened in 1981. The mission of the West Virginia Veterans Home is to provide displaced veterans a temporary home with hot meals, nursing, housekeeping, and recreational services. During that time, veterans have access to a number of services and assistance to help them secure an income and long-term housing. Some services include transportation for VA appointments, social work, counseling, education, and benefit assistance. Since its establishment, the West Virginia Veterans Home has served as a shelter for more than 2,000 military veterans representing all branches of the U.S. Armed Forces. The West Virginia Veterans Home is not a treatment facility and cannot accommodate veterans in need of daily care or skilled assistance.

Department Budget Discussion

The current level funding is not sufficient to maintain current operating costs at the facility. The WV Veterans Home receives \$1.2 million in general revenue funds, with more than 95% for personal services and benefits. Over the years, the facility has relied heavily on the federal and special revenue appropriated funds to cover operating costs which has quickly reduced the cash balance in both funds. To maintain operating costs at the facility, an increase to current level funding for the general revenue account is necessary. In FY 2020, the largest costs at the facility included utilities, security services, and food products.

While the WV Veterans Home campus is well maintained by staff, the buildings and infrastructure are aging and require upkeep. The agency will be applying for a construction grant in which a 35% State match is required. The estimated cost of all renovation projects is \$1,035,000.

The WV Veterans Home is required by federal regulations to provide a medical director as well as primary care services to the residents. The facility is currently in a sharing agreement with the VAMC in Huntington and the current level funding is not sufficient to cover the costs. In FY 2020, the average monthly cost was \$22,000. While the facility is working on an improvement in this area by bidding out of a new contract, there are outstanding invoices to be settled with the VAMC in the amount of \$180,000.

The issue facing the Veterans Home is the lack of State funding to help meet the mission to our displaced veterans. The estimated revenue from the special and federal funds is not enough to support the expenditures necessary to run the facility.

Summary of Services and Performance Measures

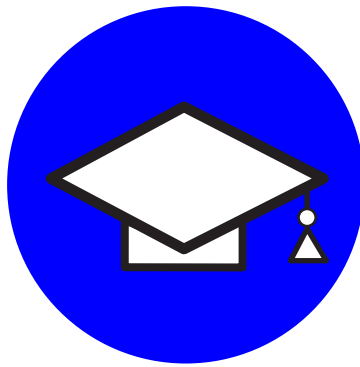
VETERANS HOME

The mission of the West Virginia Veterans Home is to provide displaced veterans a temporary home with hot meals, nursing, housekeeping, and recreational services. During that time, veterans have access to a number of services and assistance to help them secure an income and long-term housing. Some services include transportation for VA appointments, social work, counseling, education, and benefit assistance.

FTEs: 47.00 Annual Program Cost: \$3,174,505
 Revenue Sources: 40% G 50% F 9% S 0% L 1% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Number of residents	150	150	150
Number of residents discharged to independent living	20	20	25

HIGHER EDUCATION



Higher Education Policy Commission/Public Colleges and Universities

Expenditures

Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
West Virginia School Of Osteopathic Medicine	317.00	45,047,944	57,522,339	49,622,548	49,622,548
Marshall University	1,745.56	245,624,999	289,765,563	284,639,133	284,639,133
Shepherd University	433.32	49,430,610	55,260,863	55,140,863	55,140,863
West Liberty University	312.50	41,907,743	52,549,998	52,549,998	52,549,998
West Virginia State University	337.53	33,720,325	44,915,077	40,650,449	40,650,449
Higher Education Policy Commission - Administration	66.60	210,672,023	240,123,070	225,744,484	225,744,544
Higher Education Policy Commission - System	5.00	33,191,493	41,261,058	38,518,345	38,518,345
Higher Education Policy Commission - Health Sciences	0.00	83,191	704,764	641,764	641,764
Concord University	266.58	40,582,812	49,214,059	44,353,409	44,353,409
West Virginia Network For Educational Telecomputing	56.00	12,176,185	18,214,447	14,600,248	14,600,248
West Virginia University	6,765.64	897,384,501	1,405,363,986	1,404,260,895	1,404,260,895
Fairmont State University	441.23	69,329,448	93,829,375	88,204,692	88,204,692
Bluefield State College	191.27	19,577,873	24,767,299	24,767,299	24,767,299
Glenville State College	206.00	25,584,068	44,182,002	44,253,402	44,253,402
Less: Reappropriated	0.00	(3,847,106)	(7,841,023)	0	0
Total	11,144.23	1,720,466,109	2,409,832,877	2,367,947,529	2,367,947,589

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	3,235.30	3,230.58	3,249.34	3,465.00
Total Personal Services	230,760,454	225,089,042	224,663,012	224,463,012
Employee Benefits	37,536,251	53,083,785	52,289,271	52,289,271
Other Expenses	86,530,674	82,474,082	81,027,393	81,227,393
Less: Reappropriated	(1,912,509)	(2,667,232)	0	0
Subtotal: General Funds	352,914,870	357,979,676	357,979,676	357,979,676

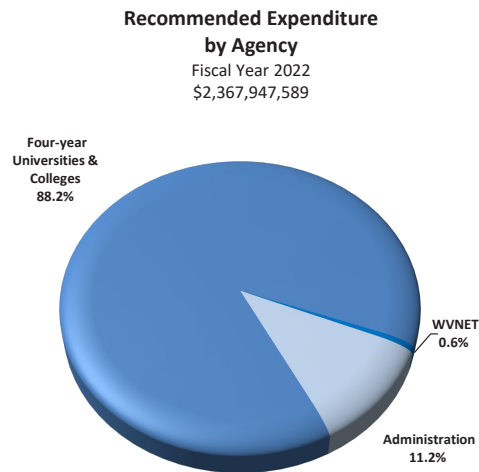
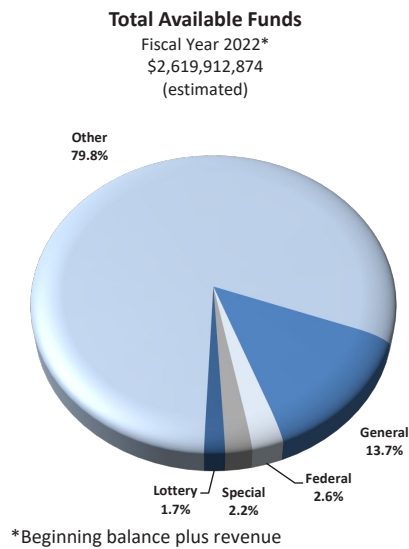
Federal Funds				
FTE Positions	107.96	134.67	127.94	176.00
Total Personal Services	11,977,221	15,514,766	15,628,500	15,628,500
Employee Benefits	1,961,391	3,137,070	3,082,070	3,082,070
Other Expenses	38,595,599	60,190,773	51,550,531	51,550,531
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	52,534,211	78,842,609	70,261,101	70,261,101

Lottery Funds				
FTE Positions	31.93	34.16	31.93	31.00
Total Personal Services	2,762,025	3,388,132	2,705,117	2,705,117
Employee Benefits	463,271	1,428,576	674,359	674,359
Other Expenses	46,892,404	56,508,623	52,884,329	52,884,329
Less: Reappropriated	(1,720,363)	(5,061,526)	0	0
Subtotal: Lottery Funds	48,397,337	56,263,805	56,263,805	56,263,805

Special Funds				
FTE Positions	135.50	129.18	135.50	136.00
Total Personal Services	8,230,818	8,842,229	8,880,925	8,880,925
Employee Benefits	114,309	2,316,119	2,322,968	2,322,968
Other Expenses	29,284,011	38,533,797	38,375,988	38,375,988
Less: Reappropriated	(214,234)	(112,264)	0	0
Subtotal: Special Funds	37,414,904	49,579,881	49,579,881	49,579,881

Higher Education Policy Commission/Public Colleges and Universities Expenditures – Continued

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	7,711.79	7,615.65	7,679.14	7,859.00
Total Personal Services	662,864,977	614,328,514	662,549,862	662,549,802
Employee Benefits	8,718,444	148,787,566	148,434,085	148,434,145
Other Expenses	557,621,366	1,104,050,826	1,022,879,119	1,022,879,179
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,229,204,787	1,867,166,906	1,833,863,066	1,833,863,126
<hr/>				
Total FTE Positions	11,222.48	11,144.23	11,223.85	11,667.00
Total Expenditures	1,720,466,109	2,409,832,877	2,367,947,529	2,367,947,589



Higher Education Policy Commission



Perry Bennett/Office of Reference and Information

Higher Education Policy Commission - Administration Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	24.68	26.42	24.68	24.00
Total Personal Services	2,469,711	2,498,939	2,438,407	2,438,407
Employee Benefits	499,450	570,825	553,248	553,248
Other Expenses	71,820,459	72,538,207	71,038,237	71,038,237
Less: Reappropriated	(1,439,649)	(1,578,078)	0	0
Subtotal: General Funds	73,349,971	74,029,892	74,029,892	74,029,892
Federal Funds				
FTE Positions	12.09	14.28	12.09	12.00
Total Personal Services	706,124	981,562	934,287	934,287
Employee Benefits	135,061	231,377	231,377	231,377
Other Expenses	6,191,469	6,854,430	6,901,705	6,901,705
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	7,032,654	8,067,369	8,067,369	8,067,369
Lottery Funds				
FTE Positions	1.66	1.51	1.66	1.00
Total Personal Services	85,408	256,153	148,940	148,940
Employee Benefits	17,493	63,446	40,147	40,147
Other Expenses	41,402,606	48,007,153	46,829,657	46,829,657
Less: Reappropriated	(1,229,320)	(1,308,008)	0	0
Subtotal: Lottery Funds	40,276,187	47,018,744	47,018,744	47,018,744
Other Funds				
FTE Positions	27.37	24.39	27.37	27.00
Total Personal Services	734,738	2,197,363	1,976,800	1,976,740
Employee Benefits	255,365	469,405	469,135	469,195
Other Expenses	86,354,139	105,454,211	94,182,544	94,182,604
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	87,344,242	108,120,979	96,628,479	96,628,539
Total FTE Positions	65.80	66.60	65.80	64.00
Total Expenditures	208,003,054	237,236,984	225,744,484	225,744,544

Higher Education Policy Commission

Higher Education Policy Commission - System Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	(48,004)	0	0
Employee Benefits	0	(7,136)	0	0
Other Expenses	4,997,500	7,585,589	5,000,000	5,000,000
Less: Reappropriated	0	(2,530,449)	0	0
Subtotal: Lottery Funds	4,997,500	5,000,000	5,000,000	5,000,000
Special Funds				
FTE Positions	5.00	5.00	5.00	5.00
Total Personal Services	252,905	317,229	355,925	355,925
Employee Benefits	45,334	76,772	83,621	83,621
Other Expenses	27,759,360	32,872,497	32,714,688	32,714,688
Less: Reappropriated	(214,234)	(112,264)	0	0
Subtotal: Special Funds	27,843,365	33,154,234	33,154,234	33,154,234
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	136,394	464,111	364,111	364,111
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	136,394	464,111	364,111	364,111
Total FTE Positions	5.00	5.00	5.00	5.00
Total Expenditures	32,977,259	38,618,345	38,518,345	38,518,345

Higher Education Policy Commission - Health Sciences Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Other Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	70,080	97,381	97,381	97,381
Employee Benefits	13,315	26,140	26,140	26,140
Other Expenses	(204)	581,243	518,243	518,243
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	83,191	704,764	641,764	641,764
Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	83,191	704,764	641,764	641,764

Higher Education Policy Commission

West Virginia Network For Educational Telecomputing Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	26.00	25.00	26.00	26.00
Total Personal Services	1,380,008	1,357,113	1,357,113	1,357,113
Employee Benefits	367,817	390,713	390,713	390,713
Other Expenses	0	0	0	0
Transfers: Reappropriated	0	0	0	0
Total: General Funds	1,747,825	1,747,826	1,747,826	1,747,826
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	5	0	0	0
Transfers: Reappropriated	0	0	0	0
Total: Federal Funds	5	0	0	0
Other Funds				
FTE Positions	30.00	31.00	29.00	29.00
Total Personal Services	2,454,746	2,919,062	2,919,062	2,919,062
Employee Benefits	455,526	779,509	782,579	782,579
Other Expenses	7,518,083	12,768,050	9,150,781	9,150,781
Transfers: Reappropriated	0	0	0	0
Total: Other Funds	10,428,355	16,466,621	12,852,422	12,852,422
Total FTE Positions	56.00	56.00	55.00	55.00
Total Expenditures	12,176,185	18,214,447	14,600,248	14,600,248

Purpose and Goals

The staff of the Higher Education Policy Commission (HEPC) provides support to the Chancellor, the Higher Education Policy Commission, and institutions. It administers several state level programs, such as state and federal student financial assistance. The office is overseen by a chancellor and administered by a vice chancellor for administration. In addition to the chancellor and commission, the staff's numerous customers include the public higher education institutions and their boards and advisory councils, joint commissions on vocational/technical/occupational education, institutions from other sectors of post-secondary education, the Legislature, business and industry, governmental agencies, and health care providers.

The HEPC has the following departments:

Academic Affairs

- Provides staff support for the commission and the West Virginia Council for Community and Technical College Education (council) in academic program review, program approval, long-range academic planning, and a host of other policy initiatives.

Higher Education Policy Commission

Chancellor's Office

- Monitors legislative developments during regular and special sessions, coordinates legislative information requests at both the state and federal levels, and communicates legislative developments to interested parties at the campus level.
- Coordinates commission office interface with agencies and departments of state government, the executive branch, and the legislative branch.

Finance and Facilities

- Provides assistance to the commission, council, chancellor, and the governing boards at each of the public institutions on matters and policies related to finance, budgets, purchasing, campus planning, and capital projects.

Financial Aid

- Oversees the management and delivery of state-level financial aid programs to eligible students at participating institutions and strives to ensure these programs facilitate college attendance so that all West Virginians have the opportunity to attend college.
- Administers the Higher Education Grant Program, Providing Real Opportunities for Maximizing In-State Student Excellence (PROMISE) Scholarship Program, Higher Education Adult Part-Time Student (HEAPS) Grant Program, the Underwood-Smith Teaching Scholars Program and other state-funded scholarships.
- Processes more than 400,000 federal student aid applications each year.
- Responds to thousands of inquiries each year on available student aid programs and related application procedures.
- Provides coordinating leadership for health sciences education delivered by the schools of the West Virginia University Health Sciences Center, the Marshall University Joan C. Edwards School of Medicine, and the West Virginia School of Osteopathic Medicine, plus provides oversight responsibility for the Center for Nursing and programs to educate health sciences students in rural communities of the state.

Policy and Planning

- Manages a comprehensive statewide higher education database with key dimensions of each college and university in the state, including cost, enrollment and student success, in addition to the P-20 Statewide Longitudinal Education Database.
- Conducts ongoing research, produces statistical reports such as the West Virginia Higher Education Almanac, and maintains Explorer, the state's online higher education data portal.
- Maintains the information systems responsible for administering state financial aid programs, including PROMISE, the Higher Education Grant Program, and the West Virginia Invests Grant.

Science and Research

- Provides strategic leadership for infrastructure advancement and development of competitive research in science, technology, engineering, and mathematics (STEM) disciplines.
- Serves as the coordinating office for scientific research grants to academic institutions from federal agencies, especially the National Science Foundation's Experimental Program to Stimulate Competitive Research (EPSCoR) program.
- Administers state-based awards from the West Virginia Research Challenge Fund and the Research Trust Fund (including Research Challenge Grants, instrumentation grants, innovation grants, and mini-grants.)

Student Success and P-20 Initiatives

- Administers the state's federal Gaining Early Awareness and Readiness for Undergraduate Programs (GEAR UP) grant and College Access Challenge grant.
- Oversees the College Foundation of West Virginia (CFWV), a partnership of education agencies dedicated to increasing access to higher education in the state. The centerpiece of this effort is a website (www.cfwv.com) that is a centralized portal for students and educators to help them learn about, prepare, and apply to college.
- Conducts outreach to future students of all ages around the state regarding the benefits of attending college, the range of postsecondary opportunities available, and how to prepare for, apply to, and pay for college.

Higher Education Policy Commission

West Virginia Network for Educational Telecomputing (WVNET)

- Provides support and hosting services for higher education administrative systems and academic computing systems.
- Manages the statewide Intranet and provides Internet access to higher education institutions, public schools, and state agencies.
- Hosts and provides support for the P-20 State Longitudinal Data System that houses and reports on student-level data from the Department of Education, the HEPC, and WorkForce West Virginia.
- Supplies statewide security services such as management of distributed firewalls, assistance in the implementation and operation of content filters, automated off-site backups of critical data, and options for disaster recovery location.
- Conducts higher education technology purchasing and manages shared contracts for technology. Offers technology consulting and support.
- Operates a 24/7 help desk to support computing and communications users.

The goals of the Higher Education Policy Commission (HEPC) are set based on current enrollment and student success trends. Senate Bill 673 passed during the 2019 regular session of West Virginia Legislature repealed the requirement for the development of system master plan. Given the statewide declining population, which is also reflected in declining numbers of students matriculating through the K-12 system, the current goals reflect the need to stabilize student enrollment and focus on improving student success metrics.

Department Budget Discussion

With the unknowns associated with the COVID-19 pandemic in FY 2021, it is hard to project what the impacts will be for FY 2022. It is known that the virus will impact college enrollment which will cause a reduction in tuition revenues. It is not known how much enrollment will decline.

By submitting a budget for FY 2022 at current level, the public higher education institutions will continue to fall behind institutions in other states, even if there was not a pandemic. All schools continue to struggle to maintain the state's affordable tuition and fee rates.

Compared with peer states, West Virginia trails in state funding per student, but this does not necessarily include all the state financial aid available. West Virginia has some of the nation's most attractive student financial aid, including the new free community college bill (WV Invests) and the PROMISE scholarship.

According to the latest Southern Regional Education Board (SREB) report on state higher education funding (for 2017-2018), West Virginia provides \$3,971 in state funding per full-time equivalent four-year student. The SREB average is \$6,827 per student (March 2019.)

West Virginia ranks 11 out of 16 in total state funding and tuition/fees revenue per FTE student. The SREB average is \$16,741 and West Virginia's is \$15,120 (March 2019.)

West Virginia's public higher education institutions also face inflationary cost increases. According to the Common Fund, higher education costs increased by 2.5% from FY 2018 to FY 2019.

Deferred maintenance at the institutions continues to be an issue. The list of high-priority capital projects developed last year will be updated in fall 2020. The capital projects list addresses education and general deferred maintenance and code compliance issues. There is more than \$400 million in deferred maintenance at Commission and Council institutions.

With the COVID-19 pandemic, it is not clear what the enrollment will be at the institutions. However, it is expected there will be a decline and this will have a negative impact on tuition revenues. At this time, it is not known how much the revenues will decline.

Higher Education Policy Commission

Summary of Services and Performance Measures

ADMINISTRATION

The Higher Education Policy Commission (HEPC) is responsible for developing, establishing, and overseeing the implementation of the public agenda for higher education. It is charged with the oversight of higher education institutions to ensure they are accomplishing their missions and implementing the provisions set by state statute.

FTEs: 66.60 Annual Program Cost: \$459,044
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

FOUR-YEAR UNIVERSITIES & COLLEGES

Our performance measures for public higher education reflect the statewide declining population and the number of students that matriculate through K-12. The goal is to stabilize student enrollment and focus on improving student success.

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Decrease the system average federal student loan cohort default rate to 9% for 2023-24.	10.1	9.5	9.3
Increase annual external research and development funds to \$200 million for 2023-24.	199.2	195	196
Increase annualized full-time equivalent enrollment.	55,432	58,200	59,000
Increase first-time freshman enrollment to 12,000 students for 2023-24.	10,457	11,300	11,500
Increase headcount enrollment to 67,000 students for Academic Year 2023-24.	61,852	64,300	65,200
Increase the enrollment of low income students to 19,000 students for 2023-24.	15,829	17,800	18,000
Increase the enrollment of students from under represented racial/ethnic minority groups to 8,000 students for 2023-24.	7,116	7,350	7,450
Increase the enrollment of undergraduate adults 25 and older to 6,500 students for 2023-24.	5,413	6,250	6,350
Increase the first to second year retention. Full-time, first time freshman enrolled.	10,377	10,533	10,691
Increase the first to second year retention rate of students. Full-time, first-time freshman retained.	7,828	8,036	8,296
Increase the first to second year retention rate of students. Full-time, first-time freshman retention rate.	75.4	76.3	77.6
Increase the four-year graduation rate for first-time freshmen four-year graduation rate.	34.6	36.7	38
Increase the four-year graduation rate for first-time freshmen six-year graduation rate.	53.8	55.7	57.3
Increase the number of degrees awarded in health fields to 2,400 for 2023-24.	2,257	2,260	2,300

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase the number of degrees awarded in STEM fields to 3,700 for 2023-24.	3,535	3,570	3,600
Increase the number of degrees awarded to 14,000 for 2023-24.	13,664	13,820	13,880
Increase the number of students making progress toward a degree. Fall, first time freshmen earning 30 hours.	5,542	5,779	6,107
Increase the number of students making progress toward a degree. Fall, first-time freshmen enrolled.	10,457	10,828	10,990
Increase the percentage of students making progress toward a degree. Fall, first time freshmen earning 30 hours.	53	53.4	55.6
Increase the percentage of West Virginia high school graduates continuing on to higher education in the following fall 65% for 2023-24.	50.5	57.5	60

STUDENT FINANCIAL AID

Financial oversees the management and delivery of state-level financial aid programs to eligible students at participating institutions and strives to ensure these programs facilitate college attendance so that all West Virginians have the opportunity to attend college.

- Administers the Higher Education Grant Program, Providing Real Opportunities for Maximizing In-State Student Excellence (PROMISE) Scholarship Program, Higher Education Adult Part-Time Student (HEAPS) Grant Program, the Underwood-Smith Teaching Scholars Program and other state-funded scholarships.
- Processes more than 400,000 federal student aid applications each year.
- Responds to thousands of inquiries each year on available student aid programs and related application procedures.

FTEs: 0.00 Annual Program Cost: \$66,939
Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Bluefield State College



Bluefield State College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	77.47	77.47	77.47	154.00
Total Personal Services	5,239,531	4,985,129	4,985,129	4,985,129
Employee Benefits	1,120,565	1,373,092	1,373,092	1,373,092
Other Expenses	23,125	25,000	25,000	25,000
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	6,383,221	6,383,221	6,383,221	6,383,221
Federal Funds				
FTE Positions	22.64	42.72	42.72	85.00
Total Personal Services	1,198,858	2,501,334	2,501,334	2,501,334
Employee Benefits	288,322	600,000	600,000	600,000
Other Expenses	1,390,358	3,216,169	3,216,169	3,216,169
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	2,877,538	6,317,503	6,317,503	6,317,503
Other Funds				
FTE Positions	70.15	71.08	71.08	138.00
Total Personal Services	3,577,583	5,195,067	5,195,067	5,195,067
Employee Benefits	1,073,364	1,320,837	1,320,837	1,320,837
Other Expenses	5,666,167	5,550,671	5,550,671	5,550,671
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	10,317,114	12,066,575	12,066,575	12,066,575
Total FTE Positions	170.26	191.27	191.27	377.00
Total Expenditures	19,577,873	24,767,299	24,767,299	24,767,299

Purpose and Goals

The mission of Bluefield State College is to provide students an affordable, accessible opportunity for public higher education. A historically black institution, Bluefield State College prepares students for diverse professions, graduate study, informed citizenship, community involvement, and public service in an ever-changing global society. The college demonstrates its commitment to the student's intellectual, personal, ethical, and cultural development by providing a dedicated faculty and staff, quality educational programs, and strong student support services in a nurturing environment.

Department Budget Discussion

Bluefield State College is a large economic resource in the region we serve. An integral part of industry, commerce, and education, it is imperative Bluefield State College continues to receive current levels of funding and to seek additional funding sources to serve our communities. In addition, with the continued decline in population, we must look to attract students from different regions for in-demand programs and to meet existing shortfalls in related fields, such as Allied Health, Education, and Engineering. With the previous reductions in funding related to state funds and tuition and fees, personnel have continued to be reduced through attrition, and most recently, reallocation of funds

Higher Education Policy Commission

by contracting out some services previously performed by employees. Bluefield State College must expand our service region by providing on campus student housing to continue to be successful in meeting the needs of our service area and beyond.

Building student housing will have a dramatic effect not only on campus, but in the community immediately when built. Bluefield State College has not had on-campus housing in more than 50 years (since 1968). Other financial impact items that are of major concerns are:

- Reserve funds at Bluefield State College are limited due to prior budget reductions (\$1.2 million annually in state funds) and related downturn in enrollment, i.e. tuition and fee revenue declines.
- The continued lack of funds available for adequate pay increases and ongoing salaries. Recruiting and retaining good employees is a must in order to continue to provide quality academic programs in much needed fields and support services.

Deferred maintenance on all buildings is an increasing concern with all buildings on campus (at least 49 years old).

Concord University



Concord University Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	134.24	139.24	139.24	277.00
Total Personal Services	8,363,783	8,193,888	8,193,888	8,193,888
Employee Benefits	2,112,631	2,282,527	2,282,527	2,282,527
Other Expenses	0	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	10,476,414	10,476,415	10,476,415	10,476,415
Federal Funds				
FTE Positions	6.50	5.50	5.50	11.00
Total Personal Services	581,395	816,499	816,499	816,499
Employee Benefits	107,928	135,488	135,488	135,488
Other Expenses	1,958,347	1,233,529	882,879	882,879
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	2,647,670	2,185,516	1,834,866	1,834,866
Other Funds				
FTE Positions	124.61	121.84	121.84	235.00
Total Personal Services	7,039,706	8,718,782	8,718,782	8,718,782
Employee Benefits	1,638,724	2,093,812	2,093,812	2,093,812
Other Expenses	18,780,298	25,739,534	21,229,534	21,229,534
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	27,458,728	36,552,128	32,042,128	32,042,128
Total FTE Positions	265.35	266.58	266.58	523.00
Total Expenditures	40,582,812	49,214,059	44,353,409	44,353,409

Purpose and Goals

Concord University is an agency of the State of West Virginia authorized to conduct operations for the purpose of providing higher education instruction. The university is authorized to collect fees from students attending the institution as approved by the university's Board of Governors and the Higher Education Policy Commission.

Department Budget Discussion

Continued decline in enrollment and reductions in state appropriations have again affected the University's ability to operate. Over the past several years, the University has experienced reductions in workforce and reduced operating costs in order to balance the annual budget. The University's administration continues to promote efficiencies, joint cooperation with other institutions, and fundraising to offset the current loss of gross revenue.

Concord University continues to find new ways to reach out to prospective students through various methods. Even though preliminary FY 2021 enrollment numbers seem to be at an increase over FY 2020, with the past multiple year trend of declining enrollment by the census date, it is felt that it would be most responsible to project FY 2022 as level with FY 2021's current projected budget. While it is always hopeful that enrollment will begin on an upward trajectory, given the current trend of decreasing high school graduation rates, it is most probable enrollment will at best remain flat through FY 2026.

Fairmont State University



Fairmont State University Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	236.31	233.23	229.00	229.00
Total Personal Services	15,105,133	14,833,510	14,833,510	14,833,510
Employee Benefits	3,495,206	3,766,831	3,766,831	3,766,831
Other Expenses	0	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	18,600,339	18,600,341	18,600,341	18,600,341
Federal Funds				
FTE Positions	4.35	6.20	5.60	6.00
Total Personal Services	394,197	748,500	919,509	919,509
Employee Benefits	66,740	134,505	79,505	79,505
Other Expenses	1,537,478	4,190,072	551,531	551,531
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,998,415	5,073,077	1,550,545	1,550,545
Other Funds				
FTE Positions	192.32	201.80	194.00	194.00
Total Personal Services	11,400,300	19,609,363	18,296,181	18,296,181
Employee Benefits	2,652,743	4,480,946	4,281,128	4,281,128
Other Expenses	34,677,651	46,065,648	45,476,497	45,476,497
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	48,730,694	70,155,957	68,053,806	68,053,806
Total FTE Positions	432.98	441.23	428.60	429.00
Total Expenditures	69,329,448	93,829,375	88,204,692	88,204,692

Purpose and Goals

Fairmont State University aspires to be nationally recognized as a model for accessible learner-centered institutions that promote student success by providing comprehensive education and excellent teaching, flexible learning environments, and superior services. Graduates will have the knowledge, skills, and habits of mind necessary for intellectual growth, full and participatory citizenship, employability, and entrepreneurship in a changing environment.

Fairmont State University, with a 120-acre main campus in Fairmont, is part of the state's growing high technology corridor. With a long history of academic excellence, FSU is a place where teaching and learning matter and students are our first priority. Founded in 1865 as the state's first private normal school in West Virginia, FSU celebrated its Sesquicentennial in 2015.

Over the past decade, the main campus has been expanded with new construction, including an Engineering Technology Building, student center, residence halls, parking garage, improved library facility, and significant ADA accessibility improvements.

With an enrollment of about 3,500 students, FSU offers 80 fields of study. Unique programs include National Security and Intelligence and Aviation Flight School. With approximately 200 full-time faculty, the student-to-faculty ratio is 17:1. The institution is accredited by The Higher Learning Commission.

Higher Education Policy Commission

The mission of Fairmont State University is to provide opportunities for individuals to achieve their professional and personal goals and discover roles for responsible citizenship that promote the common good.

Department Budget Discussion

If state appropriation funding is kept level for FY 2022, Fairmont State University will be positioned to have minimal or no increase to tuition and fees. Annual increases in expenses and attempts to keep enrollment moving in a positive direction will also be a factor in this decision. In addition, we continue to look for ways to maximize the use of resources and implement cost-saving initiatives. We are also reviewing low-productivity programs and determining if funds can be directed towards programs needed for the future.

Fairmont State University and Pierpont Community & Technical College continue to separate services while remaining on a shared campus. Duplicating services has a cost associated with it and continues to impact Fairmont's budget. Through the reduction of shared services, efficiencies were lost in areas Finance, Human Resources, Library, Information Technology, and portions of Financial Aid and Registrar services. The financial effect for Fairmont State University will ultimately be loss of fee-for-service revenue of more than \$3 million. This does not consider the amount of debt coverage that Fairmont State has had to ensure was covered due to the declining bonded revenue support from Pierpont Community and Technical College.

Fairmont State University has several aging buildings as was pointed out in the Sightlines study conducted by HEPC. The Sightlines study indicated that Fairmont State would need an annual investment target of \$5.4 million in order to maintain buildings on the Fairmont State campus. Due to declining support of bonded revenues from Pierpont, our current annual investment support from capital tuition fees is minimal. Each year that the buildings age creates the possibility of additional maintenance costs and major unfunded repairs. Without funding support from the Legislature, it will be impossible for Fairmont State to perform all the maintenance required for these aging buildings.

The new Mercer pay scale created from Senate Bill 439 provides some much-needed changes to the philosophy behind class and compensation. However, Fairmont State University, along with other state entities, were provided no funding to implement this new pay scale. Fairmont State University was able to bring employees who were below the minimum to that level, but we have concerns that we will be able to fund any increases beyond the minimum, should it be required to do so. Even if it is not mandated that we fund compensation above the minimum, in order to be competitive and fair, Fairmont State University would need \$2 million to fund all employees to the median level.

The ongoing pandemic adds an additional layer of difficulty to providing the level of education that Fairmont State University prides itself in offering in a safe environment. We had to pivot quickly to finish out the 2019-2020 academic year through virtual learning. The continued threat of spikes has required an investment in new software and hardware technology to continue providing quality instruction. This has caused a major impact on housing occupancy as well as on-campus enrollments. Fairmont State continues to shift its operations to accommodate for the challenges presented.

Glenville State College



Glenville State College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	131.83	121.00	131.83	132.00
Total Personal Services	4,303,205	5,100,408	5,100,408	4,900,408
Employee Benefits	1,279,452	1,296,534	1,296,534	1,296,534
Other Expenses	864,286	50,000	50,000	250,000
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	6,446,943	6,446,942	6,446,942	6,446,942
Federal Funds				
FTE Positions	4.00	4.00	4.00	4.00
Total Personal Services	571,955	870,500	870,500	870,500
Employee Benefits	37,476	59,500	59,500	59,500
Other Expenses	501,074	270,800	280,800	280,800
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,110,505	1,200,800	1,210,800	1,210,800
Other Funds				
FTE Positions	84.84	81.00	84.84	85.00
Total Personal Services	4,438,710	6,583,450	6,503,450	6,503,450
Employee Benefits	1,231,038	1,734,100	1,734,100	1,734,100
Other Expenses	12,356,872	28,216,710	28,358,110	28,358,110
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	18,026,620	36,534,260	36,595,660	36,595,660
Total FTE Positions	220.67	206.00	220.67	221.00
Total Expenditures	25,584,068	44,182,002	44,253,402	44,253,402

Purpose and Goals

Glenville State College was established in 1872 for the purpose of providing quality educational opportunities to the citizens of West Virginia. Originally founded as a teacher's college, Glenville State College remains a leader in preparing teachers. Along with its emphasis on teacher preparation, the college has responded to the needs of West Virginia and has developed additional programs in a variety of areas. The college is committed to six core values: student-centered, community, integrity, tradition, leadership, and family. Glenville State College provides a tradition of high quality education through innovation in the design, delivery, and evaluation of programs and services, workforce development, and comprehensive student services; a community of active learners dedicated to lifelong learning, effective teaching, applied scholarship, creative activities, and service; and leadership that promotes excellence in learning, teaching, cultural vitality, and economic development in a global community.

Department Budget Discussion

If the current level of appropriation for Glenville State College is sustained, the institution will continue to provide affordable educational services and opportunities to the students we serve. The Institution will continue to explore ways to achieve operational and personnel efficiencies. The Institution is continuing to monitor the impact of the COVID-19 pandemic on students, faculty, staff and community, and the correlation to college revenues and expenses.

Higher Education Policy Commission

Glenville State College has raised the cost of tuition to a comparable rate for our geographic location. Our goal is to assist students in attending a high-quality higher education institution in as an affordable manner as possible. This means we are stretching every dollar to its fullest extent. As a result, students will begin to bear a greater financial burden for the cost of their education through increased tuition and fees. We have several new programs and collaborations with other institutions under development to better serve the educational needs of West Virginia's citizens. Our financial resources are minimal in comparison to the true financial needs of program development and many good program ideas may not be instituted as we move forward. In addition, we are trying to secure adequate financial resources to compensate our employees, upgrade our technology, and maintain our physical plant infrastructure.

Marshall University



Marshall University Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	958.17	934.26	958.17	959.00
Total Personal Services	60,659,684	48,433,274	48,224,076	48,224,076
Employee Benefits	(697)	13,614,469	12,845,149	12,845,149
Other Expenses	2,147,765	1,889,553	1,861,620	1,861,620
Less: Reappropriated	(428,529)	(1,006,451)	0	0
Subtotal: General Funds	62,378,223	62,930,845	62,930,845	62,930,845
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	347,767	500,000	500,000	500,000
Employee Benefits	0	4,000	4,000	4,000
Other Expenses	4,610,382	519,140	519,140	519,140
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	4,958,149	1,023,140	1,023,140	1,023,140
Lottery Funds				
FTE Positions	4.40	4.71	4.40	4.00
Total Personal Services	511,385	402,308	482,927	482,927
Employee Benefits	0	341,131	114,667	114,667
Other Expenses	27,516	(25,024)	842	842
Less: Reappropriated	(60,443)	(119,979)	0	0
Subtotal: Lottery Funds	478,458	598,436	598,436	598,436
Other Funds				
FTE Positions	811.54	806.59	811.54	812.00
Total Personal Services	72,252,715	83,998,039	83,998,039	83,998,039
Employee Benefits	16,686,152	19,039,060	19,039,060	19,039,060
Other Expenses	88,382,330	121,049,613	117,049,613	117,049,613
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	177,321,197	224,086,712	220,086,712	220,086,712
Total FTE Positions	1,774.11	1,745.56	1,774.11	1,775.00
Total Expenditures	245,136,027	288,639,133	284,639,133	284,639,133

Purpose and Goals

Marshall University provides more than 100 affordable, high-quality undergraduate and graduate degree programs for West Virginia and the surrounding region. As the state's oldest public institution of higher learning, Marshall has served West Virginians for more than 175 years, attracting top-notch professors, researchers, and resources that otherwise would be unavailable to this state. Through its School of Medicine and other professional programs, Marshall University delivers world-class health care and cutting-edge technology while training the state's future leaders in high-demand fields.

Department Budget Discussion

With level funding in appropriations, Marshall will continue its emphasis on providing affordable access to higher education for West Virginia students. Considering the rising costs in labor, health care, and energy, the challenging financial environment in West Virginia, and responding to several years of appropriation reductions, Marshall University continues to review opportunities to decrease costs, reallocate funding, generate additional sources of revenue, and invest in efforts that will continue to support our current students with our focus on retention and to attract new students with our focus on recruiting. While doing this, we are also focusing on educational opportunities that will positively impact the economy of West Virginia and its residents with investment in programs such as Aviation, Engineering, and Health Professions.

The following are some of the major issues that should be considered for financial impacts on Marshall University over the next few years:

The COVID-19 pandemic has and will undoubtedly continue to create considerable fiscal challenges for the University, as it is certainly changing the way we serve our students and the greater West Virginia community. Due to the nature and transmission capabilities of the virus, the University must strengthen health and safety efforts and prepare alternative service delivery methods to meet unprecedented demands. As the costs associated with meeting these vital demands increase, the ability to adequately maintain existing programs and other existing fiscal commitments may diminish. Flat or reduced levels of state appropriations would certainly intensify the already extraordinary challenges the University is and will continue to face.

Flat or reduced state appropriations will necessitate additional curtailing and possible elimination of funding (\$1.5- \$1.7 million annually) dedicated to physical infrastructure deferred maintenance/funded depreciation. This practice of dedicating funding for the purpose of physical plant improvements and modernization was initiated to ensure continued reinvestment by the University in its existing physical plant and to mitigate the deterioration of the physical plant that has plagued other institutions.

Remaining at the current level of state appropriations will necessitate reducing and possibly discontinuing the institutional practices of discounting the cost of attendance and eliminating special summer programming for West Virginia resident students. The monetary investment in these initiatives exceeds \$4 million annually. Eliminating these measures across public higher education institutions will likely have the dual effect of increasing the attrition rate for students with high unmet financial need and decreasing the college-going rate of this societal segment. The already challenging issue of rising student debt will only be further exacerbated by reductions in aid or conversely increasing tuition.

Without additional state appropriations, rebalancing of faculty and non-classified staff appointments, emphasizing a greater percentage of term-appointment hires to reduce short- and long-term personnel costs, will be necessary. This temporary measure has the potential to realize more than \$1 million in cost savings annually but may create additional challenges related to meeting health, safety, and service delivery demands created by the COVID-19 pandemic. Depending on the magnitude of reductions, rebalancing the type of personnel may be insufficient; we eventually may be forced to reduce the number of personnel in all classifications. Additionally, research momentum gained by the University over the past three years to obtain R2 Doctorial University High Research Activity by Carnegie Classification of Institutions of Higher Education would be greatly jeopardized.

School of Osteopathic Medicine



West Virginia School Of Osteopathic Medicine Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	105.00	104.00	104.00	104.00
Total Personal Services	7,733,544	7,634,350	7,598,050	7,598,050
Employee Benefits	1,628,600	1,772,796	1,765,179	1,765,179
Other Expenses	195,887	271,961	233,175	233,175
Less: Reappropriated	(44,331)	(82,703)	0	0
Subtotal: General Funds	9,513,700	9,596,404	9,596,404	9,596,404
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	112,629	63,964	63,964	63,964
Employee Benefits	0	0	0	0
Other Expenses	696,303	453,698	0	0
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	808,932	517,662	63,964	63,964
Other Funds				
FTE Positions	209.00	213.00	200.00	200.00
Total Personal Services	14,591,148	18,965,628	18,991,721	18,991,721
Employee Benefits	3,250,691	4,128,446	3,971,983	3,971,983
Other Expenses	16,839,142	24,231,496	16,998,476	16,998,476
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	34,680,981	47,325,570	39,962,180	39,962,180
Total FTE Positions	314.00	317.00	304.00	304.00
Total Expenditures	45,003,613	57,439,636	49,622,548	49,622,548

Purpose and Goals

The mission of the West Virginia School of Osteopathic Medicine (WVSOM) is to educate students from diverse backgrounds as lifelong learners in osteopathic medicine and complementary health related programs; support and develop graduate medical education training; advance scientific knowledge through academic, clinical, and basic science research; and promote patient-centered, evidence based medicine. WVSOM is dedicated to serve, first and foremost, the State of West Virginia and the health care needs of its residents, emphasizing primary care in rural areas.

Department Budget Discussion

The West Virginia School of Osteopathic Medicine continues to make every effort to find cost saving efficiencies to offset rising operational costs while at the same time holding the line on increasing tuition costs for all students. This is difficult with the increased costs and lost revenue due to COVID-19 and its indeterminable period of impact.

Shepherd University



Shepherd University Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	135.19	134.19	130.66	131.00
Total Personal Services	10,101,246	10,084,564	9,964,564	9,964,564
Employee Benefits	2,082,753	2,599,265	2,599,265	2,599,265
Other Expenses	499,831	0	120,000	120,000
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	12,683,830	12,683,829	12,683,829	12,683,829
Federal Funds				
FTE Positions	7.35	7.35	6.00	6.00
Total Personal Services	469,953	497,947	497,947	497,947
Employee Benefits	80,828	82,989	82,989	82,989
Other Expenses	607,515	2,592,000	2,592,000	2,592,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,158,296	3,172,936	3,172,936	3,172,936
Other Funds				
FTE Positions	283.81	291.79	271.67	271.00
Total Personal Services	14,668,550	17,101,632	17,060,632	17,060,632
Employee Benefits	3,610,646	4,031,804	4,031,804	4,031,804
Other Expenses	17,309,288	18,270,662	18,191,662	18,191,662
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	35,588,484	39,404,098	39,284,098	39,284,098
Total FTE Positions	426.35	433.32	408.33	408.00
Total Expenditures	49,430,610	55,260,863	55,140,863	55,140,863

Purpose and Goals

Shepherd University is a four-year public liberal arts institution in the Eastern Panhandle of West Virginia. From its beginnings more than 140 years ago, the University has evolved into a comprehensive center of higher learning, serving a number of related, yet distinct roles. Shepherd University is a diverse community of learners and the regional center for academic, cultural, and economic opportunity.

Shepherd offers baccalaureate degrees, masters degrees and doctoral degrees in a wide range of fields encompassing the liberal arts, business administration, computer science, teacher education, nursing, the social and natural sciences, and other career-oriented areas. The university provides credit courses for individuals who may not be seeking a specific degree, but who seek to broaden and update their knowledge. For the northern Shenandoah Valley region as a whole, Shepherd is a center for noncredit continuing education, public service, and convenient citizen access to extensive programs in art, music, theater, athletics, and other areas of public interest. The University continues to broaden the dual enrollment opportunities for high school students. Shepherd University has a responsibility to extend its resources beyond the campus, bringing higher education closer to those who seek it.

Department Budget Discussion

Shepherd University relies on student tuition and fees and the West Virginia state appropriation to support the operating expenditures of the institution. Some federal and state grant support is used as well; however, availability

Higher Education Policy Commission

of these funding sources is limited and not always reliable. In FY 2020, the level of state appropriation increased by \$2.7 million, resulting in a reduced operating deficit and enabling the cost of tuition rates to remain level for in-state students. However, future annual increases may be necessary due to ongoing declining enrollment and the devastating impact of the COVID-19 pandemic. This new enrollment decline continues to be the result of the “free” community college in West Virginia and Maryland, which is a large portion of our market area.

Shepherd University is an historic campus with aging facilities, making it difficult to maintain a mandatory deferred maintenance schedule to protect and preserve these assets. Projects continue to be delayed, which will likely result in much higher repair and energy costs. With special regard to the COVID-19 impact, many of our facilities require updated systems to ensure safe air quality via UV filtration. However, the options to modify existing and sometimes obsolete systems is compromised by the lack of available capital funding resources.

Staffing levels are quite modest for an institution of this size and complexity. Current starting salaries for full-time instructional faculty continue to be lower than the surrounding states, making it increasingly more difficult to attract and retain faculty and staff.

During FY 2020, staffing was closely monitored and balanced between the need for experienced full-time faculty and adjunct faculty. Additional staff reductions are likely, and it may be necessary to reduce salaries and wages through outsourcing. The outsourcing option does not always result in savings nor does it guarantee positive outcomes. University leadership recognizes that using part-time or temporary staff is also not an effective long-term strategy.

There were several retirements of long-time faculty members and replacement faculty commands a higher starting salary than in prior years. Pay increases were not possible in FY 2020, nor are there planned increases in FY 2021. With the COVID-19 pandemic, this nearly ensures that funds will not be sufficient to consider pay increases for its employees for the current fiscal year.

Shepherd’s leadership is dedicated to and strives to provide a safe and health campus for the fall term, 2020 (FY 2021). Appropriate initiatives are in place to recognize the needs of students and the challenges faced by its faculty and staff, such as family members (children) requiring daily care with many secondary education schools operating in a virtual space.

Feasibility studies and research have and will continue to be conducted so that Shepherd can develop new market-driven programs. During FY 2021, a completely online degree opportunity is in development and will be launched. This new option is designed to support the working student striving to acquire both bachelor and advanced degrees in a compressed timeframe.

The Shepherd University Advancement Office in partnership with the Shepherd University Foundation will continue to raise funds to provide supplementary support for academic, scholarships, cultural and athletic programs; faculty and staff development; campus renewal and beautification; and other departmental programs and initiatives.

Even with the additional funding, Shepherd continues to assess the challenges to meet basic operating needs, identify new revenue opportunities, maintain highly qualified faculty and staff at competitive salaries and make sufficient progress toward realizing the goals and strategies outlined in our strategic and facilities master plans.

West Liberty University



West Liberty University Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	153.67	158.67	158.67	159.00
Total Personal Services	7,292,986	7,551,871	7,551,871	7,551,871
Employee Benefits	1,808,116	1,550,791	1,550,791	1,550,791
Other Expenses	0	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	9,101,102	9,102,662	9,102,662	9,102,662
Federal Funds				
FTE Positions	2.00	3.00	3.00	3.00
Total Personal Services	306,551	440,000	440,000	440,000
Employee Benefits	27,934	26,300	26,300	26,300
Other Expenses	285,797	3,510,050	3,510,050	3,510,050
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	620,282	3,976,350	3,976,350	3,976,350
Other Funds				
FTE Positions	150.83	150.83	150.83	151.00
Total Personal Services	11,642,434	13,246,141	13,246,141	13,246,141
Employee Benefits	2,712,751	3,086,223	3,086,223	3,086,223
Other Expenses	17,831,174	23,138,622	23,138,622	23,138,622
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	32,186,359	39,470,986	39,470,986	39,470,986
Total FTE Positions	306.50	312.50	312.50	313.00
Total Expenditures	41,907,743	52,549,998	52,549,998	52,549,998

Purpose and Goals

West Liberty University is a state supported institution that serves approximately 2,500 students. West Liberty University grants baccalaureate degrees in elementary and secondary education, arts and sciences, business administration, dental hygiene, nursing, and clinical laboratory science as well as graduate degrees in education, professional studies, criminology, biology, business administration, dental hygiene, clinical psychology, and physician's assistant. The university is governed by a 12-member Board of Governors that determines, controls, supervises, and manages the financial, business, and educational policies and affairs of the university.

Department Budget Discussion

After a few years of declining enrollment, West Liberty experienced a significant increase in enrollment in FY 2018 and FY 2019. This success is a result of recruiting efforts, staying affordable, new baccalaureate and graduate programs, and new athletic programs. Maintaining the current level of State Appropriations ensures that West Liberty can continue to grow, stay affordable, and offset expenses associated with growing enrollment.

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In the recent past, appropriation levels forced an increase in tuition, a reduction in personnel, additional trimming in funding provided to all institutional and academic programs, a reduction in adjunct faculty and student personal services, and the utilization of cash reserves. Attracting and retaining students often depends on the amount of financial aid awarded, therefore, we work closely with the Foundation to ensure all available scholarships are awarded and we give waivers keeping revenue stability in consideration. We have spent the last several years trimming operating budgets, utilizing shared resources, prioritizing expenditures, deferring maintenance, and remain very conservative.

The University recently updated the strategic plan and completed a deferred maintenance study. The strategic planning process will allow us to identify additional programs that are either not in line with the University's mission or are not financially feasible.

The University is geographically located in a very narrow area between Ohio and Pennsylvania and is faced with competition for students from both the two-year and four-year public institutions in those states as well as many private colleges and universities. Funding levels and competition make it difficult to recruit and retain students, faculty, and staff.

The continued growth of graduate programs will help strengthen the University's academic offerings and financial position. We have additional undergraduate and graduate programs in the pipeline that will provide the students of West Virginia and our regional area an affordable option and the ability to stay in West Virginia and invest in our state. Appropriation reductions will necessitate continued tuition increases and hinders our ability to cultivate and invest in new programs, existing programs, and our students. Like all public institutions, West Liberty University has a substantial amount of deferred maintenance which needs addressed.

Financial Issues of previous year have been resolved and cash balances have grown. We expect enrollment to decline slightly or remain stable, even throughout the pandemic. Auxiliary revenues may be negatively impacted. We also anticipate increased expenses due to the pandemic. We need to plan on stabilization of both revenues and expenses.

West Virginia State University



West Virginia State University Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	135.12	152.00	152.00	152.00
Total Personal Services	6,950,946	8,898,246	8,898,246	8,898,246
Employee Benefits	1,782,904	2,190,998	2,190,998	2,190,998
Other Expenses	5,558,857	3,203,460	3,203,460	3,203,460
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	14,292,707	14,292,704	14,292,704	14,292,704
Federal Funds				
FTE Positions	8.00	8.00	8.00	8.00
Total Personal Services	576,738	539,460	529,460	529,460
Employee Benefits	68,156	61,786	61,786	61,786
Other Expenses	1,265,148	4,707,010	452,382	452,382
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,910,042	5,308,256	1,043,628	1,043,628
Other Funds				
FTE Positions	187.88	177.53	177.53	178.00
Total Personal Services	8,969,694	9,626,606	9,476,606	9,476,606
Employee Benefits	2,230,445	2,138,989	2,138,989	2,138,989
Other Expenses	6,317,437	13,548,522	13,698,522	13,698,522
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	17,517,576	25,314,117	25,314,117	25,314,117
Total FTE Positions	331.00	337.53	337.53	338.00
Total Expenditures	33,720,325	44,915,077	40,650,449	40,650,449

Purpose and Goals

West Virginia State University was founded under the provisions of the Second Morrill Act of 1890 as the West Virginia Colored Institute, one of 19 land-grant institutions authorized by Congress and designated by the states to provide for the education of black citizens in agriculture and the mechanical arts. West Virginia was one of the states that maintained segregated educational systems at that time.

From 1891 to 1915, the original Institute offered the equivalent of a high school education, vocational training, and teacher preparation. In 1915, the Institute began to offer college degrees. Under the leadership of President John W. Davis, the academic program was expanded and new buildings were constructed, and in 1927, the Institution was accredited by the North Central Association. In 1929, it became West Virginia State College. Over the next decades, WVSC became recognized as one of the leading public institutions of higher education for African-Americans.

In 1954, the United States Supreme Court gave its historic decision outlawing school segregation. The consequence of this decision for West Virginia State College was a rapid transition to an integrated institution serving a predominantly white, commuting, and older student population. Enrollment quadrupled during the following decades.

Higher Education Policy Commission

Meanwhile, by a decision of the West Virginia Board of Education, WVSC was compelled to surrender land-grant status, the only one of the 1890 institutions to do so. Only after a 12-year effort was the college's land-grant status fully restored, in 2001, by an act of Congress.

In 2004, the West Virginia Legislature approved WVSC's transition to University status, and today WVSU offers 22 bachelor's degrees and six master's degrees. With a rich history and promising future, WVSU is positioned to become the most student-centered research and teaching land-grant university in West Virginia, and beyond.

Department Budget Discussion

Efforts to increase recruitment and retention while maintaining an affordable education are the leading forces in establishing WVSU as the number one university in West Virginia. In addition, we are establishing new program offerings such as a nursing program and a master's degree program for computer science that will generate revenue and develop a broader student base. Legislatively-mandated higher entry level scores of students are already showing some measurable improvement in retention, and this should continue to have a positive impact on tuition revenue and state funding. Over the next year or two, the results are projected to build in the form of higher retention and graduation rates.

Since the general economic climate of the Kanawha Valley continues to hold its own during the transitional stages of the national economy, it is believed WVSU will continue to be a dynamic higher education force in West Virginia.

The West Virginia State Capitol, State Museum, and the Clay Center for the Arts and Sciences are also facilities near WVSU that boost the local economic climate attracting a workforce traditionally seeking higher education.

The emphasis on academic programs that are successful, as well as academic centers of excellence, will be attractions as the University recruitment, retention, and graduation rates increase. After over 128 years of service, the economic outlook should prove to offer slow, yet positive gains as WVSU continues into the future. Research efforts and program developments are being conducted and planned with Land-Grant funding sources. Being one of West Virginia's three research institutions helps with the attraction of faculty and students and serves as an attraction to help the University develop.

There is an optimistic outlook for WVSU as the future unfolds and the university attempts to map legislative-driven changes for higher education in West Virginia. The future continues to be welcoming as West Virginia State University moves forward.

West Virginia University



West Virginia University Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	1,117.62	1,125.10	1,117.62	1,118.00
Total Personal Services	101,160,677	105,517,750	105,517,750	105,517,750
Employee Benefits	21,359,454	21,674,944	21,674,944	21,674,944
Other Expenses	5,420,464	4,495,901	4,495,901	4,495,901
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	127,940,595	131,688,595	131,688,595	131,688,595
Federal Funds				
FTE Positions	41.03	43.61	41.03	41.00
Total Personal Services	6,711,054	7,555,000	7,555,000	7,555,000
Employee Benefits	1,148,946	1,801,125	1,801,125	1,801,125
Other Expenses	19,551,723	32,643,875	32,643,875	32,643,875
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	27,411,723	42,000,000	42,000,000	42,000,000
Lottery Funds				
FTE Positions	25.87	27.94	25.87	26.00
Total Personal Services	2,165,232	2,777,676	2,073,250	2,073,250
Employee Benefits	445,778	1,031,136	519,545	519,545
Other Expenses	464,782	940,904	1,053,830	1,053,830
Less: Reappropriated	(430,600)	(1,103,091)	0	0
Subtotal: Lottery Funds	2,645,192	3,646,625	3,646,625	3,646,625
Special Funds				
FTE Positions	130.50	124.18	130.50	131.00
Total Personal Services	7,977,913	8,525,000	8,525,000	8,525,000
Employee Benefits	68,975	2,239,347	2,239,347	2,239,347
Other Expenses	1,524,651	5,661,300	5,661,300	5,661,300
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	9,571,539	16,425,647	16,425,647	16,425,647
Other Funds				
FTE Positions	5,539.44	5,444.80	5,539.44	5,539.00
Total Personal Services	511,024,573	426,070,000	476,070,000	476,070,000
Employee Benefits	(27,092,316)	105,458,295	105,458,295	105,458,295
Other Expenses	245,452,595	678,971,733	628,971,733	628,971,733
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	729,384,852	1,210,500,028	1,210,500,028	1,210,500,028
Total FTE Positions	6,854.46	6,765.64	6,854.46	6,855.00
Total Expenditures	896,953,901	1,404,260,895	1,404,260,895	1,404,260,895

Purpose and Goals

As a comprehensive land-grant institution in the twenty-first century, West Virginia University will deliver high-quality education, excel in discovery and innovation, model a culture of diversity and inclusion, promote health and vitality, and build pathways for the exchange of knowledge and opportunity between the state, the nation, and the world while maintaining the University's core values of providing health, broad-based prosperity, and education for the State and its citizens.

Department Budget Discussion

West Virginia University is continually adapting to today's challenges of being a flagship, land-grant, affordable higher-education institution with an affiliated academic medical center that provides billions in economic activity for the state and region. From FY 2012 through FY 2018, the University saw its state appropriation reduced by approximately \$38 million in discretionary funding. As a result of this and a competitive market for students, our operating units and our regional campuses have had significant budget reductions. For FY 2021, we reduced our expenditures by over \$30 million compared to January 2020 projections. Moreover, in FY 2019, the state provided for a significant pay raise, but funded only \$3 million out of a salary package that will cost in excess of \$15 million. Although very appreciative of the stability in year-to-year appropriations in FY 2020 and FY 2021, the University and its students would be well served if the Legislature could continue to restore funding to previous levels.

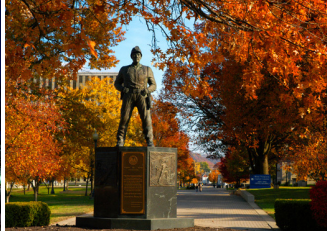
The University estimates that it will spend more than \$24 million in COVID-19 related costs between March 1, 2020 and December 31, 2020. Of that total, the largest category (\$10 million) is expected to be for testing of faculty, staff, and students, contact tracing, quarantining, medical care, and operating the command center. The University has or expects to spend \$3.5 million on the acquisition and fabrication of PPE. With the transition to online instruction and remote work, the University expects to spend over \$2 million for distance learning and telework tools and technology. As the health crisis unfolded in spring 2020 and continued unabated in summer 2020, many University employees had to pivot from their normal job duties and perform substantially different tasks related to public health and safety. Payroll for such employees totaled \$6 million. The University will not be able to operate its PRT during fall 2020 to transport students across campus and will incur additional costs of approximately \$2 million to bus students with appropriate social distancing.

As a result of the pandemic, WVU had to cancel on-campus classes and close its residential housing in the middle of March 2020. Online instruction continued through the end of the spring semester and during the entire summer session. As a result, study abroad programs for spring, summer, and fall 2020 were canceled. Summer camps, conferences, and events were also canceled, and WVU had to issue significant housing and dining refunds to students. The loss in revenues from March 1, 2020 to December 31, 2020 was expected to be around \$35.5 million.

In addition to the above loss in revenues, WVU lost approximately \$12 million in tuition fee revenue by deciding not to increase the student tuition rate in fall 2020 by 2.5%, as was originally planned in its 5-year plan. Also, during FY 2020, the University received \$2.5 million less in PROMISE monies for student financial aid compared to last year as a result of the impact of COVID-19 shutdown on West Virginia lottery revenues. In fact, we did not receive all PROMISE revenues that we were entitled to as a result of lottery revenue shortfalls.

Over the next several years, WVU will continue to face challenging financial issues including nationwide enrollment challenges, market driven rate constraints, and deferred maintenance costs.

West Virginia Council for Community and Technical College Education



Expenditure by Agency	Total FTE 11/30/2020	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
West Virginia University At Parkersburg	204.12	19,975,723	35,179,561	33,728,018	33,728,018
West Virginia Northern Community And Technical College	141.02	14,008,827	17,802,366	14,858,658	14,858,658
Pierpont Community And Technical College	127.00	18,205,493	22,359,764	22,359,764	22,359,764
Mountwest Community And Technical College	109.00	13,694,048	18,286,411	18,022,307	18,022,307
Blue Ridge Community And Technical College	195.92	18,905,217	21,987,415	21,799,165	21,799,165
Eastern West Virginia Community And Technical College	38.00	5,086,873	5,070,283	4,313,070	4,313,070
Council For Community And Technical College Education	14.00	17,235,553	26,854,921	23,614,339	23,614,339
New River Community And Technical College	145.00	12,540,344	15,534,671	15,334,671	15,334,671
Bridgevalley Community And Technical College	184.75	20,113,593	22,772,905	21,247,905	21,247,905
Southern West Virginia Community And Technical College	173.00	15,870,909	22,454,871	20,366,653	20,366,653
Less: Reappropriated	0.00	(3,171,183)	(2,549,690)	0	0
Total	1,331.81	152,465,397	205,753,478	195,644,550	195,644,550

Expenditure by Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	938.64	929.07	924.64	925.00
Total Personal Services	51,206,161	51,632,946	51,276,344	51,276,344
Employee Benefits	12,859,453	13,199,550	13,155,636	13,155,636
Other Expenses	13,179,018	17,640,850	15,491,677	15,491,677
Less: Reappropriated	(3,171,183)	(2,549,690)	0	0
Subtotal: General Funds	74,073,449	79,923,657	79,923,657	79,923,657

Federal Funds				
FTE Positions	8.03	10.48	10.87	10.00
Total Personal Services	1,491,002	1,795,614	1,257,427	1,257,427
Employee Benefits	253,081	254,394	213,818	213,818
Other Expenses	2,415,989	10,393,413	4,164,681	4,164,681
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	4,160,072	12,443,421	5,635,926	5,635,926

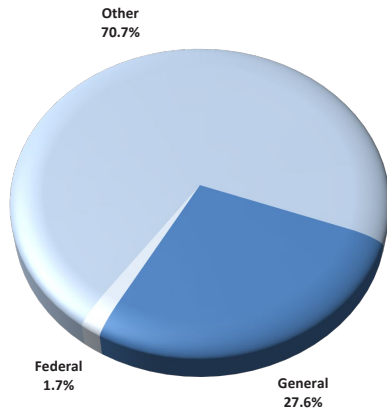
Other Funds				
FTE Positions	393.05	392.27	488.47	490.00
Total Personal Services	22,802,513	38,947,311	39,914,004	39,914,004
Employee Benefits	1,333,490	9,937,547	9,936,134	9,936,134
Other Expenses	50,095,873	64,501,542	60,234,829	60,234,829
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	74,231,876	113,386,400	110,084,967	110,084,967

Total FTE Positions	1,339.72	1,331.81	1,423.98	1,425.00
Total Expenditures	152,465,397	205,753,478	195,644,550	195,644,550

WVCCTCE/Community and Technical Colleges Expenditures

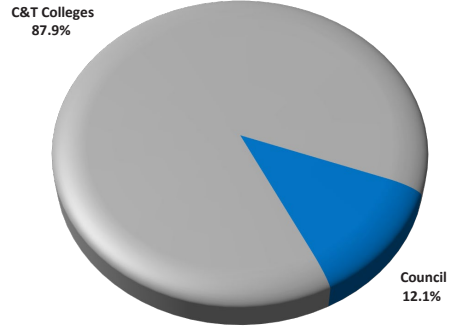
Total Available Funds

Fiscal Year 2022*
\$289,517,160
(estimated)



Recommended Expenditure

by Agency
Fiscal Year 2022
\$195,644,550



*Beginning balance plus revenue

West Virginia Council for Community and Technical College Education

Council For Community And Technical College Education Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	4.69	4.69	4.69	5.00
Total Personal Services	557,943	901,089	544,487	544,487
Employee Benefits	104,224	137,996	94,082	94,082
Other Expenses	10,951,645	17,303,442	15,154,269	15,154,269
Less: Reappropriated	(1,671,182)	(2,549,690)	0	0
Subtotal: General Funds	9,942,630	15,792,838	15,792,838	15,792,838
Federal Funds				
FTE Positions	5.48	5.48	5.48	5.00
Total Personal Services	21,957	450,058	299,338	299,338
Employee Benefits	9,588	120,511	90,511	90,511
Other Expenses	2,531	935,258	425,086	425,086
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	34,076	1,505,827	814,935	814,935
Other Funds				
FTE Positions	3.83	3.83	3.83	4.00
Total Personal Services	253,598	169,282	169,282	169,282
Employee Benefits	47,815	70,376	70,376	70,376
Other Expenses	5,286,252	6,766,908	6,766,908	6,766,908
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	5,587,665	7,006,566	7,006,566	7,006,566
Total FTE Positions	14.00	14.00	14.00	14.00
Total Expenditures	15,564,371	24,305,231	23,614,339	23,614,339

Purpose and Goals

The mission of the West Virginia Council for Community and Technical College Education (WVCCTCE) is to deliver affordable, accessible, high quality education and training that dynamically advances the economic and social development of West Virginia through a comprehensive community and technical college system.

The WVCCTCE is responsible for establishing a statewide vision for community and technical college education. The Council charges community and technical colleges with enhancing state efforts to diversify and expand the economy by focusing available resources on programs which best serve students, provide the greatest opportunity for job creation and retention, and are supportive of emerging high-technology and knowledge-based businesses and industries. To meet the continuing challenge of producing more graduates, the West Virginia Community and Technical College System and its member institutions pledge to fulfill this charge.

Department Budget Discussion

With the overwhelmingly favorable passage of Senate Bill 1, the Free Community College bill, during the 2019 Regular Session of the West Virginia Legislature, the state signaled it clearly recognizes the value of investing in higher education. The infusion of an additional \$19 million in community and technical colleges alone in FY 2020 is a big step

West Virginia Council for Community and Technical College Education

toward restoring financial health for the state's two-year institutions. However, financial challenges remain as the schools recover from significant reductions in the years before 2018 and struggling enrollment as the state's population declined.

West Virginia's public higher education institutions also face inflationary cost increases. According to the Common Fund, higher education costs increased by 2.5% from FY 2018 to FY 2019. Without continued reinvestment of state dollars, institutions will struggle to keep up with inflation while keeping tuition affordable.

There are a lot of unknowns associated with the COVID-19 and what the impact will be on future enrollment with more classes being offered remotely. Declines in enrollment directly impacts tuition revenue.

Capital/Deferred Maintenance Projects continue to be an issue at the institutions. The list of high-priority capital projects developed last year will be updated in fall 2020. The capital projects list addresses education and general deferred maintenance and code compliance.

With COVID-19, it is not known what the decline in enrollment will be and how much tuition revenue will be reduced.

Summary of Services and Performance Measures

TWO-YEAR INSTITUTIONS

The following performance measures are reviewed annually:

Student Success

- Improve the success of students by increasing college completion. Increase the total number of associate and certificate degrees awarded.
- Achieve a rate of 80% of certificates and associate degree graduates working in West Virginia at least one quarter in the post completion year.

Workforce

- Meet the workforce demands of employers and enhance economic development efforts in West Virginia. Increase the number of workforce training contact hours delivered.
- Provide workplace learning opportunities by increasing the number of Learn and Earn partnerships, paid internships, and registered apprenticeships.
- Increase the number of skill set certificates awarded annually.

Access

- Provide access to affordable community and technical college education in all region of the state. Increase the annual headcount enrollment.
- Hold tuition increases to no more than the average of 5% per year over the five-year period.

Resources

- Ensure fiscal stability to effectively deliver comprehensive community and technical college education. Achieve a 60% fall-to-fall first time, full-time student retention rate for each institution.

West Virginia Council for Community and Technical College Education

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Achieve a 60% fall-to-fall first-time, full-time student retention rate for each institution by the end of 2023-24 academic year.	53.3	53.7	55.8
Achieve a rate of 80% of certificate and associate degree graduates working in West Virginia at least one quarter in the post-completion year by the end of the 2023-24 academic year.	70.7	74	76
Hold tuition increases to no more than the average of 5% per year over the five-year period.	1.9	5	5
Increase the annual headcount enrollment to 30,000 students by the end of the 2023-24 academic year.	24,736	26,500	27,700
Increase the number of skill set certificates awarded annually to 24,850 by the end of 2023-24.	11,691	23,500	23,900
Increase the number of workforce training contact hours delivered to 880,000 by 2023-24.	588,406	840,000	850,000
Increase the total number of associate and certificate degrees awarded to 4,900 by the end of 2023-24 academic year.	4,013	4,660	4,720
Provide workplace learning opportunities by increasing the number of Learn and Earn (cooperative education) partnerships, paid internships, and registered apprenticeships to establish a minimum of 27 workplace learning opportunities.	34	27	27

Blue Ridge Community and Technical College



Blue Ridge Community And Technical College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	111.08	114.08	111.00	111.00
Total Personal Services	6,400,242	6,589,842	6,589,842	6,589,842
Employee Benefits	1,430,600	1,241,000	1,241,000	1,241,000
Other Expenses	500,001	0	0	0
Less: Reappropriated	(500,001)	0	0	0
Subtotal: General Funds	7,830,842	7,830,842	7,830,842	7,830,842
Federal Funds				
FTE Positions	0.00	3.00	0.00	0.00
Total Personal Services	46,719	254,373	66,123	66,123
Employee Benefits	0	0	0	0
Other Expenses	0	600,000	600,000	600,000
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	46,719	854,373	666,123	666,123
Other Funds				
FTE Positions	67.34	78.84	66.00	66.00
Total Personal Services	3,987,332	6,243,000	6,243,000	6,243,000
Employee Benefits	756,899	1,119,300	1,119,300	1,119,300
Other Expenses	5,783,424	5,939,900	5,939,900	5,939,900
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	10,527,655	13,302,200	13,302,200	13,302,200
Total FTE Positions	178.42	195.92	177.00	177.00
Total Expenditures	18,405,216	21,987,415	21,799,165	21,799,165

Purpose and Goals

Blue Ridge Community and Technical College provides our diverse student population with life-changing education, training, and services that drive economic development within the communities we serve.

Programs of study are designed to meet the needs expressed by community members, advisory boards, employers, and workforce as reflected in an ongoing needs analysis of the region.

Blue Ridge faculty and staff continuously analyze and modify the curricula and programs to meet the educational needs of an increasingly complex and technological society.

The College intends to meet the educational challenges of the 21st century and to provide quality educational experiences for the population of the Eastern Panhandle.

Department Budget Discussion

The institution received an additional appropriation in FY 2020 to assist with recent business initiatives and grant sustainability. While significant additional appropriation allocation was awarded through the West Virginia Legislature, the College remains the lowest funded CTC within the system when comparing student FTE. Additional consideration

West Virginia Council for Community and Technical College Education

and state support will allow the college to continue to meet the growing needs of business and industry in the Eastern Panhandle of West Virginia.

The College continues to seek resources (financial and personnel) to meet the diverse and evolving needs of the business, industry, and the community for educational initiatives in the Eastern Panhandle of West Virginia. As a comprehensive community college that serves a variety of needs across three counties, the ability to be adaptable and flexible to offer educational solutions is a requirement to meet emerging and continuing needs for area businesses. Currently, resource constraints and contract/WV-96 restrictions challenge the institution's ability to rapidly deliver programs at the necessary pace to meet business and industry needs.

BridgeValley Community and Technical College



Bridgevalley Community And Technical College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	105.75	105.75	105.75	106.00
Total Personal Services	6,505,457	6,523,561	6,523,561	6,523,561
Employee Benefits	1,528,354	1,575,250	1,575,250	1,575,250
Other Expenses	65,000	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	8,098,811	8,098,811	8,098,811	8,098,811
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	1,024,122	75,000	75,000	75,000
Employee Benefits	208,051	0	0	0
Other Expenses	623,012	1,800,894	275,894	275,894
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,855,185	1,875,894	350,894	350,894
Other Funds				
FTE Positions	79.00	79.00	79.00	79.00
Total Personal Services	3,088,235	4,402,000	4,402,000	4,402,000
Employee Benefits	731,364	1,029,290	1,029,290	1,029,290
Other Expenses	6,339,998	7,366,910	7,366,910	7,366,910
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	10,159,597	12,798,200	12,798,200	12,798,200
Total FTE Positions	184.75	184.75	184.75	185.00
Total Expenditures	20,113,593	22,772,905	21,247,905	21,247,905

Purpose and Goals

BridgeValley Community and Technical College promotes student success, prepares a skilled workforce, and builds tomorrow's leaders by providing access to quality education. The college's vision is to provide opportunity for a diverse learner population, offering leading-edge technology, innovative ideas, and dynamic service to our students and our communities.

Department Budget Discussion

BridgeValley is committed to lease payments to the West Virginia Regional Technology Park for Building 2000 and the Advanced Technology Center.

There are concerns that the construction budget did not allow adequate funding for expanding offerings at all entities, especially with the equipment necessary after the new construction.

Eastern WV Community and Technical College



Eastern West Virginia Community And Technical College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	36.10	33.00	35.10	35.00
Total Personal Services	1,583,366	1,652,046	1,652,046	1,652,046
Employee Benefits	381,584	459,764	459,764	459,764
Other Expenses	714,961	68,102	68,102	68,102
Less: Reappropriated	(500,000)	0	0	0
Subtotal: General Funds	2,179,911	2,179,912	2,179,912	2,179,912
Federal Funds				
FTE Positions	2.30	1.00	0.00	0.00
Total Personal Services	93,339	131,910	62,693	62,693
Employee Benefits	20,860	29,953	20,077	20,077
Other Expenses	780,310	752,821	203,584	203,584
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	894,509	914,684	286,354	286,354
Other Funds				
FTE Positions	3.00	4.00	2.00	2.00
Total Personal Services	259,079	384,876	380,751	380,751
Employee Benefits	49,343	74,759	74,759	74,759
Other Expenses	1,204,031	1,516,052	1,391,294	1,391,294
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	1,512,453	1,975,687	1,846,804	1,846,804
Total FTE Positions	41.40	38.00	37.10	37.00
Total Expenditures	4,586,873	5,070,283	4,313,070	4,313,070

Purpose and Goals

Eastern WV Community and Technical College provides accessible and affordable educational opportunities for academic, technical, workforce training, and life-long learning for the Potomac Highlands regional community.

Department Budget Discussion

Eastern West Virginia Community and Technical College is committed to its mission to provide accessible and affordable educational opportunities for academic, technical, workforce-training and life-long learning. Eastern approved annual tuition increases to sustain balanced budgets during the five consecutive years of state funding reductions. However, the tuition increases negatively affected student access and contributed to declining enrollment and Eastern chose not to increase tuition in FY 2019 and 2020. The college reluctantly reviewed in spring 2020 its tuition costs compared to the other community and technical colleges and after two years of sustaining the same tuition rate, Eastern's Board of Governors approved a 9.7% increase in tuition for FY 2021. It remains the lowest tuition rate in the WVCTC System.

To address declining enrollment, Eastern developed and implemented break-even analyses for each full-time faculty member. These break-even analyses calculate how many paid seats (tuition) are required for each faculty member to sustain their annual salary and benefits. This provides full-time faculty benchmarks and they are encouraged to participate in recruitment and retention initiatives to reach their break-even goals.

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Eastern successfully completed spring 2020 classes and transitioned to summer online classes with a 30% increase in enrollment compared to summer 2019. Unfortunately, fall enrollment included a 15% decline in enrollment compared to fall 2019. The CARES Act will fund loss fall and spring revenues from declining enrolment impacted by COVID-19.

Mountwest Community and Technical College



Mountwest Community And Technical College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	89.00	83.60	88.00	88.00
Total Personal Services	5,251,991	5,020,000	5,020,000	5,020,000
Employee Benefits	1,237,317	1,469,307	1,469,307	1,469,307
Other Expenses	0	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	6,489,308	6,489,307	6,489,307	6,489,307
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	186,074	305,000	175,000	175,000
Employee Benefits	16,510	29,700	29,000	29,000
Other Expenses	97,816	829,904	696,500	696,500
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	300,400	1,164,604	900,500	900,500
Other Funds				
FTE Positions	29.00	25.40	23.00	23.00
Total Personal Services	1,866,171	3,955,000	3,955,000	3,955,000
Employee Benefits	375,367	885,503	885,503	885,503
Other Expenses	4,662,802	5,791,997	5,791,997	5,791,997
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	6,904,340	10,632,500	10,632,500	10,632,500
Total FTE Positions	118.00	109.00	111.00	111.00
Total Expenditures	13,694,048	18,286,411	18,022,307	18,022,307

Purpose and Goals

The mission of Mountwest Community & Technical College (MCTC) is to meet the educational and workforce training needs of its students and community. MCTC serves thousands of students from Cabell, Wayne, Putnam, Lincoln, Mason, and Mingo counties in West Virginia, as well as the neighboring counties in Kentucky and Ohio. Mountwest offers more than 50 certificate and associate degree programs in high-demand fields to meet the needs of the ever-changing economic landscape. We are accredited by the Higher Learning Commission and maintain additional accreditations for specific programs. Mountwest's tradition of excellence prepares students to succeed in today's workforce or continue their education at one of our many partner colleges and universities.

Our current strategic plan has three overarching strategies:

- Provide our region with high-quality education that leads to career success
- Become a data-informed institution
- Become a strategic financial planning institution

We plan to accomplish these goals by:

- Improving the success of students by accelerating progression through degree programs.
- Meeting the demands of employers & enhance economic development efforts by reorganizing our CAS and Skillset offerings to clearly communicate their value to employers.
- Developing strategies for providing access to affordable community and technical college education by establishing

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- a timeline for putting more programs online and implementing a marketing plan to attract new student audiences.
- Establishing program-based entrepreneurship plans.
- Establishing secondary school academic pathways using dual credit and EDGE for each of our degree programs.
- Establishing and sustaining a consistent means for tracking student job placement or transfer to 4 year institutions for certificates, associate degrees, credit and non-credit skill sets.
- Developing Key Performance Indicators for the college using national benchmark data and establish appropriate data collection mechanisms.
- Clarifying the metrics used by the system office for student success, to include: first college Math and English success rates, job placement, licensure passage rates.
- Reviewing and refining college enrollment management strategies.
- Establishing a realistic target range for a healthy Composite Financial Index score.
- Assisting the MCTC Foundation in the development of products to support programs & facilities.

MCTC serves the workforce needs of local businesses. The Mountwest Maritime Academy, formerly known as the Inland Waterways Academy, at Mountwest Community and Technical College offers United States Coast Guard approved Maritime training to prepare personnel for the River Towing Industry. The Academy has invested in four simulators used for both Steersman and Radar certifications. This adds an extra dimension to the curriculum and greatly enhances the traditional learning experience.

Mountwest is also partnering with Generation West Virginia and the West Virginia Community and Technical College System in developing NewForce. Our first project will be to partner with Core10, a software development company that creates financial technology solutions. Students completing an intense six month training course in coding will be immediately ready for the workforce. This is a project with high growth potential, connecting more companies with young talent across the State and connecting young people with jobs that allow them to stay in West Virginia.

Department Budget Discussion

Community college students are more academically and economically challenged than traditional university students. Many of our students are first- generation college students who have little to no support systems. In addition, many come from economically depressed areas and high schools that did not adequately prepare them for college-level work. To give these students the best chance for success in college, our institution must provide a minimum level of services above and beyond traditional instruction. Services include academic counseling, mental health counseling, writing centers, academic tutoring, and peer coaches. These additional services can cost considerable amounts of money. We have attempted to maintain our tuition at a level that allows us to provide these services as well as an exceptional cost value to the student.

The increased use of wvoasis, including adding fixed assets into the wvoasis system, leads to duplication of work. Institutions must use an accrual based accounting system, which is why most institutions use Ellucian Banner. However, the state system of record is wvoasis, which leads our staff to have to enter information twice. In addition to double entries, changes to the fleet management regulations have led to additional resources being diverted to meet those requirements. For every dollar spent on regulatory requirements, it is a dollar less being spent on our mission.

We will face future financial issues as we evolve our programmatic offerings to match the needs of our local workforce. New programs can require significant investment from the college, included acquiring new facilities or renovating current facilities, investment in laboratory equipment, training/hiring of faculty, and curriculum development. We will need continued support from the state to be able to continue to meet the workforce demand.

Due to budgetary constraints over the past several years, minimum levels of maintenance have been performed on our facilities. Significant costs will need to be addressed in the coming fiscal years, including our technological infrastructure, educational laboratories, roofing of our main campus, two elevators on our main campus and one in Cabell Hall, parking lot maintenance, and our HVAC systems. Current estimates for these projects range between \$1.5 to \$5 million each.

New River Community and Technical College



New River Community And Technical College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	86.50	86.17	86.50	87.00
Total Personal Services	4,745,966	4,680,179	4,680,179	4,680,179
Employee Benefits	1,119,444	1,184,707	1,184,707	1,184,707
Other Expenses	(525)	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	5,864,885	5,864,886	5,864,886	5,864,886
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	(9,064)	110,000	110,000	110,000
Employee Benefits	851	10,000	10,000	10,000
Other Expenses	0	200,000	0	0
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	(8,213)	320,000	120,000	120,000
Other Funds				
FTE Positions	56.50	58.83	57.08	57.00
Total Personal Services	2,230,031	4,740,400	4,740,400	4,740,400
Employee Benefits	630,624	1,103,000	1,103,000	1,103,000
Other Expenses	3,823,017	3,506,385	3,506,385	3,506,385
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	6,683,672	9,349,785	9,349,785	9,349,785
Total FTE Positions	143.00	145.00	143.58	144.00
Total Expenditures	12,540,344	15,534,671	15,334,671	15,334,671

Purpose and Goals

New River Community and Technical College was founded July 1, 2003, by enactment of the WV Legislature. The college was independently accredited on February 8, 2005 by the Higher Learning Commission of the North Central Association of Colleges and Schools. Although newly founded and named, the College's origins span more than 130 years of service to West Virginia through its two parent institutions, Bluefield State College and Glenville State College.

New River serves a nine-county area including Fayette, Greenbrier, Mercer, Monroe, Nicholas, Pocahontas, Raleigh, Summers, and Webster counties and offers a full range of community college programs and services at the following campuses: Beckley, Greenbrier Valley (Lewisburg), Mercer County (Princeton), and Nicholas County (Summersville). Technical programs are also offered at the Advanced Technology Center in Ghent.

Department Budget Discussion

New River continues to try to expand offerings to meet the needs of the service region, but with very limited financial resources. New River is already funded well below almost all other state institutions on a per-student basis, with more campuses and a larger service region.

The operation of new facilities and expansion of services will be greatly impacted by a further reduction in funding. New River will be forced to consider major changes in our operation to account for further reductions.

Pierpont Community and Technical College



Pierpont Community And Technical College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	112.34	110.12	100.42	100.00
Total Personal Services	6,418,794	6,509,660	6,509,660	6,509,660
Employee Benefits	1,401,336	1,310,469	1,310,469	1,310,469
Other Expenses	0	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	7,820,130	7,820,129	7,820,129	7,820,129
Federal Funds				
FTE Positions	0.25	1.00	5.39	5.00
Total Personal Services	25,181	116,023	116,023	116,023
Employee Benefits	(2,994)	0	0	0
Other Expenses	912,320	1,402,994	1,402,994	1,402,994
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	934,507	1,519,017	1,519,017	1,519,017
Other Funds				
FTE Positions	19.41	15.88	122.59	123.00
Total Personal Services	1,047,974	3,486,100	3,482,818	3,482,818
Employee Benefits	209,930	1,636,620	1,636,620	1,636,620
Other Expenses	8,192,952	7,897,898	7,901,180	7,901,180
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	9,450,856	13,020,618	13,020,618	13,020,618
Total FTE Positions	132.00	127.00	228.40	228.00
Total Expenditures	18,205,493	22,359,764	22,359,764	22,359,764

Purpose and Goals

Pierpont Community & Technical College is a West Virginia public postsecondary institution located in Fairmont, WV. It was established in WV State Code and is under direction of the Community and Technical College System (CTCS) of West Virginia.

The mission of Pierpont Community & Technical College is to provide accessible, responsive, comprehensive education that works with a vision of empowering individuals to transform their lives through education.

Pierpont focuses its efforts on its 13-county service region (Barbour, Braxton, Calhoun, Doddridge, Harrison, Lewis, Marion, Monongalia, Preston, Randolph, Taylor, Upshur) for most academic and workforce development programs. With specialized programs, such as the Aviation Maintenance program which is the only program of its kind in the state of West Virginia, the recruiting scope is broadened. The faculty and staff at Pierpont have worked to cultivate strong relationships with high school and vocational education centers throughout our service areas.

Pierpont has assumed a leadership role in the regional Tech Prep Consortium. Pierpont has also established partnerships with four-year institutions such as Fairmont State University, West Virginia University, Wesleyan College, and Alderson Broaddus University to encourage graduates to continue their education beyond the associate degree.

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Pierpont is approved by the Higher Learning Commission to offer three Associate of Arts and 23 Associate of Applied Science degrees with 21 subsets, six Certificate of Applied Science degrees, 14 Advanced Skill/Skill sets that may be taken within programs of study or stand alone and numerous non- credit programs.

Pierpont's goal is to provide programs needed by those in the geographic service region, to the extent provided by its financial and human resources and its assigned role in the State's system of public higher education. Pierpont's five-year Strategic Priorities for the institution include a focus on the goal areas of Student Success, Strengthen Academic Excellence, Continuously Improve the Organization, and Support Business, Industry, and Community Partners.

Department Budget Discussion

Pierpont has had no significant increase in state appropriations since FY 2009, except for funding for salary increases in FY 2019 and FY 2020 and some minor funding increases. Pierpont is appreciative of the increases regardless of the amount, but flat funding and several years of significant reductions in state appropriations (approximately 17% through FY 2018) have required Pierpont to implement a variety of actions including budget cuts to various operational areas, not filling vacant positions, a significant tuition increase, and the implementation of program-specific fees.

Pierpont continues the process of fully implementing the intent of H.B. 3215 which was to create a statewide network of independently accredited community and technical colleges. Along these lines, Pierpont continues to establish a separate identity and internal infrastructure that more fully supports the mission of a community and technical college versus that of a baccalaureate institution. Other West Virginia community and technical colleges formerly linked to baccalaureate institutions received \$500,000 in decoupling funds. Pierpont requested but did not receive decoupling funds and is therefore funding these additional costs with existing funds, further straining our current-level funding. The inability to use technology for outreach to rural communities and fully utilize distance learning hampers Pierpont's ability to maintain or expand courses in any but the most populous counties in our service region.

Pierpont, in fulfilling its mission of focusing on technical education and workforce training, has brought a variety of new technical programs online over the last few years. Technical programs by their very nature are expensive to operate. They require specialized equipment, specialized faculty, and in many cases, specialized facilities. These programs limit the number of students accepted due to the intensive hands-on nature of the program. This limits the tuition revenue generated. In addition, Pierpont has begun the operation of the Northern Central Advanced Technology Center (ATC) in FY 2017 in support of technical and workforce education needs. BridgeValley operates the Southern Advanced Technology Center (ATC) and received a \$500,000 increase to their base funding in FY 2014 to support its operation. Current-level funding does not provide added support for technical programs or operational support of the Northern Central ATC. This is forcing budget reductions in other critical areas to ensure adequate funding exists for the system's and industry's priority on technical programs.

Southern WV Community and Technical College



Southern West Virginia Community And Technical College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	119.04	123.84	119.04	119.00
Total Personal Services	6,173,007	6,103,813	6,103,813	6,103,813
Employee Benefits	1,661,575	1,868,704	1,868,704	1,868,704
Other Expenses	407,241	269,306	269,306	269,306
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	8,241,823	8,241,823	8,241,823	8,241,823
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	50,991	100,000	100,000	100,000
Employee Benefits	0	0	0	0
Other Expenses	0	1,523,218	0	0
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	50,991	1,623,218	100,000	100,000
Other Funds				
FTE Positions	53.97	49.17	53.97	54.00
Total Personal Services	1,875,769	3,632,885	4,652,885	4,652,885
Employee Benefits	640,297	549,127	549,127	549,127
Other Expenses	5,062,029	8,407,818	6,822,818	6,822,818
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	7,578,095	12,589,830	12,024,830	12,024,830
Total FTE Positions	173.01	173.00	173.01	173.00
Total Expenditures	15,870,909	22,454,871	20,366,653	20,366,653

Purpose and Goals

Southern West Virginia Community and Technical College provides accessible, affordable, quality education and training that dynamically advances the economic and social development of West Virginia by providing individuals with a quality education.

Department Budget Discussion

By keeping the current level funding, we will be able to continue to serve students in the rural areas of Logan, Boone, Mingo, Wyoming, Lincoln, and McDowell counties. It will allow us to continue offering programs that will educate our students so they can be ready to enter the workforce.

WV Northern Community and Technical College



West Virginia Northern Community And Technical College Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	116.02	115.02	116.02	116.00
Total Personal Services	5,714,723	5,663,134	5,663,134	5,663,134
Employee Benefits	1,571,103	1,622,691	1,622,691	1,622,691
Other Expenses	0	0	0	0
Less: Reappropriated	0	0	0	0
Subtotal: General Funds	7,285,826	7,285,825	7,285,825	7,285,825
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	51,683	43,250	43,250	43,250
Employee Benefits	215	3,309	3,309	3,309
Other Expenses	0	366,158	0	0
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	51,898	412,717	46,559	46,559
Other Funds				
FTE Positions	27.00	26.00	27.00	27.00
Total Personal Services	1,487,547	2,525,998	2,480,098	2,480,098
Employee Benefits	307,938	459,377	457,964	457,964
Other Expenses	4,875,618	7,118,449	4,588,212	4,588,212
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	6,671,103	10,103,824	7,526,274	7,526,274
Total FTE Positions	143.02	141.02	143.02	143.00
Total Expenditures	14,008,827	17,802,366	14,858,658	14,858,658

Purpose and Goals

West Virginia Northern Community College's mission is to educate and empower individuals to achieve academic and career goals, leading to a highly skilled, well-rounded, and accomplished workforce which successfully competes and adapts in a global economy.

The College responds to the needs of the region it serves by offering a high-quality learning environment that is accessible, safe, and accommodating while nurturing teamwork and community service.

Department Budget Discussion

WNCC's current year concerns are a decrease in enrollment and potential decrease in state appropriations, each of which have led or will lead to fewer operating, wage, and benefit dollars. These factors are leading to an evaluation of the future of programs with low enrollment.

Changes to the future of programs with low enrollment could potentially cause job loss and a further reduction in enrollment.

West Virginia University at Parkersburg



West Virginia University At Parkersburg Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	158.12	152.80	158.12	158.00
Total Personal Services	7,854,672	7,989,622	7,989,622	7,989,622
Employee Benefits	2,423,916	2,329,662	2,329,662	2,329,662
Other Expenses	540,695	0	0	0
Less: Reappropriated	(500,000)	0	0	0
Subtotal: General Funds	10,319,283	10,319,284	10,319,284	10,319,284
Federal Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	210,000	210,000	210,000
Employee Benefits	0	60,921	60,921	60,921
Other Expenses	0	1,982,166	560,623	560,623
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	0	2,253,087	831,544	831,544
Other Funds				
FTE Positions	54.00	51.32	54.00	55.00
Total Personal Services	6,706,777	9,407,770	9,407,770	9,407,770
Employee Benefits	(2,416,087)	3,010,195	3,010,195	3,010,195
Other Expenses	4,865,750	10,189,225	10,159,225	10,159,225
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	9,156,440	22,607,190	22,577,190	22,577,190
Total FTE Positions	212.12	204.12	212.12	213.00
Total Expenditures	19,475,723	35,179,561	33,728,018	33,728,018

Purpose and Goals

West Virginia University at Parkersburg is one of the colleges within the WV Community & Technical College system. It serves seven counties (Wood, Wirt, Roane, Jackson, Ritchie, Pleasants, Washington, OH) in the Mid-Ohio Valley region providing certificates, associate, and baccalaureate degrees to local students. Our mission is to provide accessible, life-changing educational opportunities in a safe and supportive environment.

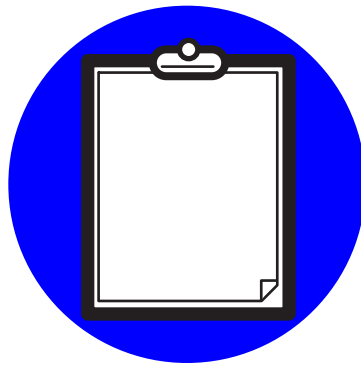
Department Budget Discussion

WVUP's state appropriation is used exclusively for salaries and benefits and currently covers only 63% of those costs. Our faculty and staff are passionate and dedicated individuals.

Due to the impact of the oil and gas industry in our area, it has become more difficult to attract and retain qualified technical faculty whose job skills are in high demand and at industry salaries much higher than we can currently offer. The same can be said for the impact of the Bureau of Fiscal Services growth in this area and our ability to compete with them for accounting, human resources, and information technology faculty and administrative personnel.

Any reduction in state appropriations will significantly impact the staffing of the college's operations and necessitate program reductions as well as lead to involuntary employee turnover, poor morale and productivity, and other related undesirable operational issues.

MISCELLANEOUS APPROPRIATED BOARDS AND COMMISSIONS



Adjutant General



Adjutant General Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
General Funds				
FTE Positions	123.44	152.75	135.50	136.00
Total Personal Services	5,876,835	9,327,928	7,851,625	7,851,625
Employee Benefits	1,331,354	4,516,134	2,205,340	2,205,340
Other Expenses	5,558,593	13,008,937	7,735,078	7,735,078
Less: Reappropriated	(2,024,861)	(7,460,956)	0	0
Subtotal: General Funds	10,741,921	19,392,043	17,792,043	17,792,043
Federal Funds				
FTE Positions	480.13	491.82	467.92	468.00
Total Personal Services	19,024,123	30,785,568	30,260,993	30,260,993
Employee Benefits	5,266,050	8,814,349	8,838,924	8,838,924
Other Expenses	5,550,240	62,827,369	63,327,369	63,327,369
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	29,840,413	102,427,286	102,427,286	102,427,286
Special Funds				
FTE Positions	7.35	6.85	4.50	5.00
Total Personal Services	359,614	1,133,393	1,133,393	1,133,393
Employee Benefits	92,671	547,854	547,854	547,854
Other Expenses	633,282	2,356,472	2,356,472	2,356,472
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	1,085,567	4,037,719	4,037,719	4,037,719
Other Funds				
FTE Positions	52.58	50.08	39.00	39.00
Total Personal Services	4,932,911	7,412,690	6,762,690	6,762,690
Employee Benefits	629,283	1,435,777	1,435,777	1,435,777
Other Expenses	10,826,258	17,801,533	801,533	801,533
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	16,388,452	26,650,000	9,000,000	9,000,000
Total FTE Positions	663.50	701.50	646.92	648.00
Total Expenditures	58,056,353	152,507,048	133,257,048	133,257,048

Purpose and Goals

The Adjutant General's Department provides organizations training and equipment to function, when necessary, in the protection of life and property and the preservation of peace, order, and public safety, as prescribed by the Governor. The Adjutant General serves as the Chief of Staff to the Governor and Commanding General of the West Virginia Army and Air National Guard.

The West Virginia National Guard is a national leader in creating and energizing a highly capable, highly efficient, and cost effective national and homeland security capability while also creating opportunities in West Virginia that enable effective State responses and support missions.

Our mission is to provide a State military force of qualified personnel who are organized, trained, and equipped to protect life and property, preserve peace, order, and public safety of the citizens of the State in the event of a public

Appropriated Miscellaneous Boards and Commissions

disaster or emergency. We Identify national security and homeland security gaps and needs and apply West Virginia common sense, ingenuity and capability to create cost effective, timely, and relevant solutions.

Department Budget Discussion

National Guard funding requirements are distinct from other State agencies. For every State dollar, the National Guard receives a Federal Match of approximately \$25. The National Guard also maintains unique facilities and capabilities to respond to State emergencies and disasters, while fully supporting numerous federal missions. The National Guard must maintain facilities and capabilities with State matching funds to meet State and federal requirements.

The Mountaineer Challenge Academy has been selected as one of five Youth Challenge Programs to expand its reach to include the Job Challenge Program. The Mountaineer Job Challenge Program will be for Mountaineer Challenge Academy graduates and will offer career and technical education leading to industry recognized certifications and job placement for 50 students, twice a year. The 22-week residential program will be held at Camp Dawson and will employ 28 full-time staff members.

The West Virginia National Guard has also initiated multiple initiatives to create job opportunities for West Virginia citizens and veterans and to improve economic benefits for the State. At the same time, the National Guard is assisting with ongoing flood recovery efforts, applying for federal grants to enhance economic development, and exploring contract opportunities to expand employment prospects. The National Guard is also working to develop natural resources on State property to offset rising utility costs, while implementing energy savings policies and procedures to reduce costs.

The West Virginia National Guard continues to conduct its traditional State and federal missions, while creating job opportunities and drawing additional federal funds with an appropriate State match. The West Virginia National Guard has invested in infrastructure and capabilities to assume additional homeland security, national security, and maintenance missions for Department of Defense, Department of Homeland Security, and Transportation Security Agency. These actions will improve federal capabilities and save the federal government millions of dollars.

Working with the private sector, the West Virginia National Guard has gained access to several thousand acres of maneuver land and other real property to train special operation forces from all services for future deployments. Our partnership with the Boy Scouts of America in the development of the Summit site will continue to promote economic development of Fayette County and the New River Gorge area.

Summary of Services and Performance Measures

ADJUTANT GENERAL

This agency is the command headquarters for the Army and Air National Guard. Its operations are supported by both general revenue and federal funds for the protection of life and property of the citizens of West Virginia.

FTEs: 465.12 Annual Program Cost: \$121,743,077
 Revenue Sources: 12% G 78% F 3% S 0% L 7% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Air Guard Strength	2,121	2,215	2,163
Army Guard Strength	4,050	4,100	4,100

Appropriated Miscellaneous Boards and Commissions

CIVIL AIR PATROL

The West Virginia Wing (West VirginiaWG) consists of 600+ volunteers of Civil Air Patrol who provided thousands of hours to the State supporting three main mission areas: Emergency Services, Aerospace Education, and Cadet Programs. Disaster relief mission tasking included aerial imagery to identify damage assessment, debris fields obstructing waterways, and standing water that may cause mosquito infestation. West VirginiaWG provides geotagged high resolution photos to State entities and the Federal Emergency Management Agency (FEMA) to prioritize aid and relief efforts.

Counterdrug operations is another vital mission for West VirginiaWG due to the rampant epidemic of drug usage within the State.

West VirginiaWG has a strong history of success with its youth cadet program, which is open to children from age 12 to 20 years old. Growing the next generation of leaders in Aerospace and better citizens for the State of West Virginia and America is a mission which is embraced throughout West VirginiaWG. From flying in powered aircraft & gliders to learning lifesaving skills as part of ground team search and rescue, these cadets are learning community service and critical leadership skills.

FTEs: 0.00 Annual Program Cost: \$249,664
 Revenue Sources: 100% G 0% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Aviation Education Weekend	100	100	100
Cadet Leadership Training	28	28	28
Search and Rescue Training	100	100	100

MOUNTAINEER CHALLENGE ACADEMY

The Mountaineer Challenge Academy is a program to train and mentor selected at-risk youth to become contributing members to society by using eight core components in a quasi-military environment during a 22-week residential and one year follow-up program.

The Mountaineer Job Challenge Program provides graduates of the Mountaineer Challenge Academy with Career and Technical Education leading to industry recognized certifications and job placement.

FTEs: 170.80 Annual Program Cost: \$10,400,000
 Revenue Sources: 31% G 69% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Mt Challenge Academy graduates enter job market	116	180	225
Mt Challenge Academy graduates enter military service	34	140	175
Mt Job Challenge Program participants train in energy field	6	19	18
Mt Job Challenge Program participants train in medical field	9	24	18

Appropriated Miscellaneous Boards and Commissions

WEST VIRGINIA CHARLESTON STARBASE ACADEMY

The federally-funded STARBASE Academy will raise the interest and improve the knowledge and skills of fifth grade students in Kanawha County by providing innovative, educational outreach programs in unconventional settings. The program focuses on science, technology, engineering, and mathematics concepts while integrating 21st Century learning strategies. Charleston STARBASE teaches one class each day.

FTEs: 5.00 Annual Program Cost: \$424,685
 Revenue Sources: 0% G 100% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
20-Hour Dept of Defense sponsored after school mentoring program	0	30	30
Provide 5th Grade Students with 25 hours of STEM instruction	1,155	1,558	1,800

WEST VIRGINIA MARTINSBURG STARBASE ACADEMY

The federally-funded STARBASE Academy will raise the interest and improve the knowledge and skills of fifth grade students in Berkeley County by providing innovative, educational outreach programs in unconventional settings. The program focuses on science, technology, engineering, and mathematics concepts while integrating 21st Century learning strategies. Martinsburg STARBASE teaches two classes each day.

FTEs: 6.00 Annual Program Cost: \$439,622
 Revenue Sources: 0% G 100% F 0% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
20-Hour Dept of Defense sponsored after school mentoring program	77	100	125
Provide 5th Grade Students with 25 hours of STEM instruction	1,909	2,000	2,500

Board of Barbers and Cosmetologists



Board Of Barbers And Cosmetologists Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	8.00	8.00	8.00	8.00
Total Personal Services	304,911	375,902	375,902	375,902
Employee Benefits	110,884	168,091	168,091	168,091
Other Expenses	158,443	239,969	239,969	239,969
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	574,238	783,962	783,962	783,962
Total FTE Positions	8.00	8.00	8.00	8.00
Total Expenditures	574,238	783,962	783,962	783,962

Purpose and Goals

The Board of Barbers and Cosmetologists is responsible for the health and welfare of all West Virginia citizens who seek professional services in barbering, cosmetology, manicuring, and aesthetics by striving for sanitary conditions.

Department Budget Discussion

The Board has pending lawsuits against individuals that are subject to disciplinary action in accordance to Ch. 30, Art. 27 of the State Code.

Summary of Services and Performance Measures

BOARD OF BARBERS AND COSMETOLOGISTS

The Board of Barbers and Cosmetologists oversees the curriculum for becoming a barber, cosmetologist, and nail technician to ensure students studying these professions are trained to protect the health and safety of individuals who seek their services.

FTEs:	8.00	Annual Program Cost:	\$783,962		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

Board of Examiners for Licensed Practical Nurses



Board Of Licensed Practical Nurses Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	5.00	5.00	5.00	5.00
Total Personal Services	284,601	374,505	374,505	374,505
Employee Benefits	107,403	121,000	121,000	121,000
Other Expenses	75,733	107,700	107,700	107,700
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	467,737	603,205	603,205	603,205
Total FTE Positions	5.00	5.00	5.00	5.00
Total Expenditures	467,737	603,205	603,205	603,205

Purpose and Goals

The West Virginia State Board of Examiners for Licensed Practical Nurses is a legally constituted agency of State government established by the Legislature to promote the public health, safety, and welfare through licensure of practical nurses.

Department Budget Discussion

The West Virginia State Board of Examiners for Licensed Practical Nurses is a special Revenue agency, and all activities are completely funded by the revenues of the Board from licensure fees. It is anticipated that the current appropriation will be sufficient to meet the needs of the Board due to the opioid crisis and implementation of the compact.

Loss of revenue from fees previously obtained from licensure endorsement is a concern. The implementation of the nurse licensure compact will continue to cause a decrease in the boards overall yearly revenue. Licensure fees have not been increased since 1995.

Summary of Services and Performance Measures

BOARD OF LICENSED PRACTICAL NURSES

The West Virginia Board of Examiners for Licensed Practical Nurses is a legally constituted agency of State government established by the Legislature to promote the public health, safety and welfare through licensure of practical nurses.

FTEs:	5.00	Annual Program Cost:	\$603,205		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

Board of Examiners for Registered Professional Nurses



Board Of Registered Nurses Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	15.50	15.50	15.50	16.00
Total Personal Services	954,224	1,000,892	995,892	995,892
Employee Benefits	261,316	299,720	304,720	304,720
Other Expenses	899,072	345,155	345,155	345,155
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	2,114,612	1,645,767	1,645,767	1,645,767
Other Funds				
FTE Positions	1.50	1.50	1.50	2.00
Total Personal Services	87,937	189,360	189,360	189,360
Employee Benefits	25,081	67,659	67,659	67,659
Other Expenses	312,807	491,556	451,022	451,022
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	425,825	748,575	708,041	708,041
Total FTE Positions	17.00	17.00	17.00	18.00
Total Expenditures	2,540,437	2,394,342	2,353,808	2,353,808

Purpose and Goals

The West Virginia Board of Examiners for Registered Professional Nurses was established to promote public health, safety, and welfare through the regulation of Registered Professional Nurses and Dialysis Technicians.

Department Budget Discussion

The proposed budget for FY 2022 provides financial support for the activities of the West Virginia Board of Examiners for Registered Professional Nurses including three funds, registered nurses, dialysis technicians and West Virginia Restore, the Board's nurse health program.

Activities for registered professional nurses, include licensing, investigating complaints and implementing the disciplinary process, evaluating educational programs, monitoring continuing education, prescriptive authority, advanced practice, nurse midwives, providing educational programs and the administration of the examination for licensure.

Activities for dialysis technicians include certification, education, discipline and practice. The proposed budget for dialysis technicians may not provide the necessary resources to fully implement the law and rule.

West Virginia Restore is a monitoring and recovery program for nurses with a substance use disorder or a qualifying mental health condition. Activities include managing all aspects of the program which includes monitoring drug screens, assisting participants for treatment and counseling, assigning facilitators, training for State treatment providers, employers and facilitators.

Appropriated Miscellaneous Boards and Commissions

Summary of Services and Performance Measures

BOARD OF REGISTERED NURSES

The goals and objectives of the West Virginia Board of Examiners for Registered Professional Nurses are to abide by the West Virginia RN Board Code of Conduct and the Open Governmental Meetings Act. Prescribe standards and accredit educational programs preparing persons for licensure to practice as registered professional nurses and certified dialysis technicians. Validate the initial and continuing competence of the registered professional nurse, advanced practice nurse as well as the dialysis technician. Define the scope of practice for registered professional nursing, advanced practice nurses and dialysis technicians. Provide a disciplinary process. Support the mission of the West Virginia Center for Nursing. Coordinate the nurse health program, including West Virginia Restore.

FTEs: 17.00 Annual Program Cost: \$2,353,808
 Revenue Sources: 0% G 0% F 70% S 0% L 30% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
On-site visits to nursing education programs	4	5	4

Board of Licensed Dietitians



Board Of Licensed Dietitians Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	13,978	18,969	18,969	18,969
Employee Benefits	1,086	1,250	1,250	1,250
Other Expenses	20,227	20,250	20,250	20,250
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	35,291	40,469	40,469	40,469
Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	35,291	40,469	40,469	40,469

Purpose and Goals

The mission of the Board of Licensed Dietitians is to protect the public interest through its licensure and professional discipline of dietitians and to provide a professional environment that encourages the delivery of quality nutritional information and medical nutrition therapy within West Virginia.

Summary of Services and Performance Measures

BOARD OF LICENSED DIETITIANS

The West Virginia Board of Licensed Dietitians issues licenses to dietitians who meet the requirements as indicated in the West Virginia Code 30-35-1. This licensure will help to protect the health, welfare, and safety of the public. The Board is authorized to propose rules, set fees, and to proceed with disciplinary action as necessary.

FTEs: 0.00 Annual Program Cost: \$40,469
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Process all license applications that meet renewal criteria (percent processed within timeframe)	100	100	100

Board of Respiratory Care



Board Of Respiratory Care Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	1.00	1.00	1.00	1.00
Total Personal Services	58,698	67,355	68,320	68,320
Employee Benefits	10,400	26,695	17,558	17,558
Other Expenses	46,893	54,537	62,709	62,709
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	115,991	148,587	148,587	148,587
Total FTE Positions	1.00	1.00	1.00	1.00
Total Expenditures	115,991	148,587	148,587	148,587

Purpose and Goals

The mission of the West Virginia Board of Respiratory Care is to provide oversight of respiratory care practitioners in the State. The practice of respiratory care may be performed in any clinic, hospital, skilled nursing facility, private dwelling or other locations deemed appropriate or necessary by the board in accordance with the prescriptive or verbal orders of a licensed physician or other legally authorized person with prescriptive authority, or under the direction of a qualified medical director. Respiratory Therapists provide the administration of pharmacological and diagnostic therapeutic agents related to cardio-pulmonary respiratory care procedures necessary to implement treatment, disease prevention, pulmonary rehabilitative or diagnostic regimen prescribed by a physician. The Board is responsible for providing guidelines for licensing requirements, renewal of licenses, continuing education requirements, and investigation and/or prosecution of license violations.

Summary of Services and Performance Measures

BOARD OF RESPIRATORY CARE

The West Virginia Board of Respiratory Care strives to complete all discipline cases within same fiscal year they are received. Further, we are in the process of providing all online license functions by FY 2022.

FTEs: 1.00 Annual Program Cost: \$148,587
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Discipline cases unresolved at year's end	3	1	2
New discipline cases	6	5	7
Online license functions (percent of complete)	70	90	100

Board of Treasury Investments



Board Of Treasury Investments Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	741,190	832,889	832,889	832,889
Employee Benefits	0	0	0	0
Other Expenses	198,573	4,152,111	4,152,111	4,152,111
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	939,763	4,985,000	4,985,000	4,985,000
Total FTE Positions	0.00	0.00	0.00	0.00
Total Expenditures	939,763	4,985,000	4,985,000	4,985,000

Purpose and Goals

The Board of Treasury Investments is established to provide prudent fiscal administration, investment, and management for the State's Consolidated Fund. Specifically, the Board provides focused investment services for the operating funds of the State and of its political subdivisions and provides better management of all State funds within State government.

Summary of Services and Performance Measures

BOARD OF TREASURY INVESTMENTS

The Board of Treasury Investments' mission is to invest the funds under its charge for the benefit of shareholders, their constituents, and citizens; and to achieve the best return possible by utilizing financial professionals who provide focused investment management service for the sound administration and oversight of its investment processes. Operationally, the Board of Treasury Investments manages, controls, and administers the consolidated fund (short-term investments for West

Virginia State agencies and local governments).

FTEs:	0.00	Annual Program Cost:	\$4,985,000
Revenue Sources:	0% G	0% F	100% S
			0% L
			0% O

Appropriated Miscellaneous Boards and Commissions

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Meet 100% of the investment earnings benchmark for the West Virginia Bank Pool (Benchmark is 15% iMoneyNet Treasury & Repo Institutional Average + 85% iMoneyNet First Tier Institutional Average)	145	100	100
Meet 100% of the investment earnings benchmark for the West Virginia Government Money Market Pool (Benchmark is 15% iMoneyNet Treasury & Repo Institutional Average + 85% iMoneyNet Government & Agencies Institutional Average)	128	100	100
Meet 100% of the investment earnings benchmark for the West Virginia Money Market Pool (Benchmark is 15% iMoneyNet Treasury & Repo Institutional Average + 85% iMoneyNet First Tier Institutional Average)	125	100	100
Meet 100% of the investment earnings benchmark for the West Virginia Short Term Bond Pool (Benchmark is 10.0 basis points above the ICE BofAML 1-3 year U.S. Corporate & Government Index)	106	100	100

Board Enterprise Resource Planning



Enterprise Resource Planning Board Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	38.00	38.00	38.00	38.00
Total Personal Services	2,048,084	5,459,540	5,459,540	5,459,540
Employee Benefits	568,249	1,396,699	1,396,699	1,396,699
Other Expenses	2,202,488	14,402,010	14,402,010	14,402,010
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	4,818,821	21,258,249	21,258,249	21,258,249
Total FTE Positions	38.00	38.00	38.00	38.00
Total Expenditures	4,818,821	21,258,249	21,258,249	21,258,249

Purpose and Goals

The State of West Virginia will leverage Enterprise Resource Planning (ERP) technology to gain operational efficiencies and seamless integration across administrative business functions by fundamentally transforming how the State manages its financial, human resources, procurement, and other administrative business processes.

Department Budget Discussion

The West Virginia ERP Board is currently upgrading the enterprise resource planning platform from version 3.9 to 3.11. Additional Hardware and Software may be required to support this upgrade, along with additional personnel to support the system moving forward.

We are also working with all State agencies in response to the COVID-19 pandemic to provide additional services for mitigation of this situation.

Summary of Services and Performance Measures

ENTERPRISE RESOURCE PLANNING BOARD

The State of West Virginia is continuing to leverage the wVOASIS project (Our Advance Solution Integrated Systems) enterprise resource planning (ERP) technology to gain operational efficiencies and seamless integration across administrative business functions, by fundamentally transforming how the State manages its financial, treasury, human resources, payroll, procurement, and other administrative business processes.

FTEs:	38.00	Annual Program Cost:	\$21,258,249		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

Hospital Finance Authority



Hospital Finance Authority Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	1.00	1.00	1.00	1.00
Total Personal Services	62,133	68,590	68,590	68,590
Employee Benefits	22,531	24,689	24,689	24,689
Other Expenses	14,688	56,829	56,829	56,829
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	99,352	150,108	150,108	150,108
Total FTE Positions				
	1.00	1.00	1.00	1.00
Total Expenditures				
	99,352	150,108	150,108	150,108

Purpose and Goals

The Hospital Finance Authority provides access to capital markets for hospitals in the State of West Virginia. The Authority's mission is to provide a variety of financial programs which include low-interest loans, tax free bond financing, leases, and other financial products for hospitals and hospital facilities at the lowest and most competitive rates available. The Authority is an experienced issuer of conduit debt and strives to bring all financings to a successful closing while considering the conditions of the financial markets.

Department Budget Discussion

The Authority operates solely on special revenue and does not rely upon the State's general revenue fund. Also, the Authority has been able to maintain its operation while waiving the annual fee it charges to those hospitals around the State which utilize the Authority's services.

Summary of Services and Performance Measures

HOSPITAL FINANCE AUTHORITY

The Hospital Finance Authority provides access to capital markets for hospitals in the State of West Virginia. The Authority's mission is to provide a variety of financial programs which include low interest loans, tax free bond financing, leases, and other financial products for hospitals and hospital facilities at the lowest and most competitive rates available.

FTEs: 1.00 Annual Program Cost: \$150,108
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Bonds Issued	1	3	4

Massage Therapy Licensure Board



Massage Therapy Licensure Board Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	1.00	1.00	1.00	1.00
Total Personal Services	80,434	83,057	83,177	83,177
Employee Benefits	24,075	26,498	26,378	26,378
Other Expenses	32,389	42,448	42,448	42,448
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	136,898	152,003	152,003	152,003
Total FTE Positions	1.00	1.00	1.00	1.00
Total Expenditures	136,898	152,003	152,003	152,003

Purpose and Goals

The Massage Therapy Licensure Board issues licenses to massage therapists who meet the requirements for licensure as indicated in the West Virginia Code 30-37-1. This licensure will protect the health, safety, and welfare of the public and ensure standards of competency in the practice of massage therapy. The board is authorized to propose rules, set fees, and to proceed with disciplinary action when necessary.

Summary of Services and Performance Measures

MASSAGE THERAPY LICENSURE BOARD

The Massage Therapy Licensure Board issues licenses to massage therapists who meet the requirements for licensure as indicated in West Virginia Code 30-37-1. The licensure will protect the health, safety and welfare of the public and ensure standards of competency in the practice of massage therapy. The board is authorized to propose rules, set fees, and to proceed with disciplinary action when necessary.

FTEs: 1.00 Annual Program Cost: \$152,003
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Number of Licensees for the Massage Therapy Licensure Board	1,124	1,126	1,126

National Coal Heritage Area Authority



National Coal Heritage Area Authority Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Federal Funds				
FTE Positions	1.50	1.50	1.50	2.00
Total Personal Services	84,253	121,882	121,882	121,882
Employee Benefits	18,562	41,523	41,523	41,523
Other Expenses	267,379	643,417	252,195	252,195
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	370,194	806,822	415,600	415,600
Other Funds				
FTE Positions	1.50	1.50	1.50	2.00
Total Personal Services	72,536	(41,627)	(38,927)	(38,927)
Employee Benefits	15,784	17,854	17,854	17,854
Other Expenses	83,651	295,257	289,857	289,857
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	171,971	271,484	268,784	268,784
Total FTE Positions	3.00	3.00	3.00	4.00
Total Expenditures	542,165	1,078,306	684,384	684,384

Purpose and Goals

The National Coal Heritage Area (NCHA) is one of 49 federally designated heritage areas in the United States associated with the rich coal mining history of West Virginia. The NCHA encompasses 12 entire counties and two watersheds in southern West Virginia: Boone, Cabell, Fayette, McDowell, Mercer, Logan, Summers, Wyoming, Wayne, Mingo, Lincoln, Raleigh, and the Paint Creek and Cabin Creek Watersheds in Kanawha County. The authority is charged with aiding local communities in accessing State and federal funds and other grant sources to assist with historic preservation, economic development, and tourism projects in the national coal heritage area.

Department Budget Discussion

The NCHA receives an annual appropriation from Congress through the National Park Service to assist in operations of the NCHAA and in implementation of the approved management plan. In the past we received State funding to match federal funding. The funding we received from the West Virginia Development Office was cut in FY 2017. In FY 2020, our organization was not funded; therefore, we have concerns about having match to go with our Federal Funds. We received only \$30,000.00 in funding from the West Virginia Development Office for FY 2020.

Our concerns are with the funding from the State of West Virginia. In FY 2017, the funding from the State Development Office was cut. We receive each year from the NPS Federal Funds to support the promotion of the Coal Heritage Trail throughout the Southern counties of West Virginia. This is a part of the National Coal Heritage Area. Our agreement with the NPS require a 50% match. We have used in the past the funding from the West Virginia Development Office along with other non- federal grants to match the Federal Funds and promote the tourism, economic development, and historical preservation of the Coal Heritage Trail.

Appropriated Miscellaneous Boards and Commissions

Summary of Services and Performance Measures

NATIONAL COAL HERITAGE AREA AUTHORITY

The Authority is charged with aiding local communities in accessing State and federal funds and other grant sources to assist with historic preservation, economic development and tourism projects in the areas.

FTEs:	1.50	Annual Program Cost:	\$415,600		
Revenue Sources:	0% G	100% F	0% S	0% L	0% O

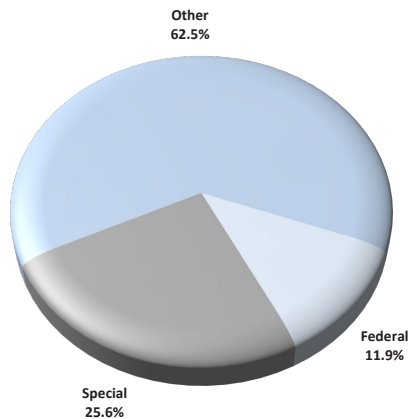
Public Service Commission



Public Service Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Federal Funds				
FTE Positions	27.90	27.90	27.90	28.00
Total Personal Services	1,101,573	1,459,533	1,459,533	1,459,533
Employee Benefits	365,223	514,082	514,082	514,082
Other Expenses	150,562	1,475,153	540,653	953,053
Less: Reappropriated	0	0	0	0
Subtotal: Federal Funds	1,617,358	3,448,768	2,514,268	2,926,668
Special Funds				
FTE Positions	238.00	240.00	238.00	239.00
Total Personal Services	11,567,261	14,622,766	14,642,766	14,642,766
Employee Benefits	3,613,380	5,398,387	5,378,387	5,378,387
Other Expenses	2,967,961	7,032,425	7,032,425	7,302,425
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	18,148,602	27,053,578	27,053,578	27,323,578
Other Funds				
FTE Positions	0.40	0.40	0.40	0.00
Total Personal Services	29,829	74,053	74,053	74,053
Employee Benefits	8,586	28,818	28,818	28,818
Other Expenses	565,406	2,119,774	2,119,774	2,119,774
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	603,821	2,222,645	2,222,645	2,222,645
Total FTE Positions	266.30	268.30	266.30	267.00
Total Expenditures	20,369,781	32,724,991	31,790,491	32,472,891

Total Available Funds

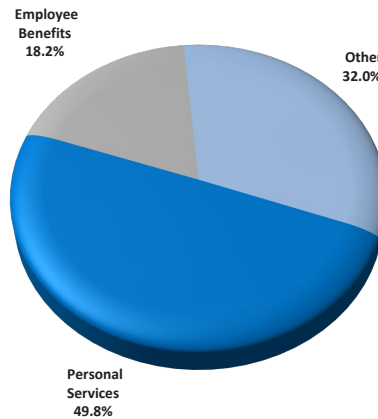
Fiscal Year 2022*
\$132,572,533
(estimated)



*Beginning balance plus revenue

Recommended Expenditure

by Agency
Fiscal Year 2022
\$32,472,891



Appropriated Miscellaneous Boards and Commissions

Purpose and Goals

The Public Service Commission (PSC) supports and promotes a utility regulatory and transportation safety environment that balances the interests of all parties and pursues excellence through quality. This is done to ensure that reasonably priced and reliable utility services are available to all customers, thereby increasing business investment, job creation/ retention, and the State’s overall economic competitiveness.

Department Budget Discussion

The Public Service Commission of West Virginia operates three Special Revenue funds for the various programs under its responsibility. The PSC has several building issues:

- Building Security and Health and Safety projects necessitated by COVID -19 experiences.
- Upgrade of Hearing Room technology per remote Hearing demands of COVID -19 experience.
- Replacement of aged carpet (16+ years) that is in poor condition in common areas.

Summary of Services and Performance Measures

ADJUDICATION

The Commissioners, their staff, and the Administrative Law Judge Division carry out the adjudicatory function in all cases by issuing timely decisions and holding hearings throughout the State. In all cases, the Commission balances the interests of the utilities regulated by the Commission, the interests of current and future utility customers, and the general interests of the State’s economy.

FTEs: 19.00 Annual Program Cost: \$1,705,789
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Meet 100% of the decision due dates established by the Commission	100	100	100
Meet statutory deadlines for final orders 100% of the time	100	100	100

ADVOCACY

The staff of the Commission provides legal input and services in developing the staff’s positions as part of a team that includes a lawyer, an engineer, and a financial analyst.

FTEs: 35.55 Annual Program Cost: \$2,292,367
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

GAS PIPELINE SAFETY

Gas Pipeline Safety administers and enforces pipeline safety regulations as outlined in the West Virginia Code to ensure the safe design, construction, testing, maintenance, and operation of natural gas and hazardous liquid pipeline facilities.

FTEs: 9.15 Annual Program Cost: \$1,148,363
 Revenue Sources: 0% G 66% F 34% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Meet or exceed the minimum of 85 inspection days per FTE inspector as required by PHMSA	516	434	394

Appropriated Miscellaneous Boards and Commissions

MOTOR CARRIER ADMINISTRATION

The mission of the Public Service Commission, Transportation Division is to ensure compliance with federal and State statutes and rules relating to the transportation of commodities and persons by commercial vehicles, including coal and hazardous materials, in West Virginia. Motor Carrier Administration includes the CRTS and administers statutes and rules relating to commercial transportation of coal in CRTS counties. This program also involves the registration of commercial motor vehicles, including assurance of adequate insurance coverage.

FTEs: 6.50 Annual Program Cost: \$410,802
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase inspector visits/contacts to shipping or receiving sites to 775 in FY 2021	648	775	750
Increase roadside inspections from 16,032 in FY 2020 to 18,000 in FY 2021	16,032	18,000	18,500

RAILROAD SAFETY

Railroad Safety conducts safety inspections of track, equipment, operating practices, signal and train control, and the transportation of hazardous materials by railroad companies operating in the State. The unit is charged with keeping the State railways safe and productive for the main purpose of economic development and goods transport.

FTEs: 11.00 Annual Program Cost: \$1,823,557
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Conduct 1,200 railroad inspections throughout the State annually.	1,037	1,200	1,200

REGULATORY

The regulatory function of the Commission ensures safe, reliable, and reasonably-priced utility services to all utility consumers by providing fair, accurate, and balanced recommendations in order to fulfill statutory requirements. Employees involved in this function also facilitate reasonable solutions to disputes between utilities and their customers by listening, gathering information, applying appropriate rules, and making timely recommendations to the Commission.

FTEs: 89.42 Annual Program Cost: \$10,117,289
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Resolve 97% of informal disputes each year, thus reducing the number of formal complaint case filings.	98.1	97	97

SAFETY AND LAW ENFORCEMENT

The Safety and Law Enforcement program is responsible for discharging Commission duties relating to safety regulation of commercial vehicles, economic and safety requirements for commercial vehicles, and a multi-state project that provides for the identification, registration, and permitting of commercial vehicles transporting hazardous materials on State highways.

FTEs: 37.05 Annual Program Cost: \$4,575,676
 Revenue Sources: 0% G 38% F 58% S 0% L 4% O

Appropriated Miscellaneous Boards and Commissions

WEIGHT ENFORCEMENT

The Weight Enforcement program enhances the level of safety of the traveling public and reduces highway maintenance through the enforcement of West Virginia laws governing overweight/over-dimensional vehicles.

FTEs: 50.63 Annual Program Cost: \$4,605,652
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Increase the number of commercial vehicles weighed to 375	317	375	375

Real Estate Commission



Real Estate Commission Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	6.00	6.00	6.00	6.00
Total Personal Services	399,083	463,325	475,328	475,328
Employee Benefits	103,485	143,773	131,770	131,770
Other Expenses	233,002	300,622	300,622	300,622
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	735,570	907,720	907,720	907,720
Total FTE Positions	6.00	6.00	6.00	6.00
Total Expenditures	735,570	907,720	907,720	907,720

Purpose and Goals

The West Virginia Real Estate Commission was created in 1937 with the purpose of protecting the public interest from the unauthorized, unqualified and unregulated practice of real estate brokerage (agents and firms).

Department Budget Discussion

This Commission currently licenses and regulates approximately 6,200 individuals and 900 offices. The Commission feels we will need current funding levels to maintain this level of service.

Summary of Services and Performance Measures

REAL ESTATE COMMISSION

The Real Estate Commission regulates transactions involving real property and is charged with the duty to license, regulate, and supervise real estate brokers and salespersons. The Commission evaluates and approves all pre-licensure and continuing education courses offered to the public.

FTEs: 6.00 Annual Program Cost: \$907,720
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Close all Complaints	17	20	20
Conduct minimum 300 Audits per year	240	300	300

Water Development Authority



Water Development Authority Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	38,198,002	46,000,000	46,000,000	46,000,000
Less: Reappropriated	0	0	0	0
Subtotal: Lottery Funds	38,198,002	46,000,000	46,000,000	46,000,000
Other Funds				
FTE Positions	18.00	18.00	18.00	18.00
Total Personal Services	898,745	1,180,391	1,180,391	1,180,391
Employee Benefits	221,134	259,839	243,257	243,257
Other Expenses	69,464,566	86,300,323	85,976,040	85,976,040
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	70,584,445	87,740,553	87,399,688	87,399,688
Total FTE Positions	18.00	18.00	18.00	18.00
Total Expenditures	108,782,447	133,740,553	133,399,688	133,399,688

Purpose and Goals

The Water Development Authority administers various financial assistance programs for the development of water, waste water, and economic infrastructure for local governmental agencies (municipalities, public service districts, and other political subdivisions) in West Virginia.

Department Budget Discussion

Council maintains a backlog of pending projects that equal \$775,284,590 that include those that are partially funded or technically feasible. This number does not include accounting for projects to correct combined sewer overflow issues across the State (estimated at or around one billion dollars).

The Council makes loans from revenue bonds as well as the current appropriation; therefore should the units of local government to which the loans are made default on their loans the Council would still have to make Bond payments.

The future budget status for this agency is an issue since funding has been reduced in previous fiscal years. Funding for FY 2021 was reduced from the appropriated amount due to COVID-19 which had a material adverse impact on economic and market conditions. Many projects have been put on hold due to funding shortages. The monetary impact grows as the costs increase substantially year over year for those backlogged projects awaiting funding. Currently there are over \$775,000,000 in projects that are in various phases from project initiation to partially funded that will be seeking funding to move that project to construction.

Appropriated Miscellaneous Boards and Commissions

Summary of Services and Performance Measures

WATER DEVELOPMENT AUTHORITY

The Water Development Authority (WDA) provides funding in the form of loans and grants to governmental entities in West Virginia on behalf of the WDA and the Infrastructure & Jobs Development Council for water, wastewater, and economic development projects. The WDA also provides administrative services to the West Virginia Bureau of Public Health and the West Virginia Clean Water State Revolving Fund.

FTEs: 18.00 Annual Program Cost: \$133,399,688
 Revenue Sources: 0% G 0% F 0% S 34% L 66% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Conduct annual subrecipient desk audits for all entities that receive federal funding at or exceeding \$750,000	3	3	3
Dollar amount of loan closed during the fiscal year	82,641,162	24,600,000	34,850,000
Dollar amount of loans closed during the fiscal year	42,496,030	35,400,000	50,150,000
Number of loans closed during the fiscal year	51	25	34
Number of loans closed during the fiscal year	32	25	35
Process each loan application within the statutory time frame of 30 days	50	50	62
Process loan applications within the statutory timeframe of 30 days	62	55	55
Receive unqualified opinions on audited financial Statements for WDA, West VirginiaJDC, and DWTRF	100	100	100
Remit debt service annual principal payments and semiannual interest payments as required by bond documents and maintain appropriate collateral and reserve balances	100	100	100
Secure maximum federal funding for Clean Water State Revolving Fund	24,773,000	25,000,000	25,000,000
Secure maximum federal funding for Drinking Water Treatment Revolving Fund	11,011,000	11,100,000	12,000,000

WV Board of Examiners for Speech-Language Pathology and Audiology



Board Of Speech Language Pathology And Audiology Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	1.00	1.00	1.00	1.00
Total Personal Services	67,194	79,140	79,200	79,200
Employee Benefits	11,439	12,373	12,313	12,313
Other Expenses	45,426	63,499	63,499	63,499
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	124,059	155,012	155,012	155,012
Total FTE Positions	1.00	1.00	1.00	1.00
Total Expenditures	124,059	155,012	155,012	155,012

Purpose and Goals

The mission of the West Virginia Board of Examiners for Speech-Language Pathology and Audiology is to safeguard the public health, safety and welfare, protect the public from being misled by incompetent, unscrupulous and unauthorized persons, and protect the public from unprofessional conduct by qualified Speech-Language Pathologists, Audiologists and Speech- Language Pathology and Audiology Assistants in the State of West Virginia.

The West Virginia Board of Examiners for Speech-Language Pathology and Audiology administers, coordinates, and enforces the provisions of West Virginia Code 30-32 and Legislative Rules 29-1 thru 29-5. The Board establishes licensure fees, evaluates the qualifications of applicants and registers Speech-Language Pathology and Audiology Assistants per the requirements set forth in West Virginia Code, issues and renews licenses, investigates allegations of violations, and imposes penalties and disciplinary actions when proven violations occur.

The Board promulgates reasonable rules, including but not limited to rules that delineate qualifications for licensure, specifies requirements for license renewal, delineates procedures for registering Speech-Language Pathology & Audiology Assistants, and establishes standards of professional conduct.

Department Budget Discussion

The new software system to be implemented in FY 2021 has been put on hold.

One future financial issue the Board may face is a decrease in revenue if or when the Audiology and Speech-Language Pathology Interstate License Compact becomes law. The issue of complaints is always an unknown and not possible to predict the expenses of investigations, attorney fees, hearings, etc.

FY 2022 will require the addition of an office staff person to train for the Executive Director position when the current Director retires - estimated July, 2021. This would require a position addition of one half time employee. There is also the possibility of the office moving to Charleston during the 2021 calendar year and most likely in FY 2022.

Appropriated Miscellaneous Boards and Commissions

Summary of Services and Performance Measures

BOARD OF SPEECH LANGUAGE PATHOLOGY AND AUDIOLOGY

The West Virginia Board of Examiners for Speech-Language Pathology and Audiology administers, coordinates and enforces the provisions of West Virginia Code 30-32 and Legislative Code Rules 29CSR1 through 29CSR5 to safeguard the health, safety, and welfare of consumers.

FTEs:	1.00	Annual Program Cost:	\$155,012		
Revenue Sources:	0% G	0% F	100% S	0% L	0% O

West Virginia Board of Medicine



Board Of Medicine Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Special Funds				
FTE Positions	16.00	16.00	16.00	16.00
Total Personal Services	948,988	1,095,000	1,095,000	1,095,000
Employee Benefits	243,291	283,807	283,807	283,807
Other Expenses	501,293	1,116,789	1,116,789	1,116,789
Less: Reappropriated	0	0	0	0
Subtotal: Special Funds	1,693,572	2,495,596	2,495,596	2,495,596
Total FTE Positions	16.00	16.00	16.00	16.00
Total Expenditures	1,693,572	2,495,596	2,495,596	2,495,596

Purpose and Goals

The West Virginia Board of Medicine's primary responsibility is to license and discipline physicians, podiatrists, and their associated physician assistants. The Board also issues educational permits for Medical doctor residents and beginning on July 1, 2019, Practice Notifications for PA's who work in a hospital setting and practice agreements in the private setting. The Board is responsible for the certification of medical corporations and professional limited liability companies who wish to practice medicine or podiatry and registration of controlled substance dispensing locations.

Department Budget Discussion

During the current State of emergency, the board issues emergency registrations to eligible out of State and/or retired physicians and physician assistants.

Summary of Services and Performance Measures

West VirginiaBOM

The West Virginia Board of Medicine is charged with protecting the health and safety of the public through licensure, regulation and oversight of medical doctors, podiatric physicians and collaborating physician assistants. Issues licenses and certifications, processes complaints, conducts audits and investigations, provides a disciplinary process, makes information available to the public.

FTEs: 16.00 Annual Program Cost: \$2,495,596
 Revenue Sources: 0% G 0% F 100% S 0% L 0% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Investigate and take final action on complaints filed against physicians, podiatrists and physician assistants within 18 months unless the party and board agree to extend the time frame (as specified by West Virginia Code)	133	200	200

West Virginia Economic Development Authority



Economic Development Authority Expenditure By Fund Class	Actuals FY 2020	Budgeted FY 2021	Requested FY 2022	Governor's Recommendation
Lottery Funds				
FTE Positions	0.00	0.00	0.00	0.00
Total Personal Services	0	0	0	0
Employee Benefits	0	0	0	0
Other Expenses	25,411,822	25,427,000	25,427,000	25,427,000
Less: Reappropriated	0	0	0	0
Subtotal: Lottery Funds	25,411,822	25,427,000	25,427,000	25,427,000
Other Funds				
FTE Positions	10.00	10.00	10.00	10.00
Total Personal Services	619,281	788,340	756,900	756,900
Employee Benefits	177,788	231,860	226,303	226,303
Other Expenses	30,172,331	134,100,550	134,137,547	134,137,547
Less: Reappropriated	0	0	0	0
Subtotal: Other Funds	30,969,400	135,120,750	135,120,750	135,120,750
Total FTE Positions	10.00	10.00	10.00	10.00
Total Expenditures	56,381,222	160,547,750	160,547,750	160,547,750

Purpose and Goals

The West Virginia Economic Development Authority (EDA) is charged with the responsibility to develop and advance the business prosperity and economic welfare of the State of West Virginia by providing financial assistance in the form of loans, direct financing and operating leases to industrial development agencies and enterprises for the promotion and retention of new and existing commercial and industrial development.

Department Budget Discussion

As a special revenue agency, EDA's current level of funding empowers this agency to advance the business prosperity and economic welfare of the State of West Virginia by providing financial assistance in the form of loans and leases to business enterprises in West Virginia.

Summary of Services and Performance Measures

LOAN INSURANCE PROGRAM

This program was created to assist businesses in gaining access to credit from West Virginia's financial institutions by insuring up to 80% of the bank loan.

FTEs: 0.00 Annual Program Cost: \$1,000,000
 Revenue Sources: 0% G 0% F 0% S 0% L 100% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Approve annually at least two loan insurance applications and maintain total outstanding balances of 80% or less in the program.	100	100	100

Appropriated Miscellaneous Boards and Commissions

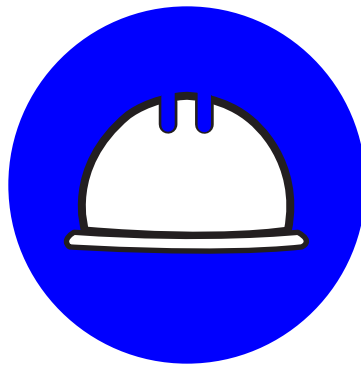
WV ECONOMIC DEVELOPMENT AUTHORITY

This program is for applicants seeking financial assistance from the WVEDA for creditworthy manufacturing concerns, distribution centers, technology-based service companies and other business classifications currently targeted who meet the agency's job creation criteria.

FTEs: 10.00 Annual Program Cost: \$159,547,750
 Revenue Sources: 0% G 0% F 0% S 16% L 84% O

Key Measures	Actual FY 2020	Budgeted FY 2021	Estimated FY 2022
Approve annually at least 20 loans/leases to new or existing businesses in West Virginia, thus creating and/or retaining 600 jobs.	100	100	100

CAPITAL PROJECTS



Capital Projects

West Virginia does not have a capital budget that is separate from its annual operating budget. Capital expenditures may be financed through regular annual revenues and appropriations. In addition, onetime appropriations or other major funding sources such as bond issues and loan funds may provide large amounts of capital funding and may be dedicated to financing capital expenditures. For a discussion of the different types of revenue sources, refer to the Revenue Sources section of Volume I.

Financing sources may be spread over a period of several years; therefore, the total funding from these sources is not reflected in the individual capital projects listed for FY 2021 in the following pages. The Listing of Individual Capital Projects does not include water, sewer, and infrastructure projects, school construction or renovation, etc. that may be partially funded with state revenues. These projects are not considered to add to the state's capital assets as they will become the property of local entities.

A capital expenditure project is defined as any major construction, land acquisition, or renovation activity that adds value to a state government's physical assets or significantly increases the useful life. Projects must be listed if they have either a minimum cost of \$100,000 or if they are equipment purchases of over \$50,000.

Special Funding Sources for Capital Expenditures

The following is a brief summary of some of the major sources of capital funds and their intended uses.

State Building Commission—Lottery Revenue Bonds

Education, Arts, Sciences, and Tourism (EAST) Fund

House Bill 113 (passed in 2009) authorized the Economic Development Authority to issue new revenue bonds secured by lottery profits in the amount of \$155,620,000, since the 1997 EAST Fund bonds matured on July 1, 2010. Proceeds from the new revenue bonds will be used as follows: approximately \$100 million of capital improvement projects at state institutions of higher education and approximately \$55 million for capital improvement projects at state parks or other tourism sites. The new 30-year revenue bonds, issued in August 2010, are supported by the net profits of the West Virginia Lottery, not to exceed \$10 million annually, and will mature by FY 2040.

1994 Infrastructure Improvements Amendment

The Infrastructure Improvement Amendment to the West Virginia Constitution was ratified at the general election held on November 8, 1994. This amendment authorized the issuance of general obligation bonds in an amount not to exceed \$300 million for the purpose of construction, extension, expansion, rehabilitation, repair, and improvement of water supply and sewage treatment systems and for the acquisition, preparation, construction, and improvement of economic development sites. While the bonds are direct and general obligations of the state and the full faith and credit of the state is pledged to secure repayment of the bonds, the amendment irrevocably dedicates an annual amount of Severance Taxes for their repayment. The projects funded by these bonds are typically small, local projects and are too numerous to list.

School Building Authority

The School Building Authority (SBA) of West Virginia was created in 1989 to provide state funds for the construction and maintenance of primary and secondary school facilities. Since the inception of the SBA, more than \$1.9 billion in state dollars and \$1.5 billion in local dollars have been dedicated to West Virginia school facilities. This equates to 35 new high schools, 32 new middle schools, 87 new elementary schools, 100 major school addition/renovation projects, and more than 1,246 minor renovation projects. These projects are not considered to add to the state's capital assets as they will become the property of local entities.

West Virginia Conservation Agency

The West Virginia Conservation Agency (WVCA) coordinates statewide conservation efforts. The West Virginia Code charges the WVCA to conserve natural resources; control floods; prevent impairment of dams and reservoirs; assist in maintaining the navigability of rivers and harbors; conserve wildlife; protect the tax base; protect public lands; and protect and promote the health, safety, and general welfare of the people. The agency receives a regular annual

Capital Projects

appropriation for soil conservation projects.

On the following pages is a list of recommended capital expenditures for FY 2021 from all funding sources. This list is not intended to include all capital expenditures of the state, but instead outline major projects (defined as construction, renovation, and acquisition projects) that exceed a total cost of \$100,000 or equipment purchases more than \$50,000.

The information in this report is based on data extrapolated from information submitted by state agencies. The projects are listed in alphabetical order by cabinet and department—then by project name—with the total cost of the project, impact on operating budget, and a brief description. Projects are submitted by state agencies and are contingent on funding availability from current sources or from improvement requests. Projects listed do not necessarily have guaranteed funding.

Listing of Capital Projects

Elected Officials

DEPARTMENT OF AGRICULTURE AGRICULTURE LABORATORY

The agency has identified a need for a modern laboratory environment to carry out various safety programs. In addition to being better able to address public and agricultural health concerns, a modern laboratory provides a safer work environment for employees, more modern testing equipment, and the ability to receive national accreditations and participate in national safety programs.

Total Project Cost: \$39,000,000

Revenue Source(s): General

Operating Impact: Presently, laboratories are housed in various outdated buildings at the Guthrie Agricultural Center complex in northern Kanawha County which require a significant amount of ongoing maintenance and are prone to unforeseen emergency repairs due to the age of the facility. It is estimated that construction of a new laboratory building within the Guthrie complex will ultimately reduce facility operating expenses, as a result of energy savings and fewer maintenance needs due to modern design and construction. A modern building will allow laboratories to maintain various federal accreditations and to take advantage of federal funds to support those accreditations, thereby reducing the demand on General Revenue. The extent of the final operating budget impact will be dependent upon the laboratory configuration as the design is finalized.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$13,000,000	\$13,000,000	\$13,000,000	\$0	\$0	\$0

TOTAL Elected Officials

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$13,000,000	\$13,000,000	\$13,000,000	\$0	\$0	\$0
TOTAL	\$13,000,000	\$13,000,000	\$13,000,000	\$0	\$0	\$0

Listing of Capital Projects

Administration Functions

SECRETARY OF ADMINISTRATION

LEASE RENTAL PAYMENTS

Provide lease rental payments for the acquisition, construction, and equipping of the following adult or juvenile correctional centers and jails: Huttonsville Correctional Center, Southwestern Regional Jail, Potomac Highlands Regional Jail, North Central Regional Jail, Lakin Correctional Facility, Tiger Morton Juvenile Center, J. M. "Chick" Buckbee Juvenile Center, Western Regional Jail, and Martinsburg Correctional Center.

Total Project Cost: \$430,627,670

Revenue Source(s): General

Operating Impact: No impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000
DEBT SERVICE	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000
TOTAL	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000

INFORMATION SERVICES AND COMMUNICATIONS

EQUIPMENT REPLACEMENT

Upgrade technology equipment and software to meet current standards, improve quality of service, and increase efficiency.

Total Project Cost: \$8,520,000

Revenue Source(s): Special

Operating Impact: Reduced repair expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$2,095,000	\$1,525,000	\$1,350,000	\$1,695,000	\$1,080,000	\$2,030,000

GENERAL SERVICES DIVISION

UPGRADE OF ELEVATORS

Addressing life/safety and code compliance issues by modernizing 30+ elevator cars across the Agency's entire portfolio of buildings.

Total Project Cost: \$17,000,000

Revenue Source(s): Other, General

Operating Impact: Modernization to increase reliability, safety and code compliance, decreasing down-time due to deferred upgrading.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,200,000	\$2,800,000	\$4,800,000	\$4,900,000	\$1,500,000	\$0

GENERAL SERVICES DIVISION

DOMESTIC MOISTURE INTRUSION INSPECTION AND REPAIRS

Discover and remedy issues with water penetrating Main Capitol Dome in order to preserve waterproof integrity of the Capitol Building.

Total Project Cost: \$16,030,000

Revenue Source(s): Other, General

Operating Impact: Repairs of long-standing moisture intrusion issues and rehabilitating structural deficiencies in WV Capitol Dome.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$5,151,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Administration Functions

GENERAL SERVICES DIVISION

PARKERSBURG (B25) EXTERIOR UPGRADES

Exterior and Interior Renovations to Building 25 in Parkersburg, to address moisture intrusion issues and expand rentable interior space.

Total Project Cost: \$2,724,000

Revenue Source(s): General

Operating Impact: Addressing deferred maintenance to building exterior to mitigate damage to building, and to provide additional rentable office space.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,156,949	\$0	\$0	\$0	\$0	\$0

GENERAL SERVICES DIVISION

CAPITOL BUILDING-ELECTRICAL WIRING (SAFETY)

Replacement of outdated wiring and switchgear in Main Capitol Building.

Total Project Cost: \$5,400,000

Revenue Source(s): General

Operating Impact: Addressing safety/maintainability concerns by upgrading outdated electrical systems in the Main Capitol.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$400,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000

GENERAL SERVICES DIVISION

BUILDING 4 LIFE/SAFETY RENOVATIONS

Design and construction of life/safety systems, infrastructural, and interior renovations to Building Four.

Total Project Cost: \$21,000,000

Revenue Source(s): General

Operating Impact: Will bring portion of building into Code compliance for Life/Safety, allowing for additional rentable office space on the Capitol Complex.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,500,000	\$12,500,000	\$12,000,000	\$0	\$0	\$0

GENERAL SERVICES DIVISION

BUILDING 6 INTERIOR RENOVATIONS

Design and construction of interior renovations of five floors of Building Six, including Code-compliant fire sprinkling.

Total Project Cost: \$10,725,693

Revenue Source(s): General

Operating Impact: It will bring a portion of Building 6 into Code compliance for sprinkler and allow for additional rentable programmed office space on the Capitol Complex.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$4,225,693	\$5,000,000	\$1,500,000	\$0	\$0	\$0

Listing of Capital Projects

Administration Functions

GENERAL SERVICES DIVISION

CAPITOL CAMPUS HARDSCAPE IMPROVEMENTS

Improvements to pedestrian and vehicular access ways on the Capitol Complex (sidewalk, step, paver, etc. repairs).

Total Project Cost: \$7,500,000

Revenue Source(s): General

Operating Impact: Eliminating safety hazards while improving and repairing access to Capitol and rentable space on Complex.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$3,060,808	\$300,000	\$0	\$500,000	\$3,000,000	\$1,500,000

GENERAL SERVICES DIVISION

CAMPUS STEAM SYSTEM UPGRADES

Upgrades and repairs to High Pressure and Low Pressure Steam Valves in Buildings served by Central Steam Plant.

Total Project Cost: \$3,000,000

Revenue Source(s): General

Operating Impact: Increase energy efficiency of steam delivery on the Capitol Complex, while addressing safety/maintainability concerns.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$2,280,351	\$0	\$0	\$0	\$0	\$0

GENERAL SERVICES DIVISION

BUILDING 74 RENOVATIONS

Interior and Exterior Renovations to Building 74 to address life/safety, code compliance and energy efficiency issues.

Total Project Cost: \$3,571,105

Revenue Source(s): General

Operating Impact: Increasing energy efficiency and maintainability by improving building envelope, electrical and mechanical systems, and life/safety concerns.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,071,105	\$2,500,000	\$0	\$0	\$0	\$0

GENERAL SERVICES DIVISION

BUILDING 22 RENOVATIONS

HVAC Renovations of the Tax Department facility at Building 22.

Total Project Cost: \$16,810,000

Revenue Source(s): General

Operating Impact: Increasing energy efficiencies with updated equipment and providing updated, code-compliant interior office space for the tenant Agency.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,872,325	\$500,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Administration Functions

GENERAL SERVICES DIVISION

EAST CAMPUS ASSESSMENT & METAL BUILDINGS

Master Planning and Constructing Upgrades to the East Campus, including construction of metal buildings to house Agency operations.

Total Project Cost: \$8,986,790

Revenue Source(s): General

Operating Impact: Providing long-term space for the Agency's operations, including Grounds Section and Inventory warehousing (obsoletizing private sector lease).

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$4,486,790	\$4,500,000	\$0	\$0	\$0	\$0

GENERAL SERVICES DIVISION

THERMAL STORAGE UNIT "ICE FARM"(ENERGY)

Construction of a Thermal Storage Unit facility to support the Central Chilled Water Plant.

Total Project Cost: \$6,361,000

Revenue Source(s): General

Operating Impact: Increasing energy efficiency of distributing chilled water to the HVAC systems on the Capitol Campus served by the Central Chiller Plant.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$3,361,000	\$3,000,000	\$0	\$0	\$0	\$0

GENERAL SERVICES DIVISION

CAMPUS EXTERIOR LIGHTING (ENERGY)

Upgrading Exterior Lighting on the Capitol Campus to modern, energy-efficient fixtures.

Total Project Cost: \$6,697,825

Revenue Source(s): General

Operating Impact: Increasing energy efficiency of exterior lighting on the entire Capitol Campus.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$825,000	\$1,650,000	\$1,650,000	\$2,572,825	\$0	\$0

GENERAL SERVICES DIVISION

ASHRAE/HVAC Improvements (COVID)

ASHRAE/HVAC Improvements to Buildings 3, 5, 6, 7, 8, 23, 32, 34, 37, 54, 55 & 86

Total Project Cost: \$3,325,000

Revenue Source(s): General

Operating Impact: Modifications and improvements to multiple buildings' HVAC system per ASHRAE recommendations to mitigate spread of infectious disease

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,000,000	\$0	\$0	\$500,000	\$945,000	\$880,000

Listing of Capital Projects

Administration Functions

GENERAL SERVICES DIVISION

HVAC/Humidity Controls Improvements

Design and construction to perform HVAC renovations to various buildings to improve indoor air quality and energy efficiency.

Total Project Cost: \$6,850,000

Revenue Source(s): General

Operating Impact: Will bring portion of Bldg 5 into Code compliance for sprinklering and allow for additional rentable programmed office space on the Capitol Complex

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$600,000	\$12,500,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000

GENERAL SERVICES DIVISION

HOWARD PROPERTY

Payment of debt service for the acquisition of a small building on the state capitol complex which houses the central mail room and one shop for the GSD. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$1,426,187

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$5,987	\$2,446	\$386	\$0	\$0	\$0
DEBT SERVICE	\$68,750	\$40,000	\$7,500	\$0	\$0	\$0
TOTAL	\$74,737	\$42,446	\$7,886	\$0	\$0	\$0

GENERAL SERVICES DIVISION

EDUCATION, ARTS, SCIENCES, AND TOURISM DEBT SERVICE

Payment of debt service on bonds issued in FY 2011 for capital improvement projects for higher education, state parks, the state capitol complex, and other state facilities and tourism sites. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$162,391,436

Revenue Source(s): Lottery

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
DEBT SERVICE	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000

GENERAL SERVICES DIVISION

ONE DAVIS DEBT SERVICE

Payment of debt service for the acquisition and renovation of a Charleston building used by IS&C and DHHR to provide more space for employees. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$5,242,655

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$39,825	\$29,812	\$19,350	\$8,438	\$0	\$0
DEBT SERVICE	\$222,500	\$232,500	\$242,500	\$187,500	\$0	\$0
TOTAL	\$262,325	\$262,312	\$261,850	\$195,938	\$0	\$0

Listing of Capital Projects

Administration Functions

GENERAL SERVICES DIVISION

WEIRTON DEBT SERVICE

Payment of debt service for the expansion of office space for DHHR, West Virginia Association of Rehabilitation Facilities, West Virginia Lottery, DMV, WorkForce West Virginia, and the Workforce Investment Board. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$10,357,538

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$190,325	\$181,400	\$171,688	\$161,450	\$150,294	\$138,219
DEBT SERVICE	\$170,000	\$185,000	\$195,012	\$212,500	\$230,000	\$242,500
TOTAL	\$360,325	\$366,400	\$366,700	\$373,950	\$380,294	\$380,719

GENERAL SERVICES DIVISION

DIVISION OF ENVIRONMENTAL PROTECTION DEBT SERVICE

Payment of debt service for an office building for the Division of Environmental Protection. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$50,892,114

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$947,872	\$947,872	\$947,872	\$947,872	\$947,872	\$947,872
DEBT SERVICE	\$1,086,664	\$1,086,664	\$1,086,664	\$1,086,664	\$1,086,664	\$1,086,664
TOTAL	\$2,034,536	\$2,034,536	\$2,034,536	\$2,034,536	\$2,034,536	\$2,034,536

GENERAL SERVICES DIVISION

WILLIAMSON DEBT SERVICE

Payment of debt service for office spaces for state agencies in Mingo County and the purchase of a parking lot. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$6,015,120

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$114,571	\$109,884	\$104,941	\$100,005	\$94,246	\$88,450
DEBT SERVICE	\$85,932	\$90,619	\$95,562	\$100,498	\$106,257	\$112,053
TOTAL	\$200,503	\$200,503	\$200,503	\$200,503	\$200,503	\$200,503

Listing of Capital Projects

Administration Functions

GENERAL SERVICES DIVISION

GREENBROOKE BUILDING

Payment of debt service, expanding available office space for state agencies, and maintaining financial credit for the state.

Total Project Cost: \$18,745,891

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$361,093	\$344,981	\$327,658	\$309,454	\$287,906	\$265,819
DEBT SERVICE	\$393,750	\$408,750	\$423,750	\$443,333	\$465,000	\$490,000
TOTAL	\$754,843	\$753,731	\$751,408	\$752,787	\$752,906	\$755,819

GENERAL SERVICES DIVISION

REGIONAL JAIL DEBT SERVICE

Payment of debt service on the first phase of construction of regional jails which will result in the improvement of correctional facilities. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$203,942,973

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$450,362	\$0	\$0	\$0	\$0	\$0
DEBT SERVICE	\$8,420,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$8,870,362	\$0	\$0	\$0	\$0	\$0

GENERAL SERVICES DIVISION

ENERGY SAVINGS DEBT SERVICE

Payment of debt service for the energy savings plan in place for the capitol complex that employs various energy saving recommendations that will increase efficiency and reduce costs. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$15,185,287

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$97,791	\$48,331	\$0	\$0	\$0	\$0
DEBT SERVICE	\$1,041,250	\$1,017,500	\$0	\$0	\$0	\$0
TOTAL	\$1,139,041	\$1,065,831	\$0	\$0	\$0	\$0

Listing of Capital Projects

Administration Functions

GENERAL SERVICES DIVISION

PARKING GARAGE DEBT SERVICE

Payment of debt service on the parking garage for employees at the capitol complex. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$11,462,018

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$90,746	\$69,479	\$47,028	\$23,128	\$0	\$0
DEBT SERVICE	\$366,667	\$387,083	\$412,083	\$398,750	\$0	\$0
TOTAL	\$457,413	\$456,562	\$459,111	\$421,878	\$0	\$0

GENERAL SERVICES DIVISION

HUNTINGTON #2 DEBT SERVICE

Payment of debt service for expanding available office space for state agencies. Paying debt service obligations on schedule will maintain financial integrity and credit for the state.

Total Project Cost: \$17,240,258

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$133,400	\$115,471	\$96,200	\$75,653	\$53,527	\$29,705
DEBT SERVICE	\$577,500	\$596,667	\$612,500	\$635,833	\$660,833	\$681,666
TOTAL	\$710,900	\$712,138	\$708,700	\$711,486	\$714,360	\$711,371

GENERAL SERVICES DIVISION

BUILDING #3 DEBT SERVICE

Renovate the aging Building 3 on the capitol complex. The renovations will provide a new and modern office setting at the capitol complex that will be available to state agencies.

Total Project Cost: \$41,006,256

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$1,116,244	\$1,094,369	\$1,067,519	\$1,021,519	\$973,019	\$922,269
DEBT SERVICE	\$875,000	\$895,000	\$920,000	\$970,000	\$1,015,000	\$1,065,000
TOTAL	\$1,991,244	\$1,989,369	\$1,987,519	\$1,991,519	\$1,988,019	\$1,987,269

Listing of Capital Projects

Administration Functions

GENERAL SERVICES DIVISION

CLARKSBURG DEBT SERVICE

New building in Clarksburg, West Virginia. The building will provide state employees a comfortable and modern office setting.

Total Project Cost: \$24,996,409

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$547,450	\$532,000	\$516,100	\$499,750	\$482,800	\$453,800
DEBT SERVICE	\$515,000	\$530,000	\$545,000	\$565,000	\$580,000	\$610,000
TOTAL	\$1,062,450	\$1,062,000	\$1,061,100	\$1,064,750	\$1,062,800	\$1,063,800

GENERAL SERVICES DIVISION

FAIRMONT DEBT SERVICE

Building in Fairmont, West Virginia. The building will provide state employees a comfortable and modern office setting.

Total Project Cost: \$13,965,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST OF FINANCING NON EQUIPMENT	\$452,570	\$440,530	\$427,330	\$413,300	\$399,350	\$380,150
DEBT SERVICE	\$430,000	\$440,000	\$455,000	\$465,000	\$480,000	\$500,000
TOTAL	\$882,570	\$880,530	\$882,330	\$878,300	\$879,350	\$880,150

FLEET MANAGEMENT DIVISION

FLEET MANAGEMENT

Financing the purchase new vehicles for various agencies, to create a modern fleet of dependable automobiles.

Total Project Cost: \$17,981,387

Revenue Source(s): Special

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST FINANCING EQUIPMENT	\$8,700,000	\$11,665,567	\$12,154,933	\$12,500,000	\$12,500,000	\$12,500,000
TOTAL	\$8,700,000	\$11,665,567	\$12,154,933	\$12,500,000	\$12,500,000	\$12,500,000

TOTAL Administration Functions

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
COST FINANCING EQUIPMENT	\$8,700,000	\$11,665,567	\$12,154,933	\$12,500,000	\$12,500,000	\$12,500,000
COST OF FINANCING NON EQUIPMENT	\$12,548,236	\$11,916,575	\$11,726,072	\$11,560,569	\$11,389,014	\$11,226,284
DEBT SERVICE EQUIPMENT	\$31,253,013	\$22,909,783	\$21,995,571	\$22,065,078	\$21,623,754	\$21,787,883
EQUIPMENT	\$2,095,000	\$1,525,000	\$1,350,000	\$1,695,000	\$1,080,000	\$2,030,000
NEW CONSTRUCTION	\$7,847,790	\$7,500,000	\$0	\$0	\$0	\$0
RENOVATION AND REPAIR	\$23,943,231	\$38,150,000	\$22,450,000	\$10,972,825	\$8,945,000	\$5,880,000
TOTAL	\$86,387,270	\$93,666,925	\$69,676,576	\$58,793,472	\$55,537,768	\$53,424,167

Listing of Capital Projects

Commerce

DIVISION OF NATURAL RESOURCES

MAJOR REPAIRS/ALTERATIONS AND EQUIPMENT

To provide the ability to catch up on deferred maintenance projects that inhibit revenue production and could present potential risks to our guests.

Total Project Cost: \$18,000,000

Revenue Source(s): General

Operating Impact: Decrease utilities and labor time spent repairing antiquated machinery. Potentially increase revenue due to more modern furnishings in our facilities.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
RENOVATION AND REPAIR	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
TOTAL	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000

DIVISION OF NATURAL RESOURCES

CACAPON LODGE EXPANSION

Expand current lodge and infrastructure to allow area to become self-sufficient by increasing guest satisfaction and revenue.

Total Project Cost: \$19,000,000

Revenue Source(s): Other

Operating Impact: This project, if constructed, would increase the agency's operational budget due to added facilities and staff required to man the facility. The full fiscal year of impact would be 2022.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$10,000,000	\$9,000,000	\$0	\$0	\$0	\$0

DIVISION OF NATURAL RESOURCES

SYSTEMWIDE DAM SAFETY COMPLIANCE

Several DNR owned dams are in need of alterations to meet dam safety compliance requirements. This project will fund design and construction of dams at Rollins Lake, Pendleton Lake, Tomilinson Run, Coopers Rock, Bear Rocks, and Laurel Lakes.

Total Project Cost: \$8,000,000

Revenue Source(s): Special

Operating Impact: Minimal impact on the agency's operating budget.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,200,000	\$1,800,000	\$1,000,000	\$1,000,000	\$1,000,000	\$2,000,000

DIVISION OF NATURAL RESOURCES

COLDWATER HATCHERY IMPROVEMENTS

Renovate water supply, raceways, and waste water treatment at Ridge, Bowden, Reeds Creek, and Edray Hatcheries. This will allow for a reliable water supply and maintenance of fish production capabilities. This will allow for reliable water supply, maintain fish production capabilities, and comply with NPDES waste water discharge.

Total Project Cost: \$21,800,000

Revenue Source(s): Federal

Operating Impact: The project will have minimal impact on the agency's operating budget.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$5,800,000	\$5,000,000	\$5,000,000	\$2,000,000	\$2,000,000	\$2,000,000

Listing of Capital Projects

Commerce

DIVISION OF NATURAL RESOURCES

WILDLIFE MANAGEMENT AREAS STORAGE BUILDINGS

Build Wildlife Manager offices and storage buildings on WMAs to allow space for office functions and storage of equipment.

Total Project Cost: \$5,250,000

Revenue Source(s): Other

Operating Impact: This project will have minimal impact on the agency's operating budget.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$1,500,000

DIVISION OF NATURAL RESOURCES

PARKS SYSTEM BOND PROJECTS

Park repairs of deferred maintenance and upgrade to current facilities. Maintain structural integrity of park facilities and upgrade to meet guest satisfaction requirements.

Total Project Cost: \$40,000,000

Revenue Source(s): Lottery

Operating Impact: Any repairs to these structures are capital expenditures. Upgrades to current facilities will increase desirability for our guests, and thereby increase revenue production. First full fiscal year of impact: 2022

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$30,000,000	\$10,000,000	\$0	\$0	\$0	\$0

DIVISION OF NATURAL RESOURCES

DISTRICT OFFICE CONSTRUCTION AND REHABILITATION

Construct district offices for Wildlife Resources and Law Enforcement staff. District Office new construction is planned for Districts 6, 4, and 1 (in that order.) Office repair & rehabilitation are planned for Districts 2 and 3. Secure, safe, and ADA compliant office facilities are necessary for the effective administration of the state's fish and wildlife conservation program. New facilities in easily accessible areas will make serving the public more efficient, eliminate rental payments, and allow for better customer service.

Total Project Cost: \$13,500,000

Revenue Source(s): Other

Operating Impact: The project will have minimal impact on the agency's operating budget.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$3,500,000	\$3,500,000	\$3,500,000	\$0	\$0	\$0
TOTAL	\$3,500,000	\$3,500,000	\$3,500,000	\$1,000,000	\$1,000,000	\$1,000,000

DIVISION OF NATURAL RESOURCES

PUBLIC SHOOTING RANGE REHABILITATION

Public shooting ranges statewide are in need of significant investment to remain safe, operational, and in compliance with best management practices. Project costs and time frame will likely be revised after an initial comprehensive engineering evaluation is completed in the first year. These rehabilitations will maintain the safety and operation of the state's public shooting range program.

Total Project Cost: \$7,000,000

Revenue Source(s): Other

Operating Impact: The project will have minimal impact on the agency's operating budget.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$2,000,000

Listing of Capital Projects

Commerce

DIVISION OF NATURAL RESOURCES

NORTH BEND RAIL TRAIL BROADBAND EXPANSION

Complete the recovery and crowning of North Bend Rail Trail after broadband has been laid. Project will provide better broadband throughout that region of West Virginia.

Total Project Cost: \$3,250,000

Revenue Source(s): General

Operating Impact: This will have no impact on the agency's operating budget after completion of the project.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$250,000	\$0	\$0	\$0	\$0	\$0
RENOVATION AND REPAIR	\$3,000,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,250,000	\$0	\$0	\$0	\$0	\$0

DIVISION OF NATURAL RESOURCES

ELK RIVER RAIL TRAIL

Initial land purchase funding and start up costs including: vehicles/trailer to operate trail, mowers and backhoe to maintain the trail, garage/equipment storage facility and power/hand tools for maintenance of the trail. Project would provide recreational opportunities to the citizens of West Virginia and its guests.

Total Project Cost: \$3,953,000

Revenue Source(s): General

Operating Impact: This will have no impact on the agency's operating budget after completion of the project.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
BUILDING/LAND ACQUISITION	\$1,000,000	\$2,000,000	\$0	\$0	\$0	\$0
EQUIPMENT	\$453,000	\$0	\$0	\$0	\$0	\$0
NEW CONSTRUCTION	\$500,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$1,953,000	\$2,000,000	\$0	\$0	\$0	\$0

TOTAL Commerce

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
BUILDING/LAND ACQUISITION	\$1,000,000	\$2,000,000	\$0	\$0	\$0	\$0
EQUIPMENT	\$1,203,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
NEW CONSTRUCTION	\$14,750,000	\$13,250,000	\$4,250,000	\$750,000	\$750,000	\$1,500,000
RENOVATION AND REPAIR	\$43,500,000	\$20,300,000	\$9,500,000	\$7,500,000	\$7,500,000	\$9,500,000
TOTAL	\$60,453,000	\$36,050,000	\$14,250,000	\$8,750,000	\$8,750,000	\$11,500,000

Listing of Capital Projects

Education

DEPARTMENT OF EDUCATION

WEST VIRGINIA EDUCATIONAL INFORMATION SYSTEM

WVEIS is an information processing service for all schools and county boards of education in West Virginia. West Virginia Code 18-2-26f established the WVEIS and it requires all schools and county boards of education to be a part of the project.

Total Project Cost: \$2,000,000/yr

Revenue Source(s): Lottery

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000

WEST VIRGINIA SCHOOLS FOR THE DEAF AND THE BLIND

SCHOOL FOR THE DEAF BUILDING RENOVATION

Remove and replace aged and failing roof system at the School for the Deaf to secure the building envelope from water penetration to minimize or eliminate the associated risks of property damage and health concerns. In the physical education building, replace the failing 44 year old heating system and components of its 68 year old infrastructure by providing upgrades to its electrical system to support the HVAC replacement and to meet current code, replace 14 windows and front entrance of the PE building, and replace the gym and pool areas ceilings and lighting. These improvements are necessary to provide long-term stability of the facility, ensure a healthy and safe environment for students, staff, and guests campus-wide and provide a proper location for providing Prek - Grade 12 education. The WVSDDB presently provides services to 49 counties. 37 counties have at least one student enrolled in PreK-Grade 12 at the WVSDDB, an additional four counties have at least one student enrolled in its onsite short course program, and eight counties have at least one child enrolled in early intervention support only.

Total Project Cost: \$1,521,000

Revenue Source(s): General

Operating Impact: Reduction in energy, maintenance, and repair costs as well as building structure damage annually for 20 or more years.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$571,000	\$0	\$0	\$0	\$0	\$0

TOTAL Education

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
RENOVATION AND REPAIR	\$571,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$2,571,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000

Listing of Capital Projects

Health & Human Resources

DIVISION OF HEALTH

MANCHIN REPAIRS

FY2021: These funds are to be used to replace the chiller at Manchin.

FY2022: These funds are to be used to purchase the following: parking lot (\$30,000), deck (\$25,000),sidewalks (\$10,000), nutrition station (\$25,000) and a utility room/locker room/bathroom (\$25,000).

Total Project Cost: \$245,810

Revenue Source(s): General

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$130,810	\$115,000	\$0	\$0	\$0	\$0

DIVISION OF HEALTH

WELCH REPAIRS

FY2021: These funds are to be used to purchase various radiology equipment including ultrasound, CT scanner, 2 Konica CR readers, 2 portable x-ray machines, a mammogram unit and a Vector 80 x-ray unit. Benefit: diagnostic testing for patients and aid physicians in providing accurate diagnoses.

FY2022: These funds are to be used to purchase the following: 2 EKG machines (\$25,000), upgrade and add 16 new cameras (\$50,000) and a PYXIS medication dispensing station (\$350,000).

Total Project Cost: \$1,786,000

Revenue Source(s): General

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,361,000	\$425,000	\$0	\$0	\$0	\$0

DIVISION OF HEALTH

BATEMAN REPAIRS

FY2021: These funds are to be used to purchase a card access system for the hospital.

FY2022: These funds are to be used to purchase the following: transformer, transfer switch and generator backup connection from building 2 to buildings 3, 4, 5 and 1 (\$450,000), replace electric poles (\$200,000), exterior lighting (\$30,000), reception connector building 2-3 (\$200,000), replace building 4 fire alarm (\$10,000), video system throughout (\$250,000), new phone system (\$135,888), remove transformers from behind building 5 (\$50,000), replace metal cove base/door facings which includes fire door replacement for building 2 (\$108,000), remove trees from 40 foot right of way of electric lines (\$30,000), extend fresh air area (\$150,000), seal blacktop (\$30,000), and replace perimeter fencing (\$180,000).

Total Project Cost: \$3,170,331

Revenue Source(s): General

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,346,443	\$1,823,888	\$0	\$0	\$0	\$0

Listing of Capital Projects

Health & Human Resources

DIVISION OF HEALTH

WITHROW REPAIRS

FY2021: These funds are to be used to purchase a camera system to assist in patient safety.

FY2022: These funds are to be used to purchase dressers and bedside stands for resident rooms.

Total Project Cost: \$125,000

Revenue Source(s): General

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$100,000	\$25,000	\$0	\$0	\$0	\$0

DIVISION OF HEALTH

SHARPE REPAIRS

FY2021: These funds are to be used to purchase cameras for inside and out (\$62,500), a phone system with radios (\$200,000) and a full generators power (\$200,000). Benefit: To provide diagnostic testing for patients and aid physicians in providing accurate diagnoses; and to assist in patient safety and meet the guidelines for regulatory compliance with CMS and the Joint Commission.

FY2022: These funds are to be used to purchase the following: window projects (\$250,000), sidewalks (\$5,000), convection ovens (\$15,000), lawn tractors (\$20,000), backhoe attachment for a John Deere tractor (\$6,000), and to remodel the pole building (\$50,000).

Total Project Cost: \$808,500

Revenue Source(s): General

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$462,500	\$346,000	\$0	\$0	\$0	\$0

DIVISION OF HEALTH

HOPEMONT REPAIRS

These funds are to be used to purchase the following: three backflow preventer valves (\$30,000), replace four five-ton air conditioners (\$20,000), a floor scrubber/waxer (\$15,000) and ten PTAC units to replace old ones (\$6,000).

Total Project Cost: \$71,000

Revenue Source(s): General

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$71,000	\$0	\$0	\$0	\$0

DIVISION OF HEALTH

LAKIN REPAIRS

These funds are to be used to purchase four Trane rooftop 30 ton units (to replace the current antiquated equipment) for approximately \$400,000 and to purchase 3 ice machines (approximately \$5,000 each) for resident units.

Total Project Cost: \$415,000

Revenue Source(s): General

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$415,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Health & Human Resources

DIVISION OF HEALTH

WITHROW NEW CONSTRUCTION

Construction of a new, smaller (75 bed) facility on the grounds of Jackie Withrow Hospital. A new, smaller facility would better meet the hospital needs and would save on operational costs. A new facility would also have fewer upkeep and maintenance needs/costs.

Total Project Cost: \$26,461,219

Revenue Source(s): General

Operating Impact: The cost of building a new, smaller facility would be offset in the long-term by the decrease in operational and maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$26,461,219	\$0	\$0	\$0	\$0

DIVISION OF HUMAN SERVICES

PARKING GARAGE RESTORATION

Desman Design Management performed a structural assessment of the garage in 2017 and provided a detailed report and 5 year plan in early 2018. Several major structural issues like loose concrete at soffits, spalling concrete at floors and cracks in structural precast members needs to be repaired. Also areas of concrete deterioration, aging sealant joints and poor drainage need to be addressed. Extensive waterproofing needs to be applied to prevent further deteriorations.

Total Project Cost: \$1,085,000

Revenue Source(s): General

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$300,000	\$785,000	\$0	\$0	\$0

DIVISION OF HUMAN SERVICES

DIAMOND OUTER RESTORATION

This project involves the complete restoration of the exterior masonry veneer of the Diamond Building located at 350 Capitol Street in Charleston WV. An extensive exterior inspection of the building was completed in 2013. Detailed drawings and notes were made in order to prepare budgetary estimates, scope of work and bidding specifications. Severe weather in the early part of 2014 increased the rate of damage to the exterior. Based on all of the areas that are in need of repair and the location of the work to be performed, this will take two constructions seasons to complete.

This will eliminate a large risk factor of loose material and debris such as brick veneer and terra cotta from falling and further damaging the building and preserving the safety of pedestrians. Also it will eliminate water infiltration at the windows of the building and preserve the existing structure to the greatest extent possible. Deterioration continues to accelerate.

Total Project Cost: \$3,400,000

Revenue Source(s): General

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,900,000	\$1,500,000	\$0	\$0	\$0

TOTAL Health & Human Resources

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$26,461,219	\$0	\$0	\$0	\$0
RENOVATION AND REPAIR	\$3,400,753	\$5,420,888	\$2,285,000	\$0	\$0	\$0
TOTAL	\$3,400,753	\$31,882,107	\$2,285,000	\$0	\$0	\$0

Listing of Capital Projects

Department of Homeland Security

**DIVISION OF CORRECTIONS AND REHABILITATION
PRUNTYTOWN CORRECTIONAL CENTER ROOF REPLACEMENT**

Replacement of roof at Pruntytown Correctional Center

Total Project Cost: \$239,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$239,000	\$0	\$0	\$0	\$0	\$0

**DIVISION OF CORRECTIONS AND REHABILITATION
MULTIPLE FACILITIES SECURITY CAMERAS**

Update outdated security camera system at Mt Olive Correctional Center. This will increase the safety and security of the facility

Total Project Cost: \$2,000,000

Revenue Source(s): General

Operating Impact: Safety and security of facility.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$500,000	\$1,500,000	\$0	\$0	\$0	\$0

**DIVISION OF CORRECTIONS AND REHABILITATION
ROOFS ON MULTIPLE BUILDINGS**

Replacement of leaking roofs on both the Lorrie Yeager and Sam Perdue Juvenile Center

Total Project Cost: \$313,890

Revenue Source(s): General

Operating Impact: Once completed will save money on maintenance issues caused by the roofs leaking

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$677,060	\$0	\$0	\$0	\$0	\$0

**DIVISION OF CORRECTIONS AND REHABILITATION
SALEM PARKING LOT/ROAD RESURFACING**

Fix the parking lot and road issues at the Salem Correctional Facility.

Total Project Cost: \$117,045

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$117,045	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Department of Homeland Security

DIVISION OF CORRECTIONS AND REHABILITATION

ST. MARY'S ROOF REPLACEMENT

Fix roof at St. Mary's Correctional Center on bldg. 73/74 as well as replacement of HVAC units for that building

Total Project Cost: \$750,000

Revenue Source(s): General

Operating Impact: Minimal impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$150,000	\$600,000	\$0	\$0	\$0	\$0

DIVISION OF CORRECTIONS AND REHABILITATION

LAKIN ROOF REPLACEMENT

A new roof is needed at the main building of the LCC facility due to numerous leaks and separation from the walls. Replacing the roof will result in less time spent by the maintenance department on repairs. This will also enhance the appearance of the building and facility, as well as increase energy efficiency and reduce costs. Start of project is September 2019 and, depending on weather, could be up until June 2020 before completion.

Total Project Cost: \$1,115,846

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$852,000	\$0	\$0	\$0	\$0	\$0

DIVISION OF CORRECTIONS AND REHABILITATION

HUTTONSVILLE EMERGENCY POWER SYSTEM/ELECTRICAL UPGRADE

The existing system is out of compliance with current NFPA standards and must be upgraded. This is the EOI that will see what needs done and the amount needed to complete the actual project.

Total Project Cost: \$10,747,778

Revenue Source(s): General

Operating Impact: Unknown at this time.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$4,758,280	\$0	\$0	\$0	\$0	\$0

DIVISION OF CORRECTIONS AND REHABILITATION

MUFFIN MONSTER AND AUGER MONSTER PROJECT

Mt Olives current bar screen is located in an open pit right before the facility sewer pipe deposits into the PSD sewage lines. Due to the installation of the open pit, the bar screen cannot operate properly. A new manhole with another muffin monster must be installed at location prior to the open pit. The Lakin replacement of Auger system is out to bid.

Total Project Cost: \$545,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$288,806	\$200,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Department of Homeland Security

DIVISION OF CORRECTIONS AND REHABILITATION

ELECTRONIC LOCKING CONTROL SYSTEM

The current locking systems at Huttonsville are outdated and repairs cannot be made due to the availability of parts. This is a life safety issue to the staff and community.

Total Project Cost: \$4,782,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$2,000,000	\$2,000,000	\$782,000	\$0	\$0	\$0

DIVISION OF CORRECTIONS AND REHABILITATION

PCC FIRE SUPPRESSION

Fire Suppression systems and sprinklers are out of date at Pruntytown Corr Ctr and Fire Marshall has said that this has to be done immediately or the facility will be shut down.

Total Project Cost: \$1,263,331

Revenue Source(s): General

Operating Impact: There could be fines or costs associated with shutting down a facility and having to move inmates to other facilities.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$424,598	\$0	\$0	\$0	\$0	\$0

DIVISION OF CORRECTIONS AND REHABILITATION

FIRE ALARM SYSTEMS REPLACEMENT PROJECT

Replacement of existing fire alarm systems at Martinsburg, Northern, Pruntytown, Parkersburg and St. Marys Correctional Centers and Jails.

Total Project Cost: \$1,746,000

Revenue Source(s): General

Operating Impact: Unknown.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,000,000	\$746,000	\$0	\$0	\$0	\$0

DIVISION OF CORRECTIONS AND REHABILITATION

NCRJ PRE TREATMENT PLANT PROJECT

Upgrades to existing pre-treatment plant at North Central Regional Jail. The original was not done correctly and is causing issues with the facility and the local town.

Total Project Cost: \$1,556,000

Revenue Source(s): Other

Operating Impact: N/A.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$56,000	\$1,000,000	\$500,000	\$0	\$0	\$0

Listing of Capital Projects

Department of Homeland Security

DIVISION OF CORRECTIONS AND REHABILITATION

DRK WASTE WATER TREATMENT PLANT

New waste water treatment plant is needed. The old one is not functioning properly and is in need of immediate repair.

Total Project Cost: \$750,000

Revenue Source(s): Other

Operating Impact: Savings on maintenance costs and possible fine if the plant does not work properly.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$350,000	\$400,000	\$0	\$0	\$0

DIVISION OF CORRECTIONS AND REHABILITATION

HCC FIRE SUPPRESSION SYSTEM

Upgrade the Fire Suppression System at Huttonsville Correctional System.

Total Project Cost: \$4,000,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$2,500,000	\$1,000,000	\$0	\$0	\$0

DIVISION OF CORRECTIONS AND REHABILITATION

HCC ROOF REPLACEMENT PROJECT

Roof replacement for Huttonsville.

Total Project Cost: \$5,000,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$2,000,000	\$3,000,000	\$0	\$0	\$0

DIVISION OF CORRECTIONS AND REHABILITATION

ANTHONY CENTER NEW BUILDING

Currently no inmates are housed at Anthony Center due to mold issues. We are looking to see what the cost will be once the architect is done with designing.

Total Project Cost: \$15,000,000

Revenue Source(s): General

Operating Impact: Anthony can return to normal work status rather than travelling to other facilities.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$196,750	\$4,803,250	\$10,000,000	\$0	\$0	\$0

Listing of Capital Projects

Department of Homeland Security

WEST VIRGINIA STATE POLICE

FACILITIES IMPROVEMENT PROGRAM

This project provides for the maintenance, renovation, or replacement of 84 facilities statewide. Detachments are maintained in 52 of 55 counties. Many of these facilities are outdated, lack professional, acceptable amenities and are generally unsuitable for the intended purpose and do not comply with current building and/or occupancy codes. Additionally, many facilities are not in compliance with ADA and OSHA regulations. FY2022 would include funding for the renovation of State Police Headquarters in South Charleston.

Total Project Cost: \$6,200,000
Revenue Source(s): General
Operating Impact: Significant savings in energy efficiency, maintenance costs, and operational efficiency can be achieved at any facility upgraded or replaced.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$250,000	\$3,950,000	\$750,000	\$750,000	\$750,000	\$750,000

WEST VIRGINIA STATE POLICE

PATROL VEHICLE REPLACEMENT PROGRAM

Safe reliable transportation is critical and a key element in order to provide the West Virginia citizenry the service and protection to which they have become accustomed. Transportation, along with manpower and communication, combine to be the three essential components mandatory for a police force to fulfill its mission.

Total Project Cost: \$33,289,817
Revenue Source(s): Special
Operating Impact: With the current level funding and the planned cyclical replacement of vehicles, maintenance costs should be predictable and stable from year to year.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$2,869,751	\$2,949,751	\$2,949,751	\$2,949,751	\$2,949,751	\$2,949,751

WEST VIRGINIA STATE POLICE

ANALYTICAL EQUIPMENT FOR THE FORENSIC LABORATORY

The purpose of this project is to replace and upgrade analytical equipment for the forensic laboratory on an ongoing basis. This includes equipment such as gas chromatographs, mass spectrometers, DNA Gene Sequence, and other related equipment. Failure to meet this standard will have a direct, negative impact on the conviction rate for defendants brought before the courts and has the potential for exposing the state to significant liability.

Total Project Cost: \$4,673,181
Revenue Source(s): Special, Other, General, Federal
Operating Impact: Additions and upgrades to existing equipment can be expected to generate unknown increased costs of maintenance agreements.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$1,794,363	\$1,794,363	\$1,794,363	\$1,794,363	\$1,794,363	\$1,794,363

WEST VIRGINIA STATE POLICE

PURCHASE OF TAZERS

Provide a secondary non-lethal weapon for the troopers to carry.

Total Project Cost: \$1,140,000
Revenue Source(s): Federal
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$247,500	\$247,500	\$247,500	\$247,500	\$0	\$0

Listing of Capital Projects

Department of Homeland Security

WEST VIRGINIA STATE POLICE

AFIS UPGRADES

Necessary upgrades are needed to sustain the viability of the AFIS system. This increases officer safety and will assist in ensuring pertinent latent prints are captured for criminal proceedings from the investigation, to adjudication, and sentencing.

Total Project Cost: \$16,894,750

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$1,517,625	\$1,563,154	\$1,610,048	\$1,658,350	\$1,658,350	\$1,759,343

WEST VIRGINIA STATE POLICE

BODY CAMERAS

Officer and Public Safety.

Total Project Cost: \$2,628,394

Revenue Source(s): Special

Operating Impact: None.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$426,078	\$426,078	\$426,078	\$426,078	\$426,078	\$0

WEST VIRGINIA STATE POLICE

COMPUTER AIDED DISPATCHING SYSTEM (CAD)

The CAD system will provide better communication with troopers and track troopers' locations which improves officer and public safety.

Total Project Cost: \$4,354,496

Revenue Source(s): Other

Operating Impact: None.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$637,253	\$637,253	\$637,253	\$637,253	\$637,253	\$637,253

TOTAL Department of Homeland Security

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$7,992,570	\$9,118,099	\$7,664,993	\$7,713,295	\$7,465,795	\$7,140,710
NEW CONSTRUCTION	\$196,750	\$4,803,250	\$10,000,000	\$0	\$0	\$0
RENOVATION AND REPAIR	\$11,312,789	\$13,346,000	\$6,432,000	\$750,000	\$750,000	\$750,000
TOTAL	\$19,502,109	\$27,267,349	\$24,096,993	\$8,463,295	\$8,215,795	\$7,890,710

Listing of Capital Projects

Transportation

DIVISION OF HIGHWAYS

SMALL CAPITAL IMPROVEMENTS STATEWIDE

Repair and renovate existing facilities, including a new roof, HVAC systems, doors, and windows. Without these capital repairs, buildings will deteriorate and eventually become uninhabitable or otherwise unusable or unsafe for occupancy.

Total Project Cost: \$6,000,000

Revenue Source(s): State Road

Operating Impact: Lower utility and maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000

DIVISION OF HIGHWAYS

CONSTRUCT SNOW REMOVAL ICE CONTROL FACILITIES STATEWIDE

Begin systematic program to replace deteriorated chemical storage facilities. This will provide environmentally friendly storage facilities for SRIC chemicals.

Total Project Cost: \$3,900,000

Revenue Source(s): State Road

Operating Impact: Reduce water monitoring costs and provide for more efficient operations.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$1,000,000	\$1,500,000	\$1,400,000	\$0	\$0	\$0

DIVISION OF HIGHWAYS

CLASS EIGHT EQUIPMENT

Class Eight equipment purchases include the replacement or additional purchase of equipment for use by DOH forces. Included in this category are items such as single axle dump trucks, tandem axle dump trucks, and road tractors. The DOH utilizes three criteria for flagging equipment for replacement: 1) life-to-date maintenance costs equal current replacement price, 2) actual life has exceeded standard life, and 3) actual hours or miles of usage have exceeded planned life usage. Equipment which meets at least two of these criteria is flagged for possible replacement. Highways forces are provided with equipment that will incur less down time. This is critically important during adverse winter weather when employees must clear highways and bridges of snow and ice to ensure safer travel for the public.

Total Project Cost: \$27,000,000

Revenue Source(s): State Road

Operating Impact: Equipment maintenance costs are reduced, which directly impacts the calculation of the rental rates charged to DOH organizations for the use of equipment. The majority of that rental rate is paid from the Maintenance appropriation as a current expense.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$6,000,000	\$4,000,000	\$3,000,000	\$4,000,000	\$5,000,000	\$5,000,000

Listing of Capital Projects

Transportation

DIVISION OF HIGHWAYS

ROADWAY MAINTENANCE EQUIPMENT

Purchase of equipment for use by DOH maintenance forces. Included in this category are items such as snow plows, chemical spreaders, sweepers, backhoes, end loaders, graders, excavators, and 12-ton cranes. The DOH utilizes three criteria for flagging equipment for replacement: 1) life-to-date maintenance costs equal current replacement price, 2) actual life has exceeded standard life, and 3) actual hours or miles of usage have exceeded planned life usage. Equipment which meets at least two of these criteria is flagged for possible replacement. Equipment that meets Division standards increases the safety of roadways for the public.

Total Project Cost: \$22,000,000

Revenue Source(s): State Road

Operating Impact: Equipment maintenance costs are reduced, which directly impacts the calculation of the rental rates charged to DOH organizations for the use of equipment. The majority of that rental rate is paid from the Maintenance appropriation as a current expense.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$4,000,000	\$4,000,000	\$4,000,000	\$3,000,000	\$3,000,000	\$4,000,000

DIVISION OF HIGHWAYS

MOWING EQUIPMENT

Mowing equipment purchases include the replacement or additional purchase of equipment for use by DOH maintenance forces in the mowing of highway medians, berms, and other rights-of-way. Included in this category are tractors and tractor attachments, such as tractor mower sickle bars, rotary boom mower, and boom brush cutter. The DOH utilizes three criteria for flagging equipment for replacement: 1) life-to-date maintenance costs equal current replacement price, 2) actual life has exceeded standard life, and 3) actual hours or miles of usage have exceeded planned life usage. Equipment which meets at least two of these criteria is flagged for possible replacement. Mowing equipment is used heavily from April to October every year and requires considerable maintenance. Updating the fleet routinely ensures that roadways are clear of sight obstructions that reduce traveling safety and also projects an image of a clean and beautiful state.

Total Project Cost: \$14,250,000

Revenue Source(s): State Road

Operating Impact: Equipment maintenance costs are reduced, which directly impacts the calculation of the rental rates charged to DOH organizations for the use of equipment. The majority of that rental rate is paid from the Maintenance appropriation as a current expense.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$4,000,000	\$4,000,000	\$4,000,000	\$500,000	\$750,000	\$1,000,000

DIVISION OF HIGHWAYS

TRANSPORTATION EQUIPMENT

Transportation equipment purchases include the replacement or additional purchase of equipment for use by DOH forces dispatched to various job sites throughout a county or the state. Included in this category of equipment are items such as passenger cars, pickup trucks, crew cab trucks, sport utility vehicles, and vans. The DOH utilizes three criteria for flagging equipment for replacement: 1) life-to-date maintenance costs equal current replacement price, 2) actual life has exceeded standard life, and 3) actual hours or miles of usage have exceeded planned life usage. Equipment which meets at least two of these criteria is flagged for possible replacement.

Total Project Cost: \$650,000

Revenue Source(s): State Road

Operating Impact: Equipment maintenance costs are reduced, which directly impacts the calculation of the rental rates charged DOH organizations for the use of equipment. The majority of that rental rate is paid from the Maintenance appropriation as a current expense.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$125,000	\$125,000	\$100,000	\$75,000	\$100,000	\$125,000

Listing of Capital Projects

Transportation

DIVISION OF HIGHWAYS

SUPPORT EQUIPMENT

Support equipment purchases include the replacement or additional purchase of equipment for use by DOH mechanics. Included in this category are items such as computerized tire and wheel balancers, chain hoists (over 10 tons), and vehicle lifts. The DOH evaluates the ongoing maintenance costs versus current replacement prices, actual life versus standard life, and obsolescence in determining when to replace or purchase equipment in this category. Up-to-date, safe, and reliable equipment enables mechanics to perform maintenance on the DOH fleet faster, which results in that equipment being available for operations more quickly. Without the support equipment, the DOH fleet would be sent to private repair shops, which would take longer.

Total Project Cost: \$300,000
Revenue Source(s): State Road
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000

DIVISION OF HIGHWAYS

RADIOS

Radio purchases include the replacement or additional purchase of equipment used by DOH forces in the performance of their daily duties and in emergency highway situations. Included in this category are items such as base station radios, mobile radios, hand held radios, radio test equipment, and CB radios. The DOH evaluates the ongoing maintenance costs versus current replacement prices, actual life versus standard life, and obsolescence in determining when to replace or purchase equipment in this category. Although wireless technology has improved significantly, there still are many areas of the state in which it is difficult to obtain signals. The radio equipment permits DOH forces to communicate at all times and can be critical to the successful undertaking of many tasks.

Total Project Cost: \$180,000
Revenue Source(s): State Road
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000

DIVISION OF HIGHWAYS

DISTRICT MINOR PROJECTS

Repair and renovation of existing facilities, such as new roofs, HVAC systems, doors, and windows. Without these capital repairs, buildings will deteriorate and eventually become uninhabitable or otherwise unusable or unsafe for occupancy. Land purchases, new minor structure construction, SRIC tank purchases, security, etc. The agency routinely budgets funding for capital repairs and new construction. Without those repairs, buildings would need to be replaced, which would divert moneys from other operations within the agency.

Total Project Cost: \$15,000,000
Revenue Source(s): State Road
Operating Impact: Lower utility and maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000

Listing of Capital Projects

Transportation

DIVISION OF HIGHWAYS

DISTRICT HEADQUARTERS FACILITIES STATEWIDE

Design/Property Acquisition/Construction of new district headquarters. Provide facilities more suited to a district operation. Better supervision of and cooperation among employees.

Total Project Cost: \$70,900,000

Revenue Source(s): State Road

Operating Impact: Lower utility and maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$18,000,000	\$18,900,000	\$19,500,000	\$14,500,000	\$0	\$0

DIVISION OF HIGHWAYS

OTHER MAJOR PROJECTS

Repair/Renovate/Replace major projects statewide not associated with new District HQ projects. This will improve safety and environmental conditions and promote productivity and cooperation among employees.

Total Project Cost: \$21,000,000

Revenue Source(s): State Road

Operating Impact: Lower utility and maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000

STATE RAIL AUTHORITY

REHABILITATION OF SOUTH BRANCH VALLEY RAILROAD

The SRA has been continually updating its SBVR tracks over the past few years. Expenditures will continue with certain continual maintenance projects planned on a rotating basis. These projects will include cycled tie replacement, continual surfacing and ballast projects, and routine bridge repairs as needed. Capital improvement projects will continue in FY 2020-FY 2025 for some bridge replacements in addition to the continual bridge maintenance program.

Total Project Cost: \$18,000,000

Revenue Source(s): Other, General

Operating Impact: The upgraded track will reduce transportation, overtime, and routine maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$5,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000

Listing of Capital Projects

Transportation

DIVISION OF PUBLIC TRANSIT

SECTION 5339 BUS AND BUS FACILITIES

The Division will purchase ADA compliant transit vehicles, construct new administrative/maintenance facilities and make renovations to current facilities at respective transit systems across the state. These purchases will allow the replacement of older vehicles with new vehicles that are more fuel efficient and have fewer negative impacts on the environment and improve mass transportation throughout the state.

Total Project Cost: \$9,062,500
Revenue Source(s): Other, General, Federal
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$1,250,000	\$625,000	\$625,000	\$937,500	\$937,500	\$937,500
NEW CONSTRUCTION	\$1,562,500	\$1,250,000	\$937,500	\$0	\$0	\$0
TOTAL	\$2,812,500	\$1,875,000	\$1,562,500	\$937,500	\$937,500	\$937,500

DIVISION OF PUBLIC TRANSIT

SECTION 5311 CAPITAL PURCHASES

The Division will purchase ADA compliant transit vehicles, construct new administrative/maintenance facilities and make renovations to existing facilities at respective transit systems across the state. These purchases will allow the replacement of older vehicles with new vehicles that are more fuel efficient and have fewer negative impacts on the environment and improve mass transportation throughout the state.

Total Project Cost: \$10,875,000
Revenue Source(s): Other, General, Federal
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$1,687,500	\$1,687,500	\$1,687,500	\$1,687,500	\$1,687,500	\$1,687,500
RENOVATION AND REPAIR	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
TOTAL	\$1,812,500	\$1,812,500	\$1,812,500	\$1,812,500	\$1,812,500	\$1,812,500

DIVISION OF PUBLIC TRANSIT

SECTION 5310 VAN PURCHASE

The Division will purchase ADA compliant vehicles awarded to private non-profit organizations through an application process. The vehicles will be utilized to provide transportation services for elderly persons and persons with disabilities where existing mass transportation services are unavailable or insufficient.

Total Project Cost: \$7,500,000
Revenue Source(s): Other, Federal
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000

TOTAL Transportation

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$18,392,500	\$15,767,500	\$14,742,500	\$11,530,000	\$12,805,000	\$14,080,000
NEW CONSTRUCTION	\$20,562,500	\$21,650,000	\$21,837,500	\$14,500,000	\$0	\$0
RENOVATION AND REPAIR	\$12,125,000	\$10,125,000	\$10,125,000	\$10,125,000	\$10,125,000	\$10,125,000
TOTAL	\$51,080,000	\$47,542,500	\$46,705,000	\$36,155,000	\$22,930,000	\$24,205,000

Listing of Capital Projects

Council For C&T College Education

MOUNTWEST COMMUNITY AND TECHNICAL COLLEGE

HQ RENOVATIONS-WELLNESS CENTER-STUDENT UNION

Several air handlers on our campuses need to be replaced. Once replaced, the efficiency of the air system will be greatly improved, resulting in lower utility costs. In addition, we have two boilers for heating the building. One is new and the other needs replaced. Having an older boiler running in tandem with a new more efficient one is placing more stress on the system.

Total Project Cost: \$215,000

Revenue Source(s): Other

Operating Impact: The project will cost around \$215,000 in the year it is performed. For the years thereafter, we estimate \$2,500-5,000 less in utility and break/fix costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$108,000	\$0	\$0	\$0	\$0
RENOVATION AND REPAIR	\$0	\$107,000	\$0	\$0	\$0	\$0
TOTAL	\$0	\$215,000	\$0	\$0	\$0	\$0

MOUNTWEST COMMUNITY AND TECHNICAL COLLEGE

VET TECH CENTER

This project has significant benefits to the College. We will renovate a space to maintain the accreditation for the veterinary technician program. This is successful program with a high graduation and job placement rate that directly benefits the surrounding community.

Total Project Cost: \$650,000

Revenue Source(s): Other

Operating Impact: There will be increased costs on the operating budget due to additional utilities and services.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$150,000	\$0	\$0	\$0	\$0

MOUNTWEST COMMUNITY AND TECHNICAL COLLEGE

CABELL HALL RENOVATION

Cabell Hall is an academic building located on 20th Street and 7th Avenue in downtown Huntington. Before moving to our new campus in 2012, the building housed many of our allied health programs. The building has only been used for storage since that time. The renovations will allow the College to turn this into a revenue producing asset while providing valuable services to our community. To accommodate the requests of the CTC Council and the NewForce project, MCTC will need lease space in the short term. Should the Cabell Hall renovation be financially viable, we would be able to move the NewForce project to that location and expand the program. We plan to house our entire workforce development institute in this building in the future. This will begin with NewForce, expand into an IT Academy, and then other workforce projects as determined by the local employers.

Total Project Cost: \$1,300,000

Revenue Source(s): Other

Operating Impact: As we already own the building, the impact on the operating budget will be minimal once the renovations are complete. However, without additional funding from the State, the project will have significant impact on the budget while the renovations are being done. Once completed, we anticipate revenue generated from the workforce projects will exceed any additional annual operating costs. Projected annual operating costs are anticipated to be approximately \$40,000.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,300,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Council For C&T College Education

MOUNTWEST COMMUNITY AND TECHNICAL COLLEGE

TECHNOLOGY INFRASTRUCTURE

This project will provide great benefit to our students, faculty, and staff. Technology infrastructure is needed to provide internet to students, and all employees need internet to access Banner and wvOasis. In addition, the infrastructure allows us to run computers across the campus and into the classrooms.

Total Project Cost: \$215,000

Revenue Source(s): Other

Operating Impact: There would be significant impact on the operating budget in the year the project is performed. If a leasing option was chosen, there would be 2 to 3 years of lease payments of around \$75,000 annually plus interest. Other than the purpose of the equipment, there would be minimal annual cost expense or savings on an annual basis.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$215,000	\$0	\$0	\$0	\$0	\$0

MOUNTWEST COMMUNITY AND TECHNICAL COLLEGE

LIGHTING PROJECT

The current lighting system in the building is automated with motion sensors. Parts for the system are unavailable when dimmers and switches go out and must be repaired, if possible. Lights in classrooms sometimes go off in the middle of class and cannot be turned back on. There are currently 8 rooms having lighting malfunctions on a daily basis.

Total Project Cost: \$175,000

Revenue Source(s): Other

Operating Impact: There would be impact on the operating budget the year the equipment is purchased and installed; however, the costs or savings beyond that would be minimal.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$175,000	\$0	\$0	\$0	\$0

MOUNTWEST COMMUNITY AND TECHNICAL COLLEGE

AUXILIARY WATER TANK

Our water pressure did not meet BRIM standards for Fire Protection during their last on-site inspection. Though we have mitigated this risk to the best of our ability, we feel the auxiliary water tank would provide a better long-term solution.

Total Project Cost: \$200,000

Revenue Source(s): Other

Operating Impact: There would be significant impact on the operating budget the year the project was completed. Thereafter, there would be little associated cost with maintaining the tank. We estimate approximately \$500 annually.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$200,000	\$0	\$0	\$0	\$0

NEW RIVER COMMUNITY AND TECHNICAL COLLEGE

GREENBRIER HALL- BOILER REPLACEMENT

No repair costs from the General Operating funds.

Total Project Cost: \$100,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Council For C&T College Education

NEW RIVER COMMUNITY AND TECHNICAL COLLEGE

GENERAL DEFERRED MAINTENANCE PROJECTS

Additional parking lot lighting for student safety. Security cameras for student safety. Necessary repairs to drain pipe and sewer lines.

Total Project Cost: \$661,150

Revenue Source(s): General

Operating Impact: Avoid costly repairs. Increase utilities for additional lighting. Decrease utilities by switching to LEDs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$126,500	\$534,650	\$0	\$0	\$0	\$0

NEW RIVER COMMUNITY AND TECHNICAL COLLEGE

ADDITION TO NICHOLAS COUNTY CAMPUS

Eliminate expenditure for rented space at another location.

Total Project Cost: \$1,725,000

Revenue Source(s): General

Operating Impact: Decrease in lease payments. Increase utilities due to additional square footage.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$1,725,000	\$0	\$0	\$0	\$0

NEW RIVER COMMUNITY AND TECHNICAL COLLEGE

ATC-ROOF REPAIR

Roof needed at ATC.

Total Project Cost: \$1,075,000

Revenue Source(s): General

Operating Impact: Avoid costly repairs to building and contents.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,075,000	\$0	\$0	\$0	\$0	\$0

NEW RIVER COMMUNITY AND TECHNICAL COLLEGE

MCC-NEW FURNITURE

New furniture to increase aesthetics of campus.

Total Project Cost: \$230,000

Revenue Source(s): General

Operating Impact: Increased enrollment will increase revenue.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$230,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Council For C&T College Education

NEW RIVER COMMUNITY AND TECHNICAL COLLEGE

ENTRANCE SIGNS

Standard brand across campuses- increase enrollment.

Total Project Cost: \$630,000

Revenue Source(s): General

Operating Impact: Standard brand across campuses- increase enrollment.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$630,000	\$0	\$0	\$0	\$0

PIERPONT COMMUNITY AND TECHNICAL COLLEGE

ADMINISTRATION HEADQUARTER/ACADEMIC FACILITY

Construction of additional classrooms to replace existing classroom space on the shared Locus Avenue campus. FSU leadership is demanding that Pierpont Community & Technical College vacate all currently shared ownership facilities on the Locust Ave campus. In order to relocate Pierpont from the Locust Ave campus, Pierpont needs approximately 38,000 square feet of instructional and administrative space. Until this space is available, Pierpont can not comply with FSU's demands. This additional space will allow Pierpont to establish a completely independent campus.

Total Project Cost: \$17,500,000

Revenue Source(s): Other

Operating Impact: Increase in utility, custodial, and other facility maintenance expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
BUILDING/LAND ACQUISITION	\$0	\$3,000,000	\$0	\$0	\$0	\$0
EQUIPMENT	\$0	\$500,000	\$1,000,000	\$0	\$0	\$0
RENOVATION AND REPAIR	\$0	\$1,000,000	\$0	\$0	\$0	\$0
TOTAL	\$0	\$4,500,000	\$13,000,000	\$0	\$0	\$0

PIERPONT COMMUNITY AND TECHNICAL COLLEGE

ADVANCED TECHNOLOGY CENTER-3RD FLOOR COMPLETION

The college is currently in need of consolidated administrative office space. Funding to complete the 3rd Floor of the Advanced Technology Center would allow the completion of the original plans for the space.

Total Project Cost: \$1,000,000

Revenue Source(s): Other

Operating Impact: Additional utility and custodial costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$300,000	\$0	\$0	\$0	\$0
NEW CONSTRUCTION	\$0	\$700,000	\$0	\$0	\$0	\$0
TOTAL	\$0	\$1,000,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Council For C&T College Education

BLUE RIDGE COMMUNITY AND TECHNICAL COLLEGE

STEM BUILDING

Construction of the new college building is needed due to rapid growth in student population and staff. Additional classroom space is needed to accommodate students in STEM programs. The communities of the Eastern Panhandle of WV will benefit from the affordable and quality educational services the college can provide.

Total Project Cost: \$12,500,000

Revenue Source(s): Other

Operating Impact: Increased utility, janitorial, and maintenance expenses estimated at \$330,000 per year.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$12,500,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY AT PARKERSBURG

CAPERTON CENTER SIDING

Face on side of building is in disrepair. If not restored or replaced it could actually fall from the building and create a safety hazard.

Total Project Cost: \$250,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$250,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY AT PARKERSBURG

MAIN BUILDING WINDOW REPLACEMENT

Savings on utility costs from replacing original windows with energy efficient windows.

Total Project Cost: \$596,000

Revenue Source(s): Other

Operating Impact: Utility Savings.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$146,000	\$150,000	\$150,000	\$150,000	\$0	\$0

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

LOGAN CAMPUS BUILDING A REPLACE SPRINKLERS

The sprinkler system in the building needs to be replaced to protect the building, students, and staff.

Total Project Cost: \$403,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$200,000	\$203,000	\$0	\$0	\$0

Listing of Capital Projects

Council For C&T College Education

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

LOGAN CAMPUS BUILDING HVAC REPLACEMENT

The HVAC system needs to be replaced to better condition the building for the comfort of the student and staff in the building and improve system efficiency.

Total Project Cost: \$3,224,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$2,000,000	\$1,224,000	\$0	\$0	\$0

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

LOGAN CAMPUS BUILDING A REPLACE DATA/SECURITY SYSTEM

The data security system on campus needs to be replaced to better protect the building, staff, and students.

Total Project Cost: \$503,750
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$503,750	\$0	\$0	\$0	\$0

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

LOGAN CAMPUS SITE IMPROVEMENTS

The campus needs various exterior improvements to enhance the physical appearance of the college and provide a better learning environment for staff and students.

Total Project Cost: \$501,100
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$501,100	\$0	\$0	\$0	\$0

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

WILLIAMSON MAIN BUILDING REPLACE SPRINKLER SYSTEM

The sprinkler system in the building needs to be replaced to protect the building, students, and staff.

Total Project Cost: \$291,209
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$145,604	\$145,605	\$0	\$0	\$0	\$0

Listing of Capital Projects

Council For C&T College Education

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

WILLIAMSON MAIN BUILDING HVAC REPLACEMENT

The HVAC system needs to be improved to better condition the building for the comfort of the students and staff in the building and to improve system efficiency.

Total Project Cost: \$2,329,669
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$2,329,669	\$0	\$0	\$0	\$0

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

WILLIAMSON MAIN BUILDING NEW DATA/SECURITY SYSTEM

The network infrastructure needs to be improved to ensure data security.

Total Project Cost: \$364,011
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$364,011	\$0	\$0	\$0	\$0

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

WYOMING BUILDING IMPROVEMENTS

Multiple renovations to the building are needed to improve the usability and life of the building.

Total Project Cost: \$627,400
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$627,400	\$0	\$0	\$0	\$0

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

BOONE UPGRADE LIGHTING

The lights in the building need to be replaced to enhance the learning environment.

Total Project Cost: \$336,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$336,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Council For C&T College Education

SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

BOONE REPLACE FIRE ALARM SYSTEM

The fire alarm system on campus needs to be replaced to better protect the building, staff, and students.

Total Project Cost: \$156,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$156,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Council For C&T College Education

WEST VIRGINIA NORTHERN COMMUNITY AND TECHNICAL COLLEGE

REPAIR CAMPUS SIDEWALKS

Sidewalks and curbs are deteriorating at all three campuses. It is estimated that curbing will cost approximately \$170 per linear foot and sidewalk/concrete repair approximately \$40 per square foot. WVNCC has identified about 500 linear feet of curb and 4,550 square foot of area for concrete repair. The concrete repair breakdown is: 1) 2,500 Sq. Ft. entry to Weirton, 2) 1,050 other areas in Weirton, 3)500 in Wheeling, and 4) 500 in New Martinsville.

The college has documented cases of trips due to poor sidewalk conditions. Though patches have occurred sporadically, a comprehensive replacement would increase safety as well as improve the aesthetics.

Total Project Cost: \$267,000
Revenue Source(s): Other
Operating Impact: No impact to operational budget.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$267,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA NORTHERN COMMUNITY AND TECHNICAL COLLEGE

EDUCATION CENTER CLASSROOM REMODEL

Improve acoustics, lighting, comfort, and technologies in classrooms of WVNCC's primary education building. In the Education Center 13 classrooms have challenges with acoustics as well as technology challenges as scored on the Sightlines Survey. 1) \$5000 per room for floor, wall and, lighting upgrade, 2) \$5000 per room for technology upgrades including podium and screens / TVs, and 3) \$3000 for updated furniture and fixtures. This positions WVNCC to more effectively deliver education as well as attract perspective students.

Total Project Cost: \$169,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$169,000	\$0	\$0	\$0	\$0

WEST VIRGINIA NORTHERN COMMUNITY AND TECHNICAL COLLEGE

PARKING LOT REPAIR

Creation of the fully developed parking area with green space to compliment the campus square theme.

Total Project Cost: \$400,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$400,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA NORTHERN COMMUNITY AND TECHNICAL COLLEGE

B&O MASONRY RESTORATION & WATERPROOFING

The Historic B&O building serves as the iconic center piece of WVNCC. The college has the obligation to preserve the building inline with the goals of the National Historic Society. In addition, it serves as a demonstration of the good stewardship the college is with tax payers' money. It also improves recruitment by demonstrating the great quality facilities WVNCC has to offer.

Total Project Cost: \$200,000
Revenue Source(s): Other
Operating Impact: No additional expenses incurred.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$100,000	\$100,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Council For C&T College Education

EASTERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

WEST WING PORTICO

The facility master plan includes the construction of a west wing portico to provide cover for a side entrance to the main building at the Moorefield campus. Steel framing for the portico obtained during a 2014 construction of the east wing of the main campus is available, but sufficient funds are not available to construct the extension to the west wing of the building.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: The building addition will be capitalized and will depreciate over time.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$150,000	\$0	\$0	\$0	\$0

EASTERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLLEGE

THE MOUNTAIN SKYWAY CENTER

Eastern hosted a federal partnership meeting in September 2018 to discuss a joint federal, state and local funding package to construct a workforce education, community development and cultural center at Eastern's Moorefield campus. The college created the Institute for Rural Entrepreneurship and Economic Development (IREED) to develop and sustain relationships with internal and external stakeholders to provide a collective strategy to build institutional and community capital for entrepreneurship and economic development in the Potomac Highlands of WV. The proposed facility will support five economic development sectors; advanced manufacturing, agriculture, arts, tourism, and technology. The availability of capital funding will provide required matching dollars for federal grants.

Total Project Cost: \$8,000,000

Revenue Source(s): Other

Operating Impact: This multi-purpose center will provide income to the college, as it will be rented out to individuals/ community organizations for various events. The college will have to pay for utility expenses and upkeep of the facility.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$25,000	\$1,975,000	\$2,000,000	\$2,000,000	\$2,000,000	\$0

Listing of Capital Projects

Council For C&T College Education

BRIDGEVALLEY COMMUNITY AND TECHNICAL COLLEGE

ACCESSIBLE ELEVATOR-THE GRID

Building will become handicapped accessible. Students would have access to the 2nd floor.

Total Project Cost: \$225,000

Revenue Source(s): General

Operating Impact: Maintenance Contract.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$225,000	\$0	\$0	\$0	\$0

BRIDGEVALLEY COMMUNITY AND TECHNICAL COLLEGE

HVAC REPLACEMENT-PATHFINDER HALL

Replaces chiller that is running on a 30 year old compressor.

Total Project Cost: \$650,000

Revenue Source(s): General

Operating Impact: Maintenance Contract.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$650,000	\$0	\$0	\$0	\$0

BRIDGEVALLEY COMMUNITY AND TECHNICAL COLLEGE

SAFETY & SECURITY PATHFINDER, GRID, TRAINING CENTER

Increased safety and security of three buildings.

Total Project Cost: \$105,000

Revenue Source(s): General

Operating Impact: None.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$105,000	\$0	\$0	\$0	\$0

TOTAL Council For C&T College Education

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
BUILDING/LAND ACQUISITION	\$0	\$3,000,000	\$0	\$0	\$0	\$0
EQUIPMENT	\$360,604	\$3,992,616	\$2,427,000	\$0	\$0	\$0
NEW CONSTRUCTION	\$25,000	\$17,050,000	\$14,000,000	\$2,000,000	\$2,000,000	\$0
RENOVATION AND REPAIR	\$2,614,500	\$10,154,569	\$2,148,000	\$400,000	\$350,000	\$0
TOTAL	\$3,000,104	\$34,197,185	\$18,575,000	\$2,400,000	\$2,350,000	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

HODGES RENOVATION

Major renovations to existing WVU academic building due to old age and safety code changes.

Total Project Cost: \$30,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$15,000,000	\$15,000,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

CHARLESTON DIVISION BUILDING INFRASTRUCTURE (HSC)

Repairs and renovations to the Charleston facility to correct structural issues of the building. These repairs will prevent further deterioration and damage to the center.

Total Project Cost: \$10,000,000

Revenue Source(s): Other

Operating Impact: Reduce maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$6,000,000	\$4,000,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

CHURCH MCKEE ARTS CENTER STAGE FIRE CURTAINS (PSC)

Update the fire suppression system in the Church McKee Arts Center and add fire curtains to the stage area of the building. This will improve safety and comply with state code.

Total Project Cost: \$350,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$350,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

CHARLESTON CENTER LIFE SAFETY AND ADA ISSUES

Renovations to the Charleston facility to ensure compliance with the ADA guidelines. These improvements will provide a comfortable and safe learning environment for everyone entering the building.

Total Project Cost: \$3,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

CONNECTOR BRIDGE RENOVATIONS AND WINDOWS (HSC)

This project will involve the replacement of windows on the connector bridge between the Health Sciences Center and the new addition. This will provide energy savings and minimize damage to the existing structure from moisture.

Total Project Cost: \$560,000
Revenue Source(s): Other
Operating Impact: Reduced energy expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$560,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

CAMPUS EXTERIOR AND GROUNDS LIGHTING (PSC)

Increase the amount of exterior lighting throughout campus. More lighting will increase safety for all students, guests, and staff.

Total Project Cost: \$225,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$225,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

CAMPUS DRIVE AND PARKING AREA PAVING (PSC)

Repaving and repairs to multiple campus driveways and parking lots. These repairs will improve the aesthetics of the campus and prevent further damage.

Total Project Cost: \$300,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$300,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

ADMISSIONS AND RECORDS RENOVATION

Renovations to upgrade fire alarm and fire suppression systems to meet code and enhance safety for students and staff.

Total Project Cost: \$3,000,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

CAMPUS EMERGENCY ALERTING SYSTEM (PSC)

Provide a Central Emergency Warning Siren System to alert all people on and around campus of possible threats and/or emergencies. A warning system will improve campus safety and assist first responders during emergencies.

Total Project Cost: \$100,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$100,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

RESEARCH LABORATORIES BMRC (HSC)

Construction and/or renovation of 20 new research laboratories within the Health Science Center to house the research efforts associated with the strategic research plan and support the continued growth of research at the university and the economic benefit impacts for the institution and community.

Total Project Cost: \$3,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

AIRPORT HANGAR INSTALL FIRE ALARM AND SPRINKLER SYSTEM

Improve fire safety at the airport hangar by installing fire alarm and sprinkler systems.

Total Project Cost: \$155,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$155,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

EMOORE HALL REPLACE FIRE ALARM SYSTEM& INSTALL SPRINKLER SYS

Improve fire safety in E Moore Hall by replacing the fire alarm and sprinkler systems.

Total Project Cost: \$700,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$700,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

ADMISSIONS & RECORDS FIRE ALARM & SPRINKLER SYSTEM

Improved fire safety.

Total Project Cost: \$450,000

Revenue Source(s): Other

Operating Impact: N/A.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$450,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

ENGINEERING RESEARCH ROOF REPLACEMENT

Replace the existing roof to prevent water infiltration and subsequent damage from the water.

Total Project Cost: \$575,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$575,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

STEWART HALL SPRINKLERS

The sprinkler system in the building needs to be replaced to meet code requirements and enhance safety for building occupants.

Total Project Cost: \$600,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$600,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

CHITWOOD FIRE ALARM UPGRADE

Upgrades to the fire alarm and fire suppression system in Chitwood Hall. These updates will increase building safety and comply with state code.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

ENGINEERING SCIENCE FIRE ALARM REPLACEMENT

Upgrade or remediate fire alarm and/or suppression systems to meet code and enhance safety for building occupants.

Total Project Cost: \$1,200,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,200,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

UPGRADE SPRINKLER/FIRE ALARM AG SCIENCE ANNEX

Upgrade or remediate fire alarm and/or suppression systems to meet code and enhance safety for building occupants.

Total Project Cost: \$400,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$400,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

KNAPP HALL FIRE ALARM SYSTEM UPGRADE

Upgrade or remediate fire alarm and/or suppression systems to meet code and enhance safety for building occupants.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

WISE LIBRARY WV COLLECTION PASSENGER ELEVATOR MODERNIZATION

The elevators in the building need to be upgraded and modernized to improve reliability and access in the building.

Total Project Cost: \$350,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$350,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

ENGINEERING SCIENCES BLDG PASSENGER ELEVATOR MODERNIZATION

Upgrades and maintenance to the elevators.

Total Project Cost: \$900,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$900,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

HOSTLER AUDITORIUM (HSC)

Renovations to Hostler Auditorium to improve functionality for current needs and to increase utilization of the auditorium.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

DOWNTOWN CHILLER PLANT ADD 4TH CHILLER

Upgrade chiller plant with a fourth chiller to ensure the efficient operation of the chiller plant. The upgrades will provide better cooling to the buildings served.

Total Project Cost: \$1,500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,500,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

E-MOORE HALL WINDOW REPLACEMENT

Replace windows that are at their end of life with more efficient windows.

Total Project Cost: \$750,000

Revenue Source(s): Other

Operating Impact: Reduced utility expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$750,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

KNAPP HALL BUILDING WINDOW UPGRADES

Replace windows that are at the end of their useful life with more efficient windows.

Total Project Cost: \$1,100,000

Revenue Source(s): Other

Operating Impact: Reduced utility expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,100,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

STEM/LAB BUILDING (PSC)

New instructional building to provide needed space to improve class offerings on the campus.

Total Project Cost: \$20,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$10,000,000	\$8,000,000	\$2,000,000	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

PURITAIN HOUSE FIRE ALARM UPGRADE

Upgrade or remediate fire alarm and/or suppression systems to meet code and enhance safety for building occupants.

Total Project Cost: \$300,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$300,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

ENGINEERING SCIENCES BRICK FACADE REPAIRS

Repairs to the facade of the Engineering Sciences building. These repairs will prevent further deterioration of the building.

Total Project Cost: \$12,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$6,000,000	\$6,000,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

ELEVATOR ENCLOSURE AT MING HSIEH HALL

Elevator enclosure to increase safety and compliance.

Total Project Cost: \$200,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$200,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

IT NETWORK REVITALIZATION

Upgrade the IT infrastructure to improve performance and to meet the current needs of the university.

Total Project Cost: \$25,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$15,000,000	\$10,000,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

AG SCIENCE ANNEX ROOF REPLACEMENT

Replacement of the existing roof to prevent future water damage. This will reduce maintenance costs and provide a more suitable environment for students and staff.

Total Project Cost: \$550,000

Revenue Source(s): Other

Operating Impact: Reduce maintenance costs due to water damage.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$550,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

WHITE HALL HOT WATER BOILER FOR REHEAT SYSTEM

Upgrades to the boiler system will improve efficiency and performance of the system.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$150,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

BUSINESS AND ECONOMICS BUILDING FACADE REPAIRS

Repairs to the brick facade of the business and economic buildings. These repairs will correct structural issues and prevent future safety issues caused by loose and falling brick.

Total Project Cost: \$3,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

DOWNTOWN STEAM TUNNEL CABLE TRAY REPLACEMENT

Replacement of the cable tray (system of wire and metal caging to support cables) in the downtown steam tunnel. This will improve the reliability of electrical, phone, and internet services that are supported by these cables.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

MULTIPLE SECTIONS OF ROOF REPLACEMENT (HSC)

Replace the existing roof to prevent water infiltration and subsequent damage from the water.

Total Project Cost: \$2,700,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$2,700,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

BASEMENT FLOOR AIR HANDLER REPLACEMENT (HSC)

Replacement of the air handling unit within the Health Sciences Center. This will increase efficiency and provide a healthier environment for students, staff, and guests.

Total Project Cost: \$650,000

Revenue Source(s): Other

Operating Impact: Reduce utility costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$650,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

REPLACE AIR HANDLER GLYCOL HEATER SYSTEM (HSC)

Replacing the glycol in the system will improve efficiency and performance of the heating and cooling system and improve the comfort of occupants.

Total Project Cost: \$240,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$240,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

REPLACE SECONDARY CHILLED WATER PUMP (HSC)

Improved efficiency and performance of the heating and cooling system, comfort of occupants, and efficiency of the system.

Total Project Cost: \$270,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$270,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

NEW AIR HANDLER UNITS (HSC)

New air handlers at the Health Science Center will improve efficiency and performance of the heating and cooling system and improve the comfort of occupants.

Total Project Cost: \$11,100,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$8,000,000	\$3,100,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

MOTOR CONTROLS (HSC)

Replacing the motor controls at the Health Science Center will improve efficiency and performance of the heating and cooling system and improve the comfort of occupants.

Total Project Cost: \$470,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$470,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

REPLACE LAB EXHAUST FANS (HSC)

Replacing the fans will improve the efficiency and performance of the exhaust system.

Total Project Cost: \$675,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$675,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

UPGRADE ACCESS CONTROL (HSC)

Upgrading the access control system will improve the security of the building.

Total Project Cost: \$580,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$580,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

NEW ELECTRICAL TRANSFORMER, FUSES AND BREAKERS (HSC)

Electrical upgrades are needed to improve efficiency, reliability, and performance of the system.

Total Project Cost: \$6,700,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$3,700,000	\$3,000,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

ESB REPLACE AHU E1 AND E2

Improve performance and reduce cost by replacing AHU E1 and E2 at ESB that are nearing end of life.

Total Project Cost: \$800,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$800,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

CLARK HALL REPLACE SF1

Improve performance and reduce cost by replacing SF1 at Clark Hall which is near end of life.

Total Project Cost: \$750,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$750,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

CLARK HALL REPLACE 12 AIR HANDLERS

Improve performance and reduce costs by replacing 12 AHUs at Clark Hall that are near end of life.

Total Project Cost: \$1,300,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$800,000	\$500,000	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

REPLACE STEAM AND CONDENSATE LINES FROM VAULT #3 TO CAC

Replace the steam and condensate lines between vault #3 and the CAC that are near end of life.

Total Project Cost: \$350,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$350,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

REPLACE STEAM AND CONDENSATE LINES FROM ENGINEERING TO MRB

Replace the steam and condensate lines between ESB and MRB that are near end of life.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

REPLACE STEAM AND CONDENSATE LINES FROM NRCCE TO ENGINEERING

Replace steam and condensate lines between NRCCE and ESB that are near end of life.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

REPLACE 1 OF 7 AIR HANDLERS IN ROOM 4616A (HSC)

Improve performance by replacing 1 of 7 AHU in Room 4616A of HSC.

Total Project Cost: \$400,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$400,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

WVU BECKLEY-ROBERT C BYRD LRC HVAC UNITS AND BALANCING

Improve performance of the HVAC system.

Total Project Cost: \$350,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$350,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

WVU BECKLEY CLASSROOM BUILDING WATER INFILTRATION

Prevent water infiltration and subsequent damage.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$150,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

WVU BECKLEY BURY UTILITIES ON S.KANAWHA

Improve utility reliability.

Total Project Cost: \$700,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$700,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

WVU BECKLEY LED INTERIOR LIGHTING REPLACEMENT

Improve efficiency and bulb life.

Total Project Cost: \$100,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$100,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

WVU BECKLEY ADMINISTRATION & EXTENSION SERVICE FREIGHT ELEV

Improved performance of elevators.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$150,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

FIRE DOOR REPLACEMENT (HSC)

Improve fire safety.

Total Project Cost: \$100,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$100,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA UNIVERSITY

WVU BECKLEY-STEM & INNOVATION BUILDING

New instructional building to provide needed space to improve class offerings on the campus.

Total Project Cost: \$38,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$2,000,000	\$20,000,000	\$14,000,000	\$2,000,000	\$0	\$0

WEST VIRGINIA UNIVERSITY

WVU BECKLEY-BACKFILL ACADEMIC & OFFICE SPACES

Backfill academic and office spaces for better space utilization.

Total Project Cost: \$1,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,000,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

LIBRARY CHILLER AND AIR HANDLER REPLACEMENT (PSC)

Improve HVAC operation at the WVUIT Beckley Library.

Total Project Cost: \$250,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$250,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA UNIVERSITY

REYNOLDS HALL

Provide required instructional space.

Total Project Cost: \$90,000,000

Revenue Source(s): Other

Operating Impact: N/A

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$50,000,000	\$30,000,000	\$10,000,000	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

MEDICAL EDUCATION BUILDING RENOVATION (PHASE III)

Phase 2 was part of Academic Buildings Renovations/Repairs covered by EAST Bonds. Phase 3 is for additional renovations and retrofitting of building and upgrade energy efficiency projects to allow for additional use of space for the School of Medicine. The project will complete the renewal of a thirty year old facility provided by the VA Medical Center at no charge to the State as part of the federal-state partnership which created the School of Medicine (SOM) and permit its continued use in support of the School's educational, research, and service mission, particularly its commitment to the State's Veterans.

Total Project Cost: \$3,500,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,500,000	\$2,000,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

CLASSROOM RENOVATIONS CAMPUSWIDE

Renovations would consist of new flooring, painting, ceiling tiles, classroom furnishings, chalk/white boards, and electrical upgrades for IT initiatives. These renovations will make classrooms more functional and aesthetically pleasing.

Total Project Cost: \$2,200,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$550,000	\$550,000	\$550,000	\$550,000	\$0

MARSHALL UNIVERSITY

OLD MAIN INTERIOR REPAIRS

Old Main is the oldest building on campus and houses most of the University student services as well as administrative offices. There is a need for additional HVAC, plumbing, sewer, and electrical systems upgraded as well as ADA upgrade requirements. Switch gear upgrade is needed. These upgrades will extend the useful life of this historical building and decrease operating and maintenance costs.

Total Project Cost: \$4,500,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$2,000,000	\$1,700,000	\$800,000	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

MEMORIAL STUDENT CENTER RENOVATIONS

The current building is over 50 years old and is in need of renovation and expansion. As the student population has grown over the years so has the need for social space, meeting space, space for new support venues, and retail space. This building currently houses one large meeting facility to support Orientation, Academic Sessions, large Institutional events, and student organization events. Phase one of the project was completed over the summer of 2019. The work consisted of relocation of the existing lobby stairs and opening access to the lower level, renovations to lobby floor, ceiling, lighting, main elevator modernization, and furniture. The next phases would be expansion and renovation of the lower and upper level of common space. These phases would aid in the recruitment of new students and provide additional space to support our student meetings, events, and support space. Renovations and Repairs are needed such as new HVAC, ADA upgrades and renovations, electrical switchgear, emergency lighting installation in meeting rooms, corridors, and stairwells. Additionally, remaining elevators should be replaced due to age and safety factors.

Total Project Cost: \$25,000,000
Revenue Source(s): Other
Operating Impact: Additional revenue would offset operating budget.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$12,000,000	\$9,000,000	\$4,000,000	\$0	\$0

MARSHALL UNIVERSITY

EMERGENCY GENERATORS

The installation of Campus-wide emergency generators are needed to maintain administrative and academic facilities. These generators will maintain work flow and the academic mission as well as savings on lost equipment due to outages.

Total Project Cost: \$1,040,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,040,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

HENDERSON CENTER HVAC

Center Arena is not Air Conditioned. This area is under utilized. If an appropriate HVAC system is installed, this facility could become a venue for special events well beyond it's utility for basketball and volleyball.

Total Project Cost: \$3,600,000
Revenue Source(s): Other
Operating Impact: Utilities.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$1,400,000	\$2,200,000	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

CAMPUSWIDE WIRELESS BUILD OUT

Pervasive Wi-Fi for the campus to include a total of 2,500 access points (covering 2,000 sq/ ft each) to support all office/classroom buildings, Henderson building and other large venue spaces. Most Core buildings were completed in FY17. Non-core, residence halls, athletics facilities, School of Medicine and shared building (biotech) are remaining which needs an additional 1,000 access points.

Total Project Cost: \$1,500,000

Revenue Source(s): Other

Operating Impact: Maintenance.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$750,000	\$750,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

DRINKO RENOVATIONS

The building was constructed in 1998. The HVAC needs updated and maintained adequately. The carpet has been replaced in the highest traffic areas but remains a safety hazard and in need of replacement in many public areas throughout the building. Completion of Drinko Learning Commons as well as renovations on first, second, and third floors. Replace aging furniture in public areas and in DL402. Acquisition of equipment & technology to support student groups; multimedia presentation development; video and audio editing; and addition of video surveillance for more security.

Total Project Cost: \$1,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$500,000	\$500,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

FORENSIC SCIENCE CENTER ANNEX BUILDOUT

Construction of the 16,000 square foot Forensic Science Annex was completed in August 2009 utilizing local bonds funds, a federal grant through HADCO and institutional resources. Due to budget constraints three incubator research laboratories on the second floor and five research and service labs on the third floor were left unfinished. Funds requested herein will permit the completion of these labs and facilitate expanded federal, state, and private research and enhance DNA-based service activities to local, regional, and national law enforcement entities. The project will continue the development of Marshall's DNA-based Forensic Science Center technologies and their application to criminal justice agencies throughout the country. It will continue to establish Marshall as a national resource for training, research, and service in this rapidly growing field.

Total Project Cost: \$1,300,000

Revenue Source(s): Other

Operating Impact: No significant impact on operating costs is anticipated as increased research grants and service opportunities will provide enhanced grant funding and F&A cost recovery to offset costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$800,000	\$500,000	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

ATHLETIC AND BUILDINGS AND GROUNDS EQUIPMENT STORAGE

The Athletic Department is in need of storage space for all sports venues; Buildings and ground equipment. Proper storage of equipment is necessary and can extend the useful life of this equipment.

Total Project Cost: \$350,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$350,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

BASEBALL FIELD

The project will provide a new facility to meet NCAA and Conference USA standards.

Total Project Cost: \$22,500,000

Revenue Source(s): Other

Operating Impact: Maintenance of field and utilities.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$2,500,000	\$20,000,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

LAND PURCHASE/DEMOLITION

The purchase of land is necessary for the expansion of the University. With this growth, the need for parking continues to be a problem.

Total Project Cost: \$2,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
BUILDING/LAND ACQUISITION	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

RURAL HEALTH & RESIDENCY EDUCATION CENTER

In 2010, a 10,000 square foot Rural Health and Clinical Education Center was constructed in Chapmanville, WV to extend the School Of Medicine's educational and rural health outreach programs and services more directly to rural southern WV. The SOM is partnering with the Logan Healthcare Foundation and Logan Regional Medical Center to provide both improved clinical services and educational opportunities to the region. These funds would complete build-out of second floor of Chapmanville Center.

Total Project Cost: \$1,605,000

Revenue Source(s): Other

Operating Impact: Clinical service income related to faculty physician services should offset most if not all operating costs and federal and other grants are available to support health manpower development programs

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$1,000,000	\$605,000	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

ERMA ORA BYRD CLINICAL CENTER SKILLS EQUIPMENT

Clinical skills simulation equipment systems and software for enhanced medical student and resident training.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$500,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

PRICHARD HALL RENOVATIONS

Prichard Hall was constructed in 1954 as a residence hall. Currently the facility houses the Nursing Program, Student Support Services, Counseling, Upward Bound, IT infrastructure, and various other offices. The building is in need of ADA upgrades, new windows, doors, elevator, HVAC replacement, electrical and plumbing upgrades, bathroom and interior renovations to improve aesthetic and functionality.

Total Project Cost: \$7,520,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$5,020,000	\$2,500,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

TWIN TOWERS BATHROOM RENOVATIONS

Renovation would consist of demolition of the current community-style bathrooms and upgrading to eight separate private bathrooms per floor. The renovation will provide upgraded facilities and student privacy. This project will enhance the living environment in the residence hall and encourage retention of our on campus resident students

Total Project Cost: \$3,500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,000,000	\$2,000,000	\$500,000	\$0	\$0

MARSHALL UNIVERSITY

PARKING EXPANSION-5TH AVE AND 21ST STREET

The Church at 2044 5th Avenue was purchase in August 2007. Renovations would be extremely costly. Demolition would allow for parking expansion.

Total Project Cost: \$600,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$600,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

STORMWATER IMPROVEMENTS PHASE I

Improve Stormwater management strategies. Implement a drainage infrastructure plan/upgrades. A progressive campus drainage plan will require sustainable storm water management strategies be built into the framework of campus.

Total Project Cost: \$390,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$390,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

IT INFRASTRUCTURE UPGRADES

Outside Plant (OSP) Infrastructure - Removal of obsolete legacy OSP cabling on the Main Campus. Feasibility study, to include local jurisdiction approval, to implement buried OSP infrastructure to off-campus facilities. Installation of buried redundant OSP conduit system on the Main Campus, to include air blown fiber ducting. Installation of redundant air blown fiber to each building on the Main Campus. Feasibility study to provide redundant/ secondary power to Drinko Library, Prichard Hall and Smith Hall. Provide generator power and UPS conditioning to all MU buildings to support network equipment. Priorities: The Old Main Building and Police Station. Internal Cable Plant - Intra-building data cable/ fiber upgrade in remaining buildings not previously accomplished (Fine Arts, Shewey Facilities Building, Memorial Student Center and Joan C. Edwards Stadium).

Total Project Cost: \$2,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,000,000	\$500,000	\$500,000	\$0	\$0

MARSHALL UNIVERSITY

JOAN C. EDWARDS STADIUM RESTROOM RENOVATION

The Stadium restrooms are in dire need of renovations. Steel urinals and wash basins need to be replaced. Walls, ceilings, and doors need to be painted. Light fixtures need to be replaced with high efficiency fixtures. Project will improve functionality and aesthetics and improves spectator amenities.

Total Project Cost: \$6,170,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$5,000,000	\$1,170,000	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

SMITH HALL ELEVATORS

Four elevators located in Smith Hall are in need of replacement. The one south side original elevator (1967) was upgraded in 1988. It continually has mechanical issues and does not meet all current ADA guidelines. The three north side elevators were constructed in 1988. These elevators are beginning to have mechanical issues. All four elevators have high usage and service eight floors. The replacement would alleviate the mechanical issues and reduce safety concerns.

Total Project Cost: \$1,600,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,000,000	\$600,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

LOCKER ROOM RENOVATION-CROSS COUNTRY, M/W GOLF

Locker Rooms for Cross Country and Men's and Women's Golf teams are in need of modernization of the areas and repair plumbing and update lighting. Improves functionality and aesthetics; improves recruiting of potential student athletes.

Total Project Cost: \$500,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$500,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

LAIDLEY HALL DEMOLITION

Built in 1937, Laidley Hall is not a cost effective building and not a candidate for remodel. It has been closed down and proposed to be razed and converted to green space

Total Project Cost: \$350,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$350,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

PRICHARD HALL ROOF REPLACEMENT

The roof was last replaced in 1995. Minor repairs have prolonged the life span but there is deterioration on the roof and it has met its life expectancy.

Total Project Cost: \$300,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$300,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

HENDERSON CENTER SOUTHSIDE ROOF

The Henderson Center was constructed in 1981. This section of the roof has not been replaced and is deteriorating. The roof has exceeded its life expectancy.

Total Project Cost: \$250,000
Revenue Source(s): Other
Operating Impact: No impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$250,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

CDC BUILDING ARCHITECTURAL RENOVATIONS

The Child Development Center was constructed in 1999 and deeded to Marshall University in July 2004. The Center was built using residential grade materials instead of commercial grade. There are security issues on lock-set, doors/windows are in need of upgrades and replacement, roof replacement, and various other substandard items need upgrades.

Total Project Cost: \$1,000,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$400,000	\$600,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

FINE ARTS RENOVATIONS

Carpet, lock-sets, roof, and windows need replacement. The carpet is cosmetic and is faded due to windows leaking water on second floor. Humidity issues need to be addressed with new controls in building.

Total Project Cost: \$1,600,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,250,000	\$350,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

WAYFINDING

Existing campus exterior signage is currently weathered, outdated, and is not user friendly. Standardized signage will be developed that will welcome visitors, clearly define the environment, and provide directions to destinations around campus.

Total Project Cost: \$500,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$500,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

REPLACE GULLICKSON GYM FLOOR

The current floor is the original and needs to be replaced. This area is utilized consistently as a practice facility for volleyball and men's and women's basketball.

Total Project Cost: \$400,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$400,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

SUBSTANCE ABUSE TREATMENT CENTER

This request is to develop a Center to engage in integrative and multidisciplinary treatment and research approaches in drug addiction, with an emphasis on outreach and treatment opioid use disorders including Neonatal Abstinence Syndrome. This facility will be the platform at Marshall University's Joan C. Edwards School of Medicine for community-centered treatment and research. The amount proposed is a fraction of the overall request or need for this project and is not comprehensive of all facility and equipment needs. Treatment directives will be focused on the coordinating current efforts, effective triage of patients to the proper level of care, improve the patient compliance of treatment and innovative strategies to identify gaps in community-wide treatment. Marshall will commit to train 30-50 more primary care physicians to treat patients with opioid use disorders and expand the Marshall University SBIRT program to include community treatment organizations. Research will be aimed at elucidating genetic, neurobiological, and environmental mechanisms that have consequence for risky behavior and relapse vulnerability. Population health and behavior data will be collected and linked with data across treatment facilities and Federally Qualified Health Centers throughout Appalachia and continuously analyzed for trends. Marshall hopes to complete its vision with the construction of a 40,000 sq. ft. facility with advanced training space, meeting rooms, as well as space for research coordinated treatment, clinical activities and coordination of local resources. This project will include development of dedicated staff focused on the life-long rehabilitation of our patients. Center activity and goals will be directed by a board of community stakeholders that includes recovering addicts to assure effect goals and approaches.

Total Project Cost: \$18,500,000

Revenue Source(s): Other

Operating Impact: Utilities and maintenance.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$8,500,000	\$10,000,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

OBESITY RESEARCH CENTER

Obesity and metabolic syndrome have earned the name the silent disease because their adverse effects are insidious. In the absence of symptoms, an individual gains weight without apparent health problems but undergoes undetected damage to various organs including the liver, heart, kidney and brain. It is clear that the development of improved therapeutic approaches, founded on additional biomedical research, is necessary. This epidemic of obesity and metabolic syndrome in West Virginia is best addressed by an Institute for the Prevention & Treatment of Obesity & Metabolic Syndrome. To address these needs in the absence of funding, Marshall hired several world-class scientists in 2013 to begin building the schools reputation in this area of research. However, in order to establish an internationally recognized center of excellence that addresses the primary health care scourge affecting this region, the organic accumulation of translational scientists is too slow a process. Marshall envisions an approach that couples a new research facility with the addition of faculty researchers to spearhead the project. Renovated space in the current Robert C. Byrd Biotechnology Center would integrate basic, translational and clinical sciences (both medical and public health) to focus on the scourge of obesity and metabolic syndrome. Four leading scientists in the field of obesity research would be recruited as Obesity Institute Scholars to foster ground-breaking research at the Institute.

Total Project Cost: \$5,000,000

Revenue Source(s): Other

Operating Impact: FTE, utilities, and maintenance.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$5,000,000	\$0	\$0	\$0	\$0

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Higher Education Policy Commission

MARSHALL UNIVERSITY

DOUGLASS CENTRE RENOVATION

This project includes the creation of a community meeting space open to organizations, support groups and the like and restoration of the 550-seat auditorium into an ADA-compliant large gathering space that would be the first of its kind in this minority-dominant community. The renovation of these spaces would complete prior grant-funded work on the property by previous owners and give function to currently unusable spaces. The 1985 designation request to the National Register cited that restoring Douglass to its former place of prominence would be of incalculable value to the entire area. Marshall Health continues to honor that commitment and goal by giving renewed purpose to a historical landmark that represents a prominent piece of black history in our community.

Total Project Cost: \$1,900,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,900,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

COLLEGE OF BUSINESS BUILDING

The project will include a multiple story 90,000-100,000 sq. ft. building that will include Academic and Administrative space for the College of Business and general education requirement courses. The space that is currently being used is not adequate for growth.

Total Project Cost: \$40,000,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$20,000,000	\$15,000,000	\$5,000,000	\$0	\$0

MARSHALL UNIVERSITY

RCBI ROOF REPLACEMENT

The current roof on this building is over 20 years old. There are various leaks in the roof and is in need of replacement.

Total Project Cost: \$600,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$600,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

DRINKO LIBRARY ROOF REPLACEMENT

Existing roof system is 19 years old, life span for this type of roof system is 20 years. Various leaks in building during 2016.

Total Project Cost: \$600,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$600,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

SCIENCE HALL ROOF REPLACEMENT

Existing slate roof is in poor condition. The sections of slate should be replaced using an up to date slate replacement type system.

Total Project Cost: \$620,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$620,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

INTRAMURAL FIELD TURF REPLACEMENT

Existing turf needs to be replaced due to flooding and life span of turf.

Total Project Cost: \$400,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$400,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

JOAN C EDWARDS STADIUM CONCOURSE GATES EXPANSION

Stadium Concourse areas need to be expanded to allow more space for spectator and help with emergency egress. Improves functionality and aesthetics and improves spectator amenities.

Total Project Cost: \$3,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$2,000,000	\$1,000,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

COON EDUCATION BUILDING CHILLER REPLACEMENT

The Coon Education Building is in need of replacing one of its existing chillers as the current equipment is at the end of useful life. Total capital dollars include cost engineering, architectural planning and contract services needed to complete the project. No additional operating expense will be incurred and the resulting upgrade may have a small benefit to operating expenses due to being energy efficient and existing costs related to repair and maintenance. Continue to provide a high quality work environment for faculty, staff, and students.

Total Project Cost: \$300,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$300,000	\$0	\$0	\$0	\$0

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Higher Education Policy Commission

MARSHALL UNIVERSITY

MARSHALL MEDICAL CENTER RENOVATIONS

The Marshall University Medical Center is in need of replacing flooring and casework within its clinical exam areas. Work would occur over a two year time period to replace existing flooring in all bathrooms, exam rooms, and casework. Estimated costs included associated with demolition and install. Continue to provide a high quality environment for faculty, staff, students, and patients.

Total Project Cost: \$750,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$750,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

ELEVATOR MODERNIZATION

In an effort to keep equipment safe and reliable, Elevator Modernization is needed on the following elevators: Corbly Hall Elevators 1 and 2, Fine Arts Elevators 1 and 2, Harris Hall Elevator 1, Old Main Elevator 1, Prichard Hall Elevators 1 and 2, and Science Building Elevators 1 and 2. All of these elevators have surpassed their life expectancy, code, safety, and ADA requirements have changed, parts are becoming obsolete, and technology has advanced. This investment would increase the efficiency of our elevators.

Total Project Cost: \$2,000,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

SWIMMING LOCKER ROOM RENOVATIONS

Locker room is in dire need of repaired / replaced plumbing and aesthetics upgrade. Showers and restroom facilities do not function properly, thus creating potential health and sanitary issues. Improves functionality and aesthetics; improves recruiting of potential student athletes.

Total Project Cost: \$125,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$50,000	\$75,000	\$0	\$0	\$0

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Higher Education Policy Commission

MARSHALL UNIVERSITY

BASEBALL LOCKER ROOM RENOVATIONS

Locker room is in dire need of repaired / replaced plumbing and aesthetics upgrade. Showers and restroom facilities do not function properly, thus creating potential health and sanitary issues. Improves functionality and aesthetics; improves recruiting of potential student athletes. Once the new stadium is completed, men's cross country could utilize this space.

Total Project Cost: \$350,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$350,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

ERMA ORA BYRD CLINICAL CENTER CHILLER REPLACEMENT

The Erma Byrd building is in need of replacing one of its existing chillers as the current equipment is at the end of useful life. Total capital dollars include cost engineering, architectural planning and contract services needed to complete the project. No additional operating expense will be incurred and the resulting upgrade may have a small benefit to operating expenses due to being energy efficient and existing costs related to repair and maintenance. Continue to provide a high quality work environment for faculty, staff, and students.

Total Project Cost: \$425,000

Revenue Source(s): Other

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$425,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

SHEWEY ATHLETIC BUILDING ROOF REPLACEMENT

Roof is 27 years old and needs to be replaced.

Total Project Cost: \$550,000

Revenue Source(s): Other

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$550,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

HENDERSON CENTER EXTERIOR REPAIRS

The Henderson Center was constructed in 1981. With the aging of the building, the exterior of the building is in need of some repairs to the concrete and drain system, the north side ramp, drain system on the south side, and the concrete steps, landing, and patio south side needs replaced. With the settling of the building, some of the exterior entrance doors have become difficult to close and should be replaced.

Total Project Cost: \$1,500,000
Revenue Source(s): Other
Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,500,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

OLD MAIN INTERIOR RENOVATIONS

Old Main is the oldest building on campus and houses most of the University student services as well as administrative offices. With the relocation of the Autism Center, the space on the third floor of Old Main will be available for reallocation. This area is in great need of renovating. The 3rd floor Auditorium is still raw space and in need of renovation. The first and second floor hallways were renovated in 2006. Because of the high traffic volume, the carpet has become worn and needs replaced.

Total Project Cost: \$750,000
Revenue Source(s): Other
Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$500,000	\$250,000	\$0	\$0	\$0

MARSHALL UNIVERSITY

HENDERSON CENTER FIBERGLASS WALL REPLACEMENT

The fiber glass wall at the Henderson Center is in need of replacement. It is part of the original 1981 design. The fiber glass is beginning to become more brittle and the frequency of leaks is increasing. It is difficult to replace panels that match due to the availability and age of the panels.

Total Project Cost: \$1,600,000
Revenue Source(s): Other
Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,600,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

MARSHALL UNIVERSITY

MARSHALL MEDICAL CENTER ELEVATORS UPGRADE

The Marshall University Medical Center is in need of upgrading of three elevators. These are the original elevators at the Medical Center which were installed in 1998. Total expense of the elevator upgrade is approximately \$1,500,000 based on a quote from April 2020 which includes labor and material. These elevators are vital to carry on the day-to-day operations for the School of Medicine.

Total Project Cost: \$1,500,000
Revenue Source(s): Other
Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,500,000	\$0	\$0	\$0	\$0

MARSHALL UNIVERSITY

FOMER STRAYER BUILDING

The Former Strayer Building was purchased for future growth of Marshall University Medical Center to not only expand clinical operations but to also enhance medical student education through their clinical years. In order to properly renovate this space for clinical/academics, it would require adding restroom facilities prior to opening.

Total Project Cost: \$450,000
Revenue Source(s): Other
Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$450,000	\$0	\$0	\$0	\$0

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Higher Education Policy Commission

WEST VIRGINIA SCHOOL OF OSTEOPATHIC MEDICINE

LIBRARY/OMM LAB ROOF REPLACEMENT

The roof on the Library and Osteopathic Manipulative Medicine (OMM) Lab building is at the end of its useful life and needs replaced to protect the building and avoid damage. This is a 23 year old roof.

Total Project Cost: \$300,000
Revenue Source(s): Other
Operating Impact: Reduced repair expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$300,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA SCHOOL OF OSTEOPATHIC MEDICINE

MAIN BUILDING B-ROOF REPLACEMENT

The roof on Main Building B is at the end of its useful life and needs replaced to protect the building and avoid damage. This is a 25 year old roof.

Total Project Cost: \$400,000
Revenue Source(s): Other
Operating Impact: Reduced repair expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$400,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA SCHOOL OF OSTEOPATHIC MEDICINE

MAIN BUILDING C-ROOF REPLACEMENT

The roof on Main Building C is at the end of its useful life and needs replaced to protect the building and avoid damage. This is a 21 year old roof.

Total Project Cost: \$243,000
Revenue Source(s): Other
Operating Impact: Reduced repair expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$243,000	\$0	\$0	\$0	\$0	\$0

WEST VIRGINIA SCHOOL OF OSTEOPATHIC MEDICINE

TECHNOLOGY BUILDING EXPANSION PROJECT

Expansion of instructional area will allow additional space to better prepare students for board examinations.

Total Project Cost: \$7,250,000
Revenue Source(s): Other
Operating Impact: Utility and maintenance expenses are expected to increase.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$1,000,000	\$6,250,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

**BLUEFIELD STATE COLLEGE
CULTURAL/CYBER CENTER**

This project will allow a place for community events and institutional events on a larger scale than is currently available in the area, central part of campus.

Total Project Cost: \$3,500,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$2,000,000	\$1,500,000	\$0	\$0	\$0

**BLUEFIELD STATE COLLEGE
CAMPUS WINDOW REPLACEMENT PHASE I**

Windows in most buildings on campus are original, at least 40 years old, and in need of replacement resulting in a more pleasant environment and increased energy efficiency. Basic Science Building has new energy efficient lighting and HVAC system, but original windows.

Total Project Cost: \$2,000,000
Revenue Source(s): Other
Operating Impact: Reduced energy expenses, estimated \$20,000 annually.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0

**BLUEFIELD STATE COLLEGE
ROADWAY PROPERTY UPGRADE**

Upgrade of roadway will greatly enhance the safety of pedestrians and others by reducing vehicular traffic on campus.

Total Project Cost: \$200,000
Revenue Source(s): Other
Operating Impact: Little impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$200,000	\$0	\$0	\$0	\$0	\$0

**BLUEFIELD STATE COLLEGE
CAMPUS KEY REPLACEMENT**

Upgrade campus keying system for each building on campus with restrictive access. Having greater security and access to buildings, classes, offices, and other areas will allow for greater safety and security of all campus resources.

Total Project Cost: \$800,000
Revenue Source(s): Other
Operating Impact: No impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$800,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

BLUEFIELD STATE COLLEGE

SIDEWALK/STEP REPAIRS

Repair and replace existing sidewalks and steps across campus. Since Bluefield State is built on terraced hills, there are many steps and sidewalks. The college has not been able to have major repairs to sidewalks for about 8 years.

Total Project Cost: \$850,000
Revenue Source(s): Other
Operating Impact: No impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$850,000	\$0	\$0	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

INSTITUTIONAL ENERGY/ELECTRICAL HVAC EVALUATION AND UPGRADE

The systems across campus in most buildings, both electrical and mechanical are very old, deteriorating, not energy efficient, and maxed out. Replacement will allow greater efficiency, reliability, and friendlier environment in which to learn and work. PE Building is in extreme need of upgrades and enhancements.

Total Project Cost: \$3,000,000
Revenue Source(s): Other
Operating Impact: Reduced utility expenses, greater reliability.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$3,000,000	\$0	\$0	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

ATHLETIC FIELD UPGRADE

Addition of an NCAA Division II softball field for the Bluefield softball team and high school softball teams to compete on campus, and upgrading of existing baseball field.

Total Project Cost: \$750,000
Revenue Source(s): Other
Operating Impact: Small increase in utilities and maintenance of field.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$750,000	\$0	\$0	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

SITE LIGHTING & CONTROL UPGRADE

The timers and lighting system on campus are outdated. There are 13 different timers that must be set individually. Replacement will improve the programmability and energy efficiency of the system.

Total Project Cost: \$600,000
Revenue Source(s): Other
Operating Impact: Approximately \$18,000 annual savings.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$600,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

BLUEFIELD STATE COLLEGE

REPAINTING CAMPUS BUILDINGS

Repainting buildings will enhance the appearance and learning environment of the campus.

Total Project Cost: \$600,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$300,000	\$300,000	\$0	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

ROOF REPLACEMENTS-MULTIPLE BUILDINGS

Basic Science Auditorium buildings are past the years of their warranty period. New roofs will reduce damage and provide safer environments.

Total Project Cost: \$300,000

Revenue Source(s): Other

Operating Impact: Reduction in deferred maintenance.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$300,000	\$0	\$0	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

ELECTRICAL/HVAC UPGRADE PHASE II

Electrical and HVAC upgrades for Dickason Hall which houses Allied Health and Engineering Technology. Much of electrical is original (1930 and 1970) and building is at maximum capacity. The HVAC system is serviced by boilers and old chiller. Upgrades will increase energy efficiency.

Total Project Cost: \$3,500,000

Revenue Source(s): Other

Operating Impact: Utility decline with more energy efficient systems.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$1,500,000	\$2,000,000	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

ELECTRICAL/HVAC UPGRADE PHASE III

Conley Hall HVAC and electrical systems need to be upgraded, being very old and inefficient. Many are not presently air conditioned and are very uncomfortable. Upgrades will improve energy efficiency.

Total Project Cost: \$3,500,000

Revenue Source(s): Other

Operating Impact: Costsavings with lighting, some savings for heating and cooling.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$2,000,000	\$1,500,000	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

BLUEFIELD STATE COLLEGE

CAMPUS RESTROOM RENOVATION

Restrooms across campus are all original and badly need upgraded, new plumbing, and energy efficiency.

Total Project Cost: \$2,000,000

Revenue Source(s): Other

Operating Impact: Savings in water wage with more energy efficient fixtures.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$2,000,000	\$0	\$0	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

ADA COMPLIANCE BASIC/DICKASON

Both Basic Science and Dickason Hall buildings need improved disability access.

Total Project Cost: \$600,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$600,000	\$0	\$0	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

RENOVATION BRMC ALLIED HEALTH

Expansion of Allied Health Programs, much needed in the region and nationwide.

Total Project Cost: \$2,750,000

Revenue Source(s): Other

Operating Impact: Increase in revenue due to increased student enrollment. Increase in utilities, personnel and other operational costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$100,000	\$2,000,000	\$650,000	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

BUILDING OF TRACK AND FIELD FACILITY

Expansion of athletic programs and facilities.

Total Project Cost: \$2,500,000

Revenue Source(s): Other

Operating Impact: Increased tuition and fee revenue and increased operating costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$250,000	\$2,000,000	\$250,000	\$0	\$0	\$0

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Higher Education Policy Commission

BLUEFIELD STATE COLLEGE

ROADWAY AND PARKING LOT REPAIRS, RESEALED

Safety of repainted lines, crosswalks, handicapped, etc. and resealing pavement, repair of cracks.

Total Project Cost: \$200,000

Revenue Source(s): Other

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$200,000	\$0	\$0	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

WILLIAM B ROBINSON LIBRARY

The William B Robinson Library has been in existence for more than 50 years, much of it is original and in need of updating to better serve the students with new more innovative approaches. Renovation of this building will greatly enhance the learning opportunities for our students and communities.

Total Project Cost: \$4,000,000

Revenue Source(s): Other

Operating Impact: Some savings on efficient lighting and HVAC systems.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$2,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0

BLUEFIELD STATE COLLEGE

COMPLETE RENOVATION CENTER

The Student Center, built in 1962, needs several areas renovating, including addition of elevator and air conditioning and remodeled food service, etc.

Total Project Cost: \$3,000,000

Revenue Source(s): Other

Operating Impact: Increase in Utility costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

CONCORD UNIVERSITY

WILSON HALL NEW WINDOWS

Prevent further structural damage.

Total Project Cost: \$75,000

Revenue Source(s): Other

Operating Impact: Reduced repair and utility costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$75,000	\$0	\$0	\$0	\$0

FAIRMONT STATE UNIVERSITY

HARDWAY HALL ROOF RENEWAL

The roof on the building needs replaced to protect the building from damage.

Total Project Cost: \$640,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$440,000	\$200,000	\$0	\$0	\$0	\$0

FAIRMONT STATE UNIVERSITY

KILN BUILDING UPGRADES

The building is in need of safety improvements to make it a safer place for students to learn and work.

Total Project Cost: \$250,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$250,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

FAIRMONT STATE UNIVERSITY

COLEBANK HALL EXTERIOR CLEANING AND WATERPROOFING

The exterior of the building needs cleaned and waterproofed to protect the building from damage and extend the life of the building.

Total Project Cost: \$300,000
Revenue Source(s): Other
Operating Impact: No impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$150,000	\$150,000	\$0	\$0	\$0

FAIRMONT STATE UNIVERSITY

JAYNES HALL EXTERIOR CLEANING AND WATERPROOFING

The exterior of the building needs cleaned and waterproofed to protect the building from damage and extend the life of the building.

Total Project Cost: \$370,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$370,000	\$0	\$0	\$0	\$0

FAIRMONT STATE UNIVERSITY

PARKING LOT PAVING

The parking lots on campus require repaving to eliminate hazards such as potholes, ridges, and bumps in the pavement.

Total Project Cost: \$1,000,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0

FAIRMONT STATE UNIVERSITY

HUNT HAUGHT HALL ROOF RENEWAL

The roof on the building needs replaced to protect the building from damage.

Total Project Cost: \$500,000
Revenue Source(s): Other
Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$300,000	\$200,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

FAIRMONT STATE UNIVERSITY

PHYSICAL PLANT ANNEX - ROOF RENEWAL

Roof is at end of its life cycle. Replacement will protect building.

Total Project Cost: \$100,000

Revenue Source(s): Other

Operating Impact: Lower utilities.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$0	\$0	\$0	\$0

FAIRMONT STATE UNIVERSITY

COLEBANK HALL MEMBRANE ROOF REPLACEMENT

Replace dated membrane roof which is at end of life cycle to better protect building.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: Reduce costs for utilities.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$150,000	\$0	\$0	\$0	\$0

FAIRMONT STATE UNIVERSITY

ENGINEERING TECHNOLOGY WINDOW REPLACEMENT (1ST & 2ND FLOOR)

Upgrade windows for better insulation.

Total Project Cost: \$100,000

Revenue Source(s): Other

Operating Impact: Reduce utility bills.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$0	\$0	\$0	\$0

FAIRMONT STATE UNIVERSITY

INFRASTRUCTURE-SIDEWALK UPGRADES

Provide improved sidewalks for movement of pedestrian traffic across campus from building to building.

Total Project Cost: \$750,000

Revenue Source(s): Other

Operating Impact: No Impact

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$0

Listing of Capital Projects

Higher Education Policy Commission

FAIRMONT STATE UNIVERSITY

COLEBANK HALL BOILER REPLACEMENT/UPGRADES

Life Cycle - More energy efficient

Total Project Cost: \$400,000

Revenue Source(s): Other

Operating Impact: Lower utility costs due to more energy efficiency

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$400,000	\$0	\$0	\$0	\$0	\$0

FAIRMONT STATE UNIVERSITY

COLEBANK HALL WINDOW REPLACEMENT

Replaced aged windows - Provide better building envelope.

Total Project Cost: \$650,000

Revenue Source(s): Other

Operating Impact: Lower utilities. More efficient building envelope

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$325,000	\$325,000	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

CLARK HALL ROOF REPLACEMENT

Continued use of Clark Hall for on-campus instruction facility.

Total Project Cost: \$140,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$140,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

REPLACE FIBER NETWORK ON CAMPUS

Ensure proper connectivity to allow continuous use of internet on campus.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$150,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

GLENVILLE STATE COLLEGE

CAMPUS WI-FI UPGRADE

The replacement of the Wi-Fi unit is highly important to allow for continuous operations of our institution. The Wi-Fi is needed for our students, faculty and staff.

Total Project Cost: \$500,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$500,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

CAMPUS NETWORK SWITCHES UPGRADE

Replacing the Network Switches will help to keep our connectivity operating smoothly and allow for continuous online instruction for our students.

Total Project Cost: \$300,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$300,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

CAMPUSWIDE CLASSROOM UPGRADES

Replacing the outdated equipment will be a huge benefit for the faculty and students using the classrooms.

Total Project Cost: \$250,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$250,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

SERVER FARM UPGRADE

Continuous operations in case of disaster.

Total Project Cost: \$500,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$500,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

GLENVILLE STATE COLLEGE

REPLACE GOODWIN HALL SECURITY CAMERA

Installing better quality cameras with video cloud storage that are not dependent on a computer will improve the safety and security of our students in the Goodwin Hall dorms.

Total Project Cost: \$500,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$500,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

REPLACE PROJECTORS FINE ARTS, RECTIAL HALL

Replacing the projectors will benefit students, faculty and staff for normal operations campus-wide.

Total Project Cost: \$100,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$100,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

INSTALL NEW FIBER TO MORRIS CRIMINAL JUSTICE TRAINING CENTER

Installing new fiber network between the Morris Criminal Justice Training Center and the campus will replace the need to rent the fiber network and be a cost savings to the institution.

Total Project Cost: \$50,000

Revenue Source(s): General

Operating Impact: It will reduce expenses by eliminating the need to rent the fiber network we are currently using.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$50,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

CAMPUSWIDE COMMUNICATIONS AND EMERGENCY NOTIFICATION SYSTEM

Upgrading the campus wide communication and emergency notification system will benefit the entire campus and community in the case of an emergency or disaster situation.

Total Project Cost: \$100,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$100,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

GLENVILLE STATE COLLEGE

SCIENCE HALL BOILER REPLACEMENT

Replacement of the failing boilers would ensure proper temperature controls in our Science Hall and protection of our students, faculty, staff and assets. The building contains labs that require temperature control.

Total Project Cost: \$150,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$150,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

PICKENS HALL SCOTT WING RENOVATIONS & HVAC UPGRADE

These renovations would allow for additional dorm space for our students.

Total Project Cost: \$200,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$200,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

NORTH ENTRANCE RENOVATIONS TO MATCH NEW WVDOH ROUNDABOUT

A safe and reliable entrance will exist for our students, faculty, staff and community.

Total Project Cost: \$100,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

PHYSICAL EDUCATION BUILDING CLASSROOM HVAC UPGRADES

This will provide a better environment for our students and faculty.

Total Project Cost: \$200,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$200,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

GLENVILLE STATE COLLEGE

CAMPUSWIDE FIRE ALARM MONITORING UPGRADE

Better centralized monitoring and reporting of fire alarms.

Total Project Cost: \$25,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$25,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

PICKENS HALL BOILER REPLACEMENT

Better air quality and control.

Total Project Cost: \$150,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$150,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

PHYSICAL EDUCATION BUILDING BOILER REPLACEMENT

Better air quality and control for our students, faculty, staff and community who use the building.

Total Project Cost: \$150,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$150,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

LOUIS BENNETT HALL BOILER REPLACEMENT

Better air quality and control for our students, faculty and staff who use this building.

Total Project Cost: \$150,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$150,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

CAMPUS WAYFINDING

We will be in compliance with ADA standards in regards to wayfinding.

Total Project Cost: \$100,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

GLENVILLE STATE COLLEGE

RETAINING WALL REPLACE/REPAIR

The retaining walls are showing signs of partial failure and need repaired/replaced before complete failure.

Total Project Cost: \$150,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$150,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

LOUIS BENNETT HALL ROOF REPLACEMENT

The roof needs replaced. The warranty ran out in 2006.

Total Project Cost: \$350,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
DEFAULT	\$0	\$350,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

MOLLOHAN CENTER HVAC CHILLER UPGRADE/REPLACEMENT

The existing chiller is 20+ years old and repairs/parts are becoming too expensive.

Total Project Cost: \$135,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$135,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

FACILITY/STAFF HOUSING ROOF REPLACEMENTS

Existing roofs are more than 25 years old and need replaced.

Total Project Cost: \$225,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$225,000	\$0	\$0	\$0	\$0

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Higher Education Policy Commission

GLENVILLE STATE COLLEGE

CAMPUSWIDE KEY REPLACEMENTS

Exterior building doors need to be replaced with new electronic locks to improve security.

Total Project Cost: \$250,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$250,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

PRESIDENT'S HOUSE WINDOW REPLACEMENT

Windows are the original wooden type and very inefficient and need replaced to improve energy savings.

Total Project Cost: \$75,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$75,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

FACILITY/STAFF HOUSING PAINT & REPAIRS

Houses need exterior painting and repairs to preserve integrity of the structures.

Total Project Cost: \$110,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$110,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

PHYSICAL EDUCATION BUILDING PARKING LOT REPAIR

Parking lot has developed a slip in need of repair and repaving.

Total Project Cost: \$200,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$200,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

GLENVILLE STATE COLLEGE

CAMPUSWIDE HANDRAIL UPGRADE/REPLACEMENTS

Handrails need upgraded/replaced to adhere to new ADA guidelines.

Total Project Cost: \$100,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

CAMPUSWIDE PAVING AND PARKING UPGRADES

Repairs and upgrades are needed to reduce trip/fall hazards and meet ADA compliance.

Total Project Cost: \$75,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$75,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

RIVERFRONT RESIDENCE PAVING PARKING LOT

Existing pavement needs replaced to reduce trip/fall hazards and water mitigation.

Total Project Cost: \$40,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$40,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

HEFLIN ADMINISTRATION WEATHERPROOFING

Masonry shell needs to be waterproofed as current structure has lost integrity.

Total Project Cost: \$165,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$165,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

GLENVILLE STATE COLLEGE

MORRIS STADIUM TRACK REPLACEMENT

The current track surface is 20+ years old and needs replaced.

Total Project Cost: \$300,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$300,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

NEW GREENHOUSE FOR LAND RESOURCES & SCIENCE DEPARTMENTS

Previous greenhouse was razed several years ago and a new one is needed for educational purposes.

Total Project Cost: \$75,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$75,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

PIONEER VILLAGE REMODEL OF REMAINING 6 BUILDINGS

Six units at Pioneer Village student housing need upgraded. The structures are 19 years old.

Total Project Cost: \$750,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$750,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

PICKENS HALL WILLIAMS WING LOUNGE HVAC REPLACEMENT

Existing HVAC in lounge needs replaced as current unit has failed.

Total Project Cost: \$60,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$60,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

NEW STORAGE/GARAGE BUILDING FOR WACO CENTER

Garage is needed to store equipment for both educational and maintenance needs.

Total Project Cost: \$150,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$150,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

GLENVILLE STATE COLLEGE

PURCHASE AND DEMOLITION OF PROPERTY ADJACENT TO CAMPUS

Several properties adjacent to campus need purchased and demolished.

Total Project Cost: \$150,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$150,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

NEW CLASSROOM BUILDING

A new classroom building is needed to accommodate additional students and modern classroom settings.

Total Project Cost: \$22,000,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$22,000,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

LOUIS BENNETT HALL PARTIAL DEMOLITION

Sections of the building prior to 1965 need to be demolished or will require major improvements.

Total Project Cost: \$900,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$900,000	\$0	\$0	\$0	\$0

GLENVILLE STATE COLLEGE

NEW CONNECTOR BRIDGE TO LIBRARY FOR ADA COMPLIANCE

Building is ADA compliant, but access to the building is limited. The connector bridge will improve access to the entire campus.

Total Project Cost: \$1,200,000

Revenue Source(s): General

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$1,200,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

SHEPHERD UNIVERSITY

BUILDING HVAC UPGRADE

Wellness Center HVAC replacement. The unit is at the end of its useful life; more energy efficient units are now available which will reduce operational expenses.

Total Project Cost: \$100,000

Revenue Source(s): Other

Operating Impact: Decreases cash; decreases maintenance expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$50,000	\$50,000	\$0	\$0	\$0	\$0

SHEPHERD UNIVERSITY

ROOF REPLACEMENT-MULTIPLE BUILDINGS

Knutti Hall Roof replacement will protect the interior building, furniture and fixtures and omit the continuous maintenance repairs.

Total Project Cost: \$550,000

Revenue Source(s): Other

Operating Impact: Decrease cash; decrease maintenance expense.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$550,000	\$0	\$0	\$0	\$0	\$0

SHEPHERD UNIVERSITY

EXTERIOR BUILDING MASONRY REPAIRS

White Hall Exterior Masonry repair.

Total Project Cost: \$100,000

Revenue Source(s): Other

Operating Impact: Decrease in cash; decrease in exterior maintenance to masonry.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$0	\$0	\$0	\$0

SHEPHERD UNIVERSITY

BUTCHER CENTER RENOVATION

Butcher Center Arena Light replacement with LED fixtures will provide a higher quality of light for arena events; games in addition to providing energy savings.

Total Project Cost: \$250,000

Revenue Source(s): Other

Operating Impact: Decrease in cash and energy and maintenance expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$250,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

SHEPHERD UNIVERSITY

MILL HALL EXT MASONRY

Mortar repairs will prevent further deterioration which would eventually increase in cost to repair. In addition, this will improve the appearance of this aging residence hall.

Total Project Cost: \$125,000

Revenue Source(s): Other

Operating Impact: Prevents potential for a greater repair expense if not corrected now. Cash decreased; reduce need for additional cash for repairs on an ongoing basis.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$25,000	\$100,000	\$0	\$0	\$0

SHEPHERD UNIVERSITY

MILLER HALL ROOF

Shingle roof is at an extremely advanced age; it could fail and create much large repair expense to both internal and external student housing facility.

Total Project Cost: \$250,000

Revenue Source(s): Other

Operating Impact: Repairs that would be charged to maintenance expense will be unnecessary.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$50,000	\$200,000	\$0	\$0	\$0

SHEPHERD UNIVERSITY

REYNOLDS HALL ROOF

Slate roof is at advanced age.

Total Project Cost: \$290,000

Revenue Source(s): Other

Operating Impact: Replacement of roof will likely prevent more advanced and costly repairs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$190,000	\$0	\$0	\$0

SHEPHERD UNIVERSITY

STUDENT CENTER HVAC

The Student Center needs modern, code compliant HVAC systems, which will improve operational efficiency and student experience. Boilers complete; need to assess other HVAC.

Total Project Cost: \$400,000

Revenue Source(s): Other

Operating Impact: Reduction of maintenance cost on obsolete system that may not be repairable at some point.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$300,000	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

SHEPHERD UNIVERSITY

INTERIOR / EXT DOOR LOCKS UPGRADES

Expansion of card reader lock system to enhance security and safety of students, faculty and staff. Prevents unauthorized visitors, etc. from secured, confidential areas of the campus. Keeps students safe in residence halls.

Total Project Cost: \$250,000

Revenue Source(s): Other

Operating Impact: Repairs of old or obsolete equipment will be unnecessary.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$150,000	\$100,000	\$0	\$0	\$0

SHEPHERD UNIVERSITY

BYRD SCI & TECH CTR BOILER REPLACEMENT

Byrd Science & Technology Center-Mechanical Improvements and system replacements.

Total Project Cost: \$1,000,000

Revenue Source(s): Other

Operating Impact: Byrd Science & Technology Center-Mechanical Improvements and system replacements. New boilers and heat recovery system for energy efficiency; current system inefficient; costly in repairs and energy utilization

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$750,000	\$250,000	\$0	\$0	\$0	\$0

SHEPHERD UNIVERSITY

BYRD SCI & TECH CTR LAB UPGRADES

Replace obsolete equipment and other technology needs to enhance the learning experience for the student and remain "current" with technology.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: Decrease cash.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$150,000	\$350,000	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

SHEPHERD UNIVERSITY

HUMAN RESOURCES BUILDING ROOF REPLACEMENT

Human Resources Building roof replacement to prevent damage to internal building fixtures and contents; roof is at end of useful life and will continue to require repair if not replaced.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: Decrease cash; decrease in maintenance expense; safety for occupants and protection for internal contents.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$75,000	\$75,000	\$0	\$0	\$0

SHEPHERD UNIVERSITY

POPODICON ROOF

Popodicon Roof replacement needed to protect interior fixtures and furniture, flooring, etc. Delaying will cause additional maintenance expense for continual repairs.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: Decrease cash; decrease maintenance expense.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$75,000	\$75,000	\$0	\$0	\$0

SHEPHERD UNIVERSITY

POPODICON EXT MASONRY

Popodicon Exterior Masonry repair required to protect stability and exterior appearance of the President's residence and event venue; not completing these repairs could impact the revenue-earning potential and the stability of this aging building.

Total Project Cost: \$100,000

Revenue Source(s): Other

Operating Impact: Decrease cash; decrease maintenance expense.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$50,000	\$50,000	\$0	\$0	\$0

SHEPHERD UNIVERSITY

FRANK CENTER THEATER GENERAL UPGRADES

Frank Center General/Acoustical upgrades needs not related to lighting; needed to provide proper classroom atmosphere-need to improve acoustical quality.

Total Project Cost: \$200,000

Revenue Source(s): Other

Operating Impact: Decreased cash.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$100,000	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

SHEPHERD UNIVERSITY

FRANK CENTER THEATER LIGHTING UPGRADES

Frank Center Theater upgrades needed to ensure performance viability and to safety regulations.

Total Project Cost: \$100,000

Revenue Source(s): Other

Operating Impact: Decrease in cash.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$50,000	\$50,000	\$0	\$0	\$0

SHEPHERD UNIVERSITY

WHITE HALL ROOF

Roof is damaged from storms and needs replaced to prevent interior damage from exterior leakage.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: Cash decrease; Will prevent damages from leaking roof; lower maintenance expense; may lower energy cost to operate building.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$400,000	\$0	\$0	\$0

SHEPHERD UNIVERSITY

MILLER HALL HVAC AND BOILER REPLACEMENT

Miller Hall HVAC and Boiler replacement will save both maintenance expense and energy to run this equipment.

Total Project Cost: \$235,000

Revenue Source(s): Other

Operating Impact: Decrease in cash; decrease in maintenance expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$100,000	\$135,000	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

SHEPHERD UNIVERSITY

GARDINER HALL MEP AND ADA RESTROOMS

Gardiner Hall MEP and ADA Restrooms will enhance the workplace environment and provide additional ADA compliance.- EAST LOOP PROJECT-Shepherd does not intend to incur substantial expense for this project; all costs to be the responsibility of the successful bidder/developer; however, there could be some transitional expenses that Shepherd would incur, such as moving utilities for the University's needs.

Total Project Cost: \$500,000
Revenue Source(s): Other
Operating Impact: Decreases cash and should reduce energy expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$150,000	\$250,000	\$100,000	\$0	\$0

SHEPHERD UNIVERSITY

KNUTTI HALL FOUNDATION REPAIRS

Knutti Hall Foundation Repairs/Moisture Control; comprehensive repair to foundation; moisture barrier; rain-water control to return the foundation to a stable condition.

Total Project Cost: \$500,000
Revenue Source(s): Other
Operating Impact: Decreases cash; decreases mitigation of water damage to foundation related expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$0	\$0	\$0	\$0	\$0

WEST LIBERTY UNIVERSITY

ARNETT HALL RENOVATION

Renovation includes elevator replacement and completion of HVAC improvements.

Total Project Cost: \$800,000
Revenue Source(s): Other
Operating Impact: Reduced utility and maintenance expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$800,000	\$0	\$0	\$0	\$0

WEST LIBERTY UNIVERSITY

LIBRARY PARKING LOT

The parking lot is in need of repair to maintain usefulness and prevent damage to automobiles.

Total Project Cost: \$200,000
Revenue Source(s): Other
Operating Impact: Reduced maintenance expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$200,000	\$0	\$0	\$0	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST LIBERTY UNIVERSITY

MYERS MAINTENANCE BUILDING ROOF

The roof on the building is reaching the end of its useful life and needs replaced to protect the building from damage.

Total Project Cost: \$200,000

Revenue Source(s): Other

Operating Impact: Reduced repair expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$200,000	\$0	\$0	\$0	\$0	\$0

WEST LIBERTY UNIVERSITY

MAIN HALL RENOVATIONS

Renovation of the instructional areas will improve utilization of the space for students and updates to improve energy efficiency. This renovation plan includes replacing an existing elevator, new HVAC, and new fire panel.

Total Project Cost: \$2,500,000

Revenue Source(s): Other

Operating Impact: Reduced utility expenses, reduced repair work.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$2,500,000	\$0	\$0	\$0	\$0

WEST LIBERTY UNIVERSITY

CAMPBELL HALL FOURTH FLOOR BUILDOUT

The 4th floor will be built out to accommodate growth and expansion of programs.

Total Project Cost: \$1,000,000

Revenue Source(s): Other

Operating Impact: Increased utility and maintenance expenses.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$1,000,000	\$0	\$0	\$0	\$0	\$0

WEST LIBERTY UNIVERSITY

MARKETPLACE GENERATOR

A generator is essential to maintain operations of the dining facility during power outages.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$150,000	\$0	\$0	\$0	\$0

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Higher Education Policy Commission

WEST LIBERTY UNIVERSITY

HVAC-MULTIPLE BUILDINGS

Energy savings and increased reliability of operation. Increased student and staff satisfaction. Increased enrollment.

Total Project Cost: \$2,000,000

Revenue Source(s): Other

Operating Impact: Cost savings in utilities.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$500,000	\$500,000	\$500,000	\$500,000	\$0	\$0

WEST VIRGINIA STATE UNIVERSITY

EDUCATION BUILDINGS ROOF REPLACEMENT

Multiple roof repairs and replacements to older facilities are needed to prevent further water damage.

Total Project Cost: \$2,500,000

Revenue Source(s): Other

Operating Impact: Reduction in maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000

WEST VIRGINIA STATE UNIVERSITY

SULLIVAN HALL EAST ELEVATOR REPLACEMENT

Replacement of elevators in Sullivan Hall. The current elevators are outdated and no longer meet safety standards.

Total Project Cost: \$700,000

Revenue Source(s): Other

Operating Impact: Reduced maintenance cost.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$100,000	\$150,000	\$150,000	\$300,000	\$0

WEST VIRGINIA STATE UNIVERSITY

STORM WATER MANAGEMENT

DEP requires the university to operate a storm water management program.

Total Project Cost: \$110,000

Revenue Source(s): Other

Operating Impact: Reduction in maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$10,000

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WEST VIRGINIA STATE UNIVERSITY

UPGRADE CAMPUS ELEVATORS TO ADA AND FIRE MARSHALL STANDARD

These improvements will allow the campus to comply with ADA and Fire Marshal standards.

Total Project Cost: \$175,000

Revenue Source(s): Other

Operating Impact: Reduced maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$50,000	\$50,000	\$50,000	\$25,000	\$0

WEST VIRGINIA STATE UNIVERSITY

REPLACE WATER HEATERS AND FIRE HYDRANTS

Replace fire hydrants and suppression systems to increase safety on campus.

Total Project Cost: \$650,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000

WEST VIRGINIA STATE UNIVERSITY

BUILDINGS WEATHER PROOFING

Upgrade various buildings to meet standards of expected quality of campus facilities.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: Reduced utility costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$250,000	\$250,000	\$0	\$0	\$0

WEST VIRGINIA STATE UNIVERSITY

WALLACE HALL WINDOW REPLACEMENT

Replace existing windows with newer energy efficient windows.

Total Project Cost: \$2,500,000

Revenue Source(s): Other

Operating Impact: Reduced utility costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000

Listing of Capital Projects

Higher Education Policy Commission

**WEST VIRGINIA STATE UNIVERSITY
UPGRADE EXISTING PARKING LOTS**

Repave parking lots on campus property.

Total Project Cost: \$650,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$50,000

**WEST VIRGINIA STATE UNIVERSITY
FERRELL HALL HVAC UPGRADES AND BOILER**

The Ferrell Hall boiler electrical bus will be protected from water damage. It will prevent possible power outage.

Total Project Cost: \$500,000

Revenue Source(s): Other

Operating Impact: Reduce repair/maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000

**WEST VIRGINIA STATE UNIVERSITY
FERRELL HALL ADA ACCESSIBILITY**

Upgrades and improvements that will bring facilities into ADA compliance.

Total Project Cost: \$3,500,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$0

**WEST VIRGINIA STATE UNIVERSITY
LAKIN FIELD UPGRADES**

Upgrades and improvements to facilities at Lakin Field.

Total Project Cost: \$2,300,000

Revenue Source(s): Other

Operating Impact: Reduction in repairs and maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$300,000

Listing of Capital Projects

Higher Education Policy Commission

**WEST VIRGINIA STATE UNIVERSITY
NATATORIUM**

A new building that will have more classroom for students, a university pool to be used for classes and students.

Total Project Cost: \$11,000,000

Revenue Source(s): Other

Operating Impact: Increase in utilities, maintenance and personal cost.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$2,000,000	\$0

**WEST VIRGINIA STATE UNIVERSITY
SULLIVAN HALL HVAC UPGRADE**

The HVAC system in the building needs to be replaced to provide more reliability and energy efficiency.

Total Project Cost: \$800,000

Revenue Source(s): Other

Operating Impact: Reduced maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$0

**WEST VIRGINIA STATE UNIVERSITY
SULLIVAN HALL AIR HANDLER**

Installation of a new air handler in Sullivan Hall is needed to provide better air quality to students and staff.

Total Project Cost: \$700,000

Revenue Source(s): Other

Operating Impact: Reduced maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$200,000	\$200,000	\$200,000	\$100,000	\$0

**WEST VIRGINIA STATE UNIVERSITY
BUILDING UPGRADES FOR ENERGY CONSERVATION**

Installation of HVAC, lighting upgrades, window tinting, and insulation. These upgrades and replacements will be more energy efficient and reduce utility costs.

Total Project Cost: \$325,000

Revenue Source(s): Other

Operating Impact: Reduced utility costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$125,000	\$100,000	\$0	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA STATE UNIVERSITY

WEST CAMPUS LAND ACQUISITION & PARKING LOT

Acquire more parking area for the campus.

Total Project Cost: \$1,100,000

Revenue Source(s): Other

Operating Impact: Increased personnel for maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
BUILDING/LAND ACQUISITION	\$0	\$300,000	\$300,000	\$250,000	\$250,000	\$0

WEST VIRGINIA STATE UNIVERSITY

PHYSICAL FACILITIES BOILER REPLACEMENT

Replacement of boilers to provide a more reliable heating source.

Total Project Cost: \$150,000

Revenue Source(s): Other

Operating Impact: Reduced maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$75,000	\$75,000	\$0	\$0	\$0

WEST VIRGINIA STATE UNIVERSITY

UPGRADE EXISTING SIDEWALKS

Patch existing sidewalks to comply with ADA standards.

Total Project Cost: \$125,000

Revenue Source(s): Other

Operating Impact: Reduced maintenance costs.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000

WEST VIRGINIA STATE UNIVERSITY

CAMPUS WIDE CLASSROOM FURNITURE UPGRADES

Replace classroom furniture to provide a more suitable learning environment for students.

Total Project Cost: \$250,000

Revenue Source(s): Other

Operating Impact: No impact.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
EQUIPMENT	\$0	\$75,000	\$75,000	\$75,000	\$25,000	\$0

Listing of Capital Projects

Higher Education Policy Commission

WEST VIRGINIA STATE UNIVERSITY

UPDATE ACADEMIC CLASSROOM TECHNOLOGY IN BUILDING

The updates will reduce the maintenance costs related to replacing outdated/broken technology in the classrooms.

Total Project Cost: \$450,000

Revenue Source(s): Other

Operating Impact: Reduce maintenance cost.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$100,000	\$150,000	\$100,000	\$0

WEST VIRGINIA STATE UNIVERSITY

DRAIN-JORDAN LIBRARY HVAC UPGRADES

Help maintain building heat during the winter months.

Total Project Cost: \$450,000

Revenue Source(s): Other

Operating Impact: Reduction to utilities cost.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$100,000	\$100,000	\$100,000	\$150,000	\$0

WEST VIRGINIA STATE UNIVERSITY

DAVIS FINE ARTS HVAC UPGRADES

Building will be able to maintain a better cooling temperature be up to Fire Marshall code with the replacement of fire alarm control panel.

Total Project Cost: \$650,000

Revenue Source(s): Other

Operating Impact: Reduction in utilities cost.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
RENOVATION AND REPAIR	\$0	\$200,000	\$200,000	\$250,000	\$0	\$0

TOTAL Higher Education Policy Commission

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
BUILDING/LAND ACQUISITION	\$0	\$1,300,000	\$1,300,000	\$250,000	\$250,000	\$0
DEFAULT	\$0	\$350,000	\$0	\$0	\$0	\$0
EQUIPMENT	\$850,000	\$6,320,000	\$4,705,000	\$1,175,000	\$625,000	\$0
NEW CONSTRUCTION	\$68,200,000	\$151,825,000	\$96,455,000	\$41,825,000	\$13,950,000	\$3,100,000
RENOVATION AND REPAIR	\$102,933,000	\$121,805,000	\$56,190,000	\$30,436,000	\$27,550,990	\$25,597,173
TOTAL	\$171,983,000	\$281,600,000	\$158,650,000	\$73,686,000	\$42,375,990	\$28,697,173

Listing of Capital Projects

Miscellaneous

**ADJUTANT GENERAL
BUCKHANNON PHASE 2**

Construct a 23,332 square foot National Guard Readiness Center addition that supports training, administrative, and logistical requirements for the West Virginia National Guard. This facility will be built on state land. The addition is required to house elements of the 601st Horizontal Engineer Company, 1935th Contingency Contracting Team and the 229th Design and Survey Team. This project is critical to the State of West Virginia due to the current situation of this addition being in phase II of the two phase plan to complete the Readiness Center. The previous facility was built in 1950 and is in poor condition and undersized. There are environmental concerns pertaining to the construction of the old facility and the use of asbestos as well as the sewer system not being large enough to accommodate expected capacity. The facility will provide an assembly hall, classrooms, administrative offices, heated/unheated storage, and supply areas needed to recruit, train, and mobilize Guard units.

Total Project Cost: \$14,850,000

Revenue Source(s): Federal

Operating Impact: Increase operating, maintenance, and utility cost.

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$850,000	\$9,800,000	\$4,200,000	\$0	\$0	\$0

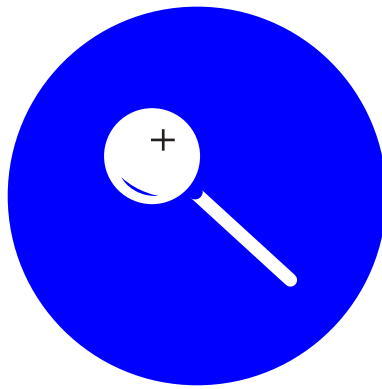
TOTAL Miscellaneous

Estimate by Category and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
NEW CONSTRUCTION	\$850,000	\$9,800,000	\$4,200,000	\$0	\$2,400,000	\$16,000,000
TOTAL	\$850,000	\$9,800,000	\$4,200,000	\$0	\$2,400,000	\$16,000,000

TOTAL ALL PROJECTS

Estimate by Cabinet and Fiscal Year	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Administration Functions	\$86,387,270	\$93,666,925	\$69,676,576	\$58,793,472	\$55,537,768	\$53,424,167
Commerce	\$60,453,000	\$36,050,000	\$14,250,000	\$8,750,000	\$8,750,000	\$11,500,000
Council For C&T College Education	\$3,000,104	\$34,197,185	\$18,575,000	\$2,400,000	\$2,350,000	\$0
Department of Homeland Security	\$19,502,109	\$27,267,349	\$24,096,993	\$8,463,295	\$8,215,795	\$7,890,710
Education	\$2,571,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Elected Officials	\$13,000,000	\$13,000,000	\$13,000,000	\$0	\$0	\$0
Health & Human Resources	\$3,400,753	\$31,882,107	\$2,285,000	\$0	\$0	\$0
Higher Education Policy Commission	\$171,983,000	\$281,600,000	\$158,650,000	\$73,686,000	\$42,375,990	\$28,697,173
Miscellaneous	\$850,000	\$9,800,000	\$4,200,000	\$0	\$2,400,000	\$16,000,000
Transportation	\$51,080,000	\$47,542,500	\$46,705,000	\$36,155,000	\$22,930,000	\$24,205,000
TOTAL	\$412,227,236	\$577,006,066	\$353,438,569	\$190,247,767	\$144,559,553	\$143,717,050

APPENDICES



Glossary

A

Accrual - An accounting method that reports income when earned and expenses when incurred.

Activity - (See “Appropriation.”)

Agency - An organizational unit of state government, usually a department, bureau, commission, board, or a subdivision within a department or bureau.

Annual Increment - Funds appropriated for eligible employees and paid once annually at the rate of \$60 per full year of service with a minimum of three years of full-time equivalent service as of July 1.

Appropriated Special Fund - Consists of accounts that generate revenue from established rates or fees and must be expended for a specific purpose; amount authorized for expenditure is specifically contained in the budget bill.

Appropriation - A legal authorization to incur obligations and to make expenditures for specific purposes listed in the budget bill, such as Current Expenses, Equipment, and Capital Outlay.

B

Balanced Budget - A budget in which the estimated revenues plus unappropriated fund balances are equal to or greater than the appropriations.

Base Budget - The amount required for ongoing expenditures for current programs—does not contain items of a onetime nature.

Bond - A long-term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds (which can be general obligation or revenue bonds) are used to finance capital projects.

Budget - A plan of financial activity for a specified period (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budget Act/Budget Bill - The legislation that appropriates the expenditures required to operate state government for each fiscal year.

Budgetary Basis - The basis of accounting used to estimate financing sources and uses in the budget. West Virginia’s annual budget is prepared on a cash basis.

Budgetary Control - The control or management of a government in accordance with the approved budget for keeping expenditures within the limitations of available appropriations and resources.

Buildings - Expenditures for new construction and major alteration of existing structures, or the improvement of lands and can include shelter, support, storage, protection, or the improvement of a natural condition.

Bureau - An organizational unit of state government established by law and headed by a commissioner or other statutory officer of an agency within that bureau, such as the Bureau of Senior Services.

C

Cabinet - An organizational unit of state government that can be headed by a department cabinet secretary or individual agencies grouped for organizational reporting purposes, such as Miscellaneous Boards and Commissions.

Capital Improvements/Programs/Expenditures - Related to the acquisition, expansion, or rehabilitation of an element of the government’s physical plant, sometimes referred to as infrastructure. New construction, renovation, or repairs of \$100,000 or more and major equipment purchases of like equipment of \$50,000 or more are considered to be capital improvement programs for budgetary purposes.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased (revenue received and expenses paid).

Civil Contingent Fund - The civil contingent fund is appropriated by the Legislature to the Governor to be available for payment of expenses incurred when executing a law for which there is no specific

Appendix A/Glossary

appropriation or any other expenses for which the Governor deems necessary or proper, such as unanticipated emergencies.

Commission - An organizational unit of state government established by law that is headed by a group of persons directed to perform a specific duty, such as the Higher Education Policy Commission or Public Service Commission.

Current Expenses - Expenditures for operating costs other than personal services or employee benefits. Equipment, repairs and alterations, buildings, other assets, or lands are not included.

Current Level - Normally refers to the total dollars (less onetime appropriations) in the current fiscal year which are available for the next fiscal year. For FY 2021, the “current level” is defined as 100% of the FY 2020 base budget for the General Revenue Fund and Regular Lottery fund appropriations.

D

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department - An organizational unit of state government established by law and headed by a cabinet secretary or department head, such as the Department of Administration, Department of Education, or Department of Revenue.

Disbursement - The expenditure of monies from an account.

Division - Each primary entity of government which receives an appropriation in the budget bill. Also may be referred to as an agency or organization.

E

Employee Benefits - Expenditures for social security matching, workers’ compensation, unemployment compensation, pension and retirement contributions, public employees’ insurance matching, OPEB, personnel fees, or any other benefit normally paid by the employer as a direct cost of employment.

Encumbrance - The commitment of funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Funds - These funds are used to account for operations of those state agencies providing goods or services to the general public on a user-charge basis, or where the State has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Examples include the West Virginia Lottery, Board of Risk and Insurance Management, Public Employees’ Insurance Agency, and the West Virginia Prepaid College Plan.

Equipment - Expenditures for equipment items which have an appreciable and calculable period of usefulness in excess of one year.

Excess Lottery - A Special Revenue fund that supports items set by statute such as the senior citizens tax credit, college scholarships for West Virginia students, capital projects and improvements for public and higher education and for state parks, bond backing for economic development endeavors, infrastructure projects (including water and sewer projects), additional transfers to General Revenue to support the ongoing operations of the General Revenue Fund (which includes an FY 2002 pay raise), and additional items as may be appropriated by the Legislature.

Expenditure - The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service, or settling a loss.

Expenses - A category for the usual, ordinary, and incidental expenditures by an agency, including, but not limited to, such items as salaries, employee benefits, contractual services, commodities, and supplies of a consumable nature, current obligations, fixed charges, and capital outlay. Payments to other funds or local, state, or federal agencies may be included in this budget classification of expenditures.

F

Federal Fiscal Year - October 1 through September 30.

Appendix A/Glossary

Federal Fund - Consists of any financial assistance made directly to a state agency by the United States government.

Fiscal Year - A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. West Virginia's fiscal year runs from July 1 to June 30.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to 0.50 of a full-time position.

Fund - A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance - The balance of cash and investments less reappropriated funds and reserves for cash flow.

G

GASB 34 - The Government Accounting Standards Board statement 34 (June 1999) that establishes financial reporting standards for governmental entities.

GASB 43 - The Government Accounting Standards Board statement 43 (April 2004) titled "Financial Reporting for Postemployment Benefit Plans Other than Pension Plans."

GASB 45 - The Government Accounting Standards Board statement 45 (June 2004) titled "Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions."

General Fund - Consists of tax revenues collected by the state which are not dedicated to a specific purpose and require legislative appropriations for expenditure.

General Obligation (GO) Bond - This type of bond is backed by the full faith, credit, and taxing power of the government.

Goals - Established by agency/division, goals are issue-oriented statements that declare what an agency/division intends to accomplish to fulfill its mission.

Governmental Funds - All funds except profit and loss funds (e.g., enterprise funds, internal services funds, and trust funds).

I

Improvement Package (Request) - The process of requesting additional dollars for expenditure in the upcoming fiscal year above the current level.

Income Tax Refund Reserve Fund - A fund established by law that may only be used to ensure payment of personal income tax refunds, interest, and penalties to taxpayers in a timely manner or to be used by the Legislature as it determines necessary, such as for unanticipated emergencies.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

Internal Service Funds - These funds account for the operations of those state agencies that provide goods and services to other state agencies and governmental units on a cost-reimbursed basis. Examples include the State Building Commission, Information Services and Communications, and the Travel Management Office.

L

Lands - Expenditures for the purchase of real property or interest in real property.

Long-term Debt - Debt with a maturity of more than one year after the date of issuance.

Lottery - A Special Revenue fund that supports programs for senior citizens, education, and tourism and parks, as appropriated by the Legislature.

M

Mission - Developed in accordance with strategic planning principles, the mission gives the reason for the agency/division's existence. The mission is a succinct account of what the agency/division is trying to achieve.

Appendix A/Glossary

N

Nonappropriated Special Fund - Consists of accounts that generate revenue from established rates or fees and must be expended for a specific purpose; amounts expended are authorized by general law.

O

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as vehicle rental, association dues, and office equipment. **Objectives** - Detailed, quantifiable, time-specific statements of activities that are related to achieving the goals. They are targets for specific agency or program actions.

Operations - As used in the agency/division narratives in the *Volume II Operating Detail*, the “Operations” section details the activities of a division and may include subdivisions/units within a division.

Other Postemployment Benefits - Postemployment benefits that an employee receives during retirement, usually benefits other than pensions.

P

Performance Measures - Tool used by all levels of management, as well as the public, to determine whether a program is accomplishing its mission efficiently and effectively.

Personal Services - Expenditures for salaries, wages, and other compensation paid to full-time, part-time, and temporary employees of the spending unit.

Program - A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible. A unit can be a division, a section, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service.

Proprietary Funds - These funds account for the operations of state agencies that provide goods and/or services to

the general public or state agencies and governmental units. (See “Enterprise Funds” and “Internal Service Funds.”)

R

Rainy Day Fund - (See “Revenue Shortfall Reserve Fund.”)

Reappropriated Funds - Those funds which are remaining at the end of the fiscal year which, through specific language in the budget bill, are authorized to be made available for expenditure in the next fiscal year.

Reimbursements - Repayments from one agency to another to properly allocate expenditures to the correct agency and adjust account ledger balances/disbursements.

Repairs and Alterations - Expenditures for routine maintenance and repairs to structures and minor improvements to property which do not increase the capital assets.

Revenue - Sources of income financing the operation of government.

Revenue Bonds - Bonds issued by various state departments, agencies, and authorities that are part of the primary government pursuant to specific statutory provisions enacted by the Legislature. The principal and interest payments are made from specifically dedicated fees and other revenues, but such bonds do not constitute general debt of the State.

Revenue Shortfall Reserve Fund - (Also known as the Rainy Day Fund.) A fund to be used by the Legislature to offset a shortfall in revenues and to allow the Governor to borrow funds when revenues are inadequate to make timely payments of the State’s obligations. The Legislature may also appropriate funds for emergencies such as natural disasters. Additional details are located in the Financial Statements chapter in *Volume I Budget Report*.

Revenue Shortfall Reserve Fund—Part B - A fund to be used by the Legislature to offset a shortfall in revenues or fiscal emergencies of an extraordinary nature. No moneys in the fund may be expended for any purpose unless all moneys in the Revenue

Appendix A/Glossary

Shortfall Reserve Fund have first been expended. Additional details are located in the Financial Statements chapter in *Volume I Budget Report*.

S

Special Obligation Notes - Bonds issued by entities of the primary government pursuant to specific statutory authorizations and are payable from specifically dedicated fees, other revenues, and legislative appropriations of general and special revenues.

Special Revenue Funds - Consists of revenues from fees, permits, licenses, services, or other purposes and may be used only for that specific purpose for which the individual account is intended unless otherwise directed by the Legislature.

Spending Authority - The dollar limit the Legislature authorizes an agency to spend from funds the agency collects.

Spending Unit - The department, bureau, division, office, board, commission, agency, or institution to which an appropriation is made.

State Road Fund - Consists of revenues from gasoline and other motor fuel excise and license taxes; motor vehicle registration and license tax; all other revenue derived from motor vehicles or motor fuel; and all federal funds received for road construction, reconstruction, and maintenance. Used solely for construction, reconstruction, repair, and maintenance of public highways, the payment of the interest and principal on all road bonds, and the administrative expenses of the Division of Highways, Division of Motor Vehicles, and Office of Administrative Hearings.

Supplemental Appropriation - An appropriation made by the governing body that is contingent upon excess funds being available after all regular appropriations have been funded.

Surplus Appropriation - An additional appropriation made by the governing body from excess funds generally from the prior year after the budget year has started.

T

Trust Funds - A fund comprised of a variety of assets intended to provide benefits to an individual or organization at a certain age or when a specified event occurs.

U

Unclassified - An appropriation that may be spent at the discretion of the department secretary/bureau commissioner. An unclassified appropriation may have no limitations, or it may be limited to current expenses, repairs and alterations, equipment, buildings, land, and other assets.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

User Charges or User Fees - A payment for direct receipt of a public service by the party who benefits from the service.

Glossary of Acronyms

A

AAL	Accrued Actuarial Liability
AAMVA	American Association of Motor Vehicle Administrators
ABCA	Alcohol Beverage Control Administration
ABE	Adult Basic Education
ACA	Affordable Care Act
	American Correctional Association
ACEP	Agricultural Conservation Easement Program
ACH	Automated Clearing House
ACP	Address Confidentiality Program
ACT	American College Test
ADA	Americans with Disabilities Act of 1990
AF-DP	Armed Forces Dental Assistance Program
AFIX	Assessment, Feedback, Initiatives, and eXchange
AgEP	Agricultural Enhancement Program
ALJ	Administrative Law Judge
AML&R	Abandoned Mine Lands and Reclamation
AP	Advanced Placement
APHIS	Animal and Plant Health Inspection Service
APSI	Advanced Placement Summer Institute
AQI	Air Quality Index
ARC	Appalachian Regional Commission
ARRA	American Recovery and Reinvestment Act
ATM	Asynchronous Transfer Mode
	Automated Teller Machine
ATV	All-Terrain Vehicle
AX	ApplicationXtender

B

BBHFF	Bureau for Behavioral Health and Health Facilities
B&O	Business and Occupation
BCF	Bureau for Children and Families
BCSE	Bureau for Child Support Enforcement
BIG	Boating Infrastructure Grant
BMPs	Best management practices
BMRC	Biomedical Research Center
BMS	Bureau for Medical Services
BPH	Bureau for Public Health
BRFSS	Behavior Risk Factor Surveillance System
BRIM	Board of Risk and Insurance Management
BTI	West Virginia Board of Treasury Investments
BTOP	Broadband Technology Opportunities Program
BVCTC	BridgeValley Community and Technical College

C

CABHI	Cooperative Agreement to Benefit Homeless Individuals
CACFP	Child and Adult Care Food Program
CAFO	Concentrated Animal Feeding Operations
CAFR	Comprehensive Annual Financial Report
CB-CAP	Community-Based Child Abuse Prevention
CBF	Community-Based Facilities
CCR	Coordinated Community Response
CCTCE	Council for Community and Technical College Education
CDL	Commercial Driver's License
CFWV	College Foundation of West Virginia
CHIP	Children's Health Insurance Program (federal)
CHIPRA	Children's Health Insurance Program Reauthorization Act
CJSAC	Criminal Justice Statistical Analysis Center
CLIA	Clinical Laboratory Improvement Amendments
CMIA	Cash Management Improvement Act
CMS	Centers for Medicare and Medicaid Services
CODs	Co-occurring mental and substance use disorders
COMPASS	Consolidated Multi-Plan Administration Solution System
CON	Certificate of Need
COOP	Continuity of operations plan
CPI	Consumer Price Index
CPRB	Consolidated Public Retirement Board
CPTED	Crime prevention through environmental design
CRTS	Coal Resource Transportation System
CSBG	Community Services Block Grant
CSFP	Commodity Supplemental Food Program
CSTIMS	Commercial Skills Test Information Management System
C&T	Community and Technical
CTE	Career and Technical Education
CTPs	Cooperating Technical Partners
CVISN	Commercial Vehicle Information System Network
CWA	Clean Water Act
CWSRF	Clean Water State Revolving Fund
CY	Calendar Year

Appendix B/Glossary of Acronyms

D

DASIS.....	Drug and Alcohol Services Information System
DCKMSVC.....	Donel C. Kinnard Memorial State Veterans Cemetery
DEP.....	Department/Division of Environmental Protection
DFIRMS.....	Digital Flood Insurance Rate Maps
DHHR.....	Department of Health and Human Resources
DJCS.....	Division of Justice and Community Services
DJS.....	Division of Juvenile Services
DMV.....	Division of Motor Vehicles
DNA.....	Deoxyribonucleic Acid
DNR.....	Division of Natural Resources
DOH.....	Division of Highways
DOR.....	Department of Revenue
DOT.....	Department of Transportation
DSRS.....	Deputy Sheriff's Retirement System
DUI.....	Driving Under The Influence
DWLRS.....	Drinking Water Lab Reporting System
DWTRF.....	Drinking Water Treatment Revolving Fund

E

EBT.....	Electronic Benefits Transfer
eCDL.....	e-Commercial Driver's License
E & G.....	Education and General
E-Rate.....	Schools and Libraries Universal Service Program (electronic rate)
EAST.....	Education, Arts, Science, and Tourism
EBA.....	Educational Broadcasting Authority
EDGE.....	Earn A Degree-Graduate Early
EEOC.....	U.S. Equal Employment Opportunity Commission
EFT.....	Electronic Fund Transfers
EHR.....	Electronic Health Record
ELA.....	English Language Arts
EMS.....	Emergency medical services systems
EMSRS.....	Emergency Medical Services Retirement System
ENODS.....	Electronic Notice Of Deposits
EOC.....	Educational Opportunity Center
EOL.....	End Of Life
EPA.....	U.S. Environmental Protection Agency
EPICS.....	Employees Payroll Information Control System
EPSCoR.....	Experimental Program to Stimulate Competitive Research
EPSDT.....	Early and Periodic Screening, Diagnosis, and Treatment
ERC.....	Educator Resource Center

ERP.....	Enterprise Resource Planning
ESEA.....	Elementary and Secondary Education Act
ESG.....	Emergency Shelter Grants
.....	Emergency Solutions Grant

F

FAA.....	Federal Aviation Administration
FACTS.....	Families and Children Tracking System
FAIR.....	Family Alzheimer's In-Home Respite
FARS.....	Financial Accounting and Reporting Section
FAFSAs.....	Free Application for Federal Student Aid
FCC.....	Federal Communications Commission
FDA.....	U.S. Food and Drug Administration
FEMA.....	Federal Emergency Management Agency
FERPA.....	Family Educational Rights and Privacy Act
FFA.....	Future Farmers of America
FFP.....	Federal Financial Participation
FFY.....	Federal Fiscal Year
FFS.....	Fee For Services
FHA.....	Future Homemakers of America
FMAP.....	Federal Medical Assistance Percentage
FMCSAP.....	Federal Motor Carrier Safety Administration Program
FMLA.....	Family Medical Leave Act
FNS.....	Food Nutrition Service
FOIA.....	Freedom of Information Act
FPL.....	Federal Poverty Level
FPY.....	Federal program year
FRIS.....	Foundation for Rape Information and Services
FRPP.....	Federal Farm and Ranchland Protection Program
FTE.....	Full-Time Equivalent
FTP.....	File Transfer Protocol
FTZ.....	Foreign Trade Zone
FY.....	Fiscal Year

G

GAAP.....	Generally Accepted Accounting Principles
GAAS.....	Generally Accepted Auditing Standards
GAGAS.....	Generally Accepted Government Auditing Standards
GARVEE.....	Grant Anticipation Revenue Vehicle
GASB.....	Governmental Accounting Standards Board
GDP.....	Gross domestic product
GEAR UP.....	Gaining Early Awareness and Readiness for Undergraduate Programs
GFOA.....	Government Finance Officers Association of the United States and Canada

Appendix B/Glossary of Acronyms

GIS Geographic Information Systems
 GLOBE Global Learning and Observation to Benefit
 the Environment
 GO General Obligation
 GRC Governance, Risk & Compliance
 GRF General Revenue Fund
 GSD..... General Services Division

H

HAVA Help America Vote Act
 HB House Bill
 HBCU Historically Black Colleges and Universities
 HEAPS Higher Education Adult Part-time Student
 HEPC Higher Education Policy Commission
 HHOMA..... Herbert Henderson Office of Minority
 Affairs
 HIPAA Health Insurance Portability and
 Accountability Act
 HIT Health Information Technology
 HMVMT..... Hundred million vehicle miles traveled
 HOPWA..... Housing Opportunities for Persons
 with AIDS
 HPSAs..... Health Professional Shortage Areas
 HSC..... Health Science Center
 HUD..... U.S. Housing and Urban Development
 HVAC..... Heating, Ventilation, And Air-Conditioning

I

ID Identification
 IDEA..... Individuals with Disabilities Education Act
 IMB..... Investment Management Board
 IMD Institution for Mental Disease
 IFLOWS..... Integrated Flood Observing and Warning
 System
 IP Internet Protocol
 IRIS Integrated Regulatory Information Support
 IRS Internal Revenue Service
 IS&C Information Services and Communications
 IT Information Technology

J

JCEBP..... Justice Center of Evidence-Based Practice

JRS Judges' Retirement System

K

K-12..... Kindergarten Through 12th grade

L

LCAP..... Landfill Closure Assistance Program
 LEA Local Educational Agency
 LEP Limited English Proficient
 LGA..... Local Governmental Agency
 LHD..... Local Health Department
 LIEAP..... Low Income Energy Assistance Program
 LIFE..... Legislative Initiatives for the Elderly
 LIMS..... Laboratory Information Management System
 LONIE..... Logging Operation Notification Inspection
 and Enforcement
 LPN Licensed Practical Nurse
 LSTA..... Library Services and Technology Act
 LTRA Long Term Remedial Action
 LUST Leaking underground storage tank

M

MAP-21..... Moving Ahead for Progress in the 21st Century
 MAPP..... Matching Advertising Partnership Program
 MCH..... Maternal And Child Health
 MCI..... Methamphetamine Collaboration Initiative
 MCO..... Managed Care Organization
 MFA..... Multi-Factor Authentication
 MHT Mountain Health Trust
 MIARRS Mine and Industrial Accident Rapid Response
 System
 MIP Major Improvements Program
 MITA..... Medicaid Information Technology
 Architecture
 MMIS..... Medicaid Management Information system
 MOE..... Maintenance Of Effort
 MOU..... Memorandum of Understanding
 MPFRS..... Municipal Police Officers and Firefighters
 Retirement System

Appendix B/Glossary of Acronyms

N

N/A..... Not Available
 Not Applicable
 NAEP National Assessment of Educational Progress
 NAHLN..... National Animal Health Laboratory Network
 NAIC..... National Association of Insurance Commissioners
 NARIP..... National Act Record Improvement Program

 NASA..... National Aeronautics and Space Administration
 NBCT National Board Certified Teachers
 NCA..... National Cemetery Association
 NCRDS National Coal Resources Data System
 NEO New Employee Orientation
 NFIP National Flood Insurance Program
 NHS..... National Highway System
 NIAID National Institute of Allergy and Infectious Diseases
 NICS..... National Instant Criminal Background Check System
 NPDES..... National Pollutant Discharge Elimination System
 NRAO..... National Radio Astronomy Observatory
 NSF..... National Science Foundation
 NSLP The National School Lunch Program

O

OAA..... Older Americans Act
 OAH..... Office of Administrative Hearings
 OEMS..... Office of Emergency Medical Services
 OEO..... Office of Economic Opportunity
 OHR Office of Human Resources
 OM&R..... Operation, Maintenance, and Repairs
 OMB..... U.S. Office of Management and Budget
 OPEB..... Other Postemployment Benefits
 ORSP..... Office of Research and Strategic Planning
 OSHA Occupational Safety and Health Administration
 OT Office of Technology

P

PAAS Physician Assured Access System
 PASS Partnerships to Assure Student Success
 PBS Public Broadcasting Service

P-Card..... State Purchasing Card
 PCIDSS Payment Card Industry Data Security Standards
 PDC..... Public Defender Corporations
 PDS..... West Virginia Public Defender Services
 PEIA..... Public Employees Insurance Agency
 PERD..... Performance Evaluation and Research Division
 PERS Public Employees Retirement System
 PHMSA Pipeline and Hazardous Material Safety Administration
 PI Personal Income
 PIECES..... Partners in Implementing an Early Care and Education System
 PILOT..... Payment In Lieu Of Tax
 PIMS Position Information Management System
 PIRLS Progress in International Reading Literary Study
 PISA..... Programme for International Student Assessment
 PLC Professional Learning Communities
 PM2.5 Particulate Matter Less Than 2.5 Microns In Diameter
 PPB Preferred Provider Benefit Trust
 PPS Prospective Payment System
 PRAMS..... Pregnancy Risk Assessment Monitoring System
 PREA Prison Rape Elimination Act
 PREP..... Personal Responsibility Education Program
 PROMISE..... Providing Real Opportunities for Maximizing In-State Student Excellence
 PSC..... Public Service Commission
 Potomac State College

Q

QAT Quality Assurance Team
 Q Quarter
 QSCBs Qualified school construction bonds

R

RBAs Regents Bachelor of Arts
 RCRA..... Resource Conservation Recovery Act
 REAP Rehabilitation Environmental Action Plan
 REIS Regional Economic Information System
 RESAs..... Regional educational service agencies
 RFA..... Resource Family Approval Program
 RFP Request For Proposals
 RJA Regional Jail Authority

Appendix B/Glossary of Acronyms

ROMA..... Results-Oriented Management
And Accountability
RPCPOs/IOs Regional Public Comprehensive Planning
Organizations And Interstate Organizations

S

SACWIS Statewide Automated Child Welfare
Information System
SAFETEA-LU Safe, Accountable, Flexible, Efficient
Transportation Equity Act - a Legacy for
Users
SAFRA Student Aid and Fiscal Responsibility Act
SAMHSA Substance Abuse and Mental Health Services
Administration
SB Senate Bill
SBA..... School Building Authority
..... Small Business Administration
SBVR South Branch Valley Railroad
SCALES Sportfish Consumption Advisory Limit
System
SCC..... State Conservation Committee
SED..... Serious Emotional Disturbance
SEOG..... Supplemental Education Opportunity Grant
SEOW..... State Epidemiological Outcome Workgroups
SFMNP..... Senior Farmers' Market Nutrition Program
SHIP..... State Health Insurance Assistance Program
SHPO..... State Historic Preservation Office
SLIGP..... State and Local Implementation Grant
Program
SME..... Society of Manufacturing Engineers
SMI Serious Mental Illness
SNAP Supplemental Nutrition Assistance Program
SREB..... Southern Regional Education Board
SRIC Snow Removal And Ice Control
S-STEM..... Scholarships in STEM
STAG..... State and Tribal Assistance Grant
STARBASE Science and Technology Academics Reinforcing
Basic Aviation and Space Exploration
STD Sexually Transmitted Disease
STEAM..... Science, Technology, Engineering, Art And Math
STEM..... Science, Technology, Engineering And Math
STIF Sales Tax Increment Financing
SUD..... Substance Use Disorder
SVA Student Veterans of America
SWA Solid Waste Authority
SWCAP Statewide Cost Allocation Plan
SWMB..... Solid Waste Management Board
SY School Year

T

TAA Trade Adjustment Assistance
TAACCCT Trade Adjustment Assistance community
College and Career Training
TANF..... Temporary Assistance for Needy Families
TBD To be determined
TDC Teachers' Defined Contribution Retirement
System
TEA-21 Transportation Equity Act for the 21st
Century
TEFAP The Emergency Food Assistance Program
TIF Property Tax Increment Financing
TIMSS Trends in International Mathematics and
Science Students
TMDL..... Total Maximum Daily Load
TOC Total Operating Costs
TRAFFIC Tax Reduction and Federal Funding Increased
Compliance
TRS..... Teachers' Retirement System

U

U.S. United States
USDA..... U.S. Department of Agriculture
USDOT..... U.S. Department of Transportation

V

VA U.S. Department of Veterans Affairs
VDI Virtual Desktop Infrastructure
VISTA..... Vendor Inquiry System to the Auditor
..... Volunteers in Service to America
VNRPS..... Voluntary National Retail Program Standards
VoIP Voice over Internet Protocol

W

WAN..... Wide Area Network
WDA..... Water Development Authority
WEAPON..... West Virginia Automated Police Network
WIA..... Workforce Investment Act
WIC Women, Infants, and Children
WIP Watershed Implementation Plan
W.Va..... West Virginia
WV West Virginia
WVABCA West Virginia Alcohol Beverage
Control Administration

Appendix B/Glossary of Acronyms

WVAWC.....	West Virginia American Water Company
WVBE.....	West Virginia Board of Education
WVCA.....	West Virginia Conservation Agency
WVCCTCE.....	West Virginia Community and Technical College System
WVCHIP.....	Children’s Health Insurance Program
WVCR.....	West Virginia Central Railroad
WVDA.....	West Virginia Department of Agriculture
WVDE.....	West Virginia Department of Education
WVDO.....	West Virginia Development Office
WVDOC.....	West Virginia Division of Corrections
WVDVA.....	West Virginia Department of Veterans Assistance
WVEBA.....	West Virginia Educational Broadcasting Authority
WVEIS.....	West Virginia Education Information System
WVFIMS.....	West Virginia Financial Information Management System
WVGSA.....	West Virginia General Summative Assessment
WVHIN.....	West Virginia Health Information Network
WVICU.....	West Virginia Independent Colleges and Universities
WVIJDC.....	West Virginia Infrastructure and Jobs Development Council
WVINBRE.....	West Virginia Idea Network of Biomedical Research Excellence
WV-MAP.....	West Virginia’s Measure of Academic Progress
WVNET.....	West Virginia Network for Educational Telecomputing
wvOASIS.....	West Virginia—Our Advanced Solution with Integrated Systems
WVOE.....	West Virginia Office of Energy
WVPPA.....	West Virginia Public Port Authority
WVROCKS.....	West Virginia’s Remote Online Collaborative Knowledge System
WVSAO.....	West Virginia State Auditor’s Office
WVSIIS.....	West Virginia Statewide Immunization Information System
WVSP.....	West Virginia State Police
WVSU.....	West Virginia State University
WVTTI.....	West Virginia Technology Transformation Initiative
WVU.....	West Virginia University
WVUIT.....	West Virginia University Institute of Technology

